



City of
San Bernardino
Operating Budget &
Capital Improvement Plan
FY 2021-2022





Council Member
DAMON ALEXANDER
Ward 7



Mayor
JOHN VALDIVIA



Council Member
THEODORE SANCHEZ
Ward 1

Mayor and City Council



Council Member
KIMBERLY CALVIN
Ward 6



Council Member
SANDRA IBARRA
Ward 2



Council Member
BEN REYNOSO
Ward 5



Council Member
FRED SHORETT
Ward 4



Council Member
JUAN FIGUEROA
Ward 3

Acknowledgments

MAYOR

JOHN VALDIVIA

CITY COUNCIL

THEODORE SANCHEZ	WARD 1
SANDRA IBARRA	WARD 2
JUAN FIGUEROA	WARD 3
FRED SHORETT	WARD 4
BEN REYNOSO	WARD 5
KIMBERLY CALVIN	WARD 6
DAMON L. ALEXANDER	WARD 7

CITY MANAGER

ROBERT D. FIELD

BUDGET TEAM

BARBARA WHITEHORN	FINANCE DIRECTOR
SHELBY BURGUAN	SENIOR MANAGEMENT ANALYST
JENNIFER MACIAS	ADMINISTRATIVE ANALYST, I
GILBERT MOSQUEDA	INTERN, CSUSB
ZUYVA RUIZ	INTERN, CSUSB

SAN BERNARDINO PIONEER AND HISTORICAL SOCIETY

NICHOLAS R. CATALDO
(Imagery and historical content)

COVER IMAGE

Staff photo of mural painted by **E.R. Perez**



City of San Bernardino

Robert D. Field, City Manager

Honorable Mayor and Members of City Council,

It is with pleasure that I present the City Manager's Proposed Operating and Capital Budget for Fiscal Year 2021/22. With the strong revenue growth that the City of San Bernardino has experienced recently expected to continue over the course of the coming year, the City is in a position to begin to restore service levels and invest in the City's infrastructure needs. This year's proposed budget is a sharp contrast with the last several fiscal years, which saw the City struggle with declining revenues and increasing expenditures that created structural imbalances that resulted in deferred maintenance and significant service cuts.

In the General Fund, total revenues for FY 2021/22 are expected to exceed \$186.4 million, excluding the American Rescue Plan funds that the City anticipates receiving soon. The revenue projection represents a year-over-year increase of \$57.7 million, or nearly 45%. While staff is recommending adding positions and restoring programs, proposed General Fund operating expenditures total \$152.7 million, leaving a healthy \$33.7 million to invest in capital projects and dedicate to reserves.

Within revenues, sales and use tax proceeds are anticipated to increase by almost 77% over FY 2020/21 (due in part to changes in the State's allocation methodology), increasing from \$32.5 million to \$57.4 million. The passage of Measure S in November 2020 ensures another long-term revenue stream for the City, which is anticipated to bring in more than \$41 million dollars in revenue annually, beginning in fiscal year 2021/22.

The Mayor and City Council adopted a Measure S recommended spending plan on October 7, 2020, which includes preserving existing service levels, addresses the Mayor and City Council's strategic goals, and considers the General Fund reserve policy. Staff has limited recommendations for the use of Measure S this year to capital expenditures in the amount of \$22,075,000, and \$10.3 million for the preservation of existing services. \$10.3 million represents a quarter of the revenue generated by Measure S and equates to what was being generated by the Measure Z district sales tax replaced by Measure S in November 2020. The capital expenditure recommendations will be discussed in the capital portion of this proposed budget.

Staff's recommendations leave approximately \$16.6 million in Measure S funds to be allocated or reserved for future expenditures. Forecasts suggest that Measure S will bring in \$41 million annually; however, assigning all of those funds to ongoing expenditures could put the City in a tenuous financial position should there be any sort of economic downturn. Allocating Measure S funds to a blend of ongoing and one-time expenditure is a more sustainable model, and allows for flexibility in the long-term while addressing critical needs throughout the City.

Other revenues are expected to decline slightly, remain close to flat, or grow more gradually due to the pandemic. Interest rates remain at historic lows, so while the City anticipates having more cash to invest, earnings on investments will be limited. Utility Users Tax has shown a slow decline over several years, and is budgeted at \$500,000 less than in FY 2020/21 to reflect that trend. As the State of California and the country come out of the pandemic, economic conditions are likely to change; staff will adjust the financial forecast accordingly at the First Quarter and Mid-Year Reviews.

Most of the positions recommended for funding in this fiscal year budget continue to be customer service and front-line positions. Staff is aware of the need to improve customer service, call response time, and turnaround times for the review of documents and permits. As positions were cut over the last ten years, these critical functions suffered, but the new revenue picture makes now the time to reinvest in serving this community at a higher level. Positions that supervise front-line and customer service staff, including building inspections and code enforcement, or manage key functions such as grants, traffic engineering, risk management, and communications are also included for funding.

Adding positions is not only necessary to improve service, but as the City begins to ramp up capital improvements and address deferred maintenance, additional staff will be critical to supporting the planning and implementation of programs and projects, ensuring that contracts are awarded according to California Public Contract Code, and that the City can successfully complete major infrastructure improvements within budget and on time.

Over the last several years, the City has worked to improve streets, drainage, parks and facilities wherever possible with limited resources. Three phases of playground equipment replacement have resulted in nearly two-thirds of the playground equipment in the City being replaced. While 68% of the City's streets are currently rated poor or failing, in FY 2019/20, that percentage was 80%. Even under substantial financial strain, the City has made strides to improve the condition of infrastructure; however, there simply hasn't been enough funding to make the major strides that are necessary.

With additional resources now available, the City has the opportunity to address some of the community's most pressing needs. Capital projects recommended for funding in this budget were carefully selected based on condition and use by the community. In the case of streets, an Executive Summary of the Pavement Management System is included, which underscores how staff uses empirical data, engineering expertise, and sound judgment to prioritize the rehabilitation of streets throughout the City. Buildings and facilities are ranked based on condition, programming and overall community use, and traffic signal and lighting projects are primarily ranked based on safety. Recommended

capital improvement spending is \$56,580,994 from various revenue sources, and is discussed in detail in the capital section of this budget document.

We would be remiss if we did not also plan for additional allocations of funding in the ongoing homelessness crisis. Our Housing team is in the process of expanding, with an eye toward additional programs and projects. City staff is in the process of forming a partnership with the County to combine our efforts, better coordinate the work of our respective outreach teams, and maximize the utilization of available resources. We should note that the City is fortunate to host a number of facilities that serve the homeless or those at risk of becoming homeless, including but not limited to:

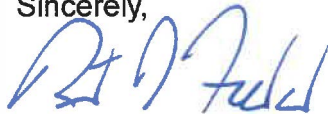
- Mary's Village (men's shelter, opened 2020)
- All-Star Lodge (55+ shelter, opened 2021)
- Lutheran Social Services Shelter
- Salvation Army Shelter
- Waterman Gardens/Arrowhead Grove (New phase opening 2021)

There are also a number of service providers operating in San Bernardino, such as Mary's Mercy Center, Step Up on Second, Catholic Charities, the Salvation Army, Lutheran Social Services, Mental Health Systems, and Time for Change Foundation. Finally, the County has a number of departments working in the City, including the Department of Behavioral Health, the Housing Authority, the Workforce Development Department, and the Department of Veterans Services.

This fiscal year will also include revenue from the American Rescue Plan (ARP), which is not shown above. The ARP is a federal program of emergency funding which includes direct payments to State, tribal and local governments. The City of San Bernardino will receive \$84.9 million, 50% in late May 2021 and the other half in May 2022.

While some Federal guidance is anticipated, ARP funds are expected to be available for a variety of purposes. Staff anticipates bringing a series of recommendations to the Mayor and City Council, including projects related to ongoing efforts to curtail homelessness. In addition, ARP funds will jumpstart several major public improvement projects, such as the initial phases of reopening City Hall, updating the San Manuel/66ers Stadium, and restoring the California Theatre.

Sincerely,



Robert D. Field
City Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Bernardino
California**

For the Fiscal Year Beginning

July 01, 2020

Christopher P. Morrill

Executive Director

Table of Contents

2	MAYOR AND CITY COUNCIL				
3	ACKNOWLEDGMENTS				
4	TRANSMITTAL LETTER				
7	GFOA AWARD				
1	INTRODUCTION				
	FY 2020-21 ACHIEVEMENTS	10			
	COMMUNITY PROFILE	22			
	GOALS & PERFORMANCE				
	MEASURES	34			
2	BACKGROUND				
	BUDGET GUIDE	44			
	FINANCE POLICIES				
	& PROCEDURES	51			
3	BUDGET OVERVIEW				
	& SUMMARIES				
	GENERAL FUND NARRATIVE	57			
	GENERAL FUND SUMMARY	79			
	GENERAL FUND REVENUES	80			
	GENERAL FUND EXPENDITURE				
	BY CLASSIFICATION	86			
	OTHER FUND REVENUES	87			
	HISTORICAL SUMMARY				
	OF REVENUES	95			
	HISTORICAL SUMMARY				
	OF EXPENDITURES	97			
	OTHER FUND EXPENDITURES	99			
4	PERSONNEL DETAIL				
	SUMMARY OF PERSONNEL				
	CHANGES BY DEPARTMENT	105			
	FULL-TIME POSITIONS				
	BY DEPARTMENT	107			
5	DEPARTMENT BUDGET DETAIL				
	ANIMAL SERVICES	120			
	CITY ATTORNEY	129			
	CITY CLERK	133			
	CITY COUNCIL	141			
	CITY MANAGER	146			
	COMMUNITY & ECONOMIC				
	DEVELOPMENT	161			
	FINANCE	186			
	HUMAN RESOURCES	198			
	INFORMATION TECHNOLOGY	206			
	LIBRARY	219			
	MAYOR'S OFFICE	238			
	PARKS, RECREATION,				
	& COMMUNITY SERVICES	246			
	POLICE DEPARTMENT	268			
	PUBLIC WORKS	310			
	GENERAL GOVERNMENT	359			
7	CAPITAL PROGRAMS				
	CAPITAL EXPENDITURES	375			
	CAPITAL IMPROVEMENT				
	PLAN	377			
	PAVEMENT MANAGEMENT				
	EXECUTIVE SUMMARY	381			
	MEASURE S FUNDING	385			
	CIP SUMMARIES	387			
8	GRANTS				
	NARRATIVE	402			
	SUMMARY	413			
9	LONG RANGE				
	FINANCIAL PLAN	414			
10	DEBT				
	DEBT SERVICE SCHEDULE	416			
	LEGAL DEBT MARGIN	418			
11	APPROPRIATION LIMIT				
	COMPUTATION	419			
12	BUDGET ADOPTION RESO	420			
13	GLOSSARY				
	ACRONYMS & ABBREVIATIONS	424			
	BUDGET TERMS	426			

FY 2020-21 Budget Highlights

2.1 Million

sqft. of streets
resurfaced

4,565

graffiti removal
requests completed

\$16 Million

in total grant
funds awarded

46,653

senior meals served

716,025

sqft. of sidewalk repaired
through maintenance and
capital improvements

FY 2020-21 Department Achievements

ANIMAL SERVICES

- 92% of impounded dogs saved from euthanization by adoption or return to owners representing a 3% increase over the previous year.
- 74% of impounded cats saved from euthanization by adoption or return to owners representing a 29% increase over the previous year.
- 12% of all animals impounded were returned to their owner.
- Worked with Public Works to complete several equipment and structural upgrades to the facility in an effort to improve the health and welfare of impounded animals.
- Added online services for customers to pay for animal licenses or donate to the shelter, with an expected launch date of June 2021.
- Awarded \$1.5 million in grant funding from the San Manuel Band of Mission Indians, to be disbursed over 3 fiscal years.
- Awarded \$45,000 in grant funding from Best Friends Animal Society for animal shelter programs and services.
- Adoption fees represented 14% of the Department's revenue for the fiscal year to date.
- Dog licensing fees represented 20% of the Department's revenue for the fiscal year to date.

CITY ATTORNEY

- Long-term financial benefits associated with outsourcing were realized including decreases in: risk management and insurance expenditures; the cost of support services to personnel; and a reduction in future CalPERS retirement costs.
- The Office has settled almost all of the remaining lawsuits that were pending against the City while in bankruptcy.

- The City Attorney's Office has continued to update numerous template agreements to ensure that the City is better protected in its contractual relationships.

CITY CLERK

- 24 Regular and 17 Special Mayor and City Council Meeting Agenda Packets were generated and published.
- 1,121 Public Records Requests were responded to by City Clerk Staff, 140 subpoenas were received and 94 responses were prepared and 393 claims/summons or other court documents related to claims were received.
- 306 Resolutions and 20 Ordinances were finalized and processed, including the completion of the necessary updates to the Municipal Code.
- Successfully transitioned from in-person Mayor and City Council meetings to virtual meetings via Zoom, while still allowing for written comments to be received and voice recorded public comments to be heard during live meetings.
- Re-established personnel in the City Clerk's Office.



Animal Services Staff

- Coordinated Public Records Act training with all city staff, communicating to liaisons who respond to Public Records Requests the importance of responding in a timely manner, and reviewed disclosure exemptions.
- Trained board, commission, and committee staff liaison's on the use of the agenda management software, live streaming of meetings and public comments during live meetings to ensure a smooth transition to virtual meetings.
- Collaborated with Information Technology in the redesign of the City's Public Comment web page, facilitating the public comment process.

CITY MANAGER

- Led the organization through the fiscal and administrative challenges associated with responding to COVID-19.
- Managed the development and distribution of outreach materials and analysis required for the Mayor and City Council and voters to consider the extension and increase of the City's district sales tax.
- Facilitated the development, adoption and implementation of the City's Measure S expenditure policy and establishment of the Measure S Citizens Oversight Committee.
- Initiated the development and implementation of a comprehensive administrative policy manual.
- Hired executive staff including: Director of Finance, and Director of Animal Services.
- Initiated the process of assessing and restoring service levels and increasing staffing in key areas throughout the City.
- Commenced labor negotiations.
- Advanced FY Capital Improvement Projects (CIP).
- Facilitated numerous City Council workshops including the Carousel Mall, General Plan, and Budget planning.
- Initiated the process for updating the General Plan.
- Provided leadership in the advancement of the Carousel Mall redevelopment project.
- Initiated efforts to foster and develop a regional approach to addressing permanent supportive housing for unsheltered homeless individuals.
- CATV continued to serve residents with vital city-wide information during the pandemic.
- A series of videos were developed to educate the public regarding the City's capital improvement program, Mayoral Updates, and community projects.

- Call Center staff increased phone support services to provide information, new program guidance and appointment scheduling for all departments during the COVID-19 pandemic.
- The Information Center services were also expanded, becoming the only walk-in location serving the City.
- The Violence Intervention Program (VIP) enrolled 230 individuals, 88% percent remain arrest-free and 89% did not get victimized.
- Secured \$1,500,000 from the California Board of State & Community Corrections to continue the City's Violence Intervention Program through June 30, 2023.

COMMUNITY & ECONOMIC DEVELOPMENT

- Received an allocation of \$6.4 million from the United States Treasury for the implementation of an Emergency Rental Assistance Program (ERAP).
- Received \$500,000 from the State Department of Housing and Community Development from the Local Early Action Planning Grant (LEAP) grant.
- Held kick-off meeting for the comprehensive update to the General Plan and creation of the Downtown Specific Plan.
- Established the Eviction Prevention Program with the County of SB in the amount of \$1,060,000.
- Established an Emergency Rental Assistance Program with Federal Treasury Funds in the amount of \$6.4 million.
- Completed a Code Amendment to the Social Service Facility provisions of the Development Code.
- Created an interactive story map highlighting the city's development projects.
- Disposed of commercial property making way for the 5th Street Gateway Development.
- Engaged RDICO in the development of the Carousel Mall Property.
- Introduced Nuisance Abatement Program to proactively preserve and enhance quality of life.
- 4,103 code enforcement inspections completed as of May 15, 2021.
- 4,400 code violations issued as of May 15, 2021.
- 2,946 code violation cases opened as of May 15, 2021.
- 3,698 code violation cases closed as of May 15, 2021
- Finalized the required sale of all of the properties as part of the Successor Agency's Long Range Property Management Plan.



Construction of Kaboom

FINANCE

- Supported the administrative implementation of the Measure S one-cent sales tax with the California Department of Tax and Fee Administration.
- Received the Government Finance Officers Association's (GFOA) Distinguished Budget Presentation Award for its FY 2020-21 budget book for the first time since pre-bankruptcy.
- Received the GFOA Award of Excellence in Financial Reporting for the FY 2019-2020 completed Comprehensive Annual Financial Report.
- Completed all financial reports as required by law, including the Recognized Obligation Payment Schedules as required for the Successor Agency, the State Controller's City Financial Transactions report, and the State Controller's Local Government Compensation report.
- The Business Registration office successfully began collecting the city's Cannabis Tax from the active operators that were issued permits by the City Council.

HUMAN RESOURCES

- Engaged in labor negotiations with all five bargaining groups.
- California Office of Self-Insurance Program (OSIP) was decreased by 40%, a savings of over \$200,000.
- Implemented the City's COVID-19 Prevention Program (CPP) for City 559 employees.
- Managed 121 liability claims.
- Reduced excess general liability insurance by \$2.45million more than anticipated.
- Saved \$40k through renewal of property insurance through carrier.
- Saved \$85k on annual brokerage fees.
- The recruitment section manages 11,945 applications, 148 new employees hired, and 29 promotions in the current fiscal year.
- Processed 111 new workers' compensation claims.

INFORMATION TECHNOLOGY

- Upgraded over 200 City workstations to newer technology and Microsoft Windows 10.
- Implemented a 20% network cost reduction upgrade that allows for increased flexibility and network security.
- Began the organization-wide transition to Office 365.
- Supported over 120 employees working remotely in response to COVID-19 restrictions.
- Supported the implementation of a virtual meeting process for City Council and Commission meetings using Zoom.

LIBRARY

- 479 participants in the online 2020 Summer Reading Program.
- 2,785 participants in the online 2020 Summer Reading Program events.
- Awarded \$213,000 in new state and federal literacy program grants.
- Maintained 1GB per second Internet access at public libraries.
- 5,334 Overdrive eBooks downloaded.
- 2,723 Overdrive eAudiobooks downloaded.
- Continued Overdrive subscription sponsorship by SB City Library Foundation, Inc.
- More than 600 online library cards added for patrons.

- Approximately 1,100 bags promoting Literacy Program distributed to students.
- Remote learners of 2,333 received homework help from Literacy Dept. staff via Zoom.
- More than 1,000 learners received online tutoring from Brainfuse database staff.
- More than 25,000 visits to library website – www.sbpl.org .
- Continued sponsorship of Summer Reading Program by Friends of SBPL.

PARKS, RECREATION, AND COMMUNITY SERVICES

- Fitness Circuit with 5 stations completed at Bobby Vega Park.
- Fitness Circuits at 3 additional park sites are currently in the bid stage of the procurement process.
- Bids have been received for installation of two 9 hole disc golf courses, bids are being reviewed and park sites are being assessed for compatibility.
- Outdoor Ping-Pong and cornhole games have been placed at Tom Minor Park, Lytle Creek Park/Community Center, Manuel Moreno Park/Hernandez Community Center and Harrison Canyon Park.
- Two additional sets of Ping-Pong tables and cornhole boards have been received and are scheduled to be placed at Colony, and Speicher parks.
- Completed dog park improvement projects including: installation of new signage, and replacement waste bag dispensers/waste receptacles.
- Replaced foul ball netting at 4 baseball/softball fields.
- Enhanced park security at several facilities including a security gate installation at 5th St. Senior Center.
- Precast concrete marquis signs at 5th St. and Perris Hill Senior Centers
- 991 participants registered for recreational programs.
- 46,653 senior meals served to date.
- Online Registration- average is 150 participants per month.
- Outdoor Programming- all facilities have averaged 10-20 participants daily.
- Grab-n-Go programs distributed through our community centers served 461 participants from 258 households during March, April and May collectively.
- 13 separate outdoor programs offered at 6 different community center locations across the city.
- 2 Youth Sports programs offered per month.
- Department prepared a grant application for utilization in the Seccombe Lake Park Renovation Project.

POLICE DEPARTMENT

- Hired and trained 18 Police Officers and 18 Law Enforcement Trainees (who will be hired as Police Officers beginning FY 21-22).
- Continued Community Oriented Policing and Problem Solving (COPPS) philosophy and reconstituted narcotic and vice investigative units.
- Expanded Community Policing Efforts by working with the Inland Center Mall to establish the first district command office.
- Officers responded to 83,668 calls for service
- Officers made 2,933 felony arrests, and 6,637 misdemeanor arrests.
- Officers arrested 566 suspected DUI drivers, of which 207 were apprehended by Traffic/Motor officers.
- 900+ firearms recovered of which 196 are classified as “ghost guns” or untraceable weapons.
- Answered 137,663 - 911 calls and 146,307 administrative calls, for a total of 283,970 incoming calls.
- 105,142 outgoing calls placed by dispatchers.
- Personnel and Training improved the diversity of hiring in both non-sworn and sworn positions, with 74% of non-sworn and 65% of sworn hires identifying as a race or ethnicity other than white.

PUBLIC WORKS

- Transitioned ownership of Bryce E. Hanes Park from the San Bernardino Valley Municipal Water District to the City.
- Completed major equipment and structure upgrades at the Animal Shelter including roofing, electrical and HVAC to shelter in the cat sanctuary.
- Completed Phase 2 of 5 of the Playground Equipment Replacement Project which included improvements at Meadowbrook, Lytle Creek, Wildwood, Harrison Canyon and Speicher Parks.
- An additional 75 sidewalk locations totaling 16,025 square foot of concrete were also completed by the Operations & Maintenance.
- Completed 4,565 graffiti removal requests (includes abatement in City Parks).
- Approximately 6.2 miles of street slurry sealed.
- Approximately 700,000 square foot of concrete sidewalks repaired through the Capital Improvement Street Pavement Project.
- 147 street trees planted.
- 172,518 linear feet of painted traffic curbs and/or street striping completed.



Work completed on La Selle Ave.

- 1,406 trees trimmed.
- 100% of playgrounds inspected.
- Completed 2.1 million square feet of resurfacing including grind overlay work on the following streets:
 - 5th Street between E Street and H Street
 - Victoria Avenue between 800 ft. east of Tippecanoe Avenue and Richardson Street
 - Arden Avenue between Pacific Street and Highland Creek
 - Highland Avenue between Valencia Avenue and Cedar Avenue
 - Electric Avenue between 48th Street to Cul-De-Sac and Bartlett Drive
 - Little Mountain Drive between 48th Street to Sundance Drive
 - Crestview Avenue between East Baseline Street and 20th Street
 - Industrial Road between Waterman Avenue and Steele Road
 - Waterman Avenue from Mill Street to Central Avenue
 - Commercial Road from Waterman Avenue to Steele Road
 - H Street from Northpark Boulevard to 48th Street
 - Arrowhead Avenue from 7th Street to 5th Street
 - Baseline Street from H Street to E Street

- Central Avenue from State Route 210 to Pacific Street
- Central Avenue from Highland Avenue to State Route 210
- California Street from Cajon Blvd. to 30th Street
- Inland Center Drive from Adell Street to E Street
- Second Street from D Street to N. Waterman Avenue
- Steel Road from Weird Road to Industrial Road
- Pumalo Street from Golden Avenue to N. Erwin Avenue

Our Operation

On November 2016, residents voted to approve a new City Charter, establishing the city as a “Council-Manager” form of government. Under this governance plan, the mayor is elected at large by voters citywide while the seven (7) council members are elected by voters within their respective wards.

Legislative Branch: The mayor and city council are responsible for setting city policy and allocating resources.

Executive Branch: The city manager and staff are tasked with recommending policy and implementing the mayor and council’s direction.

OPERATING PARADIGM

The City of San Bernardino is a municipal corporation.

The City Council functions as the elected **Board of Directors** of the corporation, the mayor as the **Chair of the Board**, and the city manager as the appointed **Chief Executive Officer**.

The City needs **revenue** to pay for services and amenities to maintain the built environment.

Income for the corporation comes directly or indirectly from anyone spending money in the city. They are **investing** in San Bernardino. Each of those investors has a choice whether to spend their money in the City of San Bernardino or another jurisdiction. Therefore, the city is in competition for that investment.

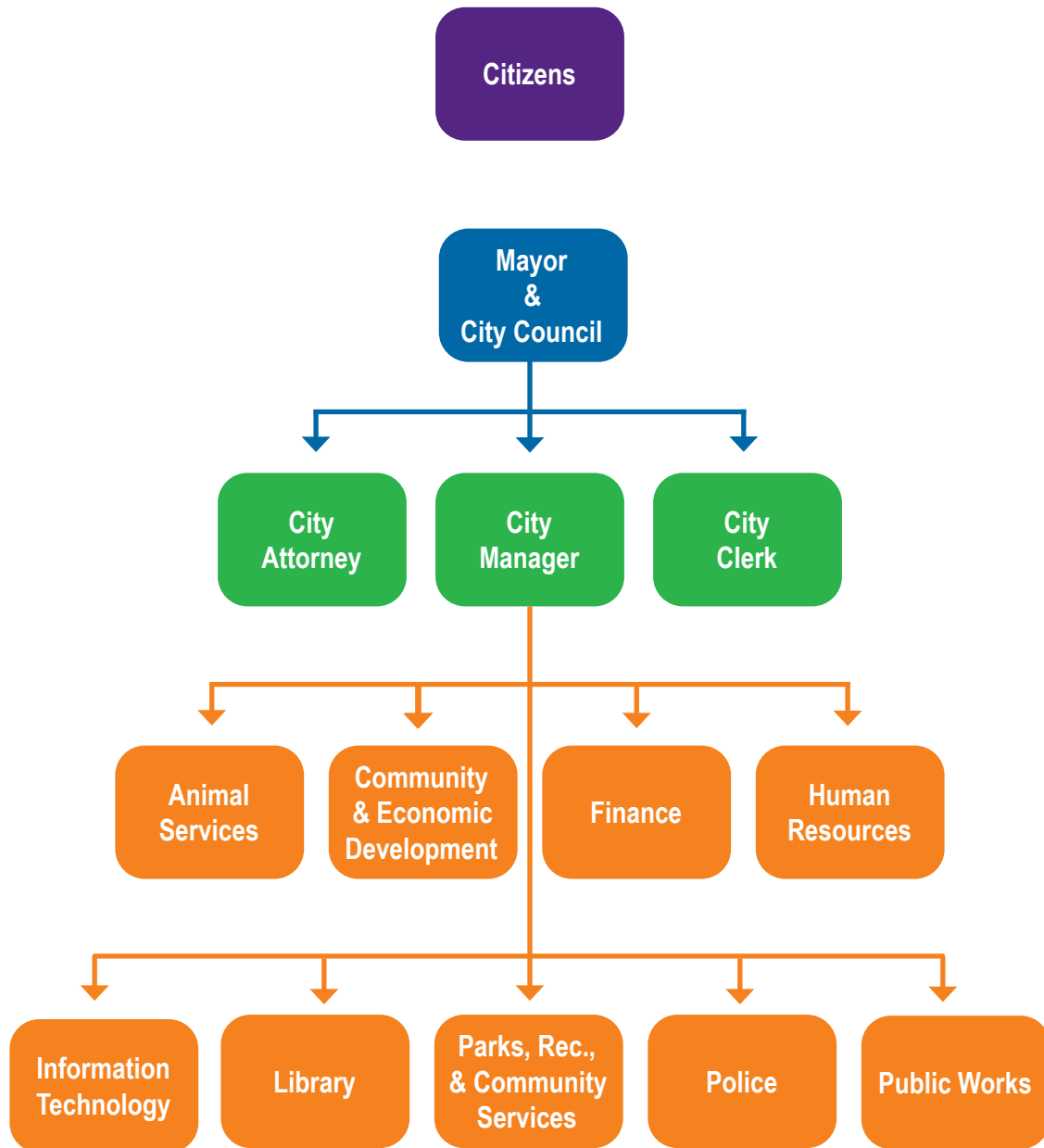
The level of **service**, the amenities, the breadth of choices of lifestyle and the quality of life help to determine where investors will choose to spend their money.

JOB STATEMENT

The job of the City of San Bernardino is to create, maintain, and grow economic value in the community.



**Every single
interaction
we have is an
opportunity to
win or lose that
investment.**



- Elected Officials
- Appointed Staff
- Operations

Our Story

“Gauchama, they called it. Land of plenty. They were the Native Americans who in ancient times discovered and settled a lush valley inland from the great ocean,” so begins John Howard Week’s ode to the city in his book San Bernardino Bicentennial 1810-2010.

San Bernardino’s colorful history starts in the early years of the 19th century when Spanish missionaries settled in the region. Mission San Bernardino was established in 1810 and the missionaries, along with the peoples native to the area, diverted water to the valley from Mill Creek for irrigation purposes. As a result, the area flourished.

In 1822, California became a Mexican territory. Gradually the mission period came to a close and with it the departure of the Spanish missionaries. The abandoned Mission San Bernardino did not stay vacant for long. “San Bernardino Rancho” was granted to the Lugo Brothers in 1842 and eventually became an important post on the trading route known as the “Spanish Trail.”

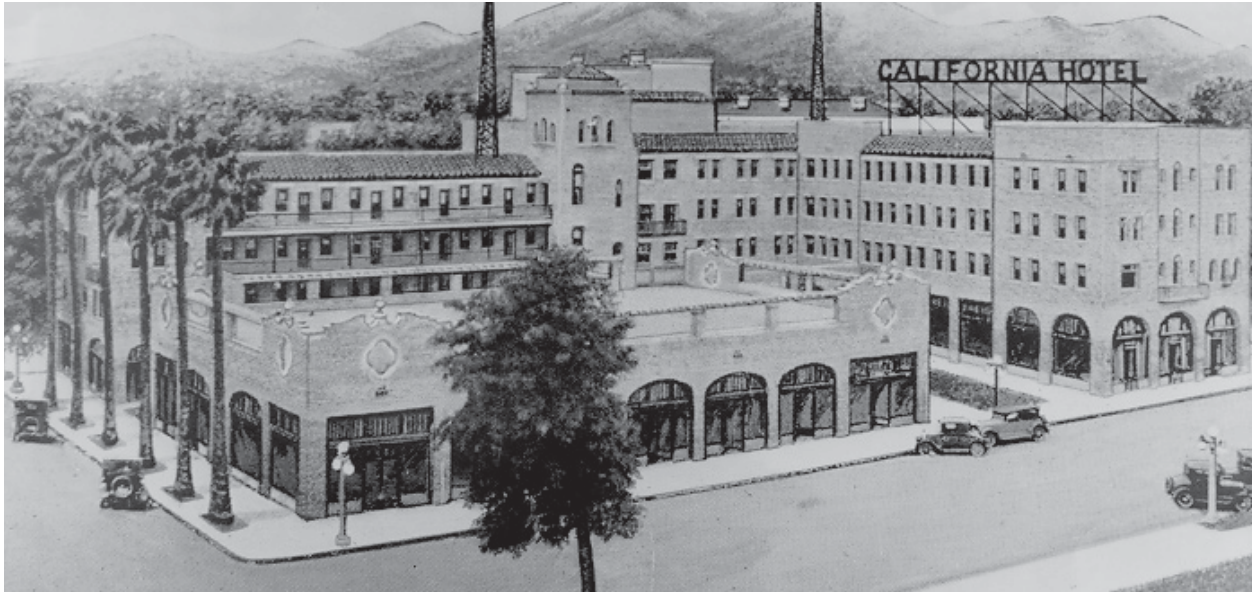
In 1848, California joined the United States. By this time, many rancheros had

left the area. The Lugo brothers eventually sold San Bernardino Rancho to a party of 500 Mormon settlers in 1852 that built a stockade around the ranch and named it “Fort San Bernardino.” The community prospered and was officially incorporated as a city on April 13, 1854 with a population of 1,200.

As the last years of the 19th century waned, the giant railway companies eventually found their way to San Bernardino, changing it from a sleepy town into an enterprising city. Santa Fe, Union Pacific and Southern Pacific all made San Bernardino the hub of their Southern California operations.

San Bernardino’s eventual success can be attributed to the efforts of the early residents who included the indigenous peoples working alongside a diverse group of pioneering Americans originating from Europe, Africa, China, and Israel.

The city has evolved into a modern urban community with a bright future. The enduring spirit and vitality of yesterday’s pioneers are still evident and reflected in the pride of the community.



Mary Bennet Goodcell, Jedediah Smith, Lewis Jacobs, Lizzy Flake Rowan, Wong Nim, Chief Juan Antonio, and Maria Armenta Bermudez, are just a few of the men and women who made a difference and helped San Bernardino thrive.



Top: California Hotel; Center, L-R: Lizzie Flake Rowan, Louisa Pino and unnamed child; Bottom: Perris Hill Park

Our Timeline



Grief Embers becomes one of the first Americans of African descent to own real estate in California.



California State University of San Bernardino opens its doors to the first class of students.

1810

Spanish priest Francisco Dumetz came upon a lush verdant area and promptly named it "San Bernardino."



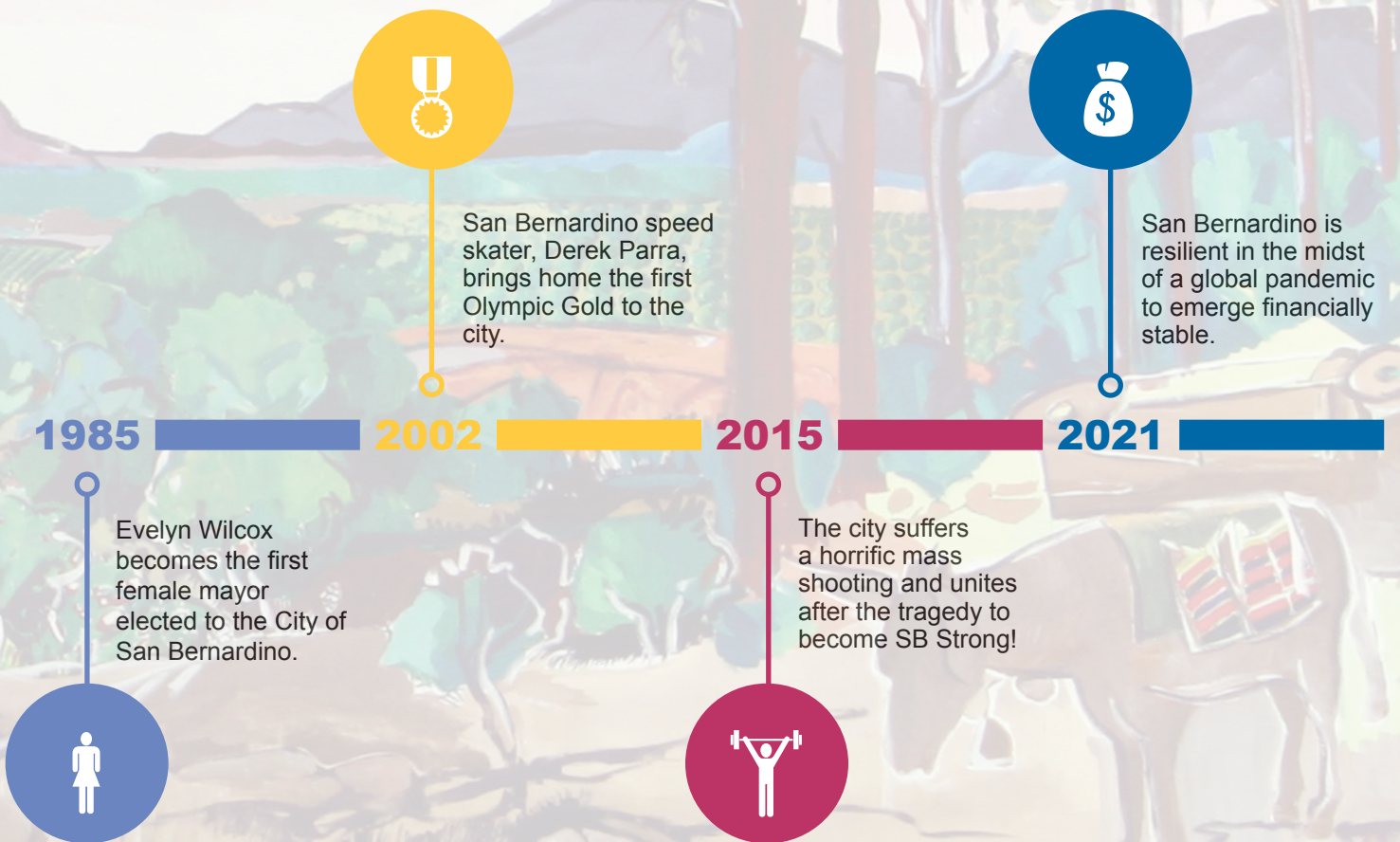
1857

1901

The first permanent city hall is built on the corner of Third and D streets.



1965



Our Community

Nestled south of the San Bernardino Mountains, and west of the lower desert, the city of San Bernardino has been recognized for its scenic beauty and strategic location.

The city is home to an international airport, a passenger rail station, freight rail routes, cross-docking trucking centers, and is conveniently surrounded by interstate and state highways, making it an intermodal logistics hub.

The Metrolink commuter rail service, available at the Santa Fe train station, provides long distance transportation to commuters from the San Bernardino area to major centers of employment, such as downtown Los Angeles, and Orange County, within 90 minutes.

With a population of over 217,000, San Bernardino is the largest city in the county and serves as the county seat. Affectionately known by locals as “San Berdoo”, it is a community rich in history and cultural diversity. Influences of Native Americans, Mexican settlers, Spanish missionaries and Mormon immigrants can still be seen throughout San Bernardino today.

The vision for the City is to be strong and prosperous. City residents can expect cost effective services as well as an excellent public safety program, which is dedicated to providing the highest level of police and emergency assistance.

Quality education and programs are important priorities to city residents. Local institutions of learning include: San Bernardino Unified School District (offering transitional kindergarten to high school), San Bernardino Valley College (SBVC), and California State University, San Bernardino.

New to the city is the Loma Linda University Health, San Bernardino complex. The campus is also home to San Manuel Gateway College, a multi-specialty medical clinic operated by Social Action Community Health System (SACHS).

Two hospitals are within City limits, Community Hospital of San Bernardino and St. Bernardine’s Medical Center are both state of the art facilities.

Located approximately 60 miles east of Los Angeles, 120 miles northeast of metropolitan San Diego, San Bernardino provides residents access to casinos,



Fiscalini Field



L-R: Devils Canyon, Artfest artist

beaches, mountains, deserts, and world-class cultural and sporting events.

San Bernardino also has a wide variety of recreational and entertainment attractions. The city is home to the Inland Empire 66ers, a Class A-Advanced Minor League affiliate of the Los Angeles Angels of Anaheim competing in the California League.

There are also multiple art, performing art and concert venues in the city such as the historic California Theatre of Performing Arts, Sturges Center for the Arts, Roosevelt Bowl, National Orange Show Events Center, Glen Helen Amphitheater, and the Garcia Center for the Arts.

Utility companies providing services to San Bernardino residents include: Southern California Gas, Burrtec Waste Indus-

tries, City of San Bernardino Water Dept., East Valley Water District, AT &T, Charter Communications, Time Warner Cable, and Frontier Communications.

Major industries employing the area include mail order fulfillment service providers, distribution services, education, and hospitals.



California Theatre of the Performing Arts

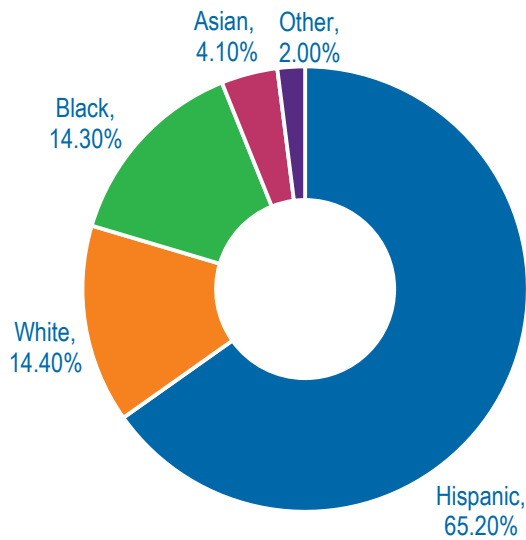


Winter Wonderland



Folklorico Dancers

Our Profile



Population

217K

 **Female**
50.5%

 **Male**
49.5%

90% Households have a computer

\$45,834 Median Household Income

73% Households have Internet

\$249,400 Median Home Value

10% Unemployment Rate

86,700 Labor Force

Major Employers:

- | | |
|---|---|
|  Amazon Fulfillment Center |  San Bernardino Valley College |
|  Burlington Distribution Center |  San Bernardino County Superintendent of Schools |
|  Kohl's Corporation |  Dignity Health |
|  Stater Bros. Markets |  CalTrans |
|  California State University, San Bernardino |  Superior Court of California, San Bernardino |
|  San Bernardino Unified School District |  County of San Bernardino |

We Have:	619 Miles of Street	8 Community Centers
	64 Square Miles of Land	2 Golf Courses
	36 Community Parks	4 Libraries

We Provide:	Administrative Services 	Community Development 	Culture & Recreation 
	Highways & Streets 	Infrastructure Improvements 	Public Safety (Police) 

Sources: US Census Bureau, 2019; California Department of Finance, 2020; California Employment Development Department, 2021

Our Vision

A **world class** city which capitalizes on its location, the diversity of its people and its economy to create a broad range of choices for its residents in how they live, work, and play.

A **thriving** city possessing a sustainable system of high-quality education, community health, public safety, housing, retail, recreation, arts and culture and infrastructure.



Birtcher Project Rendering

A **vibrant** economy with a skilled workforce that attracts employers who seek the unique opportunities the city has to offer and provide jobs that create citywide prosperity.



Bryce Haynes Park



California State University, San Bernardino

A **model** community which is governed in an open and ethical manner, where all sectors work collaboratively to reach shared goals.

A **thriving** city that is recognized as the county's business and government center and a home for those seeking a sense of community and the best life has to offer.

Our Goals

1

FINANCIAL STABILITY

- A.** Secure a long-term revenue source.
- B.** Implement, maintain, and update a fiscal accountability plan.
- C.** Create a framework for spending decisions.
- D.** Minimize risk and litigation exposure.
- E.** Create an asset management plan.

2

FOCUSED, ALIGNED LEADERSHIP, AND UNIFIED COMMUNITY

- A.** Develop and implement a community engagement plan.
- B.** Build a culture that attracts, retains, and motivates the highest quality talent.

3

IMPROVED QUALITY OF LIFE

- A.** Reduce the burden of homelessness through engagement, collaboration, and alignment with other entities.
- B.** Develop a customer service initiative.
- C.** Constantly evaluate public safety service delivery models to enhance the quality of service.

4

ECONOMIC GROWTH AND DEVELOPMENT

- A.** Develop a branding and marketing campaign.
- B.** Update the General Plan and Development Code.
- C.** Roll out a strategy to create a 21st century urban core.

Strategic Goals & Performance Measures

On January 15, 2020 the City Manager, Mayor, and City Council Members met to discuss the 5 Year Strategic Plan for the City. This plan was developed during a 2-day public workshop held in October 2019 and contains an analysis of the City of San Bernardino's Strengths, Weaknesses, Opportunities, and Threats (SWOT) as well as the Five Year Horizon Key Strategic Targets and Goals. In order to prepare for this public workshop, the facilitators conducted telephone interviews with 12 of the attendees as well as the City Manager, Assistant City Manager, and City Department heads to gather the SWOT list observed within the City. As part of the implementation of the Charter approved by voters in November 2016, the Mayor and City Council directed that the San Bernardino Municipal Code and various policies and procedures continue to be updated to reflect the Charter and began a strategic planning process to establish systems and practices that promote good governance and effective service to the community. In November and December 2017, the Mayor and City Council spent time discussing the purpose of the City (Vision), the job of the City and the terms under which the City will operate (Job Statement), the business plan (Operating Paradigm) of the City, and Goals and Objectives. In March 2018 the Mayor and City Council adopted Resolution No. 2018-130 approving the terms under which the City will operate (Job Statement),

the business plan (Operating Paradigm) of the City, and 2018-2019 Goals and Objectives which served as the foundation for the development of the annual budget. In October 2019, the Mayor, City Council and the City's Executive Team participated in a Leadership Workshop and worked openly and collaboratively to develop 5-Year Strategic Targets and Goals. The adoption of measurable targets and goals establishes direction and priorities which focus on critical actions necessary to achieve the City's adopted vision, improve resource utilization, reduce redundancy, and allow the City to establish both stability and seek opportunities that meet these objectives. The direction provided by the Mayor and City Council through the adoption of the 5 Year Strategic Planning Report and the 2020 Action Plan will be communicated throughout the organization and will promote accountability. The Action Plan was agreed to be updated quarterly over the next 12-months following the adoption and would be presented to the Mayor and City Council. The Key Target goals are listed on the following pages.

ANIMAL SERVICES

Goal	Measure/Objective	MCC Strategic Goal
Increase the number of impounded dogs that will be returned to their owner, adopted, or transferred to a non-profit rescue partner	Percentage of save rate for impounded dogs. Save rate represents the percentage of animals impounded with live outcomes.	3(B)
Increase the number of impounded cats that will be returned to their owner, adopted, or transferred to a non-profit rescue partner.	Percentage of save rate for impounded cats. Save rate represents the percentage of animals impounded with live outcomes.	3(B)
Display city service efforts by allowing animal owners the opportunities to reunite with their lost pets.	Percentage of animals impounded returned to their owners.	3(B)
Increase the amount of animals adopted from city shelters.	Percentage of department revenue made up of adoption fees.	2(B)
Increase the amount of animals licensed in the city.	Percentage of department revenue made comprised of dog licensing fees.	3(C)

CITY ATTORNEY

Goal	Measure/Objective	MCC Strategic Goal
Outsource legal services to produce a cost reduction within the department.	Track cost associated with outsourced legal services provided versus what that would cost in-house.	1(B)
Update template agreements for contracts.	Identify number of contracts that do not currently follow the updated template agreement.	4(C)
Finalize lawsuits against the City that were made while in bankruptcy.	Number of lawsuits dismissed through dispositive motion or resolved through settlement.	1(D)
Assist victims of crime in obtaining court ordered restitution.	Monitor amount of restitution collected.	3(C)
Reduce number of open cases.	Total number of open cases.	1(D)
Reduce the litigation expenses.	Total in litigation expenses per year.	1(C)

CITY CLERK

Goal	Measure/Objective	MCC Strategic Goal
Respond to Public Records Requests in a timely manner.	Public Records Request response rate.	3(B)
Anticipate and serve a large number of Public Records Request made by civilians.	Number of Public Records Requests responded to by there City Clerk Staff.	3(B)
Provide customer service to community in a timely manner.	Number of regular meeting agenda packets delivered and published.	2(A)
Provide customer service to community in a timely manner.	Number of special meeting agenda packets delivered and published.	2(A)
Provide customer service to community in a timely manner.	Number of resolutions/ordinances finalized and processed.	2(A)

CITY MANAGER

Goal	Measure/Objective	MCC Strategic Goal
Adopt a balanced budget by June 30th each fiscal year.	Number of Budget discussions held at City Council meetings or workshops.	1(B)
Attract and improve community involvement in meetings with City Council.	Maintain a video/audio recording on City website of City Council meeting, and meetings of boards with decision making authority or are of great public interest.	2(A)

COMMUNITY AND ECONOMIC DEVELOPMENT

Goal	Measure/Objective	MCC Strategic Goal
Adopt a balanced budget by June 30th each fiscal year.	Percentage of Planning reviews completed within 30 days.	3(C)
Process and schedule hearings of Land Use cases within 90 days.	Percentage of Land Use cases processed and scheduled for hearing with the Planning Commission.	3(C)
Approve building plan check within 90 days.	Percentage of building plan checks approved with 90 days or less.	3(C)

COMMUNITY AND ECONOMIC DEVELOPMENT

Goal	Measure/Objective	MCC Strategic Goal
Conduct at least 240 commercial/industrial inspections in 30 days.	Number of commercial/industrial inspections conducted in 30 days.	3(C)
Conduct at least 560 residential inspections in 30 days.	Number of residential inspections conducted in 30 days.	3(C)
Provide aid and service to local transients	Assist at least five homeless individuals monthly.	3(A)
Ensure code enforcement is adequately established within the City.	Total yearly code enforcement inspections conducted and completed.	3(C)
Establish safety measures through issuing code violation penalties.	Total number of code violations issued to violators.	3(C)
Establish safety measures through issuing code violation penalties.	Total number of code violations cases opened.	3(C)
Establish safety measures through issuing code violation penalties.	Total number of code violations cases closed.	3(C)

FINANCE

Goal	Measure/Objective	MCC Strategic Goal
Have all accounts payable up to date and paid in a timely manner.	Track the percentage of accounts payable transactions processed within 30 calendar days.	1(B)
Publish a balanced Adopted Annual Budget and Capital Improvement Program (CIP) Budget that provides information on the City's revenues, appropriations and capital projects in line with the City Council's goals of fiscal responsibility and transparency.	Earn a Distinguished Budget Presentation Award from GFOA.	1(C)
Produce all payroll processing activities for approximately 1,400 employees in an accurate and timely manner in compliance with City, State, and Federal requirements.	Total number of payroll periods where 100% of payrolls were processed on time.	1(D)

FINANCE

Goal	Measure/Objective	MCC Strategic Goal
Compose accurate and practical revenue forecasts based on current economic conditions and policy issues.	Forecast General Fund revenue within 5% of actual revenues at the end of the fiscal year.	1(C)
Provide highly accurate financial information to auditors to maximize efficiency and improve fiscal accountability.	Number of audits completed on time.	1(B)
Maintain and improve efficiency by monitoring work production levels and providing adequate staffing.	Number of residents per authorized salary positions, number of invoices processed for payment.	1(B)

HUMAN RESOURCES

Goal	Measure/Objective	MCC Strategic Goal
Decrease average time to hire.	Average time to hire	2(B)
Decrease the average amount of liability claims per year	Number of liability claims.	1(D)
Decrease the average number of days lost to injury per month.	Number of days lost to injury.	1(D)
Decrease the percentage of litigated workers' compensation claims.	Number of workers' compensation claims.	1(D)
Anticipate a sufficient amount of applications to be reviewed and considered to assure quality candidates are being considered.	Number of applications managed and reviewed from the HR's recruitment team and % of eligibility list established.	2(B)
Create an environment that rewards personnel for work ethic and tenure.	Total number of promotions awarded to existing personnel	2(B)

INFORMATION TECHNOLOGY

Goal	Measure/Objective	MCC Strategic Goal
Upgrade City workstations to newer technology and Microsoft Windows 10.	Total number of software upgrades within departments and throughout the City.	2(B)
Implement a network cost reduction upgrade that allows for increased flexibility and network security.	Run quarterly reports to track cost reduction in network services account.	1(B)
Transition to Office 365 City-wide.	Total number of Office 365 upgrades within departments and throughout the City.	2(B)
Percentage of GoGov Ticket Requests closed within 24 work hours.	Percentage derived from how many tickets are closed 24 hours after submission request.	3(B)
Operate an efficient and effective local area network (LAN) which enables communication between desktop computers and servers for access to citywide applications (New World ERP, GoGov, SB Access, etc.), email, the Internet, etc.	Percentage of availability during hours of operations.	3(B)

LIBRARY

Goal	Measure/Objective	MCC Strategic Goal
Promote growth and development of a strong community by providing life-long learning opportunities for community engagement.	Total number of participants for our online Summer Reading Program Events and # of visits to Library website.	2(B)
Support digital literacy and technology learning & accessibility for the public.	Total patron use of e-Audiobooks.	1(B)
Support digital literacy and technology learning & accessibility for the public.	Total patron use of e-Book	1(B)
Provide collections, programs and services that meet community needs through computer courses in allowing multiple demographics to come up-to-speed with technology	Number of computer classes offered at Jack L. Hill Lifelong Learning Center.	2(B)

PARKS

Goal	Measure/Objective	MCC Strategic Goal
Engage community participation in park clean ups.	Total number of hours given by volunteer participants in the City's Community Park Revitalization Clean Ups	3(A)
Maintain community engagement through providing multiple programs to cater to a diverse community.	Total number of different recreational programs offered at our six different community centers.	2(A)
Increase amount of registered participants for recreational programs.	Total number of registered participants/ volunteers in the given fiscal year.	2(A)
Maintain community engagement through public use of facilities.	Daily average of participants at City facilities.	2(A)
Maintain community engagement through providing multiple programs to cater to a diverse community.	Number of senior meals served.	3(B)

POLICE

Goal	Measure/Objective	MCC Strategic Goal
Promote the use of the Department's mobile device application that will allow for the sharing and exchange of information between the Department and the community.	Number of application downloads.	4(C)
Work to reduce crime and improve the quality of life in the community through participation in community outreach using the community policing district command model.	Number of community engagement events.	3(B)
Positively impact the City's youth by providing guidance and a pathway to employment with employment through the Explorer program.	Numbers of Explorers.	2(A)
Positively impact the City's youth by providing guidance and a pathway to employment with employment through the Explorer program.	Number of hours donated time to the City.	2(A)

POLICE

Goal	Measure/Objective	MCC Strategic Goal
Positively impact the City's youth by providing guidance and a pathway to employment with employment through the Explorer program.	Number of Explorers hired by Law Enforcement Agencies.	2(A)

PUBLIC WORKS

Goal	Measure/Objective	MCC Strategic Goal
Maintain cleanliness and attractiveness of City by removing all reported/discovered graffiti incidents.	Total number of completed graffiti removal requests.	3(A)
Continue resurfacing of damaged and neglected streets through grind and overlay.	Total square feet of grind overlay work.	3(B)
Provide sufficient sidewalks for their community through new and on-going repairing efforts.	Total number of square feet repaired sidewalks through Capital Improvement Street Pavement Projects and total number of curbs being planted.	3(B)
Continue beautification efforts of the community landscaping.	Number of street trees planted	3(A)
Continue beautification efforts of the community landscaping.	Trees trimmed by contractors.	3(B)

BUDGET GUIDE

In order to understand the detailed information throughout the adopted budget document, this overview not only offers guidance in navigating the document, it also provides critical narrative to understanding the city's current financial position and challenges.

PURPOSE OF THE BUDGET

As explained below, and illustrated throughout this book, the budget provides a comprehensive financial framework for all city activities during the fiscal year. The budget is meant to serve the following **five** major purposes:

- To define **policy**, as outlined by the city council.
- To serve as an **operating guide** to aid in the control of financial resources, while complying with State requirements for General Law Cities and Generally Accepted Accounting Principles for Government.
- To present the city's **financial plan** for the designated fiscal year, showing appropriations and projected revenues by which the appropriations are funded.
- To serve as a **communications** document for the residents of San Bernardino and to ensure financial **accountability** and **transparency** regarding City operations, and the stewardship of public funds.
- To reflect community, Mayor and City Council **vision** and **goals** for the City of San Bernardino.

BUDGET AND FINANCIAL FORECASTING

The city budgets on an annual basis, but also conducts financial planning over a ten-year time frame. This is done to ensure that decisions are made within a larger financial perspective. Annual budget decisions are made such that resources and requirements balance over the ten-year plan.

ANNUAL BUDGET PROCESS

Mid-Year Budget Review

The city's fiscal year begins July 1st and ends on June 30th. Preparation for the annual budget process begins with a mid-year review of the current year's budget. In February, city departments are asked to estimate what their expenditures and

revenues will be by June 30th. The estimates are based on actual expenditures and revenues received through December (the first half of the fiscal year).

Finance department staff analyzes the departmental estimates and makes adjustments to the amounts as needed. A report detailing expected expenditures, revenues and a preliminary first estimate of the city's budget needs for the upcoming year is then presented to the mayor and city council.

Preliminary Budget Preparation

Departments are given their budget instructions in December. The budget instructions include: ***bottom-line departmental budget amounts, personnel costs for currently authorized budgeted positions, and costs for internal service charges***; and instructions explaining how to use the automated budget system and current year revenue information.

City departments are essentially held to the same bottom-line budget amounts as allocated in the current budget year with adjustments for changes in internal service charges, negotiated changes in personnel costs, increases/decreases in retirement and health benefit costs, and any other specific changes approved by the director of finance and city manager.

Internal service departments (Information Technology (IT), Fleet Services, and Risk Management) prepare their expenditure and revenue budgets and then finance develops the allocation of these programs to other city departments.

Preliminary Budget Review

Budget submittals are due back to finance in January for review and analysis before submittal to the city manager. Finance staff makes adjustments to departmental budget estimates as needed.

Throughout the months of January-March, budget meetings are held with individual departments, finance staff, and the city manager. During the meetings, departments present their budget and explain any requests for increased funding.

Upon completion of meetings with each individual department, the city manager makes final adjustments to the departmental requests. A preliminary budget document is developed which presents the cost of providing service to the community at current levels (no service reductions are included in the preliminary budget document).

The preliminary budget document also presents the estimated funding resources available, given the current economic outlook, legal restrictions, and the availability of state and federal funding. The preliminary budget document is presented to the mayor and council in May.

Final Budget Adoption

A series of special council meetings are held in the month of June to review the preliminary budget document and, if necessary, discuss options for balancing the

city’s budget. The entity defines a balanced budget as one in which expenditures do not exceed revenues.

Departmental suggestions for revenue enhancements and expenditure reductions are presented to the mayor and council for their consideration. Public input is invited through two notices appearing in local newspapers on two sequential Sundays prior to final adoption. By June 30th, the council adopts a balanced budget or spending plan through passage of a resolution.

FY 2021-2022 BUDGET CALENDAR				
FEB	MAR	APR	MAY	JUN
4th Budget Kickoff Meetings	1-11th Finance Review of Submittals	8th City Council Special Meeting Budget Workshop	13th City Council Meeting: Budget & CIP Presentation	2nd City Council Meeting: Public Hearing
	15-18th City Manager Review Meetings	19th Measure S Committee Meeting 21/22 Spending Plan		16th City Council Meeting: Budget Adoption

BUDGET ORGANIZATION

The budget book contains five main parts:

1. Introduction & Background

City’s operational model and organizational chart. Brief history and current profile of the city. Strategic goals and vision for the city adopted by the Mayor and City Council.

2. Budget Overview

Explanation of the budget’s intention, creation process, organization and fund structure description. Financial policies and procedures governing the budgeting process.

3. Budget Narrative & Summaries

Narrative and graphical information of revenues, expenditures, and reserves. Included here are projected available fund balances and revenues and expenditures by fund.

4. Department Budget Detail

The department’s functions are described, goals and objectives set forth, accomplishments listed, and line item expenditures detailed.

5. Capital

Presentation of proposed capital improvement projects including discussion on the process of how projects are identified, and summary of cost allocation, revenue source and use by project, type, fund and/or program.

FUND STRUCTURE AND DESCRIPTION

The city has the following fund types and account groups:

Governmental Funds	General Fund, Low and Moderate Income Housing Funds, Federal and State Grant Fund, Other Governmental Funds (Special Revenue Funds, Debt Service Other, Capital Project Funds)
Internal Service Funds	Information Technology, Fleet, Workers' Compensation, Liability
Proprietary Funds	Integrated Waste Fund, Water Fund
Fiduciary Funds	Agency Funds, Successor Agency

Governmental funds — are used to account for the city's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting and budgeting.

Under the modified accrual basis of accounting revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined; "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The city considers all revenues available if they are collected within 60 days after year-end.

Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and judgments and claims which are recognized when the obligations are expected to be liquidated with expendable available financial resources. Property taxes, franchise taxes, licenses, interest and special assessments are susceptible to accrual. Sales taxes collected and held by the state at year end on behalf of the city are also recognized as revenue. Other receipts and taxes become measurable and available when cash is received by the city and are recognized as revenue at that time.

Entitlements and shared revenues are recorded at the time of receipt or earlier. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental funds include the following fund types:

General Fund: is the city's primary operating fund. It is used to account for all revenues and expenditures that are not required to be accounted for in another fund.

Federal and State Grants Fund: is used to report various grants awarded to the city by federal, state, and local government not otherwise accounted for in the General Fund or Capital Projects funds.

Low and Moderate Income Housing Fund: is used for the continued maintenance and operations of low and moderate income housing project activities of the former redevelopment agency. This fund was established on February 1, 2012, when the city elected to become the Housing Successor to the housing related activities of the former redevelopment agency.

Internal Service Funds — account for operations that provide services to other departments or agencies of the city, or to other governments, on a cost-reimbursement basis. These include the Workers’ Compensation Fund, Liability Fund, Information Technology Fund, and the Fleet fund. These funds collect Internal Service Charges (ISCs) to pay for their services. ISCs are a major resource for these programs, although some of the funds receive additional revenue to offset these costs. Included in these costs are staffing to administer each program, as well as maintenance and operational costs.

Drivers: data is typically based on service data from a time period: the last completed fiscal year, a single point in time (e.g. July 1), or on budgetary information for the current fiscal year. For some instances, data may be based on a rolling three year average in order to smooth out the impact of special projects or unusual circumstances.

Drivers Summary		
<ul style="list-style-type: none"> • Size of operating budget • Number of telephones • Size of payroll • Fuel usage – based on average usage from the last three completed fiscal years 	<ul style="list-style-type: none"> • FTE (full-time employee equivalent) • Number of computers • Number, classification, and maintenance costs (three year average) of vehicles 	<ul style="list-style-type: none"> • Workers’ compensation claims associated with a department • Square footage of facilities – based on square footage occupied by a program area

Special Revenue Funds: account for revenue sources that are legally restricted to expenditure for specific purposes (not including major capital projects).

Debt Service Funds: account for the servicing of general long-term debt not being financed by proprietary funds.

The methodology used to calculate drivers typically remains consistent from year to year. After careful review, driver allocations that no longer accurately reflect the proportion of services delivered in the long-term are recalculated. No significant methodology changes or updates are included for FY 2021/22.

The drivers are updated each year to reflect the most current data available. This update may have an impact on the proportion collected from an individual program area for a specific support function. Currently, Internal Service budgets are allocated to each department and then sub divided to programs based on salary ratios.

Allocation Summary	
Liability: 50% size of payroll/50% actual claims paid	Fleet: Prior full fiscal year actuals/ projections of current fiscal year. Fuel usage and maintenance costs
Information Technology: Number of computers	Workers' Compensation: 50% size of payroll/ 50% actual claims paid

Proprietary Funds — are accounted for on the flow of economic resources measurement focus and use the accrual basis of accounting and budgeting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. The city applies all applicable FASB pronouncements in accounting and reporting for its proprietary operations. Proprietary funds include the following fund type:

Enterprise Funds: are used to account for those operations that are financed and operated in a manner similar to private business or where the council has decided that the determination of revenues earned costs incurred and/ or net income is necessary for management accountability.

Fiduciary Funds — account for assets held by the city in a trustee capacity or as an agent on behalf of others. Trust funds account for assets held by the city under the terms of a formal trust agreement.

Agency Funds: are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the modified accrual basis of accounting. This fund is used to account for assets that the city holds for others in an agency capacity

Adopted Expenditure by Department and Fund Type									
Fund	General Fund	Governmental Fund	Agency Fund	Business Type Fund	Capital Projects Fund	Special Revenues Fund	Internal Service Funds	Total	
Department	Animal Services	-	-	-	-	3,003,233	-	3,003,233	
	Capital Improvement Project	-	30,333,349	-	-	11,883,851	10,693,851	52,911,051	
	City Attorney	2,836,729	-	-	-	-	-	2,836,729	
	City Clerk	1,540,453	-	-	-	-	-	1,540,453	
	City Council	836,795	-	-	-	-	-	836,795	
	City Manager	1,738,851	11,900	-	-	-	-	1,750,751	
	Community & Economic Development	7,584,317	6,305,554	13,521,413	-	-	2,210,282	29,621,566	
	Finance	4,909,915	-	-	-	-	-	4,909,915	
	General Government	9,093,654	1,772,323	-	-	60,000	270,500	11,196,477	
	Human Resources	2,003,587	-	-	-	-	-	10,074,935	12,078,522
	Information Technology	-	-	-	-	-	-	6,836,573	6,836,573
	Library	2,745,256	239,041	-	-	-	-	2,984,297	
	Mayor	367,096	-	-	-	-	-	367,096	
	Parks, Recreation & Community Services	4,747,495	742,456	-	-	-	-	5,489,950	
	Police	92,622,058	3,583,307	-	-	-	-	96,205,364	
	Public Works	22,240,480	77,243	-	1,203,776	-	4,866,273	3,762,015	32,149,786
Special Assessment District	138,000	-	-	-	-	7,534	-	145,534	
Total	153,404,684	43,065,172	13,521,413	1,203,776	11,943,851	21,051,673	20,673,523	264,864,092	

FINANCIAL POLICIES & PROCEDURES

BUDGETARY CONTROL AND ACCOUNTING

The city utilizes the following general procedures in establishing its annual budgets:

- The annual budget adopted by the city council provides for the city's general operations. Such annual budget includes proposed expenditures and estimated revenues for all governmental fund types. The adopted budget should be balanced, where expenditures do not exceed revenues, except when fund balance is used for urgent or one-time items.
- The city manager or designee is authorized to administratively transfer budgeted amounts (with the exception of personnel accounts) within departments up to \$25,000. Any other transfers or amendments to the budget require the approval of the city council. Actual expenditures may not exceed budgeted appropriations at the department level for the General Fund and at the fund level for all other budgeted funds. The budget figures used in the financial statements are final adjusted amounts.
- The budget is formally integrated into the accounting system and employed as a managed control device during the year for all funds.
- Budgets for the budgeted governmental fund types are adopted on a basis consistent with generally accepted accounting principles.
- At fiscal year-end, operating budget appropriations lapse; however, incomplete capital improvements, equipment and contractual appropriations and can be carried over to the following year upon approval by the mayor and city council.

GENERAL FUND RESERVE POLICY

General Fund Operating Reserve

It shall be the policy of the City of San Bernardino to maintain a General Fund operating reserve equal to 25% of General Fund budget appropriations. This reserve is to be further broken down as follows:

- A. **An Emergency Reserve of 15%** — This reserve account is established for the purpose of addressing any extremely unusual and infrequent occurrences, such as a major natural disaster or a major unforeseen legal settlement or judgment.

Utilization of the emergency reserve may only occur after the declaration of an emergency by a majority of the city council.

Following the resolution of the emergency, staff must present a plan to the mayor and city council to return the emergency reserve to the 15% minimum level as quickly as is practicable given the unique circumstances and requirements of each emergency.

- B. An Economic Contingency Reserve of 10% —** This reserve account is established for the purpose of providing a mechanism to allow for a measured and thoughtful reduction in expenditures during times of economic downturn. Utilization of the economic contingency reserve requires approval by a majority of the city council.

When it is determined that the economic downturn has ended and the city's financial condition is improving, staff is required to present a plan to the mayor and city council to return the economic contingency reserve to the 10% minimum level over a period of no more than five years.

If the General Fund operating reserve exceeds 30% of General Fund budget appropriations, staff is required to present a plan to the mayor and city council to utilize excess funds consistent with its adopted goals and objectives to a point that the balance is again consistent with the policy.

Uses could include accelerating funding into the special reserves noted below in this policy; capital projects, vehicle, or equipment purchases not originally planned for the current fiscal year; early repayment of outstanding debt obligations; or other expenditures of a one-time nature.

If an action of the city council for a reason other than those described above reduces the General Fund operating reserve balance below the 25% level required by this policy, staff must include an allocation to reserves in the following budget cycle sufficient to restore the reserve balance to the 25% minimum balance required by this policy.

General Fund Special Reserves

It shall be the policy of the City of San Bernardino to establish General Fund special reserves to provide funding for future anticipated liabilities and capital needs. These reserves shall be segregated into the following four accounts:

- A. Risk Management Reserve —** This reserve account is established to fund anticipated liabilities associated with general liability and workers' compensation claims against the city. Its balance will be initially determined, and thereafter adjusted, based on the balance of available reserve funds after meeting the General Fund Operating Reserve requirement and then giving consideration to both the outstanding balance of claims as well as to the anticipated timing of claim payments.

- B. City Facilities Reserve** — This reserve account is established to fund the cost of replacing city buildings and park facilities. Its balance will be initially determined, and thereafter adjusted, based on the balance of available reserve funds after meeting the General Fund Operating Reserve requirement and then giving consideration to the facilities needs analysis maintained by the Public Works department.
- C. Vehicles and Equipment Reserve** — This reserve account is established to fund the cost of replacing General Fund-funded city vehicles and major equipment (including technology equipment). Its balance will be initially determined, and thereafter adjusted, based on the balance of available reserve funds after meeting the General Fund Operating Reserve requirement and then giving consideration to the vehicle and equipment assessment needs analyses maintained by the Fleet division and the Information Technology department.
- D. Infrastructure Reserve** — This reserve account is established to provide additional funding for the cost of replacing city infrastructure such as roads, sidewalks, and storm drains. These funds are to supplement dedicated non-General Fund revenue streams and competitive grants that also fund these types of projects.

These funds may also provide for the match requirement on a grant when other resources are not available. No specific balance target is spelled out by this policy, but the reserve is established for the receipt of funds for this purposes when directed by the mayor and city council.

The goal for General Fund special reserves is to fund at a level sufficient to address anticipated requirements over a projected period of 30 years, subject to availability of funds and prioritization of funding between the four categories of special reserves by the mayor and city council. As a part of each annual budget presented to the mayor and city council, staff will update the balances for the four categories of special reserves and any anticipated utilization or additions to the General Fund special reserves.

SIGNIFICANT ACCOUNTING POLICIES

Reporting Entity

As required by generally accepted accounting principles, the city's financial statements present the activities of the city and its component units, entities for which the city is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the city's operations and so data from these units are combined with data of the primary government. Each discretely presented component unit, on the other hand, is reported in a separate column in the combined financial statements to emphasize it is legally separate from the government. Each blended and discretely presented component unit has a June 30 year-end.

Because these blended units are legally separate entities, budgets for these entities are adopted separately by their respective boards and not included in this document.

Discretely Presented Component Units: The City of San Bernardino Municipal Water Department serves all the citizens of the city and is governed by a board whose members are appointed by the mayor.

The department operates **three** enterprise funds: **water utility, sewer utility** and **geothermal utility**.

Each of the department's utilities are reported as separate enterprise funds. Included with the department's activities is the West End Water Development, Treatment and Conservation Joint Powers Authority, the San Bernardino Public Safety Authority, the Colton/San Bernardino Regional Tertiary Treatment, and the Water Reclamation Authority, all of which are reported as blended component units of the department.

Complete financial statements and budgets of the individual component units can be obtained directly from their administrative offices.

**The City of San Bernardino
Municipal Water Department
1350 South E Street
San Bernardino, CA 92408**

Measurement Focus, Basis of Accounting, and Basis of Presentation

The accounts of the city are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.

The minimum number of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds.

Fund Equity

Reservations of fund balance represent amounts that are not appropriable or are legally segregated for a specific purpose. Reservations of retained earnings are limited to outside third-party restrictions. Designations of fund balance represent management plans that are subject to change. The proprietary funds' contributed capital represent equity through capital grants and capital contributions from developers, customers or other funds.

CITY CHARTER EXCERPTS

Article VII: Financial Management

Section 701. Submission of Budget and Budget Message

At least sixty (60) days prior to the beginning of each fiscal year, the City Manager shall prepare and submit to the Mayor and Council the proposed budget and an accompanying message. The City Manager's budget message shall explain the budget both in fiscal terms and in terms of the work programs, linking those programs to organizational goals and community priorities. It shall outline the proposed financial policies of the City for the ensuing fiscal year and the impact of those policies on future years. It shall describe the important features of the budget and indicate any major changes from the current year in financial policies, expenditures, and revenues, together with the reasons for such changes. It shall summarize the City's debt position, including factors affecting the ability to raise resources through debt issues, and include other such material as the City Manager deems desirable.

Section 702. Budget and Capital Improvement Program

The budget shall provide a complete financial plan of all City funds and activities for the ensuing fiscal year and, except as required by law or this Charter, shall be in such form as the City Manager deems desirable or the Council or Mayor may request for effective management and understanding of the relationship between the budget and the City's strategic goals. In addition, the City Manager shall prepare and submit a multi-year capital improvement plan (CIP). The CIP shall be revised and extended each year with regard to capital improvements still pending or in the process of construction or acquisition.

The city's budget and CIP should strive to achieve the best practice standards set by the Government Finance Officers Association (GFOA) for distinguished budget presentation

Section 703. Council Action on the Budget and Capital Improvement Plan

The Council shall publish a general summary of the budget and CIP and hold one (1) or more public hearings. After the public hearing(s), the Budget and CIP shall be adopted as they may be amended, by the Council before the beginning of each fiscal year.

Article IV: City Manager

Section 401. Powers and Duties

The City Manager shall: (f) Prepare and submit the annual budget and capital improvement program to the Mayor and Council and implement the final budget approved by the Council to achieve the goals of the City.

BUDGET COMMUNICATION

The City of San Bernardino allows the budgetary process to be accessible to the general public through the following platforms:

Agenda Web Portal

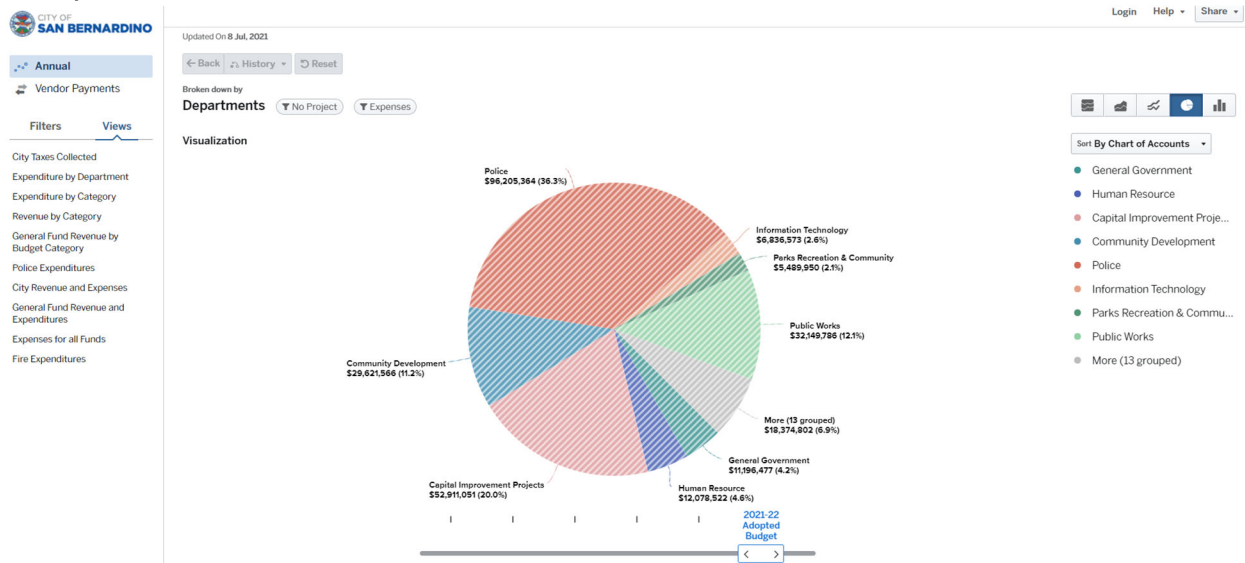
The City Clerk’s Office offers the Agenda Web Portal through the City’s website. The City Charter mandates the City Clerk keeps all books, papers, records, and other documents; attend all meetings of the Mayor and City Council: and keep minutes of all Council meetings. The Agenda Web Portal can be accessed here: http://www.ci.san-bernardino.ca.us/cityhall/city_clerk/default.asp

OpenSB-OpenGov Budget Data Tool

The Finance Department offers the Financial Transparency Portal in efforts to lessen the complications of interpreting a budget book through interactive charts and graphs.

Portal Snapshot

The first page you will see on OpenSB, features current budgeted expenses by departments. On the left side users have 10 different views quickly accessible, downloadable and shareable. You may also use the "Filters" option to select your own data points.



The transparency portal is accessible through the City’s website here: http://www.ci.san-bernardino.ca.us/cityhall/finance/opensb_budget_data_tool/default.asp

GENERAL FUND NARRATIVE

HISTORY AND BACKGROUND

The City of San Bernardino is experiencing a period of economic growth and opportunity. After decades of challenging economic times, including emerging from bankruptcy in 2017, revenues are increasing, and the City is able to strategically invest available funds in order to address issues of customer service, restoration of programs for the community, deferred maintenance and capital projects.

During the years from 2010/11 and 2020/21, the City reduced staff by nearly 40% (exclusive of the transfer of Fire Services to the County and the outsourcing of Solid Waste services), eliminating 78 positions in FY 2019/20 and 27 more in FY 2020/21 in light of the COVID-19 pandemic and the unknown financial outcomes associated with that crisis. Fortunately, the City did not experience as extreme a loss of revenue as anticipated, and new revenues coming on line are opening up opportunity for the City in FY 2021/22.

In November 2020, the voters of San Bernardino approved Measure S, a transaction and use tax of 1% that replaced the existing Measure Z tax of 0.25%. This new tax measure is estimated to generate an additional \$30 million in revenue annually. Additionally, the City is poised to receive \$77.6 million in American Rescue Plan (ARP) funding from the Federal Government distributed evenly between FY 2020/21 and FY 2021/22.

The City has a duty to ensure good stewardship of public funds, and to responsibly invest taxpayer dollars in ways that benefit City residents. Staff recommends developing a strategic approach to service delivery that uses available resources efficiently, focusing on the health and safety of the community, customer service and responsiveness to residents, community services, facilities and programs, and the maintenance of the City's infrastructure.

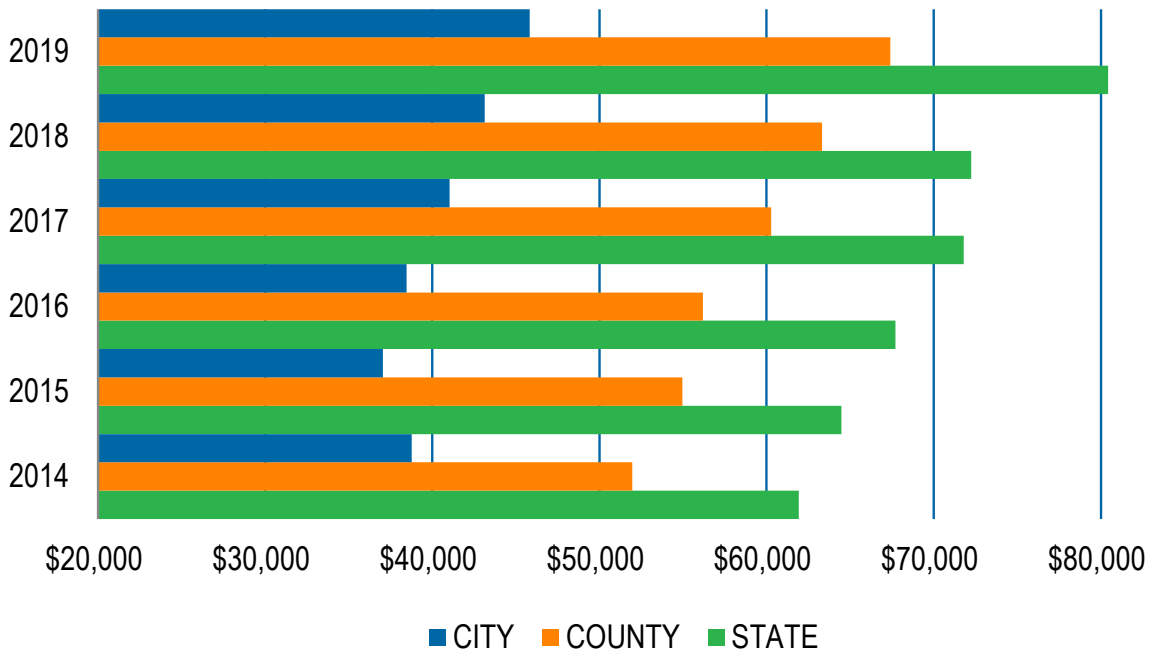
Economic Factors

The effects of the COVID-19 Pandemic continue to linger and the exact timetable for a return to pre-pandemic revenue levels remains unknown.

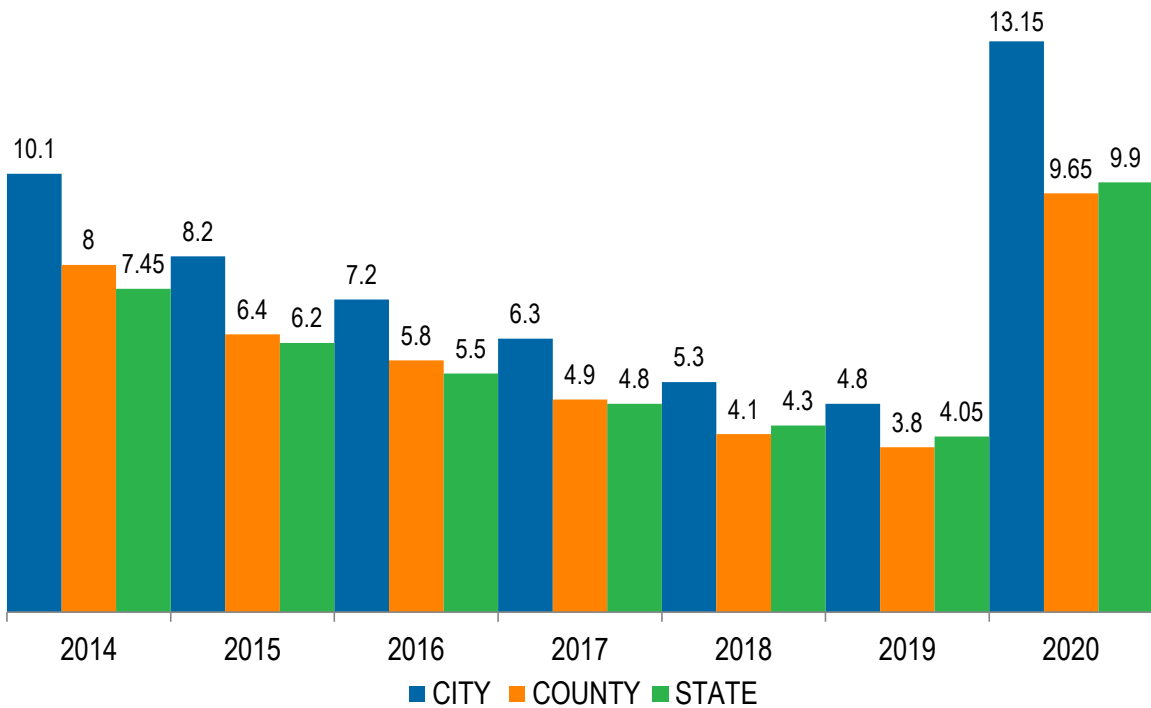
The median household income in San Bernardino from 2015-2019 was \$45,834 based on the U.S. Census Bureau. A comparison of median income in the city compared to the county and state shows minor improvements over previous years.

As of February 2021, the city's unemployment rate sits at 11.3% compared to 4.8% in February 2020. However, unemployment rates have improved since June 2020 where unemployment was at 16.4%.

Median Household Income



Unemployment Rate (%)



GENERAL FUND

The FY 2021/22 Operating Budget reflects a projected operating surplus of \$21.1 million. Projected revenues, including Measure S Sales Tax, total \$174.4 million. The proposed expenditure budget totals \$153.4 million. Due to the passage of Measure S, the upward trend of other revenues, and the ARP funds, the City is in a position to increase service levels and address deferred maintenance for the first time in years. While this is a positive position for the City to be in, it is nevertheless important that the City remain cautious and fiscally prudent. The budget starts with the current levels of service across the City and adds important key operational and capital items that are urgent and sustainable.

The projected beginning fund balance for the General Fund at June 30, 2021 is \$47.9 million. This includes both the Emergency Reserve, and the Economic Contingency Reserve, the reserve of Measure S revenue as well as undesignated reserves. A chart detailing the amounts held in each reserve is in the General Fund Reserves section further in this overview.

This Budget includes staff recommendations for the use of Measure S funds. It is important to remember that when Measure S replaced Measure Z, the General Fund lost a significant source of revenue. For this reason, staff recommends that Measure S contribute one-quarter of annual revenue to support ongoing existing levels of service. This represents the equivalent amount of Measure Z, which was a .25% sales tax, opposed to Measure S, which is a 1.0% sales tax. The recommendations for use of Measure S funds in this

proposed budget reflect the recommendations of staff, and were presented to the Measure S Committee on May 17, 2021. The Committee reviewed and discussed these recommendations and made their own recommendations.

The City's streets and roads require substantial repair, repaving and reconstruction. Independent pavement management engineers rated more than 80% of the City's streets as either poor or failing in fiscal year 2019/20. Since then, significant strides have been made, and that number has been reduced to 68%. Nevertheless, estimates to bring them up to an overall rating of "good" exceed \$200 million. Similarly, the cost to address the deferred maintenance of City facilities is estimated at nearly \$200 million as well. It is important to note that these are estimates, based on the conditions of the assets at the time of the assessment and the assumed repair, rebuild or replacement recommended. They should not be relied upon as the actual amount that the City will ultimately have to spend to complete all the necessary work.

Vehicles and heavy equipment used in the maintenance of roads, streetlights, and traffic signals are also in need of replacement; some equipment is more than 20 years old and unreliable, but budget constraints have not allowed the City to fund the replacement of vehicles and critical equipment. Ideally, the City would set aside an annual amount of money toward funding the replacement of vehicles and equipment so that replacements would be purchased on a regular schedule according to the useful life and maintenance history of the individual vehicle or piece of equipment.

Most of the City’s computer hardware and software systems are also in need of upgrades or replacement. For example, the City’s permitting system, which is an essential part of facilitating building and development in the City, is obsolete and no longer supported by the vendor. Other critical systems in need of upgrades or replacement include the financial and payroll systems, and asset management software. Additionally, most of the City’s systems were purchased independently for specific uses and are not integrated, requiring manual re-entry of data from one system to another; these inefficiencies are a drain on valuable staff time. An integrated

system would eliminate the need for re-entry of data, saving a significant amount of staff time, and allowing for fewer staff positions to be added in the future.

In this budget are recommendations to address failing infrastructure, customer service issues created by lack of staffing, and other programs that will address immediate needs in the community. Even with the new revenue streams, the City cannot address everything at once, but must approach issues thoughtfully and strategically, recommending the highest impact items for initial investment.

General Fund Revenues

Total General Fund revenues, estimated at \$174.4 million, are up compared to the prior year’s adopted budget of \$127.8 million.

General Fund Estimated Revenues by Category		
Sales and Use Tax	\$45,391,210	26.02%
Measure S Sales Tax	\$41,016,456	23.52%
Utility Users Tax	\$22,700,000	13.01%
Property Taxes	\$19,267,608	11.05%
Licenses & Permits	\$11,858,000	6.80%
Franchise Tax	\$11,781,000	6.75%
Other Taxes	\$8,493,262	4.87%
Charges for Services	\$6,140,420	3.52%
Miscellaneous	\$2,766,037	1.59%
Intergovernmental	\$2,243,602	1.29%
Fines and Forfeitures	\$1,478,500	0.85%
Use of Money and Property	\$779,600	0.45%
Investment Income	\$500,978	0.29%
Total	\$174,416,673	

Sales and Use Tax

Sales Tax (not including Measure S District tax) is the largest revenue source for the City, at 26.02% of total General Fund revenues. The California Department of Tax and Fee Administration (CDTFA) is responsible for administering the collection and distribution of sales and use tax in California. Including Measure S, and the county wide Measure I Tax, the City of San Bernardino's sales tax rate is 8.75% on all retail sales within the City. Of the 8%, the City receives 2%: 1% is the City's share of the basic sales tax and 1% is generated from Measure S (Measure S is discussed further in its own section below.) Sales and Use Tax revenues are projected with the assistance of a Sales Tax consultant retained by the City.

The City of San Bernardino's 1% share of the basic sales tax is projected to be \$45,391,210 for fiscal year 2021/22, which is an increase of approximately 40% compared to current estimates for FY 2020/21 due to the reallocation of sales tax revenue to the City as compared to prior years. Therefore, the specific reasons for this anticipated increase cannot be specifically discussed.

Measure S (District Tax)

23.52% of General Fund revenue is from the Measure S district tax. District taxes are an additional voter-approved transactions tax imposed on goods or services at the location where they are delivered. This tax has to be approved by voters and is added to statewide base tax rate. Measure S, establishing an additional 1.00% tax on transactions originating in San Bernardino, was approved by the voters in 2020 and became effective as of April 1, 2021. Measure S revenue for fiscal year 2021/22 is estimated to be \$41,016,456; revenues are projected with the assistance of a Sales Tax consultant retained by the City.

Utility User Taxes

The Utility Users Tax is also a major revenue source for the City of San Bernardino, comprising 13% of General Fund revenue. It is imposed on users of utilities within the city, such as cable, gas, electric and both land line and cell phones at a rate of 7.75%. Estimates in the FY 2021/22 Adopted Budget are \$22,700,000 which represents a 2.16% decrease from FY2020/21 year-end estimates. This revenue source continues to trend downward slightly year over year. Revenues in this category are projected using trend analysis.

Property Tax

The County of San Bernardino administers the property tax which is imposed on real property (land and permanently attached improvements such as buildings) and tangible personal property (movable property) located within the state. The California property tax is ad valorem, meaning it is based on

the value of property rather than on fixed amount or benefit to the property or persons. Proposition 13 limits the real property tax rate to 1% of a property's assessed value plus rates imposed to fund indebtedness approved by voters. Property taxes, including Property Tax in-lieu of Motor Vehicle License Fees (VLF), represent a major source of income for all counties and cities in California. Revenue generated from property tax collections is divided or shared among different governmental organizations including the County of San Bernardino, San Bernardino Unified School District, and San Bernardino Community College, and various other taxing districts. The City's share of the property tax revenue has historically been 17% of the 1% levy.

Subsequent to the City's decision to annex its Fire Protection Service to the County Fire Protection District, the City agreed to transfer all of the ad valorem related property tax revenue and 26.5% of the VLF In-Lieu property tax revenue. That formula is subject to renegotiation at certain intervals based on various fiscal results that occur in the future that either improve or detract from the net financial position of either the City or County. Based on projections in assessed valuations, estimated VLF revenue for FY 2021/22 is \$19,267,608 and is about a 5% increase (\$950,866) over the FY 2020/21 adopted budget estimate. Revenues are projected with the assistance of a Sales Tax consultant retained by the City.

Licenses & Permits

The City also generates significant revenues from issuing licenses and permits. The City issues permits for activities that include building permits, fire code permits and plan checks. The city also generates significant revenue from issuing Business Registrations. The revenue for Licenses and Permits for FY 2021/22 is projected to be \$11,858,000, which is a 7% increase compared to the current year's estimate. Of that amount, \$8.2 million is attributed to Business Registration revenue. Revenues in this category are projected using trend analysis.

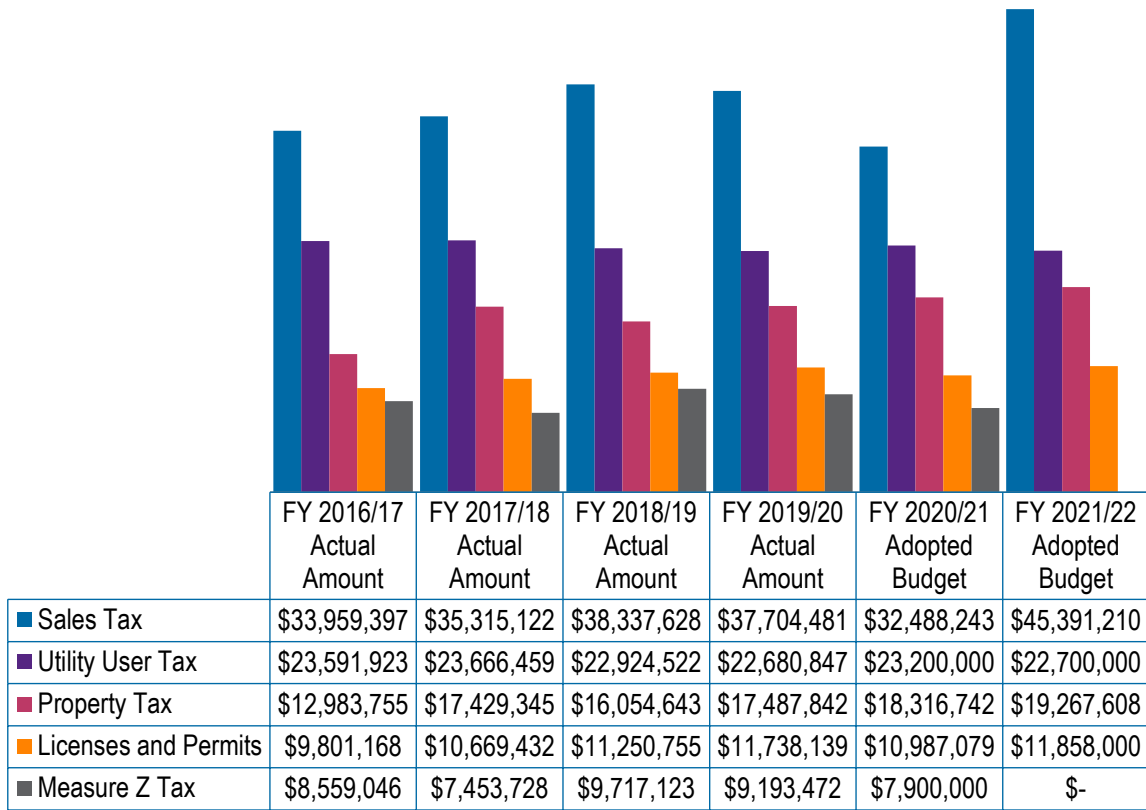
Franchise Fees

Overall, franchise fees are projected to increase by 2% to \$11,781,000 compared to the current year's estimates. Revenues in this category are projected using trend analysis.

Trend Analysis

The City's trend analysis consists of a methodology where the Finance Department considers multiple variables. Some of these variables consist of considering anticipated changes, individual departmental self-projections, and analysis of actual revenue collections from prior years. The analysis looks at historical revenues and expenditures up to four years prior. In this process the City analyzes which fiscal outliers must be removed or anticipated for in the upcoming budgeted year. The City's revenue trend analysis tends to be more conservative in our predictions.

Revenue Comparison



TruStar Fuel Station at City Yard

General Fund Expenditures

General Fund expenditures for FY 2021/22 are estimated at \$153.4 million.

General Fund Estimated Expenditures by Category		
Police	\$92,622,058	60.38%
Public Works	\$22,240,480	14.50%
General Government	\$9,093,654	5.93%
Community & Economic. Development	\$7,584,317	4.94%
Finance	\$4,909,915	3.20%
Parks, Recreation & Community Services	\$4,747,495	3.09%
City Attorney	\$2,836,729	1.85%
Library	\$2,745,256	1.79%
Human Resources	\$2,003,587	1.31%
City Manager	\$1,783,851	1.13%
City Clerk	\$1,540,453	1.00%
City Council	\$836,795	0.55%
Mayor	\$367,096	0.24%
Assessment Districts	\$138,000	0.09%
Total	\$153,404,684	

**Animal Services is not funded through the General Fund. Animal Services is funded through the Animal Control Fund, a governmental fund. The FY 2021/22 Proposed Budget for Animal Services is \$3,003,233.*

Approved Additions to Existing Services

The FY 2021/22 Budget preserves the existing service levels as well as a series of recommended additions outlined by department below and adopted by the Mayor and City Council.

Animal Services (\$299,654)

Animal Services has made strides in the last few years, making major improvements in operations and gaining community support. Later this calendar year, the Animal Services Department will be taking over their own dispatch, requiring a significant change in their operations

and additions to staff to ensure a smooth transition and continued good customer service. The following additions have been approved for FY 2021/22 and will support ongoing operations and improvements to the department.

1. Three (3) Senior Customer Service/Dispatch Staff. As mentioned above, Animal Services will be taking over dispatch duties from the Police Department in the Fall of 2021. For this transition to take place, the Animal Services Department has added three Senior Customer Service/Dispatch staff to work the front office and take incoming Animal Control Service Requests. This team is the primary contact with the public and processes all adoptions, redemptions, and licensing appointments. The additional staff will manage incoming calls, dispatch service information to the officers, and ensure they have coverage seven days a week. These additional positions will bring the total number of positions in this classification to six (\$179,565).
2. The department will also need to engage an after-hours answering service to handle incoming calls from citizens and to contact the On-Call Animal Control Officer (ACO) when appropriate (\$12,000).
3. Animal Services would like to partner with community groups to spay, neuter and return feral or minimally socialized cats back to their neighborhoods through a Trap Neuter Release (TNR) program (\$50,000). Studies have shown that trap and remove or euthanize creates a gap in the population and the remaining animals have larger litters and/or other cats take over the territory, leading to a

static number or increase of unaltered cats in the community.

Other municipalities in the surrounding areas, including Riverside County, have found success in TNR program, leading to a reduction in abandoned kittens and an overall reduction in the cat populations, as well as cats needing to be impounded at the shelter. There are at least three local non-profits and two national non-profits who would like to partner with the City of San Bernardino on a program for unsocialized cats. The addition of these funds will be put toward public education, printing materials for residents, and will also cover a portion of the spay/neuter and vaccination costs of the animals. The cats will have vaccines and flea treatment in addition to being altered, which would reduce illness in the cat population, making our community safer and healthier.

4. Modular buildings will be rented as staff works on plans and raising funds for a new shelter in the City. (\$50,000).
5. Animal Services will reclassify one Animal Control Officer to a Lead Animal Control Officer. This position will assist in scheduling, training and monitoring the ACO's and dispatchers. With additional oversight, the lead position can ensure consistent practices for Field ACO's, including response times and focus on public safety. This will free up the Animal Services Director to dedicate more time to program analysis and administrative duties (\$8,089).

Community & Economic Development (\$722,425)

The Community & Economic Development department needs to improve customer

service and response times, as well as support departmental operations. To do

so, the following full-time positions have been approved:

1. One (1) Community Development Technician to improve customer service and response as the department responds to the high volume of building permit submissions to the Department (\$60,129).
2. One (1) Economic Development Project Manager to manage the larger, more complex projects such as Arden Guthrie, the 5th Street Gateway, Carousel Mall, the Transit Station mixed-use project, the Shandin Hills Golf course, and others to ensure deadlines are met and projects are completed on time (\$110,126).
3. Three (3) additional Code Enforcement Officers to ensure compliance with municipal codes throughout the City (covering over 64 square miles). These are revenue-generating positions that will be at least partially offset by fines and fees. Currently, the City is not collecting a significant portion of the potential revenue generated from fines and enforcement fees because of lack of enforcement (\$214,491). The additional staff will require vehicles to perform their duties (\$105,000).
4. One (1) Building Plans Examiner to improve customer service and response times. The Building Plans Examiner will perform analyses of building construction plans, including electrical, plumbing, mechanical, non-structural, and basic structural elements of buildings and facilities for compliance with state and local building codes, ordinances and laws; as well as direct and coordinate the daily activities and operations of the Public Information Counter ensuring

a better overall customer experience (\$74,720).

5. Reclassification of a Building Inspector to a Building Inspection Supervisor to better serve the staff in terms of training, direction, and workload delegation. The addition of an experienced staff member will allow workloads to be directed daily to the most qualified individual to perform critical inspections and tasks amongst the group. A system of mentor and apprentice has always existed within the trade structures, as the desired level of technical experience is very difficult to achieve without direct training and supervision. This system is explicitly designated within the California State Building Code in appendix Chapter A and is a best practice. This structure will help the department to better serve the community (\$11,500).
 6. One (1) Deputy Director/City Planner to aid in ensuring that the department is providing a high level of customer service, appropriate response times depending on the level of complexity of a project, and managing departmental responsibilities efficiently and effectively. This position is necessary due to the level of responsibilities and demands placed upon the Department with the inclusion of Housing, Successor Agency / Economic Development and Code Enforcement Division. The Deputy Director responsibilities include directing the City's planning programs, services and staff, with the goal of efficient, timely responses to resident and developer requests. This position will also be assigned oversight of some divisions within the department (\$146,459).
-

Finance (\$686,034)

Finance has been approved to add the following positions:

1. One (1) Business Registration Representative. Business Registration currently has one full-time Business Registration Representative budgeted; this addition ensures that all tasks can be completed (\$58,200).
2. Two (2) Inspectors. Business Registration is tasked with Sidewalk Vending Enforcement which is growing in the city. Currently, Business Registration has four inspectors that work on enforcement of rental property and commercial-based business enforcement. These additional two inspectors will work the evenings and weekends for continuous enforcement (\$138,000).

The following positions have been added for efficiency and cost-effective operations. Currently the City contracts out for these two accounting functions, which costs the City more annually than it would to employ full-time staff.

1. One (1) Accountant III. For the past seven fiscal years, the City has relied on an outside accounting consultant to assist with duties usually performed by an Accountant III/Senior Accountant due to several vacancies within the department. The outside consultant currently performs several key functions, including preparation of financial records for audits, financial statement preparation, bank reconciliations, and other general high level accounting duties. To continue to stabilize the Finance department and add much-needed continuity, the department is repurposing the funds that have been used to hire the outside

accounting consultant to hire a full-time Accountant III. The hiring of a full-time Accountant III would result in a net savings compared to continuing the contract with the outside consultant. This full-time position will assist in the City's annual audits, ensure compliance with Generally Accepted Accounting Principles (GAAP) and Governmental Accounting Standard Board (GASB) pronouncements, implement the process changes required in accordance with the City's audit findings, and work to implement other best practices that need to occur within the Finance Department (\$86,000).

2. One (1) Grants Manager. Currently, the City has a consultant that manages the financial reporting for grants throughout the City. Finance is adding a full-time Grants Manager. The Grants Manager will be responsible for planning, coordinating, and directing all grant accounting and compliance activities for the City. This position will manage citywide financial operations including federal financial reporting, federal revenue draws, and reconciliation activities associated with these activities. This position will ensure that the City can manage grants such that the City will be prepared for any Federal and State grant audits or requests for information. Many departments in the City are increasing their grant applications and this position will help ensure that the City is in compliance with all agency requirements related to grants, something that can be complex and variable from agency to agency and even grant to grant (\$105,400 estimate with offset).

3. Reclassify part-time Accounting Assistant to full-time. The current part-time Accounting Assistant assists with the department's Treasury function to process daily deposits and revenues received from all City departments. Under the current part-time schedule, there is no opportunity for the position to assist with other business needs within the department. Upgrading the existing Accounting Assistant position from the current part-time position to a full-time position will enable the Accounting Assistant to provide valuable coverage for planned or unplanned outages in the department's Payroll, Purchasing, and Accounting, Accounts Payable divisions. In addition, a full-time position will strengthen the department's internal controls by providing an additional layer of segregation of duties for select tasks (\$33,500 to upgrade to a full-time position).

Finance has been approved to purchase software that includes transparency dashboards that will allow the City to better communicate budgetary and financial information to the Mayor, City Council, and the public. The software allows the public to view the budget in various ways and allows the individual to drive the level

Human Resources (\$457,000)

The following approved additions will help the City with enhancing diversity in recruitment and hiring:

1. Applicant tracking system enhancement. Blinding applications system enhancement and diversity analytics of applicant and employee pools to bolster diversity (\$25,000).
2. Recruitment advertising, and Community Outreach. To enhance

of complexity; the software is very user friendly and heavy on graphics and charts. This software is also designed to assist in the budget development including tools to assist in workforce planning that will allow the salary and benefits budget to be automated, significantly improving efficiency within the department. The first year cost includes a deployment cost of \$50,800; the annual cost thereafter is \$124,134.

Finance has added a contract for a citywide fee/rate study to ensure that fees are being collected at the rate that is appropriate for existing staff. This will enable the City to recover costs more fully. Including those noted in Community and Economic Development above (\$60,000).

Included in the proposed Information Technology budget is funding for new payroll software. Currently, payroll staff does not have the capacity to continue with day-to-day tasks and responsibilities and manage the conversion to a new payroll software system. To ensure that the conversion is successful, while also ensuring the daily operations of the payroll division are completed, a consultant/project manager is being added (\$30,000).

diversity in the City's recruitment applicant pool (\$30,000).

3. One (1) Risk Division Manager. Human Resources would like to improve the Risk Management division by adding a full-time Risk Division Manager. This position will provide oversight, management, and monitoring of the Risk Management Division, and is required to centralize the City's

litigation management and all related duties including integrating litigation case management with excess liability insurance standards and reporting requirements, and to attend and participate mediation proceedings, settlement conferences, and trials. The City currently has 104 open litigated cases, in addition to 86 open tort claims, and 344 workers compensation claims. A transition to a centralized function cannot be achieved without the funding of a full-time risk manager position. Additionally, this position is anticipated to assist with establishing a variety of safety and training programs including Cal/OSHA's mandated Blood Borne Pathogens, Accident Prevention, Fire Prevention, Injury and Illness Prevention Program, Ergonomics/ Repetitive Motion trainings and several others. The Risk Division Manager will also provide oversight of the Federal Motor Carriers Safety Administrations Clearinghouse Program which mandates reporting of drug and alcohol violations for all Commercial Drivers. The position will provide support for liability claims processing, workers compensation and safety programs by researching and preparing a variety of risk management program reports, schedules, statements, and data involving all risk management activities, and assist with special projects related to various program needs; provide support to each risk management function, acting as a resource for the departments when new programs are initiated. Lastly, this position will establish a process for DMV pull notices that outlines the specific process the City needs to follow when violations come up on an employee driving record as

well as maintain current pull notices on City employees (\$153,000).

4. One (1) Senior HR/Risk Analyst. This position will assist with various human resources functions to provide professional level support with equity and inclusion priorities, payroll and time-keeping transition from Linus, classification and compensation, training and employee development, updating policies and procedures, cyclical RFPs to maximize opportunities for cost containment/reduction and new RFP initiatives, staff reports, employee engagement, automation enhancements, and streamlining processes department-wide. Additionally, this position would support:
 - Employee development and training to develop high potential employees to be prepared and ready to compete for promotional opportunities and identify targeted training as needed (e.g., development of a supervisory and/or leadership academy program).
 - Succession planning.
 - Training for preparing application/resume materials and mock interviews.
 - The development of an employee engagement survey to solicit input from employees on how to improve the working environment and morale and enhance employee retention.
 - Targeted interventions to support and facilitate difficult conversations throughout the City, especially around equity and diversity.
 - Performance management training with an emphasis on diversity and inclusion.
 - Training on diversity and inclusion initiatives - what it is and what it is not

- the impact and change that can be expected in the organization.

- Training on the civil service recruitment process and the distinction between minimally qualified and competitively qualified. The City's existing service needs the support of one additional position to enhance employee perception, legal compliance, and for the timely strategic alignment of services (\$105,000).
- 5. Labor Relations Legal Services. To support labor negotiations with labor units for successor MOUs with each and to enhance legal support to address the complaints/ volume of claims the City faces related to harassment, discrimination and retaliation (\$35,000).
- 6. Classification and Compensation Survey (Safety). Request for Proposals (RFP) for a survey of safety classifications to ensure competitiveness in

the market to continue to attract and retain highly skilled safety employees (\$75,000).

7. Disability Compliance Management Services. Disability compliance management services to support compliance with Title I of the Americans with Disabilities Act (ADA), and the California Fair Employment and Housing Act (FEHA). Consultant will provide comprehensive and practical solutions to assist in successfully managing the most challenging Human Resource disability management leave cases (\$8,000).
8. Reinstate the Employee Recognition Program and events to recognize employees for their hard work and dedication to the City. This program's goal is to boost employee morale and ensure that employees know that they and their work are valued (\$26,000).

Information Technology (IT) (\$2,296,039)

There are three software systems that are outdated and in need of replacement:

1. The permitting software that the City currently uses is no longer supported by the host company. If the software program stops working, Community and Economic Development, and Public Works will be unable to process permits for the public. This is a critical item that has been deferred due to a lack of resources (\$750,000).
2. The City's payroll software is extremely outdated and does not communicate directly with the City's financial ERP system. This creates additional work for staff in order to record payroll expenses in the general ledger. This is

a critical item that has been deferred due to a lack of resources (\$500,000).

3. The City's Asset Management/Work Order software requires replacement. This will significantly improve efficiency and response time, as well as increase management oversight (\$500,000).
4. Document Management System. The City needs a document management system to ensure that documents from various systems are easily accessible and saved according to required retention laws (\$300,000).
5. Library Infrastructure Upgrades. The current system at the libraries is more than ten years old with a severely

underpowered firewall that limits their connectivity (\$100,000).

- 6. One (1) Geographic Information Systems (GIS) Administrator. This position will manage the GIS maps and systems for Public Works, the Police Department, the Parks, Recreation and Community Services Department

and others, mapping City projects, properties, parks and facilities for public information. The position will also monitor/measure the deployment of City resources through integration with the work order management system (\$146,039).

Library (\$579,676)

To better serve the community, the City will invest in its libraries by increasing service hours and improving the user experience overall. In recent years, branch library hours were cut to only 20 hours per week, severely limiting the time in which residents can access them for school projects or simply to check out a book or other media. Library investment in other areas was also severely curtailed, furniture hasn't been replaced in decades, and the new book and media budget is less than half of what it should be for a city the size of San Bernardino. In order to address these issues, including increasing branch hours from 20 to 40 hours per week, and central library hours from 37 to 40 hours per week, the following positions and other increases in expenditures were necessary to add:

One (1) full-time Library Technician I, and three (3) full-time Library Technician IIs (\$208,000).

- 1. An increase in part-time personnel of a Library Technician, a Library Assistant, and a Library Page, which are critical to doubling the weekly public service hours from 20 to 40 at the branches (\$186,000).
- 2. Additional security guard hours (\$63,000).

- 3. Additional utility costs at the main library and the branches (\$16,000).
- 4. Additional hours for part-time Library Assistant. San Bernardino Public Library (SBPL) has received grant funding to set up a Makerspace area in which patrons can build and create items in Feldheim Library's Jack L. Hill Lifelong Learning Center; staff will increase part-time hours at the Feldheim Library to allow for the program (\$11,676).
- 5. Increased funding for library materials and books. While the library has \$40,000 for library books in the proposed materials budget, a library serving a city of roughly 218,000 should have at least twice that funding amount for print and digital resources (\$40,000).

Library furniture for the public: chairs, tables, and shelving have been used for many years and need to be replaced. Chairs used by the public have fabric coverings that show years of usage. HR/Risk Management staff recommended chairs without fabric coverings as being easier to clean especially during the COVID-19 Pandemic. Many tables have wooden legs that loosen and become unstable requiring periodic tightening of the legs by Facilities staff. Shelving used

for DVDs shows signs of wear and tear from many years of usage and this shelving was not designed to display DVDs. Library will replace 145 chairs at Feldheim and a

total of 76 chairs at the three branches, 25 tables at Feldheim, and at least 8 pieces of DVD shelving at Feldheim (\$55,000).

Parks, Recreation, and Community Services (Parks) (\$680,189)

Over the past several years, the Parks, Recreation and Community Services Department has faced numerous cuts as part of budget balancing strategies. Investment in staff and improvements to both programming and facilities is highly recommended. Below are many items that will begin to get our Parks department back to the levels it should be operating separated by program, capital improvements, and additional staff members.

Programming

1. Required CPR/First Aid/Defibrillator Training and Certification for 20 full-time department employees through a contract service provider (\$1,000).
2. Department activity brochure. Printing and distribution of a hard-copy promotional brochure (approximately 28 page) detailing services and programming, to be distributed two times per year. Many residents of the community are unaware of the services the Park, Recreation, and Community Services Department provides. In San Bernardino, marketing through social media sources has not proven to be as effective for Parks, Recreation, and Community Services as the printed brochure, which was eliminated with budget cuts. Greater awareness of programs usually equates to more service participation and higher

revenues. Staff will also coordinate with the Public Information Officer for potential translation (\$130,000).

3. Citywide Special Events - Summer Concert Series. The addition of a summer seasonal outdoor live band concert series for the community. Providing a variety of musical styles for the community to enjoy in the summer nights under the stars. The concert series will take place at the Roosevelt Bowl, an under utilized facility. The plan will be to host 4 to 8 per summer per year (June-August) (\$40,000).

Capital

1. Replacing foul ball netting at various ball fields. Replacement of foul ball netting at five baseball/softball fields. This is part of an annual preventative maintenance and safety routine to replace aging and deteriorated or missing foul ball netting from many years of deferred maintenance. This also reduces risk and the potential for future litigation due to foul ball damage (\$30,000).
2. Infield mix for ball field maintenance. Replace infield mix at 10 of the 40 youth sports groups home fields. All fields are used on an almost daily basis by resident youth sport groups (\$16,800).
3. Perris Hill Senior Center table and chair replacement. Full replace-

ment of worn out and broken chairs and tables at the Perris Hill Senior Center dining room for senior programming. This complements the FY 2020/21 CIP Perris Hill Senior Center Renovation (\$17,700).

4. Portable canopy at the cemetery. When graveside services occur at the cemetery, staff place chairs and provide a canopy to shield the mourners from the weather. The canopy currently used has been in use for twenty years and is in dire need of replacement (\$8,000).
5. Repairs at Norton Gym. Repairs to the interior of Norton Gym have been addressed for the most part; however, the budget was insufficient to cover all the required repairs. The approved additional funds will support current facility programming. Most of these items relate to health and safety concerns (\$5,000).
6. LED lighting conversion at Bobby Vega Park tennis courts. This repair will re-establish lighting and will provide a long-term cost savings, and a longer life span, with a brighter, cleaner light. Installation will be completed by in-house staff. Cost is for fixtures, pole and miscellaneous supplies (\$ 5,100).
7. Perimeter Fencing around the Ceramics Building. Installation of a six-foot high wrought iron fence with gate around the front of the Ceramics Studio Building at Perris Hill Park (\$17,280).
8. 5th Street Senior Center, and Perris Hill Senior Center window tinting and blind replacement.

Replace several deteriorated window blinds and install new indow tinting on all windows at both the 5th Street and Perris Hill Senior Centers to protect employees and City-owned equipment (\$12,000).

9. Hand trucks and dollies at Senior Centers. The Senior Centers' programming requires staff to regularly move chairs and tables, food commodity boxes, Grab-N-Go event materials, items for special events and dances. The Centers need specialized carts and/or hand trucks to make these tasks easier on employees, reducing the potential risk associated with lifting and moving bulky items (\$2,000).
10. 15th Street Senior Center stage curtain and lighting. Replace the stage curtain which is original and no longer functional and replace and update the track lighting system. Our Senior Centers are very active facilities, and these improvements will enhance the programming as well as the patron's experience (\$12,500).

Staff

1. One full-time Recreation Coordinator will ensure full-time coverage at the Perris Hill Senior Center, to assist the Community Center Supervisor who oversees both senior center locations at this time. Perris Hill Senior Center is the only center that does not currently have a full-time staff person during normal business hours. This position will be responsible for programming of the Perris Hill Senior Center daily activities, dances, and facility rentals, and assist with develop-

ment, coordination, and execution of the two annual senior special events: The Ollie McDonald Senior Talent Show, and the Inland Empire Senior Games and Health Fair. With the conversion of tennis courts into pickleball courts, the Center will offer pickleball tournaments (\$51,650).

2. **Reclassification of a Community Services Center Supervisor to a Community Recreation Program Supervisor.** The employee currently supervising Senior Services has been performing increasingly more broad responsibilities over the past 5 years. The City has reduced staffing levels since 2005 and all positions have absorbed greater responsibilities. The functions performed by the current employee in the Community Services Center Supervisor position are more in line with the Community Recreation Program Supervisor (\$4,244).
3. **Outdoor Recreation Facility Monitors.** Employ part-time recreation leaders to open and close park restrooms and other monitored amenities at high-traffic parks (Perris Hill, Wildwood, Blair, Nunez). This will improve resident experience in the parks by improving the

availability of park restrooms as well as providing better oversight of local park amenities to prevent vandalism, graffiti, and unsafe or unhealthy conditions (\$46,983).

4. **Full-time Aquatics Supervisor.** The Parks, Recreation, and Community Services Department manages and operates five pool locations with eleven bodies of water. The full-time Aquatics Supervisor will be responsible for the daily operational maintenance of our pool locations. Currently this is being handled by a part time staff member, which is not adequate to the amount of work. This approved reclassification will increase funding from a part-time to a full-time position (\$54,932).
 5. **Additional part-time staff as follows:** three (3) Program Specialists, five (5) Senior Recreation Leaders, eight (8) Recreation Leaders, and four (4) Recreation Aides. The addition of these part-time positions at each facility will enable the department to continue daily operations, as well as adhering to all requirements, and guidelines from Federal, State and local agencies related to COVID-19 (\$225,000).
-

Police Department (\$2,420,735)

The following positions have been approved and added as part of a Commercial Traffic Enforcement Unit:

Four (4) Patrol Officers. These officers will be hired for training at the beginning of Fiscal Year 2021/22 so that four more senior officers will be available to be dedicated to the Commercial Traffic Unit

at the beginning of Fiscal Year 2022/23 (\$489,576).

1. **One (1) Sergeant.** This sergeant will supervise the patrol officers of the unit and will help to stand up the unit during FY 2021/22. This more experienced position will be someone with experience

operating a Commercial Traffic Unit (188,645).

The Police Department also requested the following staff positions be added to improve dispatch response times and address the records management backlog.

2. Four (4) Dispatchers (\$253,160).
3. Three (3) Police Records Technicians (\$147,714).

4. Three (3) Parking Enforcement Officers (\$341,640) and Vehicles (\$105,000).
**This item was approved and added by City Council on the June 2nd Council Meeting.*

5. Over the last two years, vehicle replacements for police officers have been deferred due to budget constraints. Many police vehicles are well beyond their useful lives and need to be immediately replaced.

Replacing Police Department Vehicles (\$1,000,000).

Public Works (\$617,642)

Staff

1. Two (2) full-time Engineering Technicians. These positions will be dedicated staff to provide customer service and permit processing. With engineering expertise, these positions will be able to help significantly with the turnaround time for calls and permits. Currently, existing staff are assigned to cover the front counter on a rotating basis. Rotation of assignments is disruptive to the existing staff workflow and inefficient for both the public and staff. These positions will provide consistent coverage for the processing of permit requests, improve communication related to permit requests, and improve current response times for permit issuance (\$145,133).
2. One (1) Maintenance Worker III. This position will address deferred maintenance in Parks, Streets and Storm Water (\$57,114).
3. One (1) Signal Technician III. The Traffic Signal Division is severely understaffed and requires

additional personnel to improve maintenance and emergency response. The division oversees 300 traffic signalized intersections and performs work related to wiring, cabinet installations, timing controllers and detection infrastructure, and responds to emergency knock-downs. New development inspections are also handled by this team and maintenance of approximately 7,000 City owned street lights (\$94,209).

4. One (1) Facilities Maintenance Mechanic. This position was previously unfunded due to budget reductions. This approved position will ensure that City-owned property is adequately maintained. This position will assist staff in the day-to-day maintenance of City property, reducing the need for major repairs (\$57,114).
5. One (1) Traffic Engineering Associate. This position was unfunded with FY 2020/21 Adopted Budget. This position is critical as the City continues

planned improvements on existing traffic signal infrastructure, and to keep up with the review of new traffic engineering projects that are being constructed throughout the City (\$93,072).

Capital

1. Backhoe for Street Maintenance. The current unit is a 1992 model that has reached its service life after nearly 30 years. The Streets Division will receive a new backhoe to perform removal of downed trees, moving boulders, rocks, gravel, compacting slopes and complete other construction site tasks (\$100,000).
2. Casket lowering device. Approving this purchase will assist staff to

improve efficiencies at Pioneer Cemetery (\$6,000).

3. Artificial turf groomer. This is an equipment attachment required to properly maintain and preserve the longevity of the new artificial turf being installed at the soccer fields at Nunez Park (\$10,000).

Programming

Environmental Consultant Services - Biologist surveys are required to maintain compliance with existing maintenance permits issued by environmental agencies. Surveys must be performed prior to initiating maintenance for clearing or debris removal. This consultant will also assist in providing reporting to environmental agencies on maintenance work performed (\$55,000).

Changes from Proposed Budget to Adopted Budget

City Council presented the following changes to the original proposed budget:

Additional street projects (\$3,645,000) into the CIP are listed in the Capital section of the document.

The Mayor's budget was decreased by a total of \$54,558 with changes being made in the following accounts: materials and supplies, advertising, dues and subscriptions, meetings and conferences, printing charges, and the professional contractual services.

City Council's budget was also reduced by \$4,100 with changes being made in the postage account.

General Fund Reserves

For FY 2020/21 the General Fund is anticipated to end the year with a surplus of just over \$14 million and a projected ending fund balance of \$47.9 million. In addition to this amount, \$38.8 million is associated with the American Rescue Plan (ARP), which is General Fund revenue, but for tracking and reporting purposes will be identified separately. The City will receive \$38.8 million in ARP funds in both FY 2020/21 and FY 2021/22. With projected revenues of \$174.4 million and proposed operating expenditures of \$153.4 million, and CIP expenditures from Measure S totaling \$25.7 million, the projected ending fund balance at June 30, 2022 is \$43.2 million.

FY 2021/22 General Fund Overview	Year-End Projections	May 13th Proposed Budget	Adopted Budget
Beginning General Fund Balance	\$33,822,411	\$47,905,880	\$47,905,880
Revenues	\$151,610,366	\$186,413,192	\$174,416,673
Operating Expenditures	(\$137,526,897)	(\$152,701,673)	(\$153,404,684)
Operating Surplus	\$14,083,469	\$33,711,519	\$21,011,989
CIP Expenditures, Measure S		(\$22,075,000)	(\$25,720,000)
Contribution (Use of) General Fund Reserve	\$14,083,469	\$11,636,519	(\$4,708,011)
Projected General Fund Reserve	\$47,905,880	\$59,542,399	\$43,197,869
Fund Balance Designations			
Operating Reserve:			
Emergency Reserve - 15% of Adopted Budget	\$19,601,987	\$22,905,251	\$23,010,703
Economic Contingency Reserve - 10% of Adopted Budget	\$13,067,991	\$15,270,167	\$15,340,468
Sub - Total Budgeted Reserves	\$32,669,978	\$38,175,418	\$38,351,171
<i>Measure S Unallocated</i>	<i>\$8,000,000</i>	<i>\$16,687,342</i>	<i>\$4,846,689</i>
<i>Undesignated</i>	<i>\$7,235,902</i>	<i>\$4,679,639</i>	
Projected Ending General Fund Reserves	\$47,905,880	\$59,542,399	\$43,197,869

OTHER FUNDS

Other funds include Capital Improvement Program (CIP) funds and Internal Service Funds. The Public Works Department worked closely with the Finance Department to develop the Five-Year CIP.

Overall, Internal Service Funds (Worker’s Compensation, Liability, Information Technology, and Fleet Services) are balanced from a cash perspective, but internal service funds should operate in a manner that covers long-term liabilities and replacement costs of major equipment. Unfortunately, the City has not had the resources to accomplish this but continues to explore ways to incrementally remedy this.

SIGNIFICANT FUND BALANCE CHANGES

Certain fund balances are anticipated to decrease or increase by over 10%. Instances where this is the case are described below.

The Measure I Fund (129), Public Improvement Fund (246), The Storm Drain Construction Fund (248), The Local Regional Circulation Fund (263), The Regional Circulation System Fund (264), The Library Facilities Fund (265), and the AB1600 Parkland Fund (268) are all Capital Improvement Funds that have projects budgeted in FY 21/22 in excess of anticipated revenues. These funds carry a fund balance from prior year revenues that have not been expended. The City looks forward to utilizing these funds to make improvements in communities. In the case of the RMRA Gas Tax fund (125), revenues exceed expenses. This fund is used for large multimillion dollar street improvement projects and the remaining revenue not programmed totals approximately \$231,000. These funds will be used for future projects.

Asset Forfeiture (108) and Gang and Street Asset Forfeiture (118) both have fund balances anticipated to decline by over 10%. These funds are used for eligible expenses in the police department. The fund has no budgeted revenues due to the nature of their source; the City does not plan on receiving seized funds, and only receives them after there has been a declaration of forfeiture by a judge. Funds are either disbursed to involved agencies or returned to the owner based on adjudication of the case.

Revenues in the Traffic Safety Fund (128), Cultural Development Fund (247), and Law Enforcement Facilities Development Impact Fee Fund (261) exceed budgeted expenditures. These revenue sources have specific guidelines for what funds can be used for, and no expenses or projects are identified in FY 21/22.

The American Rescue Plan fund contains the funds received from the Federal Government as a result of the American Rescue Plan Act. The City received it's first disbursement in FY 20/21 and is scheduled to receive the second in FY 21/22. Council has not yet adopted a plan for the use of these funds so the projected fund balance is increasing by over 10%.

The HUTA Gas Tax Fund (126) has been used the past few years to maintain existing levels of service with Public Works operations. After the passage of Measure S and increasing other General Fund revenues, the City is seeking to rely less on Gas Tax for operations and allow for it to be used for Capital Improvement Projects. For this reason, revenues exceed budgeted expenditures in FY 21/22.

GENERAL FUND SUMMARY
2021-22 Adopted Budget

General Fund Revenues	FY 2021/22
Charges for services	6,140,420
Fines and forfeitures	1,478,500
Franchise Tax	11,781,000
Intergovernmental	2,243,602
Investment income	500,978
Licenses & permits	11,858,000
Miscellaneous	2,766,037
Other Taxes	8,493,262
Property Taxes	19,267,608
Sales and Use Tax	45,391,210
Use of Money and Property	779,600
Utility Users Tax	22,700,000
Measure S Sales Tax	41,016,456
Total Estimated General Fund Revenue	174,416,673
<hr/>	
General Fund Departments	FY 2021/22
010 Mayor	367,096
020 City Council	836,795
030 City Clerk	1,540,453
050 City Attorney	2,836,729
090 General Government	9,093,654
100 City Manager	1,738,851
110 Human Resource	2,003,587
120 Finance	4,909,915
150 Special Assessment District	138,000
180 Community & Economic Development	7,584,317
210 Police	92,622,058
380 Parks Recreation & Community	4,747,495
400 Public Works	22,240,480
470 Library	2,745,256
Total Estimated Expenditures	153,404,684
<hr/>	
Surplus (Deficit)	21,011,989
<hr/>	
Capital Improvement Projects	25,720,000
Contribution to (Use of) Fund Balance	(4,708,011)
<hr/>	
Total Beginning Available Balance	47,905,880
Estimated Ending Fund Balance	43,197,869

GENERAL FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
Charges for services						
4229 - Burrtec Host Fee	375,633	325,000	325,000	286,551	325,000	-
4230 - Fee Study	-	967,400	-	-	-	-
4303 - Miscellaneous Clerk Fees	323	-	-	800	-	-
4337 - Plan Check Fees-Fire	155	-	-	(95)	-	-
4363 - On Site Plan Check Fees	104,432	160,000	160,000	195,649	160,000	-
4451 - Cannabis Permit Application Fee	11,845	-	-	56,673	-	-
4452 - Cannabis Permit Regulatory Fee	30,166	105,000	105,000	60,245	120,120	14%
4455 - Cannabis Special Events	-	50,000	50,000	-	50,000	-
4701 - Election Filing Fee	10,235	-	-	3,475	5,000	-
4707 - Passport Fees	14,140	50,000	78,150	-	40,000	-49%
4711 - Subdivision Filing Fee	51,745	105,000	129,270	137,372	125,000	-3%
4714 - Planning Development PR	277,474	350,000	474,992	506,848	400,000	-16%
4715 - Technology Fee Dev Svcs	120,026	-	-	132,606	80,000	-
4720 - Plan Review	141,689	200,000	200,000	203,095	165,000	-18%
4722 - Construction And Demolition Application Fee	6,133	9,000	9,000	7,499	6,500	-28%
4731 - Plan Check Fee-B & S	558,767	1,525,000	2,025,000	2,107,483	1,500,000	-26%
4733 - Board Up/Demolition	317,955	400,000	449,510	159,062	400,000	-11%
4734 - CDBG Revenue	5,197	5,000	5,000	500	-	-100%
4735 - Pendency Release	4,140	4,000	4,000	3,510	4,000	-
4740 - Miscellaneous Police Receipts	1,015,085	899,715	962,331	651,956	900,000	-6%
4741 - Sale of Photos	1,154	1,500	1,500	1,488	1,500	-
4742 - Traffic Offender OTS Fee	84,258	65,000	65,000	130,477	85,000	31%
4743 - Police Tow Release	471,264	450,000	450,000	828,430	500,000	11%
4744 - Fingerprint Fee	2,910	25,000	25,000	8,022	2,500	-90%
4745 - Code Tow Release Fee	150	-	-	-	-	-
4746 - Property Auction	1,440	1,500	1,500	18,704	1,500	-
4747 - False Alarm Fee	12,925	40,000	52,134	21,872	40,000	-23%
4748 - Vehicle Repossession Fee	6,724	10,000	10,000	2	5,000	-50%
4749 - Crime Prevention Revenue	359	400	400	141	400	-
4750 - Investigation Fee	1,485	5,000	5,000	2,344	5,000	-
4752 - Fireworks Enforcement	72,483	70,000	70,000	105,773	75,000	7%
4766 - Building Permit Review	45	-	-	1,630	-	-
4767 - Code SFIF	10,289	1,000	1,000	95,875	1,000	-
4768 - Administrative Citations SFRPIP	62,570	90,000	90,000	19,063	45,000	-50%
4769 - Payoff Demand Fee	1,623	1,500	11,330	46,886	5,000	-56%
4770 - Crime Free Rental Housing	118,291	125,000	125,000	130,210	125,000	-
4775 - Cemetery Burial Fee	3,325	4,000	4,000	30,045	4,000	-
4776 - Sale of Vases	210	400	400	408	400	-
4777 - Sale Of Cemetery Vaults And Liners	1,230	1,500	1,500	4,094	1,500	-
4778 - Sale of Cemetery Plots	65	-	-	(2,092)	-	-

GENERAL FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
4779 - Blanket Inspection Fee	9,479	-	-	398,962	225,000	-
4780 - Miscellaneous Engineering Receipt	192,805	120,000	261,374	88,851	120,000	-54%
4781 - Plan Check Fee - Engineering	193,709	150,000	650,000	1,006,116	160,000	-75%
4783 - Filming Permit Fee	-	-	-	29,762	-	-
4789 - Archival Fee - Dev SVCS	42,990	25,000	25,000	63,904	30,000	20%
4791 - General Plan Update Fee	-	-	-	111	-	-
4792 - Noticing/Mailer Fee	-	-	-	6,800	-	-
4795 - Signal maint/energy	-	-	-	5,866	-	-
4798 - NPDES Storm Drain Utility Fee	184,799	140,000	140,000	133,675	125,000	-11%
4799 - NPDES Inspection Fee	19,452	15,500	15,500	53,390	20,000	29%
4815 - Weed Abatement Destruction	11,027	10,000	10,000	25,265	15,000	50%
4846 - Recycling Revenues	-	135,000	135,000	-	135,000	-
4861 - Program And Facility Use Fees	86,394	85,000	85,000	228,321	70,000	-18%
4862 - Park Energy Fee	6,515	6,500	6,500	18,770	6,500	-
4863 - Class Registration Fee	11,399	22,000	22,000	10,273	15,000	-32%
4864 - Swimming Pool Fee	36,237	50,000	50,000	47,698	40,000	-20%
4865 - Non Resident Fee	606	500	500	(56)	500	-
4880 - Paramedic Emergency Medical Services	3,203	-	-	3,262	-	-
Charges for services Total	4,696,553	6,806,415	7,291,891	8,077,570	6,140,420	-16%
<u>Fines and forfeitures</u>						
4410 - General Fine	45,992	50,000	50,000	13,898	15,000	-70%
4411 - Code Administration Citations	108,160	80,000	80,000	79,690	80,000	-
4412 - Fire Administrative Citations	4,576	-	-	300	-	-
4420 - Parking Citation	674,688	650,000	650,000	189,811	650,000	-
4422 - Fireworks Administrative Civil Penalty	5,950	-	-	8,025	-	-
4423 - General Administrative Civil Penalty	133,714	120,000	120,000	37,605	120,000	-
4424 - Police Administrative Civil Penalty	-	25,000	25,000	-	25,000	-
4425 - Public Works Administrative Civil Penalty	-	-	-	900	-	-
4427 - Fire Administrative Civil Penalty	950	-	-	100	-	-
4428 - Code Administration Civil Penalty	474,417	450,000	450,000	325,655	450,000	-
4429 - City Attorney Administrative Citations	1,325	2,000	2,000	1,187	1,500	-25%
4450 - Citations	7,350	-	-	4,200	-	-
4762 - Private Property Tow Fee	132,385	115,000	115,000	124,429	115,000	-
4851 - Library Fines	10,301	15,000	15,000	-	7,000	-53%
4911 - Restitutions	13,206	5,000	5,000	3,009	15,000	200%
Fines and forfeitures Total	1,613,015	1,512,000	1,512,000	788,809	1,478,500	-2%
<u>Franchise Tax</u>						
4201 - Franchise - So Cal Edison	1,004,128	1,000,000	1,000,000	1,055,956	1,000,000	-

GENERAL FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
4202 - Franchise - So Cal Gas	514,184	600,000	600,000	585,485	550,000	-8%
4203 - Franchise - Charter Cable TV	1,183,564	1,100,000	1,100,000	957,065	1,100,000	-
4206 - Franchise - Verizon	167,494	120,000	120,000	79,050	120,000	-
4207 - Franchise - AT&T (Pacific Bell)	16,209	10,000	10,000	14,069	11,000	10%
4208 - Franchise - Kinder Morgan	190	-	-	107	-	-
4213 - Franchise - Burrtec Disposal	8,926,592	7,300,000	7,300,000	9,345,099	9,000,000	23%
Franchise Tax Total	11,812,361	10,130,000	10,130,000	12,036,832	11,781,000	16%
Impact fees						
4824 - Development Impact Fees	-	-	13,592	-	-	-100%
Impact fees Total	-	-	13,592	-	-	-100%
Intergovernmental						
4603 - Motor Vehicle In Lieu	173,513	120,000	120,000	159,849	120,000	-
4609 - Other Governmental Agencies	-	53,000	53,000	29,605	45,000	-15%
4616 - State Aid - Post	90,086	40,000	40,000	27,216	40,000	-
4625 - State Mandated Cost Reimbursement	6,213	25,000	25,000	200,962	25,000	-
4670 - Economic Development Reimbursement	1,208	-	-	1,197	-	-
4671 - SBIAA Reimbursement	66,249	65,000	65,000	49,335	65,000	-
4673 - Water reimbursement	1,973	2,000	737,000	669,143	2,000	-100%
4680 - CARES Act Allocation-COVID-19	-	-	-	5,450,967	-	-
4695 - Recoverable expense income	631,319	975,000	1,041,188	502,563	975,000	-6%
4825 - San Manuel Community Credit	1,200,000	1,200,000	1,200,000	600,000	961,602	-20%
4904 - DUI Reimbursement	808	5,000	5,000	10,880	10,000	100%
Intergovernmental Total	2,171,368	2,485,000	3,286,188	7,701,718	2,243,602	-32%
Investment income						
4507 - Gain/Loss Market Value	535,400	-	-	-	-	-
4520 - Land and Building Rental/Lease	546,037	450,000	450,000	505,457	500,000	11%
4523 - ATS Land And Building Rental	58	-	-	532	978	-
Investment income Total	1,081,496	450,000	450,000	505,988	500,978	11%
Licenses & permits						
4301 - Business Registration	7,440,326	8,200,000	8,238,226	8,083,639	8,200,000	-
4304 - Miscellaneous Planning Permits	11,639	17,737	17,737	29,974	10,000	-44%
4305 - Annual Alarm Permit	81,228	120,000	120,000	158,333	120,000	-
4330 - Building Permit	1,321,027	950,000	1,055,332	1,766,844	1,100,000	4%
4331 - Mechanical Permit	118,816	92,141	92,141	261,761	105,000	14%
4332 - Construction And Demolition Self Haul Permit	1,032	1,568	1,568	7,172	5,000	219%
4333 - Mobile Home Park Permit	1,450	-	-	2,610	3,000	-

GENERAL FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
4342 - Paramedic EMS Subscription	148	-	-	198	-	-
4351 - Street Cut Permit	474,950	400,000	400,000	67,719	400,000	-
4352 - Miscellaneous Licenses & Permits	647,012	350,000	451,934	351,516	500,000	11%
4360 - Grading Permit	18,327	11,098	11,098	29,344	15,000	35%
4361 - Public Works Construction Permit	549,888	298,582	298,582	405,285	400,000	34%
4362 - On Site Permit	1,072,295	545,953	608,933	1,380,698	1,000,000	64%
Licenses & permits Total	11,738,139	10,987,079	11,295,551	12,545,091	11,858,000	5%
<u>Measure S Sales Tax</u>						
4226 - Measure S		-	-	6,003,064	41,016,456	-
Measure S Sales Tax Total		-	-	6,003,064	41,016,456	-
<u>Measure Z Sales Tax</u>						
4227 - Measure Z Sales Tax	9,193,472	7,900,000	7,900,000	7,903,026	-	-100%
Measure Z Sales Tax Total	9,193,472	7,900,000	7,900,000	7,903,026	-	-100%
<u>Miscellaneous</u>						
4690 - Deposit/Donations (772) Transfers	-	-	-	378,612	-	-
4698 - Donations general	-	-	-	5,000	-	-
4710 - Miscellaneous Planning Receipts	91,482	130,000	322,460	144,392	100,000	-69%
4810 - Miscellaneous Street Receipts	-	-	-	60,342	-	-
4850 - Miscellaneous Library Receipts	6,566	5,000	5,000	-	2,000	-60%
4901 - Miscellaneous Receipts	479,767	103,500	112,737	702,239	165,481	47%
4903 - Refunds And Rebates	2,171	-	-	59,053	-	-
4905 - Litigation Settlements	75,576	60,000	60,000	90,696	60,000	-
4906 - Water Fund Contributions	2,116,072	2,393,556	2,393,556	2,395,741	2,393,556	-
4908 - Vehicle Take Home Reimbursement	5,474	4,000	4,000	-	-	-100%
4909 - Returned Check Charge	526	-	-	1,020	-	-
4912 - Off Track Betting	37,671	45,000	45,000	27,270	45,000	-
4922 - Sale Of Equipment	92,029	40,000	40,000	103,850	-	-100%
4998 - Extraordinary Gain	-	-	-	(1,463)	-	-
6453 - Proceeds from long term debt	-	-	-	19,850,000	-	-
6473 - Transfer from Successor Agency	-	-	-	7,200,203	-	-
6474 - Other Financing Use: Debt Payoff	-	-	-	(18,171,434)	-	-
6475 - Other Financing Use: OID	-	-	-	(595,500)	-	-
Miscellaneous Total	2,907,333	2,781,056	2,982,753	12,250,020	2,766,037	-7%
<u>Other Taxes</u>						
4215 - Tow Franchise	605,709	525,000	525,000	729,151	605,000	15%
4222 - Transient Occupancy Tax	4,525,751	4,381,551	4,381,551	5,097,545	4,500,000	3%

GENERAL FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
4223 - Property Transfer Tax	1,152,235	1,095,800	1,095,800	998,376	1,100,000	-
4225 - Sales Tax - Public Safety	1,281,361	1,161,885	1,161,885	1,239,943	1,288,262	11%
4456 - Cannabis Tax	222,419	1,000,000	1,000,000	1,038,356	1,000,000	-
Other Taxes Total	7,787,475	8,164,236	8,164,236	9,103,371	8,493,262	4%
<u>Property Taxes</u>						
4001 - Property Tax Current Secured	1,868	-	-	-	-	-
4002 - Property Tax Current Unsecured	43,326	-	-	40,630	-	-
4003 - Property Tax Prior Secured	2,663	-	-	30,848	-	-
4004 - Property Tax Prior Unsecured	392	-	-	1,448	-	-
4005 - Property Tax Other	19,018	-	-	50,678	-	-
4006 - Property Tax Supplemental	8,067	-	-	4,279	-	-
4007 - Property Tax In Lieu VLF	17,406,121	18,316,742	18,316,742	18,346,383	19,267,608	5%
4120 - Property Tax Administration Fee	(4,208)	-	-	-	-	-
4122 - Prop Tax Penalty CY Unsecured	2,805	-	-	726	-	-
4123 - Property tax penalty PT secured	3,788	-	-	6,685	-	-
4124 - Property tax penalty PY unsecured	198	-	-	290	-	-
4126 - Property Tax Penalty Supplemental	3,804	-	-	(790)	-	-
Property Taxes Total	17,487,842	18,316,742	18,316,742	18,481,176	19,267,608	5%
<u>Sales and Use Tax</u>						
4221 - Sales And Use Tax	37,704,481	32,488,243	32,488,243	43,004,855	45,391,210	40%
Sales and Use Tax Total	37,704,481	32,488,243	32,488,243	43,004,855	45,391,210	40%
<u>Taxes</u>						
4121 - Prop Tax Penalty CY Sec	433	-	-	519	-	-
Taxes Total	433	-	-	519	-	-
<u>Transfers in</u>						
6450 - Transfers in	-	1,752,227	1,752,227	1,459,973	-	-100%
Transfers in Total	-	1,752,227	1,752,227	1,459,973	-	-100%
<u>Use of Money and Property</u>						
4505 - Interest On Idle Cash	776,995	400,000	400,000	345,449	300,000	-25%
4524 - Rental Income from Former EDA Properties	647,186	499,996	499,996	619,532	475,000	-5%
4540 - Vending Machine Commission	6,182	-	-	3,768	4,600	-
Use of Money and Property Total	1,430,363	899,996	899,996	968,748	779,600	-13%
<u>Utility Users Tax</u>						

GENERAL FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
4224 - Utility Users Tax	22,680,847	23,200,000	23,200,000	23,607,652	22,700,000	-2%
Utility Users Tax Total	22,680,847	23,200,000	23,200,000	23,607,652	22,700,000	-2%
GENERAL FUND REVENUE	132,305,175	127,872,994	129,683,419	164,438,413	174,416,673	34%

EXPENDITURES BY CLASSIFICATION
GENERAL FUND
FY 2021-22 Adopted Budget

Departments	Salaries	Benefits	M & O / Contractual	Internal Service Charges	Credit /billables	Debt Service	Transfers Out	Total
010 Mayor	190,580	92,588	28,400	55,529	-			367,096
020 City Council	279,476	342,752	46,681	167,886	-			836,795
030 City Clerk	425,754	260,021	758,100	96,577	-			1,540,453
050 City Attorney	67,500	44,562	2,698,800	25,867	-			2,836,729
090 General Government	(1,053,435)	623,412	4,506,852	124,118	-	2,504,973	2,387,733	9,093,654
100 City Manager	965,988	408,714	236,750	127,398	-	-	-	1,738,851
110 Human Resource	694,764	376,889	806,777	125,157	-			2,003,587
120 Finance	2,331,992	1,213,907	908,824	455,192	-	-	-	4,909,915
150 Special Assessment District							138,000	138,000
180 Community & Economic Development	2,869,085	1,744,561	2,214,533	756,138	-			7,584,317
210 Police	43,150,542	35,040,384	4,365,407	11,990,724	(1,925,000)	-		92,622,058
380 Parks Recreation & Community	1,997,107	784,205	1,370,052	596,131	-			4,747,495
400 Public Works	6,679,755	3,718,862	9,207,639	3,175,324	(541,100)		-	22,240,480
470 Library	1,374,590	537,092	608,628	224,945	-			2,745,256
Grand Total	59,973,697	45,187,950	27,757,443	17,920,988	(2,466,100)	2,504,973	2,525,733	153,404,684

OTHER FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
<u>002 Bankruptcy Settlement</u>						
4609 - Other Governmental Agencies	-	-	-	59,850	-	-
4901 - Miscellaneous Receipts	27,645	-	-	71,870	-	-
6450 - Transfers in	1,036,880	900,000	900,000	624,200	100,000	-89%
	1,064,525	900,000	900,000	755,920	100,000	-89%
<u>005 General Plan Update</u>						
4609 - Other Governmental Agencies	-	-	3,000,000	-	2,051,260	-32%
4791 - General Plan Update Fee	-	-	-	8,821	-	-
	-	-	3,000,000	8,821	2,051,260	-32%
<u>006 Donations Fund</u>						
4698 - Donations general	1,500,000	-	-	736,622	-	-
	1,500,000	-	-	736,622	-	-
<u>008 American Rescue Plan Fund</u>						
4681 - ARP Revenue	-	-	-	38,828,204	38,828,203	-
	-	-	-	38,828,204	38,828,203	-
<u>107 Cable Television Fund</u>						
4205 - CATV PEG Franchise Fee	266,486	270,000	270,000	210,872	275,000	2%
4505 - Interest On Idle Cash	14,360	10,000	10,000	4,106	10,000	-
4507 - Gain/Loss Market Value	6,451	-	-	-	-	-
4699 - Program income (was 5957 in Linus)	5,510	5,000	5,000	424	5,000	-
	292,806	285,000	285,000	215,401	290,000	2%
<u>108 Asset forfeiture</u>						
4672 - Asset Seizure - Federal	76,885	-	-	64,892	-	-
4675 - Asset Seizure - Federal Tre	45,683	-	-	-	-	-
4927 - Asset Seizure Revenues	30,974	-	-	55,267	-	-
4998 - Extraordinary Gain	-	-	-	(619)	-	-
	153,542	-	-	119,540	-	-
<u>111 AB2766 air quality</u>						
4505 - Interest On Idle Cash	12,984	5,000	5,000	1,729	3,500	-30%
4507 - Gain/Loss Market Value	5,367	-	-	-	-	-
4626 - AB2766 Revenues	243,368	250,000	250,000	212,722	250,000	-
	261,720	255,000	255,000	214,451	253,500	-1%
<u>114 Emergency Solutions Grant CV1</u>						
4695 - Recoverable expense income	-	-	1,019,997	174,201	-	-100%
	-	-	1,019,997	174,201	-	-100%

OTHER FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
<u>115 Emergency Solutions Grant CV2</u>						
4695 - Recoverable expense income	-	-	3,422,960	112,368	-	-100%
	-	-	3,422,960	112,368	-	-100%
<u>116 Emergency Solutions Grant 14.231</u>						
4695 - Recoverable expense income	244,675	295,799	368,243	363,143	290,457	-21%
	244,675	295,799	368,243	363,143	290,457	-21%
<u>117 Home Improvement Part 14.239</u>						
4505 - Interest On Idle Cash	86,303	-	-	-	-	-
4508 - Interest on Notes Receivable	-	-	-	93,355	-	-
4695 - Recoverable expense income	718,153	2,840,478	3,091,296	262,102	1,395,707	-55%
4699 - Program income (was 5957 in Linus)	510,039	500,000	500,000	-	400,000	-20%
	1,314,495	3,340,478	3,591,296	355,457	1,795,707	-50%
<u>118 Gang and street asset forfeiture</u>						
4505 - Interest On Idle Cash	48,503	-	-	8,483	15,000	-
4507 - Gain/Loss Market Value	18,934	-	-	-	-	-
4929 - Asset Seizure - Drugs/Gangs	5,466	-	-	9,716	-	-
	72,903	-	-	18,199	15,000	-
<u>119 Community Developmnt Block Grant</u>						
4502 - CD Loan Repay Principal	18,958	-	-	41,058	-	-
4505 - Interest On Idle Cash	-	-	-	125	-	-
4678 - CDBG Allocation	3,642,708	3,405,816	3,405,816	1,566,538	3,259,910	-4%
4695 - Recoverable expense income	-	817,368	817,368	-	-	-100%
4699 - Program income (was 5957 in Linus)	325	-	-	-	-	-
6473 - Transfer from Successor Agency	-	-	-	674,400	-	-
	3,661,991	4,223,184	4,223,184	2,282,120	3,259,910	-23%
<u>120 Neighborhood Stabil Prog (NSP1)</u>						
4508 - Interest on Notes Receivable	-	-	-	24,793	-	-
4695 - Recoverable expense income	-	360,000	360,000	45,822	546,000	52%
	-	360,000	360,000	70,615	546,000	52%
<u>122 Neighborhood Stabil Prog(NSP3)</u>						
4695 - Recoverable expense income	-	-	-	-	904,500	-
	-	-	-	-	904,500	-
<u>123 Federal grant programs</u>						
4505 - Interest On Idle Cash	-	-	-	3,318	-	-

OTHER FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 . Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
4695 - Recoverable expense income	3,745,939	1,034,249	12,468,231	4,030,610	7,457,784	-40%
4696 - Credit C-1 recoverable revenue (was 5946 in Linus)	333,001	-	-	308,361	-	-
4945 - Reimbursement Street Construction	108,325	-	-	1,658,548	-	-
	4,187,264	1,034,249	12,468,231	6,000,838	7,457,784	-40%
124 Animal control						
4320 - Animal Licenses	113,188	125,000	125,000	135,775	200,000	60%
4352 - Miscellaneous Licenses & Permits	1,280	2,000	2,000	1,147	1,500	-25%
4410 - General Fine	8,215	10,000	10,000	4,260	5,000	-50%
4430 - Animal License Penalty	11,520	13,000	13,000	12,340	13,000	-
4691 - Shelter Donations	-	-	-	(68)	3,000	-
4692 - Community Spay/Neuter Donations	-	-	-	200	2,000	-
4693 - Medical Donations	-	-	-	-	5,000	-
4756 - Animal Adoption Fee	37,500	50,000	50,000	37,892	50,000	-
4757 - Contracted Shelter Fee	750	-	-	1,000	-	-
4758 - Animal Alteration Fee	265	-	-	-	-	-
4759 - Apprehension Fee	24,770	-	-	24,160	10,000	-
4760 - Boarding Fee	27,054	30,000	30,000	27,839	30,000	-
4761 - Field Service Fee	3,310	3,000	3,000	3,490	5,000	67%
4763 - Owner Release Fee	8,430	10,000	10,000	18,419	13,000	30%
4764 - Vaccination Fee	28,530	30,000	30,000	32,875	33,000	10%
4765 - Microchip Identification Fee	20,290	25,000	25,000	25,985	30,000	20%
4901 - Miscellaneous Receipts	364,987	10,000	304,000	297,678	315,000	4%
6450 - Transfers in	1,591,638	2,373,872	2,298,872	1,848,453	2,287,733	-
	2,241,727	2,681,872	2,900,872	2,471,445	3,003,233	4%
125 RMRA-GAS TAX						
4453 - SB1 Chapter 5 RMRA	3,797,088	3,767,880	3,767,880	3,697,982	4,186,807	11%
4454 - Traffic Congestion Relief Fund Loan Repayment (SB1)	246,466	-	-	-	-	-
4505 - Interest On Idle Cash	74,810	-	-	19,154	45,000	-
4507 - Gain/Loss Market Value	30,688	-	-	-	-	-
	4,149,052	3,767,880	3,767,880	3,717,136	4,231,807	12%
126 Gas tax fund						
4505 - Interest On Idle Cash	29,531	-	-	3,170	15,000	-
4507 - Gain/Loss Market Value	10,921	-	-	-	-	-
4602 - HUTA Proposition 42 replacement - gas tax 2103	2,286,553	1,852,350	1,852,350	2,003,495	1,679,505	-9%
4610 - State aid - gas tax 2106	518,641	717,238	717,238	569,872	748,072	4%
4611 - State aid - gas tax 2107	1,065,695	1,397,967	1,397,967	1,260,847	1,569,127	12%
4612 - State aid - gas tax 2107.5	-	10,000	10,000	-	10,000	-
4614 - Prop 111 highway users tax - gas tax 2105	859,281	1,162,059	1,162,059	927,051	1,233,773	6%
	4,770,621	5,139,614	5,139,614	4,764,436	5,255,477	2%

OTHER FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
127 Low Mod Housing Fund						
4304 - Miscellaneous Planning Permits	750	-	-	11,431	-	-
4505 - Interest On Idle Cash	469,906	-	-	(58,439)	-	-
4507 - Gain/Loss Market Value	21,538	-	-	-	-	-
4508 - Interest on Notes Receivable	-	-	-	436,898	-	-
4699 - Program income (was 5957 in Linus)	359,740	20,000	1,069,182	336,552	445,770	-58%
4901 - Miscellaneous Receipts	-	-	-	16,944	-	-
4903 - Refunds And Rebates	78,377	-	-	26,103	-	-
	930,311	20,000	1,069,182	769,489	445,770	-58%
128 Traffic safety						
4440 - CVC Fine	1,018,739	560,000	560,000	760,285	560,000	-
4441 - Nester Red Lights	17,137	-	-	10,001	-	-
4505 - Interest On Idle Cash	32,078	-	-	6,313	16,000	-
4507 - Gain/Loss Market Value	15,634	-	-	-	-	-
	1,083,588	560,000	560,000	776,599	576,000	3%
129 Measure I						
4505 - Interest On Idle Cash	127,697	-	-	21,129	95,000	-
4507 - Gain/Loss Market Value	39,775	-	-	-	-	-
4613 - 1/2 cent sales tax - Measure I	4,054,661	3,198,950	3,198,950	3,920,072	4,353,000	36%
4630 - State Aid Street Construction	-	-	-	95,615	-	-
4695 - Recoverable expense income	341,082	-	-	35,104	-	-
4945 - Reimbursement Street Construction	147,541	-	-	-	-	-
	4,710,755	3,198,950	3,198,950	4,071,920	4,448,000	39%
131 CDBG-CV 1						
4695 - Recoverable expense income	-	-	2,003,529	112,285	-	-100%
	-	-	2,003,529	112,285	-	-100%
132 Sewer line maintenance						
4505 - Interest On Idle Cash	147	-	-	87	-	-
4507 - Gain/Loss Market Value	63	-	-	-	-	-
6450 - Transfers in	-	-	-	13,962	-	-
	210	-	-	14,049	-	-
208 Verdemont capital project						
4505 - Interest On Idle Cash	3,910	-	-	1,182	-	-
4507 - Gain/Loss Market Value	1,640	-	-	-	-	-
4511 - Palm Avenue Improvement Fee	-	-	-	13,098	-	-
4512 - Infrastructure Fees Verdemont	-	-	-	864	-	-
4818 - Storm Drain Fee	-	-	-	15,315	-	-

OTHER FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
6450 - Transfers in	-	-	-	106,488	-	-
	5,550	-	-	136,947	-	-
<u>243 Park construction fund</u>						
4505 - Interest On Idle Cash	2,252	-	-	494	-	-
4507 - Gain/Loss Market Value	972	-	-	-	-	-
	3,223	-	-	494	-	-
<u>245 Sewer line construction</u>						
4505 - Interest On Idle Cash	1,882	-	-	458	-	-
4507 - Gain/Loss Market Value	812	-	-	-	-	-
4822 - Sewer Connection Fee	-	-	-	(2,379)	-	-
6450 - Transfers in	-	-	-	13,962	-	-
	2,693	-	-	12,041	-	-
<u>246 Public improvement fund</u>						
4505 - Interest On Idle Cash	17,499	10,000	10,000	3,810	12,000	20%
4507 - Gain/Loss Market Value	7,549	-	-	-	-	-
	25,049	10,000	10,000	3,810	12,000	20%
<u>247 Cultural Developmnt Construction</u>						
4335 - Cultural Development Construction Fee	1,343,175	600,000	600,000	462,293	575,000	-4%
4505 - Interest On Idle Cash	82,717	-	-	19,195	65,000	-
4507 - Gain/Loss Market Value	38,481	-	-	-	-	-
	1,464,372	600,000	600,000	481,489	640,000	7%
<u>248 Storm drain construction</u>						
4505 - Interest On Idle Cash	142,356	-	-	29,569	105,000	-
4507 - Gain/Loss Market Value	62,854	-	-	-	-	-
4818 - Storm Drain Fee	1,676,426	1,500,000	1,500,000	672,412	1,500,000	-
	1,881,636	1,500,000	1,500,000	701,981	1,605,000	7%
<u>254 Assessment district</u>						
4115 - All Assessment Districts	1,091,267	1,225,920	1,225,919	1,270,176	-	-100%
6450 - Transfers in	118,755	120,000	120,000	120,000	138,000	15%
	1,210,022	1,345,920	1,345,919	1,390,176	138,000	-90%
<u>258 Prop 1b - local street</u>						
4505 - Interest On Idle Cash	991	2,000	2,000	218	500	-75%
4507 - Gain/Loss Market Value	428	-	-	-	-	-
	1,419	2,000	2,000	218	500	-75%

OTHER FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
<u>261 Law Enforcement Facilities</u>						
4824 - Development Impact Fees	251,682	80,000	80,000	214,478	100,000	25%
	251,682	80,000	80,000	214,478	100,000	25%
<u>263 Local regional circulation</u>						
4824 - Development Impact Fees	338,454	200,000	200,000	94,315	150,000	-25%
	338,454	200,000	200,000	94,315	150,000	-25%
<u>264 Regional circulation system</u>						
4505 - Interest On Idle Cash	329,090	-	-	80,543	265,000	-
4507 - Gain/Loss Market Value	148,584	-	-	-	-	-
4630 - State Aid Street Construction	267,104	-	-	-	-	-
4658 - Federal Aid Street Construction	279,161	-	-	-	-	-
4695 - Recoverable expense income	384,370	-	-	39,144	-	-
4824 - Development Impact Fees	1,730,970	1,500,000	1,500,000	876,641	1,560,000	4%
4998 - Extraordinary Gain	34,364	-	-	-	-	-
6450 - Transfers in	910,560	-	-	-	-	-
	4,084,204	1,500,000	1,500,000	996,327	1,825,000	22%
<u>265 Library Facilities</u>						
4824 - Development Impact Fees	141,212	10,000	10,000	78,482	35,000	250%
	141,212	10,000	10,000	78,482	35,000	250%
<u>266 Public use facilities</u>						
4824 - Development Impact Fees	242,619	15,000	15,000	133,962	60,000	300%
	242,619	15,000	15,000	133,962	60,000	300%
<u>267 Aquatics facilities</u>						
4824 - Development Impact Fees	72,108	5,000	5,000	40,099	20,000	300%
	72,108	5,000	5,000	40,099	20,000	300%
<u>268 AB 1600 parkland and op</u>						
4824 - Development Impact Fees	338,582	80,000	80,000	574,387	275,000	244%
	338,582	80,000	80,000	574,387	275,000	244%
<u>269 Quimby act parkland</u>						
4824 - Development Impact Fees	1,072,947	70,000	70,000	490,960	215,000	207%
	1,072,947	70,000	70,000	490,960	215,000	207%
<u>308 Verdemont improvement loan</u>						
4505 - Interest On Idle Cash	1,425	-	-	-	-	-
4507 - Gain/Loss Market Value	693	-	-	-	-	-

OTHER FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
4511 - Palm Avenue Improvement Fee	1,975	-	-	-	12,000	-
4818 - Storm Drain Fee	29,365	-	-	-	5,000	-
	33,459	-	-	-	17,000	-
<u>356 AD 1015 New Pine Debt Service</u>						
4115 - All Assessment Districts	5,496	-	-	-	-	-
4505 - Interest On Idle Cash	339	-	-	-	-	-
4507 - Gain/Loss Market Value	146	-	-	-	-	-
	5,980	-	-	-	-	-
<u>527 Integrated waste management</u>						
4505 - Interest On Idle Cash	104,651	-	-	20,439	35,000	-
4507 - Gain/Loss Market Value	44,340	-	-	-	-	-
4718 - Environmental fee	500,000	500,000	500,000	375,000	500,000	-
4846 - Recycling Revenues	55,920	-	-	787,896	-	-
4901 - Miscellaneous Receipts	34,200	-	-	17,100	-	-
	739,111	500,000	500,000	1,200,435	535,000	7%
<u>629 Liability insurance fund</u>						
4505 - Interest On Idle Cash	69,241	-	-	44,017	-	-
4507 - Gain/Loss Market Value	29,029	-	-	-	-	-
4897 - Interdepartmental Receipts	7,546,547	3,281,111	3,281,111	3,281,117	4,491,246	37%
4905 - Litigation Settlements	-	-	-	27,500	-	-
4924 - Damage Claim Recovery	84,872	75,000	75,000	36,741	135,000	80%
4937 - Street Light Recovery	90,801	50,000	50,000	80,911	-	-100%
	7,820,490	3,406,111	3,406,111	3,470,286	4,626,246	36%
<u>635 Fleet services fund</u>						
4228 - BIO CNG FUEL	500,000	500,000	500,000	375,000	500,000	-
4505 - Interest On Idle Cash	8,553	-	-	-	-	-
4542 - Fuel Sales	12,529	900,000	900,000	763,716	900,000	-
4897 - Interdepartmental Receipts	2,264,899	2,151,815	2,381,815	2,151,817	2,362,015	-1%
4901 - Miscellaneous Receipts	46,096	-	-	240,000	240,000	-
4903 - Refunds And Rebates	861	-	-	233,298	-	-
	2,832,937	3,551,815	3,781,815	3,763,831	4,002,015	6%
<u>678 Workers compensation</u>						
4609 - Other Governmental Agencies	180,820	25,000	25,000	18,976	25,000	-
4897 - Interdepartmental Receipts	5,312,999	5,701,814	5,701,814	5,767,799	5,286,689	-7%
4901 - Miscellaneous Receipts	-	2,000	2,000	-	2,000	-
4906 - Water Fund Contributions	119,524	137,000	137,000	111,658	110,000	-20%
4924 - Damage Claim Recovery	3,641	1,000	1,000	-	25,000	2400%
	5,616,984	5,866,814	5,866,814	5,898,433	5,448,689	-7%

OTHER FUND REVENUES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
679 Information technology						
4505 - Interest On Idle Cash	609	-	-	(60)	-	-
4507 - Gain/Loss Market Value	1,266	-	-	-	-	-
4897 - Interdepartmental Receipts	4,493,328	4,533,505	4,683,505	4,536,024	6,836,573	46%
4901 - Miscellaneous Receipts	388,765	-	-	-	-	-
	4,883,968	4,533,505	4,683,505	4,535,964	6,836,573	46%
710 Successor Agency						
4001 - Property Tax Current Secured	-	16,655,384	16,655,384	-	16,650,000	-
4505 - Interest On Idle Cash	363,013	-	-	19,894	-	-
4507 - Gain/Loss Market Value	45,233	-	-	-	-	-
4520 - Land and Building Rental/Lease	10,002	-	-	-	-	-
4660 - Former EDA - bond retirement revenue	15,694,431	-	-	12,257,358	13,521,413	-
4901 - Miscellaneous Receipts	184,594	135,078	135,078	4	135,000	-
	16,297,273	16,790,462	16,790,462	12,277,255	30,306,413	80%
OTHER FUNDS REVENUE	80,006,157	66,128,653	88,980,565	103,449,629	130,600,044	47%

HISTORICAL SUMMARY OF REVENUES
FY 2021-22 Adopted Budget

Description	FY 2019-20 Actual	FY 2020-21 Adopted	FY 2020-21 Amended	FY 2020-21 Estimated Actual	FY 2021-22 Adopted	% Changed from Amended 20-21
001 General	132,305,175	127,872,994	129,683,419	127,872,994	133,400,217	3%
002 Bankruptcy Settlement	1,064,525	900,000	900,000	900,000	100,000	-89%
005 General Plan Update	-	-	3,000,000	-	2,051,260	-32%
006 Donations Fund	1,500,000	-	-	-	-	-
007 Measure S	-	-	-	-	41,016,456	-
008 American Rescue Plan Fund	-	-	-	-	38,828,203	-
107 Cable Television Fund	292,806	285,000	285,000	285,000	290,000	2%
108 Asset forfeiture	153,542	-	-	-	-	-
111 AB2766 air quality	261,720	255,000	255,000	255,000	253,500	-1%
114 Emergency Solutions Grant CV1	-	-	1,019,997	-	-	-100%
115 Emergency Solutions Grant CV2	-	-	3,422,960	-	-	-100%
116 Emergency Solutions Grant 14.231	244,675	295,799	368,243	295,799	290,457	-21%
117 Home Improvement Part 14.239	1,314,495	3,340,478	3,591,296	3,340,478	1,795,707	-50%
118 Gang and street asset forfeiture	72,903	-	-	-	15,000	-
119 Community Developmnt Block Grant	3,661,991	4,223,184	4,223,184	4,223,184	3,259,910	-23%
120 Neighborhood Stabil Prog (NSP1)	-	360,000	360,000	360,000	546,000	52%
122 Neighborhood Stabil Prog(NSP3)	-	-	-	-	904,500	-
123 Federal grant programs	4,187,264	1,034,249	12,468,231	1,034,249	7,457,784	-40%
124 Animal control	2,241,727	2,681,872	2,900,872	2,681,872	3,003,233	4%
125 RMRA-GAS TAX	4,149,052	3,767,880	3,767,880	3,767,880	4,231,807	12%
126 Gas tax fund	4,770,621	5,139,614	5,139,614	5,139,614	5,255,477	2%
127 Low Mod Housing Fund	930,311	20,000	1,069,182	20,000	445,770	-58%
128 Traffic safety	1,083,588	560,000	560,000	560,000	576,000	3%
129 Measure I	4,710,755	3,198,950	3,198,950	3,198,950	4,448,000	39%
131 CDBG-CV 1	-	-	2,003,529	-	-	-100%
132 Sewer line maintenance	210	-	-	-	-	-
139 CDBG-CV 3	-	-	1,702,135	-	-	-100%
140 PHLA Program	-	-	1,622,027	-	-	-100%
208 Verdemont capital project	5,550	-	-	-	-	-
243 Park construction fund	3,223	-	-	-	-	-
245 Sewer line construction	2,693	-	-	-	-	-
246 Public improvement fund	25,049	10,000	10,000	10,000	12,000	20%
247 Cultural Developmnt Construction	1,464,372	600,000	600,000	600,000	640,000	7%
248 Storm drain construction	1,881,636	1,500,000	1,500,000	1,500,000	1,605,000	7%
254 Assessment district	1,210,022	1,345,920	1,345,919	1,345,920	138,000	-90%
258 Prop 1b - local street	1,419	2,000	2,000	2,000	500	-75%
261 Law Enforcement Facilities	251,682	80,000	80,000	80,000	100,000	25%
263 Local regional circulation	338,454	200,000	200,000	200,000	150,000	-25%
264 Regional circulation system	4,084,204	1,500,000	1,500,000	1,500,000	1,825,000	22%

HISTORICAL SUMMARY OF REVENUES
FY 2021-22 Adopted Budget

Description	FY 2019-20 Actual	FY 2020-21 Adopted	FY 2020-21 Amended	FY 2020-21 Estimated Actual	FY 2021-22 Adopted	% Changed from Amended 20-21
265 Library Facilities	141,212	10,000	10,000	10,000	35,000	250%
266 Public use facilities	242,619	15,000	15,000	15,000	60,000	300%
267 Aquatics facilities	72,108	5,000	5,000	5,000	20,000	300%
268 AB 1600 parkland and op	338,582	80,000	80,000	80,000	275,000	244%
269 Quimby act parkland	1,072,947	70,000	70,000	70,000	215,000	207%
308 Verdemont improvement loan	33,459	-	-	-	17,000	-
356 AD 1015 New Pine Debt Service	5,980	-	-	-	-	-
527 Integrated waste management	739,111	500,000	500,000	500,000	535,000	7%
629 Liability insurance fund	7,820,490	3,406,111	3,406,111	3,406,111	4,626,246	36%
635 Fleet services fund	2,832,937	3,551,815	3,781,815	3,551,815	4,002,015	6%
678 Workers compensation	5,616,984	5,866,814	5,866,814	5,866,814	5,448,689	-7%
679 Information technology	4,883,968	4,533,505	4,683,505	4,533,505	6,836,573	46%
710 Successor Agency	16,168,593	16,790,462	16,790,462	16,790,462	30,306,413	80%
GRAND TOTAL	212,182,653	194,001,647	221,988,146	194,001,647	305,016,717	37%

HISTORICAL SUMMARY OF OPERATING EXPENDITURES
2021-22 Adopted Budget

Description	FY 2019-20 Actual	FY 2020-21 Adopted	FY 2020-21 Amended	FY 2020-21 Estimated Actual	FY 2021-22 Adopted	% Changed from Amended 20-21
001 General						
010 Mayor	720,194	438,101	462,964	438,097	367,096	-21%
020 City Council	817,123	820,038	831,169	820,034	836,795	1%
030 City Clerk	796,839	945,403	1,295,495	945,403	1,540,453	19%
050 City Attorney	3,508,445	2,517,122	3,185,965	2,517,122	2,836,729	-11%
090 General Government	14,738,836	8,281,633	9,332,933	8,281,633	9,093,654	-3%
100 City Manager	2,757,954	2,319,468	2,415,475	2,319,468	1,738,851	-28%
110 Human Resource	1,124,615	1,283,424	1,608,099	1,283,424	2,003,587	25%
120 Finance	3,701,809	3,542,614	3,664,245	3,542,614	4,909,915	34%
150 Special Assessment District	118,755	120,000	120,000	120,000	138,000	15%
160 Capital Improvement Projects	939,132	-	1,140,651	-	-	-100%
180 Community & Economic Development	4,023,568	5,744,393	6,878,312	5,744,393	7,584,317	10%
210 Police	77,789,228	83,886,461	85,386,124	83,886,461	92,622,058	8%
380 Parks Recreation & Community	3,924,573	3,387,106	3,447,485	3,387,106	4,747,495	38%
400 Public Works	13,976,424	15,506,895	16,962,615	15,506,895	22,240,480	31%
470 Library	1,687,936	1,887,263	1,981,102	1,887,263	2,745,256	39%
001 General Total	130,625,431	130,679,920	138,712,633	130,679,912	153,404,684	11%
002 Bankruptcy Settlement	1,064,525	900,000	900,000	900,000	100,000	-89%
005 General Plan Update	-	-	3,000,000	-	2,051,260	-32%
006 Donations Fund	-	-	2,236,622	-	-	-100%
007 Measure S	-	-	-	-	25,720,000	-
107 Cable Television Fund	140,573	330,500	330,500	330,500	270,500	-18%
108 Asset forfeiture	732,601	1,227,000	1,227,000	1,227,000	262,800	-79%
111 AB2766 air quality	247,186	11,480	908,269	11,480	11,900	-99%
114 Emergency Solutions Grant CV1	-	-	1,019,997	-	-	-100%
115 Emergency Solutions Grant CV2	-	-	3,422,960	-	-	-100%
116 Emergency Solutions Grant 14.231	244,675	295,799	438,679	295,799	290,457	-34%
117 Home Improvement Part 14.239	979,279	3,324,104	4,779,138	3,324,104	1,764,512	-63%
118 Gang and street asset forfeiture	83,303	95,000	95,000	95,000	95,000	-
119 Community Development Block Grant	3,661,991	6,887,190	4,661,695	6,887,190	4,871,717	5%
120 Neighborhood Stabil Prog (NSP1)	633,052	360,000	1,440,173	360,000	515,000	-64%
122 Neighborhood Stabil Prog(NSP3)	-	-	-	-	884,500	-
123 Federal grant programs	4,361,255	4,761,517	20,171,809	4,761,517	8,262,538	-59%
124 Animal control	2,241,727	2,606,872	3,134,348	2,606,872	3,003,233	-4%
125 RMRA-GAS TAX	3,816,695	3,700,000	8,251,652	3,700,000	4,000,000	-52%
126 Gas tax fund	5,241,277	5,203,754	6,218,933	5,203,754	4,866,273	-22%
127 Low Mod Housing Fund	191,197	20,000	1,095,182	20,000	445,770	-59%

HISTORICAL SUMMARY OF OPERATING EXPENDITURES
2021-22 Adopted Budget

Description	FY 2019-20 Actual	FY 2020-21 Adopted	FY 2020-21 Amended	FY 2020-21 Estimated Actual	FY 2021-22 Adopted	% Changed from Amended 20-21
128 Traffic safety	433,401	630,000	1,174,559	630,000	-	-100%
129 Measure I	8,491,432	4,028,940	7,057,510	4,028,940	6,693,851	-5%
131 CDBG-CV 1	-	-	2,003,529	-	-	-100%
139 CDBG-CV 3	-	-	1,702,135	-	-	-100%
140 PHLA Program	-	-	1,622,027	-	-	-100%
208 Verdemont capital project	15,369	-	168,205	-	-	-100%
242 Street construction fund	910,560	820,251	820,251	820,251	-	-100%
246 Public improvement fund	-	500,000	830,337	500,000	2,243,851	170%
247 Cultural Developmnt Construction	323,300	2,238,279	2,566,312	2,238,279	60,000	-98%
248 Storm drain construction	1,199,663	950,000	6,341,065	950,000	4,150,000	-35%
254 Assessment district	1,191,410	1,237,569	1,343,253	1,237,569	7,534	-99%
263 Local regional circulation	86,777	300,000	2,078,138	300,000	190,000	-91%
264 Regional circulation system	2,014,846	4,550,000	14,507,367	4,550,000	3,950,000	-73%
265 Library Facilities	-	-	-	-	200,000	-
266 Public use facilities	-	300,000	316,217	300,000	300,000	-5%
268 AB 1600 parkland and op	431,865	-	129,114	-	850,000	558%
269 Quimby act parkland	-	500,000	816,204	500,000	-	-100%
527 Integrated waste management	1,393,739	1,147,757	6,147,757	1,147,757	1,203,776	-80%
629 Liability insurance fund	7,820,490	3,406,111	3,827,945	3,406,111	4,626,246	21%
635 Fleet services fund	3,687,947	3,551,814	5,801,169	3,551,814	3,762,015	-35%
678 Workers compensation	4,347,344	5,866,814	5,920,138	5,866,814	5,448,689	-8%
679 Information technology	3,946,354	4,533,505	4,683,505	4,533,505	6,836,573	46%
710 Successor Agency	5,457,475	16,790,462	17,460,279	16,790,462	13,521,413	-23%
997 General fixed assets group	3,590,242	-	-	-	-	-
GRAND TOTAL	199,606,979	211,754,637	289,361,604	211,754,629	264,864,092	-8%

OTHER FUND EXPENSES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
<u>002 Bankruptcy Settlement</u>						
090 General Government	1,064,525	900,000	900,000	755,883	100,000	-89%
	1,064,525	900,000	900,000	755,883	100,000	-89%
<u>005 General Plan Update</u>						
180 Community & Economic Development	-	-	3,000,000	325,985	2,051,260	-32%
			3,000,000	325,985	2,051,260	-32%
<u>006 Donations Fund</u>						
160 Capital Improvement Projects	-	-	2,236,622	12,921	-	-100%
			2,236,622	12,921		-100%
<u>007 Measure S</u>						
160 Capital Improvement Projects	-	-	-	-	25,720,000	-
					25,720,000	
<u>107 Cable Television Fund</u>						
090 General Government		-	-	-	270,500	-
100 City Manager	140,573	270,500	270,500	105,468	-	-100%
250 Information Technology		60,000	60,000	49,850	-	-100%
	140,573	330,500	330,500	155,318	270,500	-18%
<u>108 Asset forfeiture</u>						
210 Police	732,601	1,227,000	1,227,000	828,167	262,800	-79%
	732,601	1,227,000	1,227,000	828,167	262,800	-79%
<u>111 AB2766 air quality</u>						
100 City Manager	7,186	11,480	11,480	7,821	11,900	4%
160 Capital Improvement Projects	240,000	-	-	(12,000)	-	-
400 Public Works	-	-	896,789	677,633	-	-100%
	247,186	11,480	908,269	673,455	11,900	-99%
<u>114 Emergency Solutions Grant CV1</u>						
180 Community & Economic Development	-	-	1,019,997	174,201	-	-100%
			1,019,997	174,201		-100%
<u>115 Emergency Solutions Grant CV2</u>						
180 Community & Economic Development	-	-	3,422,960	112,368	-	-100%
			3,422,960	112,368		-100%
<u>116 Emergency Solutions Grant 14.231</u>						
180 Community & Economic Development	244,675	295,799	438,679	307,492	290,457	-34%
	244,675	295,799	438,679	307,492	290,457	-34%

OTHER FUND EXPENSES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
<u>117 Home Improvement Part 14.239</u>						
180 Community & Economic Development	979,279	3,324,104	4,779,138	77,763	1,764,512	-63%
	979,279	3,324,104	4,779,138	77,763	1,764,512	-63%
<u>118 Gang and street asset forfeiture</u>						
210 Police	83,303	95,000	95,000	58,212	95,000	-
	83,303	95,000	95,000	58,212	95,000	-
<u>119 Community Developmnt Block Grant</u>						
090 General Government	751,193	763,021	763,021	763,020	772,323	1%
160 Capital Improvement Projects	1,980,205	2,671,000	2,900,088	272,897	1,535,057	-47%
180 Community & Economic Development	930,593	3,453,169	998,586	519,748	2,564,337	157%
	3,661,991	6,887,190	4,661,695	1,555,666	4,871,717	5%
<u>120 Neighborhood Stabil Prog (NSP1)</u>						
180 Community & Economic Development	633,052	360,000	1,440,173	807,424	515,000	-64%
	633,052	360,000	1,440,173	807,424	515,000	-64%
<u>122 Neighborhood Stabil Prog(NSP3)</u>						
180 Community & Economic Development	-	-	-	-	884,500	-
	-	-	-	-	884,500	-
<u>123 Federal grant programs</u>						
100 City Manager	505,010	-	785,448	546,445	-	-100%
120 Finance	-	644,848	644,848	480,219	-	-100%
160 Capital Improvement Projects	99,015	2,677,800	6,171,542	2,493,739	3,078,292	-50%
180 Community & Economic Development	-	-	6,415,633	3,119,455	-	-100%
210 Police	2,772,519	364,600	4,476,554	2,348,220	3,225,507	-28%
230 Animal Services	-	-	522,500	40,511	-	-100%
380 Parks Recreation & Community	719,257	774,202	763,131	599,559	742,456	-3%
400 Public Works	119,899	123,390	123,390	112,960	77,243	-37%
470 Library	145,555	176,677	268,762	191,399	239,041	-11%
	4,361,255	4,761,517	20,171,809	9,932,508	8,262,538	-59%
<u>124 Animal control</u>						
160 Capital Improvement Projects	348,052	75,000	294,000	258,609	-	-100%
210 Police	1,893,676	2,531,872	-	-	-	-
230 Animal Services	-	-	2,840,348	2,129,251	3,003,233	6%
	2,241,727	2,606,872	3,134,348	2,387,859	3,003,233	-4%
<u>125 RMRA-GAS TAX</u>						
160 Capital Improvement Projects	3,816,695	3,700,000	8,251,652	3,260,924	4,000,000	-52%
	3,816,695	3,700,000	8,251,652	3,260,924	4,000,000	-52%

OTHER FUND EXPENSES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
<u>126 Gas tax fund</u>						
160 Capital Improvement Projects	484,760	-	1,015,179	464,064	-	-100%
400 Public Works	4,756,516	5,203,754	5,203,754	4,778,433	4,866,273	-6%
	5,241,277	5,203,754	6,218,933	5,242,498	4,866,273	-22%
<u>127 Low Mod Housing Fund</u>						
180 Community & Economic Development	191,197	20,000	1,095,182	8,996	445,770	-59%
	191,197	20,000	1,095,182	8,996	445,770	-59%
<u>128 Traffic safety</u>						
120 Finance	-	-	-	-	-	0%
210 Police	68,853	-	544,559	529,500	-	-100%
	433,401	630,000	1,174,559	1,128,557	-	-100%
<u>129 Measure I</u>						
160 Capital Improvement Projects	6,908,632	2,378,940	5,380,677	1,443,410	6,693,851	24%
400 Public Works	1,582,800	1,650,000	1,650,000	1,509,444	-	-100%
	8,491,432	4,028,940	7,030,677	2,952,854	6,693,851	-5%
<u>131 CDBG-CV 1</u>						
380 Parks Recreation & Community	-	-	206,000	62,953	-	-100%
400 Public Works	-	-	336,823	16,520	-	-100%
	-	-	2,003,529	81,184	-	-100%
<u>208 Verdemont capital project</u>						
160 Capital Improvement Projects	15,369	-	168,205	9,398	-	-100%
	15,369	-	168,205	9,398	-	-100%
<u>242 Street construction fund</u>						
120 Finance	-	820,251	820,251	615,188	-	-100%
160 Capital Improvement Projects	910,560	-	-	-	-	-
	910,560	820,251	820,251	615,188	-	-100%
<u>246 Public improvement fund</u>						
120 Finance	-	-	-	-	-	-
160 Capital Improvement Projects	-	500,000	830,337	45,900	2,243,851	170%
	-	500,000	830,337	45,900	2,243,851	170%
<u>247 Cultural Developmnt Construction</u>						
090 General Government	-	60,000	60,000	-	60,000	-
160 Capital Improvement Projects	6,044	1,000,000	1,352,694	666,313	-	-100%
210 Police	40,960	42,400	42,400	-	-	-100%
400 Public Works	90,519	99,920	99,920	88,051	-	-100%

OTHER FUND EXPENSES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
470 Library	115,047	139,600	145,602	125,219	-	-100%
	323,300	2,238,279	2,566,312	1,556,821	60,000	-98%
<u>248 Storm drain construction</u>						
160 Capital Improvement Projects	1,199,663	950,000	6,341,065	1,626,682	4,150,000	-35%
	1,199,663	950,000	6,341,065	1,626,682	4,150,000	-35%
<u>254 Assessment district</u>						
150 Special Assessment District	1,191,410	1,237,569	1,343,253	1,325,049	7,534	-99%
	1,191,410	1,237,569	1,343,253	1,325,049	7,534	-99%
<u>263 Local regional circulation</u>						
160 Capital Improvement Projects	86,777	300,000	2,078,138	234,200	190,000	-91%
	86,777	300,000	2,078,138	234,200	190,000	-91%
<u>264 Regional circulation system</u>						
160 Capital Improvement Projects	2,014,846	4,550,000	14,507,367	2,581,978	3,950,000	-73%
	2,014,846	4,550,000	14,507,367	2,581,978	3,950,000	-73%
<u>265 Library Facilities</u>						
160 Capital Improvement Projects	-	-	-	-	200,000	-
	-	-	-	-	200,000	-
<u>266 Public use facilities</u>						
160 Capital Improvement Projects	-	300,000	316,217	299,119	300,000	-5%
	-	300,000	316,217	299,119	300,000	-5%
<u>268 AB 1600 parkland and op</u>						
160 Capital Improvement Projects	431,865	-	129,114	118,744	850,000	558%
	431,865	-	129,114	118,744	850,000	558%
<u>269 Quimby act parkland</u>						
160 Capital Improvement Projects	-	500,000	816,204	298,656	-	-100%
	-	500,000	816,204	298,656	-	-100%
<u>527 Integrated waste management</u>						
160 Capital Improvement Projects	-	-	5,000,000	561,454	-	-100%
400 Public Works	1,393,739	1,147,757	1,147,757	922,949	1,203,776	5%
	1,393,739	1,147,757	6,147,757	1,484,403	1,203,776	-80%
<u>629 Liability insurance fund</u>						
110 Human Resource	7,453,071	3,406,111	3,406,111	4,011,876	4,626,246	36%
160 Capital Improvement Projects	367,418	-	421,833	315,263	-	-100%
	7,820,490	3,406,111	3,827,945	4,327,139	4,626,246	21%

OTHER FUND EXPENSES
FY 2021-22 Adopted Budget

	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from Amended 20-21
635 Fleet services fund						
160 Capital Improvement Projects	-	-	1,919,354	1,680	-	-100%
400 Public Works	3,687,947	3,551,814	3,881,814	3,368,103	3,762,015	-3%
	3,687,947	3,551,814	5,801,169	3,369,783	3,762,015	-35%
678 Workers compensation						
110 Human Resource	4,347,344	5,866,814	5,920,138	3,754,210	5,448,689	-8%
	4,347,344	5,866,814	5,920,138	3,754,210	5,448,689	-8%
250 Information Technology	3,946,354	4,533,505	4,683,505	4,151,497	6,836,573	46%
	3,946,354	4,533,505	4,683,505	4,151,497	6,836,573	46%
710 Successor Agency						
120 Finance	-	-	-	7,874,603	-	-
160 Capital Improvement Projects	143,568	-	69,817	22,301	-	-100%
180 Community & Economic Development	5,313,907	16,790,462	17,390,462	4,141,246	13,521,413	-22%
	5,457,475	16,790,462	17,460,279	12,038,150	13,521,413	-23%
772 Special deposits fund						
120 Finance	-	-	-	215,346	-	-
	-	-	-	215,346	-	-
997 General fixed assets group						
120 Finance	3,590,242	-	-	-	-	-
	3,590,242	-	-	-	-	-
OTHER FUNDS Expenses	68,981,548	81,074,717	147,297,976	68,892,496	111,459,408	-24%

Summary of Revenues, Expenditures and Transfers

Fund / Title	Estimated Balance 7/1/2021	Additions		Total Available	Deductions			Estimated Balance 6/30/2022
		Revenues	Transfers In		Expenditures	Transfers Out	Total Deductions	
General Funds:	47,905,880	174,416,673	-	222,322,553	176,598,951	2,525,733	179,124,684	43,197,869
Special Revenue Funds:								
002 Bankruptcy Settlement	-	-	100,000	100,000	100,000	-	100,000	-
005 General Plan Update	-	2,051,260	-	2,051,260	2,051,260	-	2,051,260	-
006 Donation Fund	3,723,701	-	-	3,723,701	-	-	-	3,723,701
008 American Rescue Plan	38,828,203	38,828,203	-	77,656,406	-	-	-	77,656,406
107 Cable Television Fund	1,028,360	290,000	-	1,318,360	270,500	-	270,500	1,047,860
108 Asset forfeiture	1,505,273	-	-	1,505,273	262,800	-	262,800	1,242,473
111 AB2766 air quality	241,564	253,500	-	495,064	11,900	-	11,900	483,164
116 Emergency Solutions Grant 14.231	(63,718)	290,457	-	226,739	290,457	-	290,457	(63,718)
117 Home Improvement Part 14.239	1,037,572	1,795,707	-	2,833,279	1,764,512	-	1,764,512	1,068,767
118 Gang and street asset forfeiture	69,972	15,000	-	84,972	95,000	-	95,000	(10,028)
119 CDBG	13,410,790	3,259,910	-	16,670,700	4,871,717	-	4,871,717	11,798,983
120 Neighborhood Stabil. Prog(NSP1)	315,633	546,000	-	861,633	515,000	-	515,000	346,633
122 Neighborhood Stabil Prog(NSP3)	(660,499)	904,500	-	244,001	884,500	-	884,500	(640,499)
123 Federal grant programs	(6,862,954)	7,457,784	-	594,830	8,262,538	-	8,262,538	(7,667,709)
124 Animal control	(127,690)	715,500	2,287,733	2,875,543	3,003,233	-	3,003,233	(127,690)
127 Low Mod Housing Fund	19,427,241	445,770	-	19,873,011	445,770	-	445,770	19,427,241
128 Traffic safety	1,691,925	576,000	-	2,267,925	-	-	-	2,267,925
247 Cultural Developmnt Construction	4,033,333	640,000	-	4,673,333	60,000	-	60,000	4,613,333
Total Special Revenues:	77,598,705	58,069,591	2,387,733	138,056,029	22,889,187	-	22,889,187	115,166,842
Capital Projects Funds:								
125 RMA Gas Tax	896,321	4,231,807	-	5,128,128	4,000,000	-	4,000,000	1,128,128
126 Gas tax fund	256,308	5,255,477	-	5,511,785	4,866,273	-	4,866,273	645,512
129 Measure I 1/2 Cent Sales & RdTax	2,711,771	4,448,000	-	7,159,771	6,693,851	-	6,693,851	465,920
242 Street construction fund	(1)	-	-	(1)	-	-	-	(1)
243 Park construction fund	148,728	-	-	148,728	-	-	-	148,728
246 Public improvement fund	335,296	12,000	-	347,296	2,243,851	-	2,243,851	(1,896,555)
248 Storm drain construction	4,651,679	1,605,000	-	6,256,679	4,150,000	-	4,150,000	2,106,679
258 Prop 1b - local street	67,483	500	-	67,983	-	-	-	67,983
308 Verdemont improvement loan	106,154	17,000	-	123,154	-	-	-	123,154
Total Capital Projects:	9,256,199	15,569,784	-	24,825,983	21,953,975	-	21,953,975	2,872,008
Assessment District Funds:								
254 Assessment District:	(28,702)	-	138,000	109,298	7,534	-	7,534	101,763
Impact Fee Funds:								
261 Law enforcement facilities DIF	871,080	100,000	-	971,080	-	-	-	971,080
263 Local regional circulation	41,537	150,000	-	191,537	190,000	-	190,000	1,537
264 Regional circulation system	3,126,309	1,825,000	-	4,951,309	3,950,000	-	3,950,000	1,001,309
265 Library facilities and	258,258	35,000	-	293,258	200,000	-	200,000	93,258
266 Public use facilities	546,175	60,000	-	606,175	300,000	-	300,000	306,175
267 Aquatics facilities	256,182	20,000	-	276,182	-	-	-	276,182
268 AB 1600 parkland and op	897,253	275,000	-	1,172,253	850,000	-	850,000	322,253
269 Quimby act parkland	1,818,865	215,000	-	2,033,865	-	-	-	2,033,865
Total Impact Fee Funds:	7,815,658	2,680,000	-	10,495,658	5,490,000	-	5,490,000	5,005,658
Enterprise Funds:								
527 Integrated waste Management	(3,749,318)	535,000	-	(3,214,318)	1,203,776	-	1,203,776	(4,418,094)
Internal Service Funds:								
629 Liability insurance fund	(2,010,231)	4,626,246	-	2,616,014	4,626,246	-	4,626,246	(2,010,231)
635 Fleet services fund	(5,470,370)	4,002,015	-	(1,468,355)	3,762,015	-	3,762,015	(5,230,370)
678 Workers compensation	(24,618,872)	5,448,689	-	(19,170,182)	5,448,689	-	5,448,689	(24,618,872)
679 Information technology	(6,541,194)	6,836,573	-	295,379	6,836,573	-	6,836,573	(6,541,194)
Total Internal Service funds:	(38,640,667)	20,913,523	-	(17,727,144)	20,673,523	-	20,673,523	(38,400,667)
Agency Funds:								
710 Successor Agency	(26,298,636)	30,306,413	-	4,007,777	13,521,413	-	13,521,413	(9,513,636)
Total All Funds	73,859,118	302,490,984	2,525,733	378,875,835	262,338,359	2,525,733	264,864,092	114,011,743

SUMMARY OF PERSONNEL CHANGES BY DEPARTMENT
ALL FUNDS

Department	2017-18 Authorized	2018-19 Authorized	2019-20 Authorized	2020-21 Authorized	2021-22 Authorized	NOTES From 2020-21 Authorized to 2021-22 Authorized
Animal Services	25.00	25.00	25.00	21.00	24.00	(-1.00) Animal Control Officer (+1.00) Lead Animal Control Officer (+3.00) Senior Customer Service Representative/Dispatcher
City Attorney's Office	19.00	14.00	3.00	1.00	1.00	No changes.
City Clerk's Office	6.00	5.00	4.00	6.00	6.00	No changes.
City Council Office	11.00	11.00	9.00	9.00	9.00	No changes.
City Manager's Office	16.00	14.00	15.00	13.00	8.00	(-1.00) Community Intervention Program Manager, transferred to G.G. (-1.00) IEMG Broadcast Engineering Coordinator, transferred to G.G. (-1.00) Neighborhood & Customer Services Operations Manager, transferred to G.G. (-4.00) SB Direct Call Taker (Bilingual), transferred to G.G. (+1.00) Public Information Officer (+1.00) Senior Office Assistant
City Treasurer's Office	1.00	1.00	1.00	0.00	0.00	No changes.
Civil Service	0.00	0.00	0.00	0.00	0.00	No changes.
Community & Economic Development	27.00	23.00	25.00	39.00	46.00	(+1.00) Building Inspection Supervisor (-1.00) Building Inspector II (+1.00) Code Enforcement Officer I (+2.00) Code Enforcement Officer II (+1.00) Community Development Technician (+1.00) Deputy Director / City Planner (+1.00) Economic Development Project Manager (+1.00) Plans Examiner I
Economic & Housing Development	8.00	7.00	0.00	0.00	0.00	No changes.
Fire	0.00	0.00	0.00	0.00	0.00	No changes.
Finance	27.00	25.00	23.00	23.00	29.00	(+1.00) Accountant III (+1.00) Accounting Assistant (+2.00) Business Registration Inspector (+1.00) Business Registration Representative (+1.00) Grant Manager
General Government (G.G.)	0.00	0.00	0.00	0.00	7.00	(+1.00) Community Intervention Program Manager, transferred from City Manager (+1.00) IEMG Broadcast Engineering Coordinator, transferred from City Manager (+1.00) Neighborhood & Cust Svcs Ops Mgr., transferred from City Manager (+4.00) SB Direct Call Taker (Bilingual), transferred from City Manager
Human Resources	9.00	9.00	9.00	10.00	12.00	(+1.00) Senior Human Resources / Risk Analyst (+1.00) Risk Division Manager
Information Technology	15.00	14.00	13.00	13.00	14.00	(+1.00) GIS Administrator
Library	11.00	11.00	11.00	11.00	15.00	(+1.00) Library Technician I (+3.00) Library Technician II

SUMMARY OF PERSONNEL CHANGES BY DEPARTMENT
ALL FUNDS

Department	2017-18 Authorized	2018-19 Authorized	2019-20 Authorized	2020-21 Authorized	2021-22 Authorized	NOTES From 2020-21 Authorized to 2021-22 Authorized
Mayor's Office	4.00	4.00	5.00	2.00	2.00	No changes.
Parks, Recreation and Community Services	31.00	30.00	21.00	21.00	23.00	(+1.00) Aquatics Supervisor (+1.00) Recreation Coordinator
Police	425.00	424.00	375.00	372.00	388.00	(+2.00) Forensics Specialist I (-2.00) Forensics Specialist II (+3.00) Parking Enforcement Officers (+6.00) Police Dispatcher I (Flex) (-2.00) Police Dispatcher II (+4.00) Police Officer (+2.00) Police Records Technician I (Flex) (+1.00) Police Records Technician II (+1.00) Sergeant
Public Works	111.00	104.00	107.00	110.00	116.00	(+2.00) Engineering Technician (-1.00) Equipment Maintenance Supervisor (+1.00) Facilities Maintenance Mechanic (+1.00) Lead Maintenance Worker (+1.00) Maintenance Worker III (+1.00) Traffic Engineering Associate (+2.00) Traffic Signal Technician III
Total	746.00	721.00	646.00	651.00	700.00	

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
City Attorney				
Municipal legal service				
Administrative Analyst II/Assistant Of Elective Officer	2	1	0	0
Chief Assistant City Attorney	1	0	0	0
City Attorney	1	1	0	0
Deputy City Attorney III	2	0	0	0
Deputy City Attorney IV	2	0	0	0
Executive Assistant To The City Attorney	1	0	0	0
Legal Administrative Assistant	1	1	1	1
Legal Secretary I	1	0	0	0
Legal Secretary II	2	0	0	0
Office Assistant	1	0	0	0
Municipal legal service Total	14	3	1	1
City Attorney Total	14	3	1	1
City Clerk				
Administration				
Office Assistant	0	0	0.9	0.9
Chief Deputy City Clerk	0.9	0.9	0.9	0
City Clerk	0.85	0.85	0.85	0.85
Records Management Specialist	0	0	0.05	0.05
Senior Office Assistant	0.75	0.75	0.75	0.75
Deputy City Clerk	0.9	0.9	0.9	0.9
Senior Customer Service Representative	0.4	0	0	0
Assistant City Clerk	0	0	0	0.9
Administration Total	3.8	3.4	4.35	4.35
Elections				
Office Assistant	0	0	0.05	0.05
Chief Deputy City Clerk	0.05	0.05	0.05	0
City Clerk	0.1	0.1	0.1	0.1
Deputy City Clerk	0.05	0.05	0.05	0.05
Assistant City Clerk	0	0	0	0.05
Elections Total	0.2	0.2	0.25	0.25
Records Management				
Office Assistant	0	0	0.05	0.05
Chief Deputy City Clerk	0.05	0.05	0.05	0
City Clerk	0.05	0.05	0.05	0.05
Records Management Specialist	0	0	0.95	0.95
Senior Office Assistant	0.25	0.25	0.25	0.25
Deputy City Clerk	0.05	0.05	0.05	0.05
Senior Customer Service Representative	0.6	0	0	0
Assistant City Clerk	0	0	0	0.05
Records Management Total	1	0.4	1.4	1.4
City Clerk Total	5	4	6	6
City Council				
City Council				
Councilperson	7	7	7	7
City Council Total	7	7	7	7
Council Support				
Administrative Assistant To City Council	2	1	1	1
Council Administrative Supervisor	1	1	1	1
Executive Staff Assistant To City Council	1	0	0	0
Council Support Total	4	2	2	2
City Council Total	11	9	9	9
City Manager				
Administration				

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Administrative Analyst I	0	0	1	1
Senior Management Analyst	0	0	1	1
Senior Office Assistant	0	0	0	1
Public Information Officer	0	0	0	1
Assistant City Manager	0.75	0.75	1	1
Assistant To The City Manager	0.25	0	0	0
City Manager	1	1	1	1
Executive Assistant To The City Manager	1	1	1	1
Administrative Assistant To City Manager	0.5	0.5	0.5	0.5
Neighborhood & Cust Svcs Ops Mgr	0	0.25	0.25	0
Administration Total	3.5	3.5	5.75	7.5
Administrative Services				
Administrative Analyst II	0	1	0	0
Administrative Analyst I	1	0	0	0
Senior Human Resources Technician	1	1	0	0
Administrative Services Officer	1	1	0	0
Administrative Services Total	3	3	0	0
Air Quality/Rideshare				
Administrative Assistant To City Manager	0.5	0.5	0.5	0.5
Air Quality/Rideshare Total	0.5	0.5	0.5	0.5
CATV				
IEMG Broadcast Engineering Coordinator	1	1	1	0
CATV Total	1	1	1	0
Communication & Community Relations				
Community Engagement Specialist	0	1	0	0
Assistant City Manager	0.25	0.25	0	0
Communication & Community Relations Total	0.25	1.25	0	0
Customer & Neighborhood Services				
SB Direct Call Taker (Bilingual)	4	4	4	0
Assistant To The City Manager	0.75	0	0	0
Neighborhood & Cust Svcs Ops Mgr	0	0.75	0.75	0
Customer & Neighborhood Services Total	4.75	4.75	4.75	0
Violence Intervention				
Community Intervention Program Manager	1	1	1	0
Violence Intervention Total	1	1	1	0
City Manager Total	14	15	13	8
Community Development				
Administration				
Accountant III	0	1	0	0
Administrative Analyst II	0	1	1	1
Administrative Analyst I	0	1	0	0
Administrative Assistant	0	1	1	1
Community Development Block Grant (CDBG) Coordinator	0	1	1	1
Community Development Block Grant (CDBG)/Housing Program Assistant	0	0	2	2
Director Of Community & Economic Dev	0	1	1	1
Executive Assistant	0.5	0.5	0.5	0
Housing Compliance Specialist	0	0	1	1
Senior Management Analyst	1	1	1	1
Executive Assistant To Director	1	1	1	1
Director Of Community Development	0.25	0	0	0
Housing Division Manager	0	1	1	1
Deputy Director/City Planner	0	0	0	1
Administration Total	2.75	9.5	10.5	11
Building and Safety				
Building Inspector I (Flex)	1	2	2	2

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Building Inspector II	1	1	1	0
Building Inspector II	1	0	0	0
Community Development Technician	3	3	3	4
Construction Inspector II	0.5	0.5	0	0
Executive Assistant	0.5	0.5	0.5	0.5
Building Inspection Supervisor	0	0	0	1
Plans Examiner I	0	0	0	1
Director Of Community Development	0.3	0	0	0
Chief Building Official & Building & Safety Division Manager	1	0	0	0
Building Official	0	0	1	1
Building and Safety Total	8.3	7	7.5	9.5
Economic Development				
Economic Development Specialist	0	0	1	1
Economic Development Project Manager	0	0	0	1
Economic Development Total	0	0	1	2
Enforcement/Beautification				
Code Enforcement Officer I	0	0	3	4
Code Enforcement Officer II	0	0	4	6
Code Enforcement Officer III	0	0	1	1
Customer Service Representative	0	0	3	3
Executive Assistant	0	0	0	0.5
Senior Office Assistant	0	0	1	1
Code Enforcement Division Manager	0	0	1	1
Enforcement/Beautification Total	0	0	13	16.5
Land Development				
Construction Inspector II	0.5	0.5	0	0
Engineering Assistant I (Flex)	1	0	0	0
Engineering Assistant II	0	1	0	0
Engineering Assistant III	1	1	0	0
NPDES Coordinator	1	0	0	0
NPDES Inspector I (Flex)	1	0	0	0
Director Of Community Development	0.15	0	0	0
Senior Civil Engineer/Division Manager	1	1	0	0
Land Development Total	5.65	3.5	0	0
Planning				
Assistant Planner (Flex)	2	1	1	1
Associate Planner	2	3	3	3
Planning Aide	0	0	1	1
Senior Planner	1	0	1	1
Director Of Community Development	0.3	0	0	0
Planning Division Manager	1	1	1	1
Planning Total	6.3	5	7	7
Community Development Total	23	25	39	46
Economic & Housing Development				
Administration				
Accountant III	1	0	0	0
Administrative Analyst II	1	0	0	0
Community Development Block Grant (CDBG) Coordinator	1	0	0	0
Community Development Block Grant (CDBG) Program Assistant	2	0	0	0
Housing Division Manager	1	0	0	0
Administration Total	6	0	0	0
Economic Development				
Director Of Economic And Housing Development	1	0	0	0
Economic Development Total	1	0	0	0
Economic & Housing Development Total	7	0	0	0

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Finance				
Accounting				
Accountant II	1	1	1	1
Accountant III	1	1	0	1
Accounting Assistant	0	0	0	0.3
Accounting Technician	2	2	2	2
Deputy Director Of Finance	1	1	1	1
Principal Accountant	1	0	1	1
Senior Finance Specialist	0.25	0.25	0	0
Grant Manager	0	0	0	1
Accounting Division Manager	0	1	1	1
Accounting Total	6.25	6.25	6	8.3
Administration				
Accounting Assistant	1	0	0	0
Administrative Assistant	1	1	1	1
Director Of Finance	1	1	1	1
Administration Total	3	2	2	2
Budget				
Administrative Analyst II	0	1	0	0
Administrative Analyst I	1	0	1	1
Budget Officer	1	1	1	1
Senior Management Analyst	0	0	1	1
Budget Total	2	2	3	3
Business Registration				
Accounting Technician	0	1	1	1
Business Registration Inspector	4	4	4	6
Business Registration Manager	1	1	1	1
Business Registration Representative	0	0	1	2
Business Registration Accounting Technician	1	0	0	0
(Senior) Business Registration Representative	1	1	0	0
Business Registration Total	7	7	7	10
Payroll/Benefits				
Accounting Assistant	0	0	0	0.3
Payroll Manager	1	0	0	0
Payroll Supervisor	0	1	1	1
Payroll Technician	1	1	1	1
Senior Finance Specialist	0.75	0.75	0	0
Payroll/Benefits Total	2.75	2.75	2	2.3
Purchasing				
Accounting Assistant	1	0	0	0
Assistant Buyer	0	1	1	1
Procurement/Contract Support Services Division Manager	1	0	1	1
Purchasing Total	2	1	2	2
Treasurer				
Accounting Assistant	0	0	0	0.4
Treasury Supervisor	0	1	1	1
Treasury Assistant	1	1	0	0
City Treasurer	0	1	0	0
Deputy City Treasurer	1	0	0	0
Treasurer Total	2	3	1	1.4
Finance Total	25	24	23	29
Human Resource				
Administration				
Departmental Accounting Technician	0.4	0	0	0
Human Resources Analyst	0.2	0.2	0	0
Human Resources Technician	0.7	1.1	1.8	0.9

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Senior Human Resources Technician	0.8	0.8	1	1.1
Senior Human Resources/Risk Analyst	1	1	1	1.6
Director Of Human Resources	0.6	0.6	0.6	0.25
Executive Assistant To Director	0.6	0.6	0.5	0.5
Risk Division Manager	0	0	0	1
Administration Total	4.3	4.3	4.9	5.35
Administrative Services				
Human Resources Technician	0	0	0	0.9
Senior Human Resources Technician	0	0	1	0.9
Senior Human Resources/Risk Analyst	0	0	0	0.4
Director Of Human Resources	0	0	0	0.25
Administrative Services Total	0	0	1	2.45
Liability/Risk Management				
Administrative Claims Specialist	0.5	0.5	0.75	0.75
Departmental Accounting Technician	0.3	0	0	0
Human Resources Analyst	0.4	0.4	0.5	0.25
Human Resources Technician	0.15	0.45	0.1	0.1
Senior Human Resources Technician	0.2	0.2	0	0
Senior Human Resources/Risk Analyst	0.5	0.5	0.5	0.5
Director Of Human Resources	0.2	0.2	0.2	0.25
Executive Assistant To Director	0.15	0.15	0.25	0.25
Liability/Risk Management Total	2.4	2.4	2.3	2.1
Workers compensation				
Administrative Claims Specialist	0.5	0.5	0.25	0.25
Departmental Accounting Technician	0.3	0	0	0
Human Resources Analyst	0.4	0.4	0.5	0.75
Human Resources Technician	0.15	0.45	0.1	0.1
Senior Human Resources/Risk Analyst	0.5	0.5	0.5	0.5
Director Of Human Resources	0.2	0.2	0.2	0.25
Executive Assistant To Director	0.25	0.25	0.25	0.25
Workers compensation Total	2.3	2.3	1.8	2.1
Human Resource Total	9	9	10	12
Information Technology				
Administration				
Administrative Assistant	0	1	1	1
Departmental Accounting Technician	1	0	0	0
Director Of Information Technology	1	1	1	1
Administration Total	2	2	2	2
Business Systems				
Applications Development Manager	1	1	1	1
Senior IT Analyst	2	2	2	2
Business Systems Total	3	3	3	3
Client Services				
IT Operations Supervisor	1	1	1	1
Senior IT Technician	1	1	1	1
Client Services Total	2	2	2	2
GIS & Office automation				
GIS Administrator	1	0	0	1
Senior GIS Analyst	1	1	1	1
GIS & Office automation Total	2	1	1	2
Network Services				
Senior Network Administrator	1	1	1	1
Network Services Total	1	1	1	1
Public Safety Systems				

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
IT Analyst I (Flex)	1	1	1	1
IT Analyst II	1	1	1	1
Public Safety IT Manager	1	1	1	1
Senior IT Analyst	1	1	1	1
Public Safety Systems Total	4	4	4	4
Information Technology Total	14	13	13	14
Library				
Administration				
Executive Assistant To Director	0.5	0.5	0.5	0.5
Library Director	1	1	1	1
Administration Total	1.5	1.5	1.5	1.5
Adult Basic Education				
Literacy Program Coordinator	1	1	1	1
Adult Basic Education Total	1	1	1	1
Branch Library Services				
Library Technician II	0.67	0.67	0.67	3.67
Branch Library Services Total	0.67	0.67	0.67	3.67
Central Library Services				
Librarian II	2	2	2	2
Library Circulation Supervisor	1	1	1	1
Library Program Coordinator	1	1	1	1
Technology Librarian	1	1	1	1
Library Technician I	0	0	0	1
Central Library Services Total	5	5	5	6
Support Services				
Library Network Administrator	1	1	1	1
Library Network Assistant	1	1	1	1
Library Technician II	0.33	0.33	0.33	0.33
Executive Assistant To Director	0.5	0.5	0.5	0.5
Support Services Total	2.83	2.83	2.83	2.83
Library Total	11	11	11	15
Mayor				
Administration				
Mayor	1	1	1	1
Executive Assistant To Mayor	0	1	1	1
Mayor's Chief Of Staff	1	1	0	0
Senior Customer Service Representative	0	1	0	0
Assistant To The Mayor II	1	1	0	0
Assistant To The Mayor III	1	0	0	0
Administration Total	4	5	2	2
Mayor Total	4	5	2	2
Parks Recreation & Community				
Administration				
Administrative Analyst I	1	1	1	1
Administrative Assistant	1	1	1	1
Community Recreation Manager	0.7	1.7	1.7	1.7
Departmental Accounting Technician	1	1	1	1
Executive Assistant To Director	1	1	1	1
Director Of Parks/Rec/Community Services	1	1	1	1
Deputy Director Of Parks/Rec/Community Services	1	0	0	0
Administration Total	6.7	6.7	6.7	6.7
Aquatics				
Community Recreation Manager	0.3	0.3	0.3	0.3

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Pool Maintenance Coordinator	1	0	0	0
Aquatics Supervisor	0	0	0	1
Aquatics Total	1.3	0.3	0.3	1.3
Cemetery Administration				
Administrative Assistant	1	1	1	1
Cemetery Worker	1	0	0	0
Cemetery Administration Total	2	1	1	1
Center for Individual Development (CID)				
Community Services Center Supervisor	0	0	1	1
Recreation Therapist	1	1	0	0
Center for Individual Development (CID) Total	1	1	1	1
Outdoor Facilities				
Community Recreation Program Coordinator	1	1	1	1
Outdoor Facilities Total	1	1	1	1
Parks Maintenance				
Landscape Inspector I (Flex)	2	0	0	0
Landscape Inspector II	2	0	0	0
Lead Park Construction & Maintenance Worker	1	0	0	0
Parks Maintenance Supervisor	1	0	0	0
Parks Maintenance Worker II	2	0	0	0
Parks Maintenance Total	8	0	0	0
Recreation & Community Programs				
Community Recreation Program Coordinator	4	5	5	5
Community Recreation Program Supervisor	0	0	1	1
Community Services Center Supervisor	1	1	0	0
Recreation & Community Programs Total	5	6	6	6
Rsvp Program				
Program Manager RSVP	1	1	1	1
Rsvp Program Total	1	1	1	1
Senior Companion				
Coordinator Of Volunteers (Grant Funded)	1	1	1	1
Program Manager SCP	1	1	1	1
Senior Companion Total	2	2	2	2
Senior Nutrition				
Food Service Supervisor II	1	1	1	1
Senior Nutrition Total	1	1	1	1
Senior Services				
Community Services Center Supervisor	1	1	1	1
Recreation Coordinator	0	0	0	1
Senior Services Total	1	1	1	2
Parks Recreation & Community Total	30	21	21	23
Police				
Administration				
Administrative Analyst II	1	1	1	1
Administrative Services Supervisor	1	0	0	0
Animal Control Manager	1	1	0	0
Animal Shelter Attendant	8	8	0	0
Animal Shelter Kennel Supervisor	1	1	0	0
Animal Shelter Office Supervisor	1	1	0	0
Assistant Chief Of Police	1	1	1	1
Chief Of Police	1	1	1	1
Community Services Officer II	0	0	0	1
Departmental Accounting Technician	1	1	1	1

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Detective/Corporal	2	3	2	2
Executive Assistant	2	2	2	2
Lieutenant	2	2	1	1
Senior Customer Service Rep/Dispatcher	4	4	0	0
Senior Management Analyst	1	1	1	1
Senior Office Assistant	2	2	1	1
Sergeant	2	2	1	1
Executive Assistant To Director	1	1	1	1
Police Captain	4	4	3	3
Administration Total	36	36	16	17
DIGNITY HEALTH				
Police Officer	0	2	2	2
DIGNITY HEALTH Total	0	2	2	2
Dispatch				
Lieutenant	1	1	0	1
Police Dispatch Supervisor	4	4	4	4
Police Dispatcher I (Flex)	12	4	4	10
Police Dispatcher II	16	17	17	15
Dispatch Total	33	26	25	30
Enforcement/Beautification				
Code Enforcement Officer II	6	4	0	0
Code Enforcement Officer III	1	1	0	0
Community Engagement Specialist	3	0	0	0
Community Policing Specialist	7	0	0	0
Customer Service Representative	3	2	0	0
Lieutenant	1	0	0	0
Police Officer	5	3	0	0
Senior Office Assistant	1	1	0	0
Sergeant	1	1	0	0
Enforcement/Beautification Total	28	12	0	0
Field Services				
Animal Control Officer	9	9	0	0
Field Services Total	9	9	0	0
Forensics-Property				
Forensics Specialist II	6	4	6	4
Forensics Specialist III	1	1	1	1
Property & Evidence Technician II	2	1	1	1
Property Evidence & Supply Supervisor	1	1	1	1
Senior Office Assistant	1	1	1	1
Forensics Specialist I	2	2	1	2
Forensics-Property Total	13	10	11	10
General Investigation				
Community Services Officer I	0	4	5	7
Community Services Officer II	7	8	8	6
Criminal Investigation Officer	7	5	6	6
Detective/Corporal	25	24	19	23
Lieutenant	1	2	1	1
Sergeant	3	4	5	6
General Investigation Total	43	47	44	49
Intel/Emergency Management				
Crime Analysis Support Assistant	2	1	0	0
Crime Analyst	2	2.5	2.5	3
Criminal Investigation Officer	2	1	0	0
Detective/Corporal	5	4	0	0
Emergency Operations Manager	1	0	0	0
IT Analyst II	1	0	0	0
Lieutenant	1	1	1	1
Police Fleet Maintenance Expeditor	0	0	1	0
Police Officer	5	5	0	0
Sergeant	2	2	2	2

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Forensics Specialist I	0	0	0	1
Intel/Emergency Management Total	21	16.5	6.5	7
North Operations				
Community Services Officer I	1	0	0	0
Community Services Officer II	2	0	0	0
Criminal Investigation Officer	1	0	0	0
Detective/Corporal	1	0	0	0
Lieutenant	1	0	0	0
Police Officer	8	0	0	0
Sergeant	2	0	0	0
North Operations Total	16	0	0	0
Patrol Field Services				
Community Services Officer I	22	14	10	9
Detective/Corporal	7	9	15	13
Lieutenant	2	4	6	7
Police Fleet Maintenance Expeditor	1	1	0	1
Police Officer	134	118	140	143
Sergeant	25	30	28	28
Patrol Field Services Total	191	176	199	201
Personnel and Training				
Detective/Corporal	2	1	1	1
Lieutenant	0	1	1	0
Police Officer	0	2	1	1
Police P&T Technician	3	3	2	2
Sergeant	1	1	1	1
Personnel and Training Total	6	8	6	5
Records				
Police Records Supervisor	2	2	2	2
Police Records Technician I (Flex)	6	3	2	4
Police Records Technician II	14	13	11	12
Police Transcriber	4	0	0	0
Records Total	26	18	15	18
SAN MANUEL CCF 2017-2020				
Community Services Officer I	0	2	1	0
Police Officer	0	4	4	4
SAN MANUEL CCF 2017-2020 Total	0	6	5	4
Traffic				
Administrative Assistant	1	1	1	1
Community Services Officer II	1	0	0	0
Criminal Investigation Officer	1	1	0	0
Detective/Corporal	1	1	1	1
Parking Enforcement Officer	5	4	4	7
Police Officer	1	4	4	4
Senior Office Assistant	2	2	2	2
Sergeant	1	1	1	1
Traffic Total	13	14	13	16
Violence Intervention				
Crime Analyst	0	0.5	0.5	0
Violence Intervention Total	0	0.5	0.5	0
Tobacco Grant				
Community Engagement Specialist	0	0	1	1
Criminal Investigation Officer	0	0	1	1
Police Officer	0	0	1	1
Tobacco Grant Total	0	0	3	3
Special Enforcement Teams				
Community Services Officer I	1	0	0	0
Community Services Officer II	0	0	0	1
Criminal Investigation Officer	0	1	1	1

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Detective/Corporal	1	2	6	4
Lieutenant	1	1	1	1
Police Officer	9	13	14	15
Sergeant	2	2	4	4
Special Enforcement Teams Total	14	19	26	26
Police Total	449	400	372	388
Public Works				
Administration				
Accounting Assistant	2	0	0	0
Administrative Analyst II	0	1	1	1
Administrative Analyst I	1	0	0	0
Administrative Assistant	2	1	1	1
Administrative Services Supervisor	1	1	1	1
Departmental Accounting Technician	1	0	0	0
Environmental Project Specialist	1	1	1	1
Executive Assistant	1	0	0	0
HAZMAT Technician	1	0	0	0
IW Field Inspector	1	1	1	1
Maintenance Worker I (Flex)	0.5	0	0	0
Maintenance Worker II	1.5	0	0	0
Office Assistant	1	0	1	1
Safety & Training Officer	1	0	0	0
Senior Management Analyst	1	0	0	0
Executive Assistant To Director	1	0	1	1
Director Of Public Works	1	1	1	1
Deputy Director Of Public Works/City Engineer	1	0	0	0
Facilities & Fleet Maintenance Division Manager	0.3	0.3	0.3	0.3
Administration Total	19.3	6.3	8.3	8.3
Aquatics				
Pool Maintenance Coordinator	0	1	1	1
Aquatics Total	0	1	1	1
Building Maintenance				
Accounting Assistant	0	0.5	0.5	0.5
Facilities Maintenance Mechanic	3	4	3	4
Facilities Maintenance Supervisor	1	1	1	1
HVAC Mechanic	1	1	1	1
Office Assistant	1	0	0	0
Plumber	1	1	1	1
Facilities & Fleet Maintenance Division Manager	0.35	0.35	0.35	0.35
Building Maintenance Total	7.35	7.85	6.85	7.85
Capital Projects				
Accounting Assistant	0	0.4	0.4	0.4
Construction Inspector I (Flex)	2	1	1	1
Construction Inspector II	2	2	2	3
Construction Manager	1	1	1	1
Engineering Assistant I (Flex)	2	2	2	1
Engineering Assistant II	3	3	3	4
Engineering Associate	1	1	1	1
Environmental Project Inspector	0	1	0	0
Executive Assistant	0	0.4	0.4	0.4
Maintenance Worker I (Flex)	1	0	0	0
NPDES Inspector I (Flex)	0	0	1	1
Principal Civil Engineer	1	1	1	1
Senior Management Analyst	0	0.4	0.4	0.4
Engineering Technician	0	0	0	2
Deputy Director Of Public Works/City Engineer	0	0.4	0.4	0.4
Capital Projects Total	13	13.6	13.6	16.6
Cemetery Administration				
Cemetery Caretaker	0	1	1	1
Cemetery Administration Total	0	1	1	1

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Concrete Maintenance				
Maintenance Supervisor	0	0.2	0.2	0.2
Maintenance Worker I (Flex)	0	0.5	1	2
Maintenance Worker II	0	2	1.5	1.5
Concrete Maintenance Total	0	2.7	2.7	3.7
Custodial Maintenance				
Accounting Assistant	0	0.5	0.5	0.5
Custodial Maintenance Supervisor	1	1	1	1
Custodian	8	8	8	8
Lead Custodian	1	1	1	1
Facilities & Fleet Maintenance Division Manager	0.35	0.35	0.35	0.35
Custodial Maintenance Total	10.35	10.85	10.85	10.85
Graffiti Removal				
Lead Maintenance Worker	1	0	0	0
Maintenance Supervisor	0	0.2	0.2	0.2
Maintenance Worker I (Flex)	4	1.7	1.7	1.4
Maintenance Worker II	0	0	1	1
Graffiti Removal Total	5	1.9	2.9	2.6
Land Development				
Construction Inspector II	0	0	1	0
Engineering Assistant I (Flex)	0	0	0	1
Engineering Assistant II	0	0	1	0
Engineering Assistant III	0	0	1	1
Real Property Manager	0	0	1	1
Senior Civil Engineer/Division Manager	0	0	1	1
Land Development Total	0	0	5	4
Landscap main districts				
Maintenance Worker II	1	0	0	0
Tree Trimmer Assistant	1	0	0	0
Tree Trimmer I	1	0	0	0
Tree Trimmer II	1	0	0	0
Landscap main districts Total	4	0	0	0
Parks Maintenance				
Administrative Assistant	0	0.25	0.25	0.25
Data Analyst	0	0.25	0.25	0.25
Landscape Inspector I (Flex)	0	2	1	1
Landscape Inspector II	0	1	3	3
Lead Park Construction & Maintenance Worker	0	1	1	1
Maintenance Worker III	0	0	0	1
Office Assistant	0	0.25	0	0
Parks And Landscape Maintenance Supv	0	1	1	1
Parks Maintenance Worker II	0	2	2	2
Public Works Safety & Training Officer	0	0	0.25	0.25
Safety & Training Officer	0	0.25	0	0
Parks Maintenance Total	0	8	8.75	9.75
Real Property				
Accounting Assistant	0	0.3	0.3	0.3
Executive Assistant	0	0.3	0.3	0.3
Real Property Manager	0	1	0	0
Senior Management Analyst	0	0.3	0.3	0.3
Deputy Director Of Public Works/City Engineer	0	0.3	0.3	0.3
Assessment District/Real Property Specialist	2	1	1	1
Real Property Total	2	3.2	2.2	2.2
Right of Way Cleaning				
Maintenance Supervisor	0	0.2	0.2	0.2
Maintenance Worker I (Flex)	1	1.7	1.7	1.4
Right of Way Cleaning Total	1	1.9	1.9	1.6
Storm Drain				
Maintenance Supervisor	0	0.2	0.2	0.2

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Maintenance Worker II	0.5	0	0	0
Maintenance Worker III	3.5	1.5	2.5	2.5
Storm Drain Total	4	1.7	2.7	2.7
Stormwater Management				
NPDES Coordinator	0	1	1	1
NPDES Inspector II	0	1	1	1
Stormwater Management Total	0	2	2	2
Street Light Maintenance				
Electrician I (Flex)	0.5	0	0	0
Street Signal/Lighting Supervisor	0.5	0	0	0
Operations & Maintenance Division Manager	0.25	0.15	0.15	0.15
Street Light Maintenance Total	1.25	0.15	0.15	0.15
Street Maintenance				
Administrative Assistant	0	0.25	0.25	0.25
Data Analyst	0	0.25	0.25	0.25
Heavy Equipment Operator	2	0	0	0
Lead Maintenance Worker	2	1	1	1
Maintenance Supervisor	1	0.2	0.2	0.2
Maintenance Worker I (Flex)	7.5	6.1	6.6	6.2
Maintenance Worker II	1	3	1.5	1.5
Maintenance Worker III	0.5	1.5	2.5	2.5
Office Assistant	0	0.25	0	0
Public Works Safety & Training Officer	0	0	0.25	0.25
Safety & Training Officer	0	0.25	0	0
Operations & Maintenance Division Manager	0.75	0.85	0.85	0.85
Street Maintenance Total	14.75	13.65	13.4	13
Traffic Engineering				
Accounting Assistant	0	0.3	0.3	0.3
Executive Assistant	0	0.3	0.3	0.3
Senior Management Analyst	0	0.3	0.3	0.3
Traffic Engineer	1	1	1	1
Traffic Engineering Associate	1	1	1	2
Traffic Operations & Systems Analyst	1	1	0	0
Deputy Director Of Public Works/City Engineer	0	0.3	0.3	0.3
Traffic Engineering Total	3	4.2	3.2	4.2
Traffic Signal Maintenance				
Administrative Assistant	0	0.25	0.25	0.25
Data Analyst	0	0.25	0.25	0.25
Electrician I (Flex)	0.5	1	1	1
Office Assistant	0	0.25	0	0
Public Works Safety & Training Officer	0	0	0.25	0.25
Safety & Training Officer	0	0.25	0	0
Street Signal/Lighting Supervisor	0.5	0.5	0.5	0.5
Traffic Signal Technician I (Flex)	1	0	0	0
Traffic Signal Technician II	2	3	2	1
Traffic Signal Technician III	0	0	1	3
Traffic Signal Maintenance Total	4	5.5	5.25	6.25
Traffic Signs & Markings				
Lead Maintenance Worker	1	1	1	1
Maintenance Worker I (Flex)	1	1	0	0
Street Signal/Lighting Supervisor	0	0.5	0.5	0.5
Traffic Signs & Markings Total	2	2.5	1.5	1.5
Tree Maintenance				
Administrative Assistant	0	0.25	0.25	0.25
Arborist	0	2	1	1
Data Analyst	0	0.25	0.25	0.25
Forestry Supervisor	0	1	1	1
Groundworker Arborist	0	2	2	2
Office Assistant	0	0.25	0	0
Public Works Safety & Training Officer	0	0	0.25	0.25

FULL TIME POSITIONS BY DEPARTMENT

	FY 2018-19 Adopted	FY 2019-20 Adopted	FY 2020-21 Amended	FY 2021-22 Adopted
Safety & Training Officer	0	0.25	0	0
Senior Arborist	0	1	1	1
Tree Maintenance Total	0	7	5.75	5.75
Vehicle Maintenance				
Equipment Maintenance Supervisor	2	2	2	1
Equipment Mechanic II	7	7	7	7
Equipment Service Worker	2	2	2	2
Lead Equipment Mechanic	0	0	0	1
Vehicle Maintenance Total	11	11	11	11
Public Works Total	102	106	110	116
Special Assessment District				
General Assessment Districts				
Landscape Inspection Supervisor	1	0	0	0
Landscape Inspector II	1	1	0	0
General Assessment Districts Total	2	1	0	0
Special Assessment District Total	2	1	0	0
General Government				
CATV				
IEMG Broadcast Engineering Coordinator	0	0	0	1
CATV Total	0	0	0	1
Customer & Neighborhood Services				
SB Direct Call Taker (Bilingual)	0	0	0	4
Neighborhood & Cust Svcs Ops Mgr	0	0	0	1
Customer & Neighborhood Services Total	0	0	0	5
Violence Intervention				
Community Intervention Program Manager	0	0	0	1
Violence Intervention Total	0	0	0	1
General Government Total	0	0	0	7
Animal Services				
Administration				
Animal Shelter Attendant	0	0	8	8
Animal Shelter Kennel Supervisor	0	0	1	1
Animal Shelter Office Supervisor	0	0	1	1
Senior Customer Service Rep/Dispatcher	0	0	3	6
Executive Assistant To Director	0	0	1	1
Director Of Animal Services	0	0	1	1
Administration Total	0	0	15	18
Field Services				
Animal Control Officer	0	0	6	5
Lead Animal Control Officer	0	0	0	1
Field Services Total	0	0	6	6
Animal Services Total	0	0	21	24
Total Positions	721	646	651	700

ANIMAL SERVICES

DEPARTMENT OVERVIEW

The Mayor and City Council voted to establish Animal Services as its own department on December 4, 2019.

The Animal Services department cares for all lost, abandoned, injured and seized animals in the city's shelter until they can be returned to their owners or adopted by a member of the public. The department is comprised of three units: Administration, Field Services, and Shelter Services

ADMINISTRATION

Administration supports the department through leadership and guidance for the team, ensuring staff has the tools, training and knowledge to perform their jobs and align with current animal welfare industry standards.

The unit conducts all Animal Welfare Commission meetings to gather community input and feedback on the programs and services offered by the department.

The unit applies for grant funding to support our mission and monitors all expenses and projects, ensuring fiscal responsibility and sustainability within the department.

Administration maintains relationships with other city departments and agencies, building trust with our partners and colleagues in the region.

FIELD SERVICES

Animal control officers work under the Field Services division. Officers respond to calls for service throughout the city of San Bernardino, impounding stray, injured and sick animals as well as enforcing the city ordinances.

Animal control officers are on call 24 hours a day, ready to assist with the city's

animal control needs. Calls for help with animals can come in from the public, law enforcement, the fire department or other agencies. Officers impound stray animals, transporting the injured or sick animals to a contracted veterinarian for treatment. They document animal bites, impose rabies quarantine on animals, conduct animal cruelty investigations and respond to nuisance animal complaints.

Animal control officers enforce animal related ordinances, issuing dog licenses; kennel/cattery licenses; circus, aviary, pet store, and groomers licenses in the city. They work with residents to come

Over the past year, nearly 300 animals came through the shelter's doors on a monthly basis.

into compliance with ordinances, issuing warnings or citations when necessary. Animal control officers prepare court documents and appear in court on behalf of the city for violations to the city ordinances, and we assist with emergency planning and response.

As the public face of the department, animal control officers participate in community service events, educate the residents on the proper care of animals, speak to students at schools and community groups in order to educate them on the importance of vaccinating, spay and neuter and licensing their pets.

Licensing Services

Dog licensing is required by the city of San Bernardino ordinance and state law. Animal Services offers residents the option of a one, two, or three-year license for each of their dogs with proof of a valid Rabies Vaccination Certificate and certificate of spay or neuter.

License renewal notices are sent out monthly to our city residents to remind them that their animal's license needs to be renewed. License checkers contact dog owners by canvassing neighborhoods to determine if there are unlicensed and unvaccinated dogs within our city limits. They also educate the public about the licensing requirements, issue warnings to potential violators and conduct follow ups to ensure compliance with the licensing regulations.

Licenses can be purchased through the mail, in person at the shelter or online through the website.

SHELTER SERVICES

Shelter Services ensures that all animals receive immediate care and health

assessment upon impound at the city's shelter. Every dog and cat is vaccinated, receives flea and tick treatment and is given a medical assessment. If staff determines additional medical attention or treatment is necessary, the animal is transported to our contracted city veterinarian for further diagnosis and treatment.

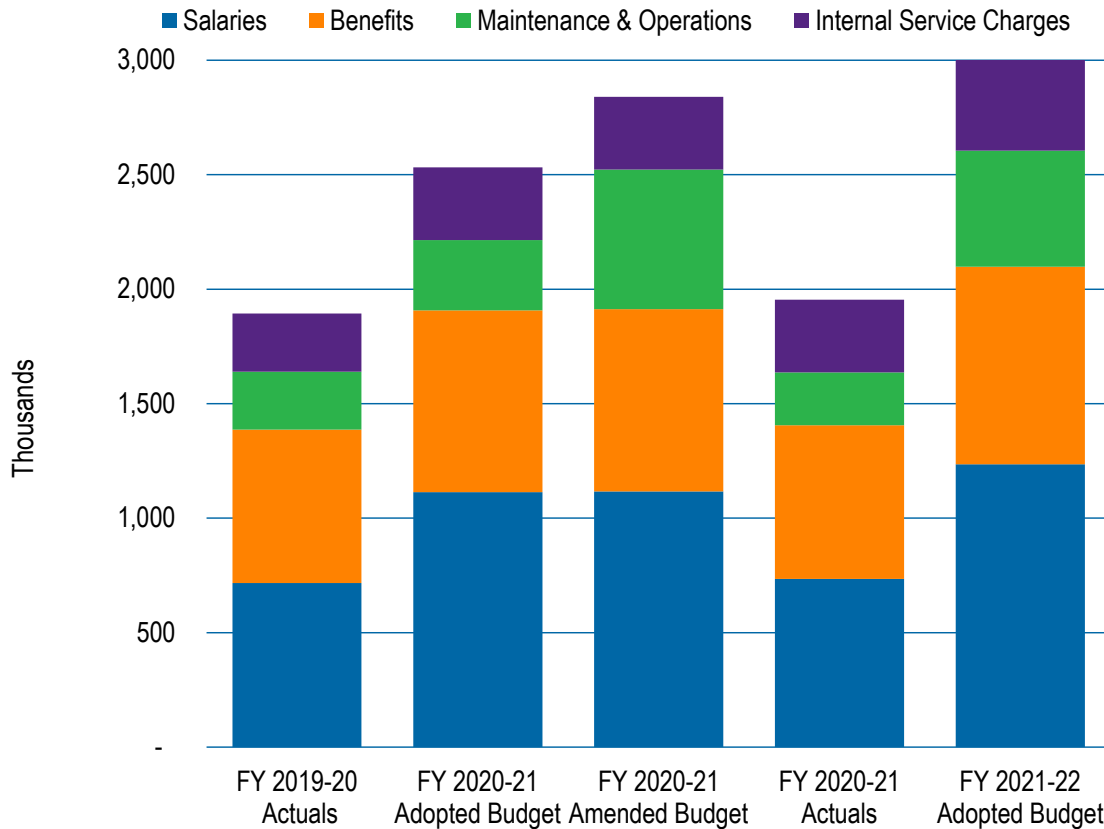
Photographs are taken and placed on petharbor.com to allow identification of privately owned animals by their owners and to highlight pets available for adoption. During an animal's stay at the shelter, attendants feed, clean and offer enrichment to the animals on a daily basis.

Our customer service counters provide adoption services to the public and coordinate with pet rescues to help place animals with special needs. As part of the adoption and redemption process, every animal is micro-chipped as required by state law. Cats and dogs who arrive to the shelter unaltered are sent to the contracted city veterinarian or Humane Society for spay or neuter surgery before being released to their new or existing owner.

Additional shelter services include owner surrenders, micro-chipping for privately owned animals and assistance with reuniting lost and found animals with their owners. The department also provides disposal services for deceased animals and will coordinate cremation services for deceased animals.

During the pandemic, all services at the shelter have been offered via appointment to the public in order to maintain safety for staff and our residents.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Animal Control Officer	0	0	6	5
Animal Shelter Attendant	0	0	8	8
Animal Shelter Kennel Supervisor	0	0	1	1
Animal Shelter Office Supervisor	0	0	1	1
Director Of Animal Services (U)	0	0	1	1
Executive Assistant To Director (U)	0	0	1	1
Lead Animal Control Officer	0	0	0	1
Senior Customer Service Rep/Dispatcher	0	0	3	6
Animal Services Total	0	0	21	24

*Animal Services was budgeted in the Police Department prior to December 4, 2019.

ANIMAL SERVICES
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20- 21 Amended Budget
0001 Administration	1,230,727	1,763,447	2,071,923	1,537,473	2,241,409	8%
8751 COVID-19 Activity		-	-	28,581	-	-
0002 Field Services	657,298	706,540	706,540	625,001	731,454	4%
0003 Animal Shelter Services	5,651	61,885	61,885	-	30,370	-51%
Grand Total	1,893,676	2,531,872	2,840,348	2,191,055	3,003,233	6%

B. Expenditures BY Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20- 21 Amended Budget
Salaries	717,043	1,113,451	1,117,232	874,361	1,234,847	11%
Benefits	670,146	793,794	795,612	708,630	863,723	9%
Maintenance & Operations	252,888	307,100	609,977	290,536	506,108	-17%
Internal Service Charges	253,600	317,527	317,527	317,527	398,555	26%
Credit/billables	-	-	-	-	-	-
Grand Total	1,893,676	2,531,872	2,840,348	2,191,055	3,003,233	6%

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20- 21 Amended Budget
124 Animal control	1,893,676	2,531,872	2,840,348	2,191,055	3,003,233	6%
Grand Total	1,893,676	2,531,872	2,840,348	2,191,055	3,003,233	6%

Federal Grant Programs
ANIMAL SERVICES
San Manuel Grant

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Amount	2022 Adopted Budget
Material And Supplies	-	-	64,000	16,290	-
Construction	-	-	80,000	-	-
Other Professional Services	-	-	76,000	16,000	-
Animal Alteration Services	-	-	100,000	-	-
Motor Vehicles	-	-	75,000	-	-
Alterations And Renovations	-	-	70,000	-	-
San Manuel Grant Totals:	-	-	465,000	32,290	-

Federal Grant Programs
ANIMAL SERVICES
 Best Friends Grant

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Amount	2022 Adopted Budget
Material And Supplies	-	-	10,000	7,129	-
Printing Charges	-	-	600	433	-
Other Professional Services	-	-	7,500	107	-
Animal Alteration Services	-	-	5,000	1,135	-
Best Friends Grant Totals:	-	-	22,500	8,804	-

Animal Control
ANIMAL SERVICES
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Amount	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	723,356	568,403	849,258
Special Salaries	-	-	1,680	2,236	1,800
Auto Phone Allowance	-	-	-	7,696	8,700
Overtime	-	-	3,000	884	3,000
Vacation Pay	-	-	-	3,178	-
PERS Retirement	-	-	84,278	63,437	86,655
Health Life Insurance	-	-	135,784	89,198	158,769
Medicare	-	-	10,539	8,596	12,340
Calpers Unfunded Liability	-	-	335,871	335,871	387,061
Workers Compensation	-	-	83,770	83,770	81,658
Liability	-	-	31,475	31,475	31,695
IT Charges In House	-	-	52,192	52,192	114,364
Material And Supplies	-	-	84,300	54,956	90,000
Small Tools And Equipment	-	-	500	75	500
Dues And Subscriptions	-	-	1,100	856	1,100
Education And Training	-	-	4,000	3,117	6,000
Electric Charges	-	-	21,000	15,267	25,000
Gas Charges	-	-	8,100	7,468	7,500
Water Charges	-	-	29,500	29,561	25,000
Software Maintenance	-	-	25,000	15,000	-
Rentals	-	-	-	-	50,000
Equipment Maintenance	-	-	4,300	3,880	4,300
Outside Vehicle Maintenance	-	-	900	-	900
Printing Charges	-	-	700	2,219	1,500
Postage	-	-	5,000	3,817	5,000
Copy Machine Charges	-	-	800	392	800
Other Operating Expense	-	-	500	330	-
Professional Contractual	-	-	35,037	20,790	93,900
Other Professional Services	-	-	191,400	108,559	194,608
Motor Vehicles	-	-	160,000	-	-
Miscellaneous Equipment	-	-	37,840	24,250	-
Administration Totals:	-	-	2,071,923	1,537,473	2,241,409

Animal Control
ANIMAL SERVICES
 Field Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Amount	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	285,196	227,339	299,089
Special Salaries	-	-	-	450	-
Overtime	-	-	43,000	32,742	43,000
Vacation Pay	-	-	-	8,275	-
PERS Retirement	-	-	31,881	25,600	30,075
Health Life Insurance	-	-	57,890	42,186	55,096
Medicare	-	-	4,135	3,972	4,337
Calpers Unfunded Liability	-	-	134,348	134,348	129,020
Garage Charges	-	-	46,959	46,959	43,497
Workers Compensation	-	-	33,487	33,487	32,862
Liability	-	-	12,582	12,582	12,755
IT Charges In House	-	-	20,864	20,864	46,024
Fleet Charges Fuel	-	-	36,198	36,198	35,698
Field Services Totals:	-	-	706,540	625,001	731,454

Animal Control
ANIMAL SERVICES
Animal Shelter Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Amount	2022 Adopted Budget
Salaries Temporary Parttime	-	-	61,000	-	30,000
Medicare	-	-	885	-	370
Animal Shelter Services	-	-	61,885	-	30,370

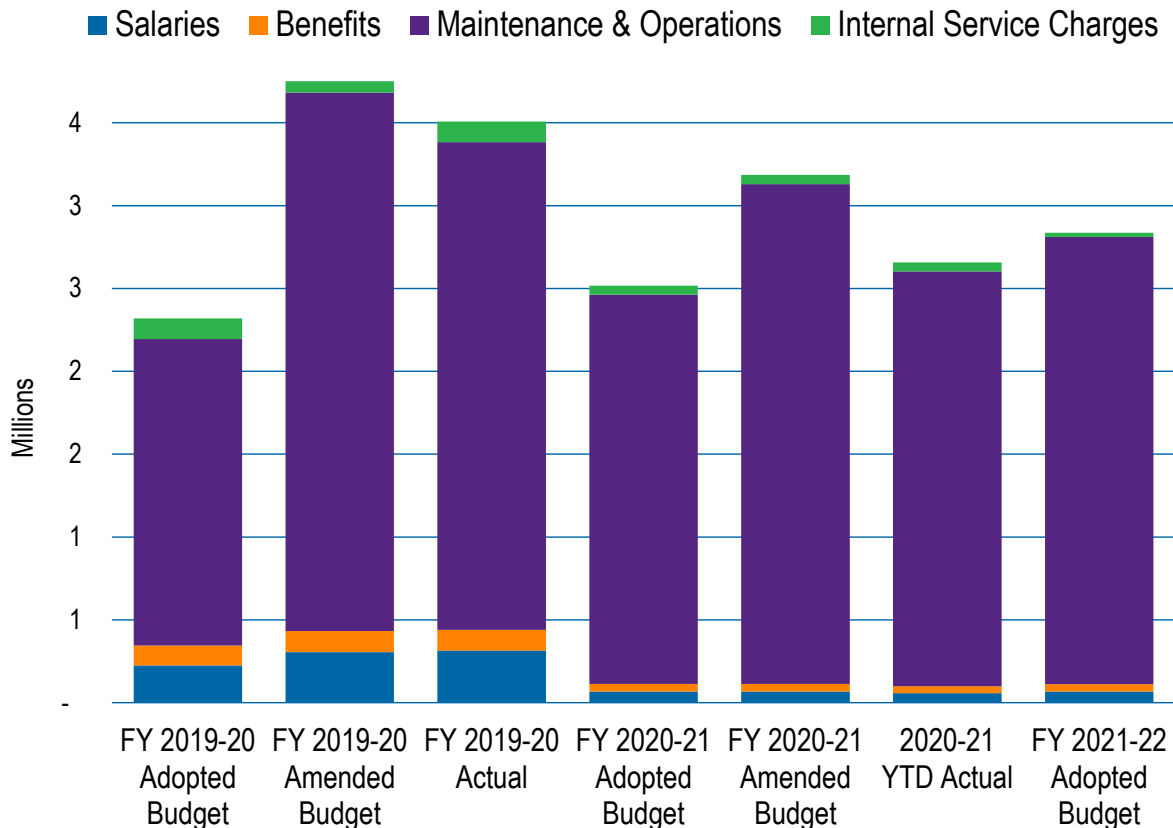
CITY ATTORNEY

DEPARTMENT OVERVIEW

The City Attorney’s Office provides legal counsel and representation for the municipality. Through its contract with Best Best & Krieger LLP, the legal advice provided by the City Attorney includes drafting and reviewing policies, agreements, agenda items, resolutions, and ordinances. It also includes advice on complex areas of municipal law, including for example: public contracting; environmental laws (e.g., the California Environmental Quality Act); the Brown Act and other transparency laws; telecommunications; economic development laws; and labor and employment law. The office also manages and supervises litigation filed by and filed against the municipality, including litigation handled by outside counsel.

The city attorney is appointed by the Mayor and City Council. The City Attorney office is staffed by a single employee, managed through the City Manager’s Office.

SUMMARY BY EXPENDITURE



CITY ATTORNEY
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
0005 Municipal Legal Service	3,507,738	2,517,122	3,185,965	3,632,639	2,836,729	-11%
Grand Total	3,508,445	2,517,122	3,185,965	3,632,639	2,836,729	-11%

B. Expenditures BY Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
Salaries	315,427	67,500	67,500	67,573	67,500	-
Benefits	123,504	45,879	45,879	45,974	44,562	-3%
Maintenance & Operations	2,944,514	2,348,800	3,016,342	3,464,150	2,698,800	-11%
Internal Service Charges	125,000	54,943	56,244	54,943	25,867	-54%
Grand Total	3,508,445	2,517,122	3,185,965	3,632,639	2,836,729	-11%

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
001 General	3,508,445	2,517,122	3,185,965	3,632,639	2,836,729	-11%
Grand Total	3,508,445	2,517,122	3,185,965	3,632,639	2,836,729	-11%

PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Administrative Analyst II/Assistant Of Elective Officer (U)	2	1	0	0
Chief Assistant City Attorney (U)	1	0	0	0
City Attorney (U)	1	1	0	0
Deputy City Attorney III (U)	2	0	0	0
Deputy City Attorney IV (U)	2	0	0	0
Executive Assistant To The City Attorney (U)	1	0	0	0
Legal Administrative Assistant (U)	1	1	1	1
Legal Secretary I (Flex)(U)	1	0	0	0
Legal Secretary II (U)	2	0	0	0
Office Assistant (U)	1	0	0	0
City Attorney Total	14	3	1	1

General
CITY ATTORNEY
Municipal Legal Service

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Amount	2022 Proposed Budget
Salaries Permanent Fulltime	442,411	268,633	67,500	67,500	67,500
Auto Phone Allowance	8,689	6,023	-	-	-
Overtime	-	-	-	73	-
Vacation Pay	67,669	40,182	-	-	-
PERS Retirement	36,381	23,059	7,129	7,186	6,349
Health Life Insurance	62,573	39,037	15,380	15,411	15,731
Medicare	7,608	4,594	979	985	979
Calpers Unfunded Liability	184,739	56,696	22,391	22,391	21,503
Workers Compensation	72,396	31,000	15,683	15,683	3,146
Liability	21,508	4,600	2,160	2,160	2,673
IT Charges In House	175,146	89,400	38,400	37,099	20,049
Material And Supplies	3,280	3,123	5,000	2,099	5,000
Small Tools And Equipment	-	-	200	94	200
Dues And Subscriptions	1,451	727	-	-	-
Library Books	21,690	-	-	-	-
Mileage	-	-	100	-	100
Rentals	2,458	-	-	-	-
Equipment Maintenance	91	-	-	-	-
Printing Charges	160	-	5,000	-	5,000
Postage	3,880	3,345	5,000	2,566	5,000
Copy Machine Charges	3,844	1,170	2,000	1,909	2,000
Litigation Expenses	34,033	2,199	20,000	900	20,000
Outside Legal Services-	825,000	900,000	900,000	900,000	950,000
Professional Contractual	9,642	11,144	11,500	11,137	11,500
Outside Legal Services	1,011,512	2,022,806	2,067,542	2,545,444	1,700,000
Municipal Legal Service	2,996,118	3,507,738	3,185,965	3,632,639	2,836,729
Totals:					

CITY CLERK

DEPARTMENT OVERVIEW

As of March 4, 2020, the City Clerk is a position appointed by the Mayor and City Council. The City Clerk department carries out duties as mandated in the city's charter, municipal code, and state-mandated responsibilities.

The City Clerk department is the custodian of public records of the city, including ordinances, resolutions, minutes of the City Council meetings, election-related documents, Campaign Disclosure Filings, Statements of Economic Interest, and many others. As a support services for the city, the department consists of three programs: **Administration**, **Elections**, and **Records Management**, with distinct and sometimes overlapping responsibilities for maximum efficiency.

The department operates under the direction of the city clerk, with support from the assistant city clerk, both of which are professionally certified as municipal clerks, have experience in local election administration, records management and delivery of public records. The city clerk serves as the filing officer for all Statements of Economic Interest (Form 700). Ministerial duties include administering oaths of office; notarizing city documents, attesting and sealing official documents

ADMINISTRATION

Administration is responsible for preparing agendas and minutes of all meetings of the Mayor and City Council. This program processes all resolutions and ordinances and claims filed against the city. The Administration program also receives appeals and is responsible for maintaining the city's municipal code, distributing supplements to municipal code subscribers, and maintaining the list of appointees to all city boards and commissions.

Election Services

Election Services duties are performed by staff in the Administration program. When necessary, Administration will enlist the support of personnel in the entire department to assist with city-conducted elections. For cost effectiveness, the city contracts with the San Bernardino County Registrar of Voters to conduct elections. However, the Mayor and City Council may require the office to conduct its own elections.

The city's regular elections occur every two years, on even years and staff prepares candidate notebooks, issue nomination papers and accepts them for filing, along with other documents required

to be filed by candidates. Staff proofreads all candidate statements and arranges for the federally-mandated translation from English to Spanish.

Election Services provides guidance to candidates in meeting their legal responsibilities before, during, and after an election. This includes filing of semi-annual campaign statements and following state law regarding ethics training.

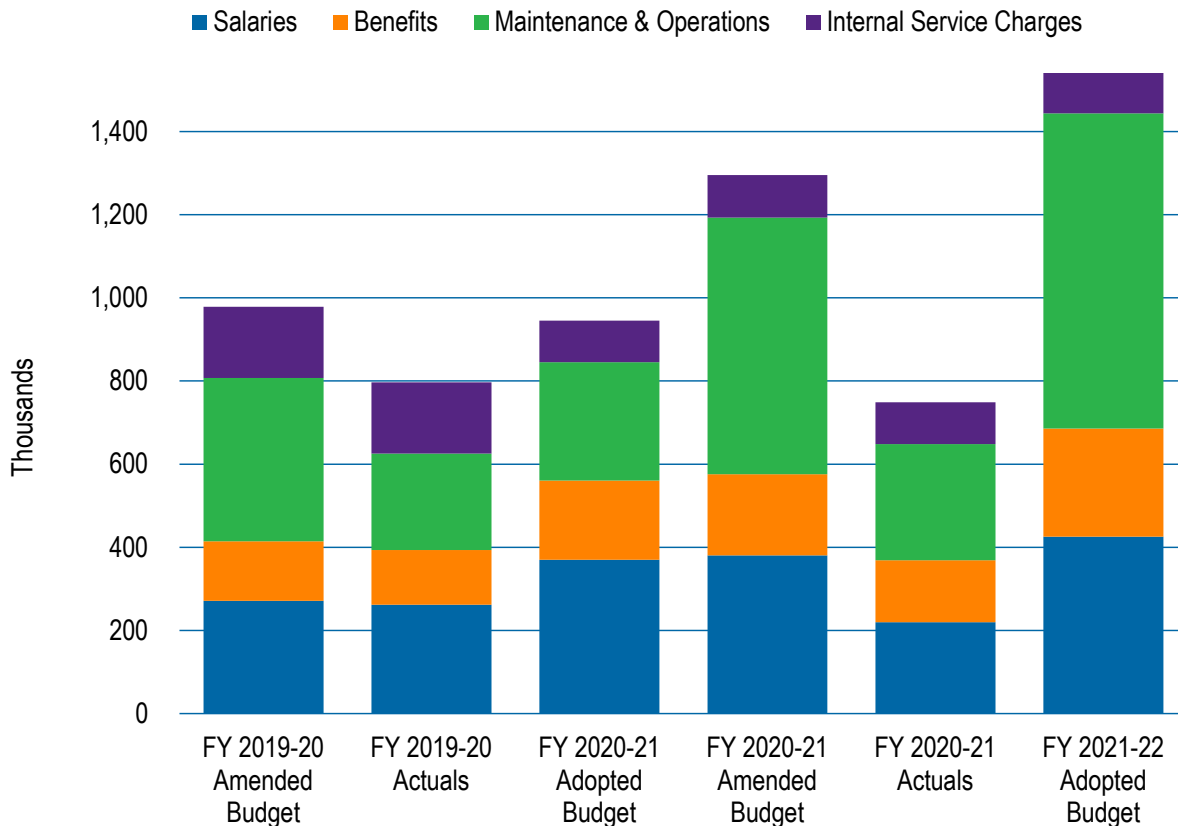
This program must also be prepared to handle any issues/processes concerning charter amendments, recalls, initiatives, referendums, and special elections.

Records Management

As custodian of public records of the city, the department maintains records to ensure compliance with records retention

schedules and the Public Records Act. As part of that function, the office processes records requests from internal and external customers seeking access to those records. The office manages the receipt and processing of petitions relating to initiatives, recalls, and referendums. City Clerk staff maintains copies of the city charter and municipal code and publishes updates to the municipal code as they occur. Additional services include subpoena processing, and routing contracts.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Assistant City Clerk (U)	0	0	0	1
Chief Deputy City Clerk (U)	1	1	1	0
City Clerk (U)	1	1	1	1
Deputy City Clerk (U)	1	1	1	1
Office Assistant	0	0	1	1
Records Management Specialist (U)	0	0	1	1
Senior Customer Service Representative (U)	1	0	0	0
Senior Office Assistant (U)	1	1	1	1
City Clerk Total	5	4	6	6

CITY CLERK
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
0001 Administration	596,957	526,076	540,872	421,011	932,573	72%
0011 Records Management	61,036	163,195	194,421	116,883	200,395	3%
8751 COVID-19 Activity	2,039	-	-	1,043	-	-
0009 Elections	135,882	256,132	560,201	273,784	406,834	-27%
0010 Passport Acceptance	926	-	-	-	650	-
Grand Total	796,839	945,403	1,295,495	812,721	1,540,453	19%

B. Expenditures BY Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
Salaries	261,902	370,330	380,843	260,180	425,754	12%
Benefits	131,737	190,421	194,708	161,362	260,021	34%
Maintenance & Operations	231,801	284,400	617,610	290,927	758,100	23%
Internal Service Charges	171,400	100,252	102,334	100,252	96,577	-6%
Grand Total	796,839	945,403	1,295,495	812,721	1,540,453	19%

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
001 General	796,839	945,403	1,295,495	812,721	1,540,453	19%
Grand Total	796,839	945,403	1,295,495	812,721	1,540,453	19%

General Fund
CITY CLERK
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	274,489	171,662	260,042	175,221	314,888
Auto Phone Allowance	7,385	5,120	7,395	6,257	7,395
Salaries Temporary Parttime	16,223	36,498	16,500	18,024	-
Overtime	834	-	400	197	400
Vacation Pay	5,680	12,710	-	940	-
PERS Retirement	24,097	15,418	27,921	17,859	29,491
Health Life Insurance	48,522	27,900	39,411	30,657	62,021
Medicare	4,540	3,362	3,965	2,970	4,566
Calpers Unfunded Liability	50,144	64,196	57,098	57,098	93,540
Workers Compensation	19,762	26,400	21,636	21,636	30,124
Liability	4,185	4,900	7,551	7,551	12,347
IT Charges In House	89,224	105,300	43,852	42,366	30,152
Bad Debts/Uncollectible	-	1,859	-	-	-
Material And Supplies	3,992	1,783	2,400	2,077	2,400
Small Tools And Equipment	81	-	200	70	200
Advertising	5,482	21,293	6,200	6,787	6,200
Dues And Subscriptions	1,200	870	1,000	1,491	1,650
Mileage	-	-	500	-	500
Meetings And Conferences	903	-	2,000	200	2,000
Education And Training	9,625	1,150	6,700	744	5,000
Printing Charges	4,239	377	1,500	48	1,500
Postage	3,053	1,427	2,400	927	1,000
Copy Machine Charges	6,091	1,729	2,200	812	2,200
Other Operating Expense	-	-	-	-	125,000
Professional Contractual	2,627	18,944	-	-	200,000
Outside Legal Services	-	74,059	30,000	27,079	-
Administration Totals:	582,379	596,957	540,872	421,011	932,573

General Fund
CITY CLERK
Elections

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	19,366	12,826	20,506	13,712	22,609
Auto Phone Allowance	869	602	870	736	870
Vacation Pay	316	1,242	-	52	-
PERS Retirement	1,624	1,098	2,087	1,331	2,025
Health Life Insurance	2,701	1,544	2,330	1,834	3,700
Medicare	304	215	314	212	328
Calpers Unfunded Liability	2,639	3,796	3,359	3,359	5,376
Workers Compensation	1,747	1,800	1,666	1,666	2,126
Liability	370	300	582	582	872
IT Charges In House	7,889	7,100	3,377	3,263	2,128
Material And Supplies	114	353	1,300	160	2,000
Advertising	709	-	800	554	-
Meetings And Conferences	1,177	-	1,800	300	1,800
Software Maintenance	17,000	-	-	-	-
Professional Contractual	170,608	105,005	521,210	246,024	363,000
Elections Totals:	227,433	135,882	560,201	273,784	406,834

General Fund
CITY CLERK
Passport Acceptance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	375	262	-	-	650
Copy Machine Charges	929	664	-	-	-
Passport Acceptance	1,304	926	-	-	650

General Fund
CITY CLERK
Records Management

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	39,372	18,289	74,695	43,595	79,158
Auto Phone Allowance	434	301	435	368	435
Overtime	876	-	-	-	-
Vacation Pay	316	734	-	52	-
PERS Retirement	3,461	1,810	8,689	5,041	8,234
Health Life Insurance	10,959	4,383	19,315	11,187	19,488
Medicare	615	298	1,108	688	1,148
Calpers Unfunded Liability	13,196	7,596	29,109	29,109	30,105
Workers Compensation Liability	8,462 1,792	5,000 500	7,012 2,447	7,012 2,447	7,810 3,201
IT Charges In House	38,207	20,100	14,211	13,730	7,817
Material And Supplies	-	681	1,100	-	1,100
Dues And Subscriptions	-	313	300	-	900
Professional Contractual	-	1,030	36,000	3,655	11,000
Outside Legal Services	-	-	-	-	30,000
Records Management Totals:	117,690	61,036	194,421	116,883	200,395

CITY COUNCIL

DEPARTMENT OVERVIEW

The City Council department provides support to elected City Council members. The resources to conduct City Council business such as memberships, conference and travel expenses, general supplies as well as the costs related to administrative support are budgeted here.

Under the council-manager form of government, established pursuant to the San Bernardino City Charter section 200, the Mayor and City Council, acting as the legislative body, are responsible for the legislative functions of the city including establishing policies and priorities based on information provided by staff, advisory boards and commissions, and the community.

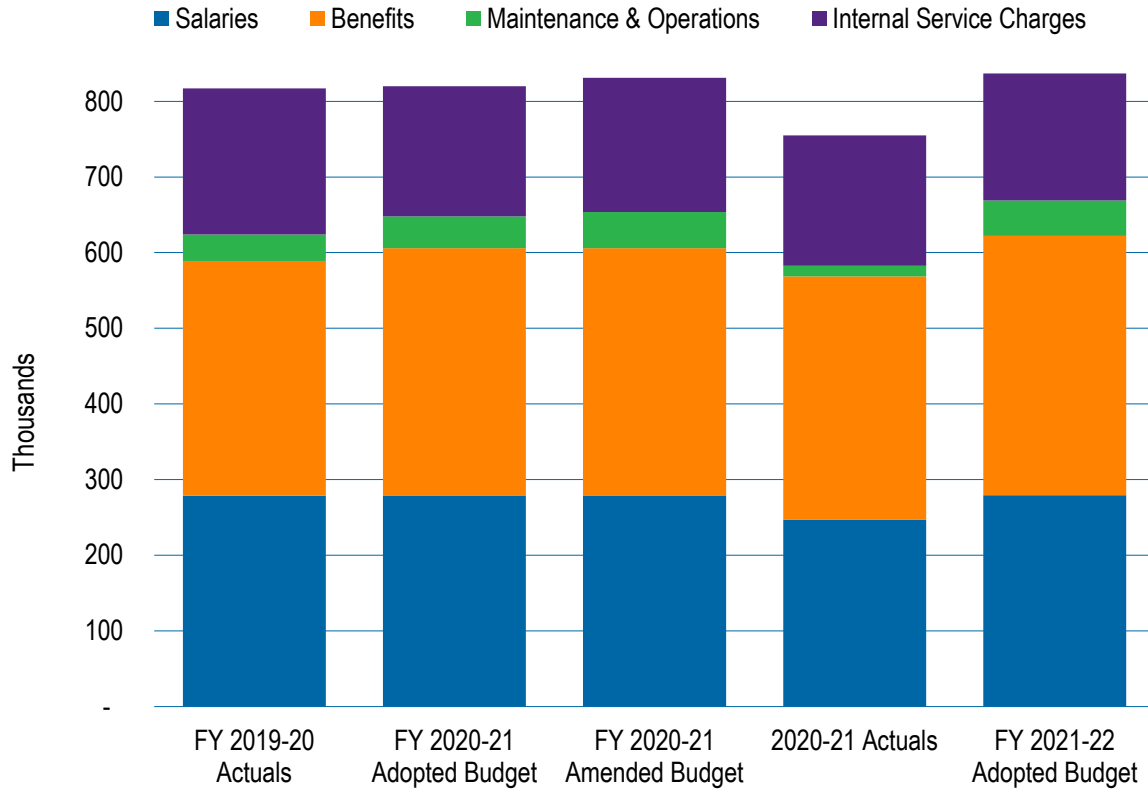
City Council develops an overall vision and mission; approving the annual spending plan; providing for the exercise and performance of all duties and obligations imposed on the city by state and federal laws; and implementing policy through staff under the direction of the appointed city manager.

City Council members are elected by ward by the voters within that ward for terms of four years, with terms staggered between the wards pursuant to the San Bernardino Municipal Code.

PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Administrative Assistant To City Council (U)	2	1	1	1
Council Administrative Supervisor (U)	1	1	1	1
Councilperson	7	7	7	7
Executive Staff Assistant To City Council (U)	1	0	0	0
City Council Total	11	9	9	9

SUMMARY BY EXPENDITURE



CITY COUNCIL
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	2020-21 Estimated Actual	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
0022 City Council	444,034	460,559	463,108	470,613	487,734	5%
0023 Council Support	373,088	359,479	368,061	344,085	349,061	-5%
Grand Total	817,123	820,038	831,169	814,698	836,795	1%

B. Expenditures by Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	2020-21 Estimated Actual	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
Salaries	278,701	278,990	278,990	280,461	279,476	0%
Benefits	310,178	327,012	327,012	337,387	342,752	5%
Maintenance & Operatio	35,043	41,800	47,725	24,614	46,681	-2%
Internal Service Charge:	193,200	172,236	177,442	172,236	167,886	-5%
Grand Total	817,123	820,038	831,169	814,698	836,795	1%

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	2020-21 Estimated Actual	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
001 General	817,123	820,038	831,169	814,698	836,795	1%
Grand Total	817,123	820,038	831,169	814,698	836,795	1%

General Fund
CITY COUNCIL
City Council

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	41,728	98,000	98,000	97,689	98,000
Auto Phone Allowance	50,713	42,000	42,000	42,312	42,000
PERS Retirement	3,573	8,918	9,462	10,820	10,313
Health Life Insurance	57,380	66,035	67,869	76,276	90,581
Medicare	1,580	2,285	2,122	2,410	1,421
Calpers Unfunded Liability	92,370	132,296	156,740	156,740	150,524
Workers Compensation	9,187	9,000	7,322	7,322	8,418
Liability	2,070	4,200	4,213	4,213	7,152
IT Charges In House	47,011	81,000	75,196	72,648	79,325
Fleet Charges Fuel	65	300	184	184	-
City Council Totals:	305,676	444,034	463,108	470,613	487,734

General Fund
CITY COUNCIL
Council Support

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	271,453	136,075	138,990	138,953	139,476
Vacation Pay	19,137	2,626	-	1,507	-
PERS Retirement	22,813	13,057	14,679	14,790	13,119
Health Life Insurance	49,165	28,780	29,270	29,424	31,765
Medicare	4,260	2,111	2,088	2,145	2,022
Calpers Unfunded Liability	52,783	56,696	44,783	44,783	43,007
Garage Charges	229	500	91	91	-
Workers Compensation Liability	23,847	9,400	7,635	7,635	6,475
IT Charges In House	5,372	4,400	4,394	4,394	5,501
Fleet Charges Fuel	122,023	84,300	78,406	75,749	61,015
Computer Equip-Non Capital	241	100	-	-	-
Material And Supplies	-	-	1,400	1,347	1,500
Small Tools And Equipment	7,959	5,878	8,381	6,079	10,000
Military Banner Program	864	868	1,600	-	1,600
Dues And Subscriptions	-	-	5,925	1,431	3,481
Education And Training	1,015	238	600	-	600
Meetings And Conferences -	-	699	2,000	1,750	2,000
Meetings And Conferences -	1,225	35	2,000	635	2,000
Meetings And Conferences -	4,531	3,756	2,000	712	2,000
Meetings And Conferences -	5,400	3,506	2,000	844	2,000
Meetings And Conferences -	3,696	2,753	2,000	660	2,000
Meetings And Conferences -	5,999	4,844	2,000	250	2,000
Meetings And Conferences -	3,340	1,309	2,000	1,311	2,000
Meetings And Conferences -	4,460	3,285	2,000	1,578	2,000
Equipment Maintenance	162	-	600	82	600
Printing Charges	979	1,707	3,000	3,712	3,000
Postage	607	1,549	4,800	774	700
Copy Machine Charges	2,046	2,965	3,700	2,608	3,700
Civic And Promotional	11,139	1,473	1,500	623	2,000
Other Professional Services	-	177	219	219	3,500
Council Support Totals:	624,743	373,088	368,061	344,085	349,061

CITY MANAGER

DEPARTMENT OVERVIEW

The City Manager is appointed by the Mayor and City Council and functions as the municipality's chief executive officer to implement the vision, goals, and objectives established by the Mayor and City Council. The City Manager directs daily operations of the organization, makes recommendations and assists the Mayor and City Council in formulating policies, prepares and administers the municipal budget, provides professional leadership in the administration of the city and is responsible for the direction of all municipal programs and services as well as the supervision of all city departments and agencies, with the exception of those governed by separate boards including the Library and Water Department, and the offices of appointed officials.

Additionally, the City Manager ensures the effective coordination and execution of public policies, programs, and initiatives.

Programs of the City Manager office include **Administration**, and the **Air Quality and Rideshare** program, along with oversight of the support staff in the Mayor, and City Council offices.

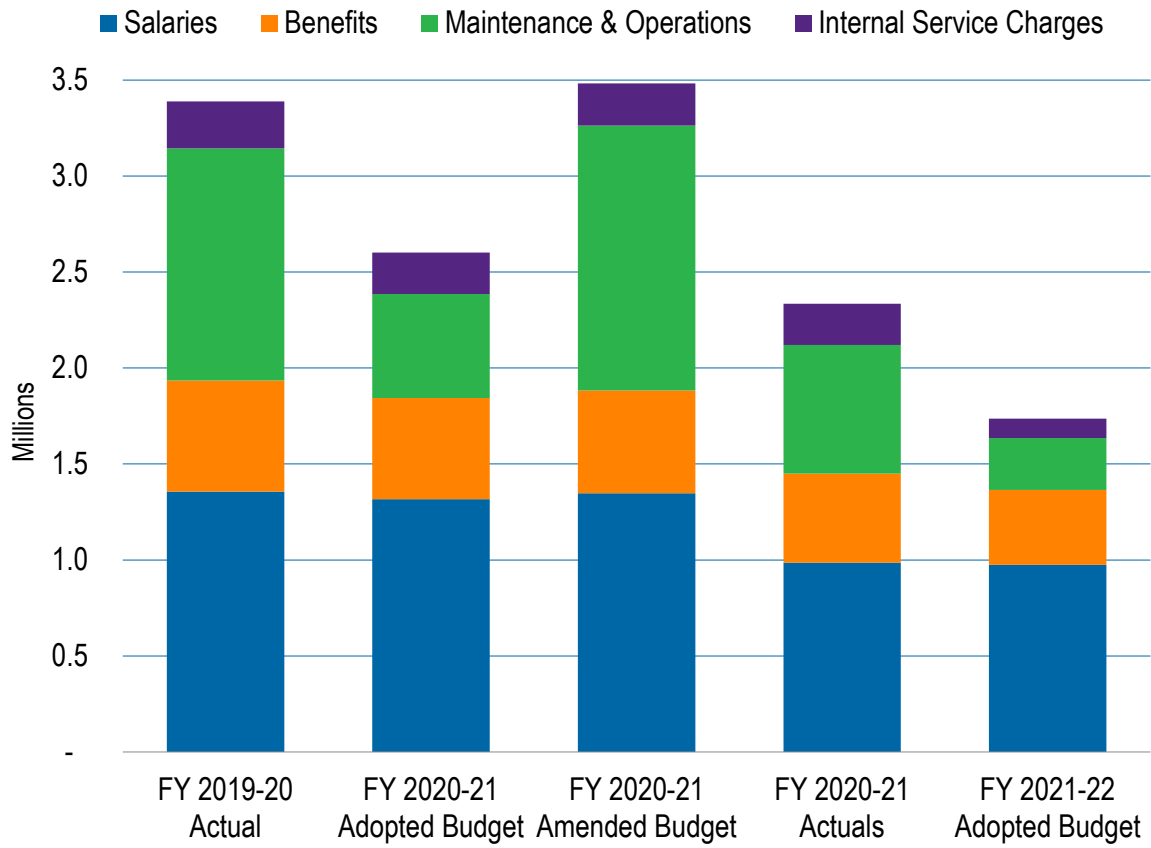
ADMINISTRATION

Administration is responsible for providing clear direction, leadership, and the management of operations to ensure the cost effective and efficient delivery of municipal services. This division assists in improving accountability of city government and promotes improvement in the quality of services; furnishes objective, useful, relevant, accurate and timely audits, information, and recommendations regarding city operations; oversees inter-governmental affairs and activities; and promotes the city's position on legislative issues based upon the city's adopted legislative platform.

AIR QUALITY AND RIDESHARE

The Air Quality and Rideshare program accounts for the city's implementation of programs in accordance to Assembly Bill (AB) 2766, the California Clean Air Act of 1988, and South Coast Air Quality Management District Rule 2202. The program focuses on reducing emissions by incentivizing rideshare efforts.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Administrative Analyst I	1	0	1	1
Administrative Analyst II	0	1	0	0
Administrative Assistant To City Manager (U)	1	1	1	1
Administrative Services Officer (U)	1	1	0	0
Assistant City Manager (U)	1	1	1	1
Assistant To The City Manager (U)	1	0	0	0
City Manager (U)	1	1	1	1
Community Engagement Specialist	0	1	0	0
Community Intervention Program Manager (U)	1	1	1	0
Executive Assistant To The City Manager (U)	1	1	1	1
IEMG Broadcast Engineering Coordinator	1	1	1	0
Neighborhood & Cust Svcs Ops Mgr (U)	0	1	1	0
Public Information Officer	0	0	0	1
SB Direct Call Taker (Bilingual)	4	4	4	0
Senior Human Resources Technician	1	1	0	0
Senior Management Analyst	0	0	1	1
Senior Office Assistant	0	0	0	1
City Manager Total	14	15	13	8

CITY MANAGER
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
0001 Administration	890,724	1,216,396	1,292,557	1,285,991	1,684,901	30%
8751 COVID-19 Activity	27,960	-	-	19,025	-	-
0013 Communication & Comm Relations	333,870	-	-	-	-	-
0016 Air Quality & Rideshare	58,568	67,191	67,298	64,284	65,850	-2%
0067 Customer & Neighborhood Services	521,483	567,273	586,317	542,502	-	-100%
0133 CATV	311,421	461,153	461,418	284,794	-	-100%
0149 Administrative Services	331,752	-	-	-	-	-
0150 Violence Intervention	714,678	289,435	739,865	556,416	-	-100%
8737 Youth Reinvestment Grant	220,267	-	335,448	286,291	-	-100%
Grand Total	3,410,723	2,601,448	3,482,904	3,039,304	1,750,751	-50%

B. Expenditures by Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
Salaries	1,356,492	1,316,487	1,347,146	1,345,051	965,988	-28%
Benefits	579,128	527,177	536,118	546,048	408,714	-24%
Maintenance & Operations	1,231,103	542,531	1,380,483	932,951	248,650	-82%
Internal Service Charges	244,000	215,253	219,157	215,253	127,398	-42%
Grand Total	3,410,723	2,601,448	3,482,904	3,039,304	1,750,751	-50%

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
001 General	2,757,954	2,319,468	2,415,475	2,335,936	1,738,851	-28%
107 Cable Television Fund	140,573	270,500	270,500	112,981	-	-100%
111 AB2766 air quality	7,186	11,480	11,480	8,421	11,900	4%
123 Federal grant programs	505,010	-	785,448	581,966	-	-100%
Grand Total	3,410,723	2,601,448	3,482,904	3,039,304	1,750,751	-50%

General Fund
CITY MANAGER
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	534,739	556,773	657,094	659,012	920,346
Auto Phone Allowance	17,169	17,550	19,725	20,083	18,000
Salaries Temporary Parttime	-	-	97,000	72,819	32,420
Overtime	127	19	-	-	-
Vacation Pay	35,230	2,059	-	30,722	-
PERS Retirement	48,461	53,943	69,333	73,349	95,395
Health Life Insurance	50,151	54,873	63,385	65,415	117,268
Medicare	8,661	8,470	9,692	11,435	13,345
Calpers Unfunded Liability	46,185	66,096	83,968	83,968	161,275
Workers Compensation	21,641	30,300	37,079	37,079	40,182
Liability	7,733	10,600	17,720	17,720	34,136
IT Charges In House	51,088	51,200	60,727	58,669	48,203
Material And Supplies	11,869	8,463	8,500	8,500	15,000
Advertising	-	-	-	-	500
Dues And Subscriptions	4,543	4,137	4,466	840	5,000
Meetings And Conferences	9,780	3,004	1,000	617	7,250
Education And Training	470	-	500	231	1,000
Legal	2,394	-	-	-	-
Printing Charges	5,134	680	3,006	3,000	3,000
Postage	707	535	1,000	980	1,000
Copy Machine Charges	5,622	3,885	4,000	3,967	4,000
Other Operating Expense	581	-	-	-	-
Professional Contractual	128,200	16,000	154,362	137,587	200,000
Other Professional Services	-	2,137	-	-	-
Administration Totals:	990,486	890,724	1,292,557	1,285,991	1,684,901

General Fund
CITY MANAGER
Communication & Comm Relations

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	52,355	72,242	-	-	-
Auto Phone Allowance	2,172	2,175	-	-	-
Vacation Pay	-	4,674	-	-	-
PERS Retirement	4,657	7,221	-	-	-
Health Life Insurance	3,516	6,490	-	-	-
Medicare	810	1,150	-	-	-
Calpers Unfunded Liability	3,299	23,596	-	-	-
Workers Compensation	5,977	2,800	-	-	-
Liability	2,136	2,000	-	-	-
IT Charges In House	14,109	4,800	-	-	-
Material And Supplies	1,706	-	-	-	-
Advertising	479	-	-	-	-
Dues And Subscriptions	6,665	586	-	-	-
Software Maintenance	2,775	-	-	-	-
Printing Charges	-	30,253	-	-	-
Professional Contractual	192,726	175,883	-	-	-
Other Professional Services	7,500	-	-	-	-
Communication & Comm	300,883	333,870	-	-	-

General Fund
CITY MANAGER
Air Quality & Rideshare

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	26,023	26,148	27,642	27,752	27,642
Overtime	127	19	-	-	-
PERS Retirement	2,325	2,502	2,919	2,947	2,600
Health Life Insurance	7,253	7,237	7,676	7,690	7,679
Medicare	382	381	403	404	401
Calpers Unfunded Liability	6,598	9,396	11,196	11,196	10,752
Workers Compensation	2,331	1,900	1,920	1,920	1,599
Liability	833	600	917	917	1,359
IT Charges In House	5,503	3,200	3,144	3,038	1,919
Air Quality & Rideshare	51,374	51,382	55,818	55,863	53,950

General Fund
CITY MANAGER
Customer & Neighborhood Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	277,601	279,106	295,866	284,773	-
Special Salaries	3,600	3,600	3,600	3,600	-
Auto Phone Allowance	5,166	5,175	5,175	5,175	-
Overtime	1,907	1,328	-	1,089	-
Vacation Pay	1,429	2,488	-	1,458	-
PERS Retirement	27,882	29,850	34,116	33,467	-
Health Life Insurance	40,815	42,089	44,180	43,511	-
Medicare	4,209	4,242	4,417	4,314	-
Calpers Unfunded Liability	62,679	89,796	106,359	106,359	-
Workers Compensation Liability	10,799 3,859	18,700 5,800	18,810 8,989	18,810 8,989	- -
IT Charges In House	25,493	31,500	30,806	29,762	-
Material And Supplies	-	5,758	7,650	1,196	-
Mileage	-	-	200	-	-
Meetings And Conferences	2,091	1,978	3,700	-	-
Education And Training	-	-	1,000	-	-
Printing Charges	187	73	1,700	-	-
Professional Contractual	-	-	18,000	-	-
Other Professional Services	-	-	1,750	-	-
Customer & Neighborhood Services Totals:	467,718	521,483	586,317	542,502	-

General Fund
CITY MANAGER
CATV

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	73,148	73,871	74,580	74,678	-
Salaries Temporary Parttime	30,683	32,900	42,500	28,921	-
PERS Retirement	8,416	8,479	7,876	7,934	-
Health Life Insurance	11,381	12,223	12,606	12,645	-
Medicare	1,513	1,560	1,081	1,510	-
Calpers Unfunded Liability	13,196	18,896	22,391	22,391	-
Workers Compensation	2,950	4,600	4,777	4,777	-
Liability	1,054	1,500	2,283	2,283	-
IT Charges In House	6,965	7,700	7,823	7,558	-
Material And Supplies	2,522	2,554	3,000	3,375	-
Dues And Subscriptions	6,000	6,000	6,000	1,707	-
Software Maintenance	-	-	3,000	2,400	-
Other Operating Expense	2,859	566	3,000	1,635	-
CATV Totals:	160,686	170,848	190,918	171,814	-

General Fund
CITY MANAGER
Administrative Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	235,868	64,119	-	-	-
Auto Phone Allowance	6,888	-	-	-	-
Salaries Temporary Parttime	9,709	76,495	-	-	-
Overtime	79	83	-	-	-
Vacation Pay	2,439	3,910	-	-	-
PERS Retirement	22,474	7,186	-	-	-
Health Life Insurance	40,720	11,720	-	-	-
Medicare	3,819	2,127	-	-	-
Calpers Unfunded Liability	39,587	56,696	-	-	-
Workers Compensation	10,710	15,300	-	-	-
Liability	3,827	5,100	-	-	-
IT Charges In House	25,284	25,900	-	-	-
Material And Supplies	1,028	-	-	-	-
Advertising	1,796	4,735	-	-	-
Dues And Subscriptions	300	200	-	-	-
Mileage	91	-	-	-	-
Meetings And Conferences	1,935	1,222	-	-	-
Education And Training	-	1,495	-	-	-
Software Maintenance	3,847	2,600	-	-	-
Printing Charges	24	-	-	-	-
Postage	9	-	-	-	-
Copy Machine Charges	908	86	-	-	-
Other Operating Expense	2,450	-	-	-	-
Professional Contractual	69,034	52,778	-	-	-
Administrative Services	482,826	331,752	-	-	-

General Fund
CITY MANAGER
Violence Intervention

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	111,046	116,250	123,964	122,821	-
PERS Retirement	11,352	12,678	14,708	14,630	-
Health Life Insurance	14,756	15,216	15,621	15,681	-
Medicare	1,614	1,696	1,797	1,785	-
Calpers Unfunded Liability	13,196	18,896	22,391	22,391	-
Workers Compensation Liability	4,283 1,530	6,800 2,300	7,755 3,706	7,755 3,706	- -
IT Charges In House	10,110	11,400	12,701	12,271	-
Material And Supplies	402	-	300	-	-
Meetings And Conferences	573	486	1,620	-	-
Printing Charges	-	-	300	-	-
Professional Contractual	174,617	244,214	85,000	59,700	-
Violence Intervention	343,479	429,936	289,865	260,742	-
Totals:					

Cable Television Fund
CITY MANAGER
CATV

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Small Tools And Equipment	36,689	20,159	30,000	28,898	-
Other Professional Services	145,791	113,114	205,500	49,073	-
Communications Equipment	8,490	7,301	35,000	35,010	-
CATV Totals:	190,970	140,573	270,500	112,981	-

AB2766 air quality
CITY MANAGER
Air Quality & Rideshare

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	475	-	1,510	62	1,500
Meetings And Conferences	-	-	100	-	100
Education And Training	25	190	300	190	300
Printing Charges	135	135	-	-	-
Other Operating Expense	12,667	6,861	9,570	8,169	10,000
Air Quality Totals:	13,302	7,186	11,480	8,421	11,900

Federal grant programs
CITY MANAGER
 Violence Intervention

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Indirect Grant Costs	-	22,098	-	-	-
Professional Contractual	184,809	262,645	450,000	295,675	-
Violence Intervention	184,809	284,743	450,000	295,675	-
Totals:					

Federal grant programs
CITY MANAGER
Youth Reinvestment Grant

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Meetings And Conferences	-	715	-	-	-
Professional Contractual	-	219,552	335,448	286,291	-
Youth Reinvestment Grant	-	220,267	335,448	286,291	-
Totals:					

COMMUNITY & ECONOMIC DEVELOPMENT

DEPARTMENT OVERVIEW

The Community and Economic Development department functions as the liaison to the city manager, Mayor and City Council on land use, development, housing and environmental issues, both locally and regionally. The department also manages the economic development functions of the city including business attraction, business retention and marketing the city's assets. The department is comprised of six internally related divisions including *Administration*, *Planning*, *Building and Safety*, *Housing*, *Economic Development*, and *Code Enforcement*.

ADMINISTRATION

Administration provides leadership and management for the department and administrative support to the management team. Primary functions include oversight of the administrative functions and policies of the department, preparing and monitoring the budget, contract administration, grant administration, payroll and various personnel related functions. Administrative staff is also a key component providing customer service in taking and routing calls to all six of the divisions, assists at the public counter, and processes public records requests.

PLANNING

Planning is responsible for the implementation of the city's development policies as set forth in the City of San Bernardino's Comprehensive General Plan, and development code. The General Plan serves as the policy document, as required by state law, to guide future development and services based upon the community's vision.

The division reviews and processes land use entitlement applications for consistency with the city's policies and development standards to safeguard the public's health, safety and general welfare ensuring a high quality of living for the community. Planning is tasked with ensuring compliance with the California Environmental Quality Act, and is also involved with inter-agency coordination working in collaboration with the Southern California Association of Government (SCAG), San Bernardino County Transportation Authority (SBCTA) and San Bernardino County.

Finally, Planning is responsible for staffing both the Development Environmental Review Committee and Planning Commission meetings, attending City Council meetings on development related

projects, and oversees the cannabis monitoring program.

BUILDING AND SAFETY

Building and Safety implements the regulations set forth in the various California Building Codes to ensure the safe construction and occupancy of buildings. The division's operations include public counter assistance, construction plan review, permit issuance, and building inspections. Building and Safety is also the liaison between the county fire department, county health department, and the San Bernardino Unified School District.

HOUSING DIVISION

The Housing Division is responsible for the management and implementation of the Community Planning and Development formula grants (Community Development Block Grant, HOME Investment Partnerships, Emergency Solutions Grants, and Neighborhood Stabilization Programs). Staff manages these funds, which are intended to primarily benefit low-income residents and improve the housing quality within the City.

Community Development Block Grant (CDBG) Program is the primary federal program providing local governments with grants to improve the physical, economic, and social conditions in their communities. The program provides affordable housing, suitable living environments, and expands economic opportunities for low and moderate-income residents.

HOME Program creates and preserves affordable housing. Eligible activities include housing rehabilitation, new construction, and acquisition and rehabilitation, for both single-family and multi-

family projects. All activities must benefit lower-income renters or owners.

Emergency Solutions Grants (ESG) Program assists individuals and families in quickly regaining stability in permanent housing. ESG funds are available for five program activities: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance and data collection.

Neighborhood Stabilization Programs were established to provide funds to stabilize communities that suffered from foreclosures and abandonment. The goal is realized through the purchase and redevelopment of foreclosed and abandoned residential properties.

The division is tasked with creating affordable housing opportunities to improve the quality of life for the residents of San Bernardino, improving and preserving the housing stock and funding programs that will assist persons at risk of homelessness and those experiencing homelessness. Housing manages and moves forward a pipeline of housing projects that will meet the city's five year consolidate plan goals and objectives.

ECONOMIC DEVELOPMENT

Economic Development is responsible for providing professional services that focus on **1)** marketing to enhance the city image and showcase the city's assets and opportunities; **2)** business retention and attraction efforts to encourage job creation and increase general fund revenue; **3)** workforce development efforts to provide residents access to quality local jobs; and **4)** building strategic partnerships with intergovernmental and community based agencies such as local educational institutions, medical service providers,

businesses, state, local, county, and regional entities, and local joint power authorities to both leverage and attract funds and resources.

CODE ENFORCEMENT

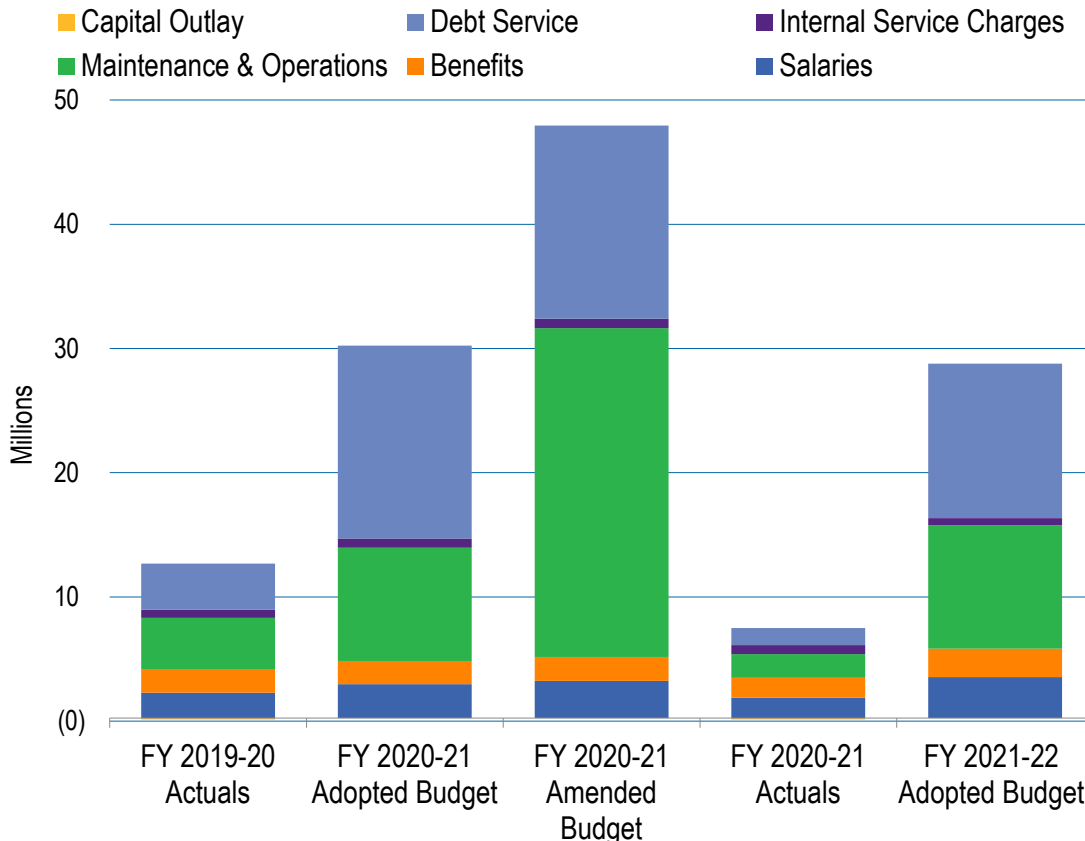
Code Enforcement is responsible for improving the quality of life through the enforcement of various sections of the San Bernardino Municipal Code. The division works closely with the Police Department, Building and Safety, Planning, Housing, Public Works and the County Health Department. Code enforcement responds to a variety of calls including, but not limited to, abandoned and dangerous buildings, inoperable vehicles, substandard property maintenance, overgrown weeds and vegetation, illegal dumping, illegal street vending, etc.

This division provides one of the most critical functions for ensuring the overall public health, safety and general welfare as well as maintaining the city’s general appearance.

SUCCESSOR AGENCY

On December 29, 2011, the California Supreme Court upheld Assembly Bill 1X 26 abolishing redevelopment in California as of February 1, 2012. The City of San Bernardino, acting as the Successor Agency for the former Redevelopment Agency (RDA), became responsible for winding down the affairs of the redevelopment agency including disposing of its assets and making payments due for debt incurred by the former RDA.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Accountant III	0	1	0	0
Administrative Analyst I	0	1	0	0
Administrative Analyst II	0	1	1	1
Administrative Assistant	0	1	1	1
Assistant Planner (Flex)	2	1	1	1
Associate Planner	2	3	3	3
Building Inspection Supervisor	0	0	0	1
Building Inspector I (Flex)	1	2	2	2
Building Inspector II	1	1	1	0
Building Inspector II	1	0	0	0
Building Official (U)	0	0	1	1
Chief Building Official (U) & Building & Safety Division Manager (U)	1	0	0	0
Code Enforcement Division Manager (U)	0	0	1	1
Code Enforcement Officer I	0	0	3	4
Code Enforcement Officer II	0	0	4	6
Code Enforcement Officer III	0	0	1	1
Community Development Block Grant (CDBG) Program Coordinator	0	1	1	1
Community Development Block Grant (CDBG)/ Housing Program Assistant	0	0	2	2
Community Development Technician	3	3	3	4
Construction Inspector II	1	1	0	0
Customer Service Representative	0	0	3	3
Deputy Director/City Planner (U)	0	0	0	1
Director Of Community & Economic Dev	0	1	1	1

PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Director Of Community Development (U)	1	0	0	0
Economic Development Project Manager	0	0	0	1
Economic Development Specialist	0	0	1	1
Engineering Assistant I (Flex)	1	0	0	0
Engineering Assistant II	0	1	0	0
Engineering Assistant III	1	1	0	0
Executive Assistant	1	1	1	1
Executive Assistant To Director (U)	1	1	1	1
Housing Compliance Specialist	0	0	1	1
Housing Division Manager (U)	0	1	1	1
NPDES Coordinator	1	0	0	0
NPDES Inspector I (Flex)	1	0	0	0
Planning Aide	0	0	1	1
Planning Division Manager (U)	1	1	1	1
Plans Examiner I	0	0	0	1
Senior Civil Engineer/Division Manager (U)	1	1	0	0
Senior Management Analyst	1	1	1	1
Senior Office Assistant	0	0	1	1
Senior Planner	1	0	1	1
Community Development Total	23	25	39	46

COMMUNITY & ECONOMIC DEVELOPMENT
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
0001 Administration	989,849	631,550	1,949,195	650,934	1,564,798	-20%
2002 CDBG Administration	563,460	3,345,169	710,863	473,878	2,456,337	246%
8751 COVID-19 Activity	199,837	-	-	28,499	-	-
0144 Economic Development	108,712	307,844	396,787	168,874	533,183	34%
2021 ESG Lutheran Social Services	55,366	-	943,742	104,278	-	-100%
2031 ESG Administration	16,507	295,799	22,185	44,204	290,457	1209%
2034 ESG-Community Action Partnership	52,363	-	129,445	23,421	-	-100%
2058 ADMINISTRATION	-	-	-	-	884,500	-
2156 Inland Fair Housing Mediatn Brd	66,000	73,000	73,000	66,538	73,000	0%
2199 CDBG Micro Enterprise Program	32,950	35,000	35,000	35,000	35,000	0%
2201 CDBG CW Owner Occ Hsng Rehab qua	268,183	-	-	-	-	-
2305 ADMINISTRATION	54,743	2,624,104	176,534	90,877	1,539,512	772%
2330 Home-Single Family Rehab	-	-	450,000	450	-	-100%
2331 Infilled Housing Developmnt	94,536	700,000	700,000	-	225,000	-68%
2350 ADMINISTRATION	33,052	360,000	240,173	72,923	515,000	114%
0021 Enforcement & Beautification	219,919	1,559,961	1,725,055	1,228,113	2,288,294	33%
0028 Building and Safety	1,061,029	2,217,678	2,899,208	2,553,396	2,440,662	-16%
0029 Planning	845,739	907,360	910,528	815,822	1,102,221	21%
0030 Land Development	616,703	-	-	-	-	-
0125 Property Maintenance	323,082	-	-	65	-	-
0126 EDA - ROPS	5,073,455	16,790,462	17,390,462	3,904,906	13,482,343	-22%
0148 Bond Expenses-	83,442	-	-	175,751	-	-
2036 ESG Family Services Association	37,438	-	63,000	27,852	-	-100%
8658 Arrowhead Grove Mixed Incom Hous	1,430,000	-	1,079,723	750,000	-	-100%
8661 Cannabis Cultivation	6,904	140,000	140,000	15,700	140,000	0%
8738 ESG Salvation Army	-	-	443,832	331,565	-	-100%
8739 Home Affordable Housing Ownershi	-	-	701,786	-	-	-100%
8742 General Plan Update	-	-	3,000,000	325,985	2,051,260	-32%
8657 Step Up on Second	83,000	-	1,384,948	210,727	-	-100%
8800 Affordable Rental Housing	-	-	500,000	-	-	-100%
8801 Seccombe Park Housing Project	-	-	1,789,282	-	-	-100%
8802 First Time Homeownership Program	-	-	210,718	-	-	-100%
8803 Eastpointe Intentional Housing	-	-	300,000	-	-	-100%
8804 Eviction Protection Program	-	-	1,060,000	32,794	-	-100%
8805 Mental Health Systems	-	-	1,620,258	-	-	-100%
8806 Homekey Program	-	-	1,300,000	-	-	-100%
8815 Emergency Rental Assistance Prog	-	-	6,415,633	3,120,459	-	-100%
8894 Multifamily Rental Housing	-	-	616,370	-	-	-100%
8895 Owner Occupied Rehabilitation	-	-	539,324	-	-	-100%
8896 Homeless Assistance/Prevention	-	-	385,231	-	-	-100%
Grand Total	12,316,270	29,987,926	50,302,281	15,253,011	29,621,566	-41%

B. Expenditures by Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Actuals	FY 2021-22 Preliminary Budget	% Change from FY 20-21 Amended Budget
Salaries	2,043,121	2,725,461	3,048,964	2,238,464	3,842,176	26%
Benefits	1,905,617	1,875,354	1,952,423	1,738,406	2,511,845	29%
Maintenance & Operations	4,121,504	9,108,051	29,007,519	8,143,901	10,069,098	-65%
Internal Service Charges	649,825	735,263	749,578	737,482	758,238	1%
Debt Service	3,712,762	15,543,797	15,543,797	2,511,316	12,440,209	-20%
Capital Outlay	(116,558)	-	-	(116,558)	-	-
Grand Total	12,316,270	29,987,926	50,302,281	15,253,011	29,621,566	-41%

COMMUNITY & ECONOMIC DEVELOPMENT
2021-22 DEPARTMENT SUMMARY

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
001 General	4,023,568	5,744,393	6,878,312	5,378,510	7,584,317	10%
005 General Plan Update		-	3,000,000	325,985	2,051,260	-32%
114 Emergency Solutions Grant CV1		-	1,019,997	203,661	-	-100%
115 Emergency Solutions Grant CV2		-	3,422,960	155,465	-	-100%
116 Emergency Solutions Grant 14.231	244,675	295,799	438,679	392,001	290,457	-34%
117 Home Improvement Part 14.239	979,279	3,324,104	4,779,138	91,327	1,764,512	-63%
119 Community Developmnt Block Grant	930,593	3,453,169	998,586	575,416	2,564,337	157%
120 Neighborhood Stabil Prog (NSP1)	633,052	360,000	1,440,173	822,923	515,000	-64%
122 Neighborhood Stabil Prog(NSP3)	-	-	-	-	884,500	-
123 Federal grant programs	-	-	6,415,633	3,120,459	-	-100%
127 Low Mod Housing Fund	191,197	20,000	1,095,182	10,220	445,770	-59%
131 CDBG-CV 1		-	1,460,706	32,794	-	-100%
139 CDBG-CV 3		-	340,427	-	-	-100%
140 PHLA Program		-	1,622,027	1,003	-	-100%
710 Successor Agency	5,313,907	16,790,462	17,390,462	4,143,246	13,521,413	-22%
Grand Total	12,316,270	29,987,926	50,302,281	15,253,011	29,621,566	-41%

General Fund
COMMUNITY & ECONOMIC DEVELOPMENT
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	191,012	307,365	331,734	303,164	511,514
Auto Phone Allowance	669	8,700	8,700	8,700	8,700
Salaries Temporary Parttime	20,212	-	7,800	-	-
Overtime	950	231	500	19	500
Vacation Pay	-	7,696	-	2,069	-
Salary Savings	-	-	(24,000)	-	(12,000)
PERS Retirement	17,975	28,738	34,725	29,790	47,692
Health Life Insurance	30,843	37,026	38,202	33,387	61,366
Medicare	3,160	4,792	4,929	4,632	7,417
Calpers Unfunded Liability	36,288	66,096	55,979	55,979	236,537
Workers Compensation	12,474	22,400	21,142	21,142	32,076
Liability	3,416	30,200	28,650	28,650	27,250
IT Charges In House	35,072	86,300	69,132	66,789	98,606
Material And Supplies	8,282	3,329	8,690	8,690	8,000
Advertising	1,000	-	-	-	-
Dues And Subscriptions	85	-	347	162	1,100
Meetings And Conferences	2,636	1,988	559	-	1,688
Education And Training	327	-	600	367	600
Gas Charges	178	(7)	-	-	-
Software Maintenance	3,360	558	1,012	612	1,012
Rentals	1,600	-	-	-	-
Printing Charges	701	412	800	311	800
Postage	307	150	163	149	100
Copy Machine Charges	5,222	3,457	5,000	3,430	5,000
Professional Contractual	139,835	32,212	42,000	-	42,000
Administration Totals:	515,604	641,642	636,664	568,042	1,079,958

General Fund
COMMUNITY & ECONOMIC DEVELOPMENT
Enforcement & Beautification

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	82,922	598,072	451,523	941,185
Special Salaries	-	415	1,800	1,200	1,200
Auto Phone Allowance	-	-	-	-	6,900
Salaries Temporary Parttime	-	-	30,500	-	-
Overtime	-	146	5,000	1,311	5,000
Vacation Pay	-	1,011	-	10,169	-
PERS Retirement	-	8,264	66,394	50,519	96,830
Health Life Insurance	-	12,695	100,558	66,430	154,092
Medicare	-	1,230	9,146	6,849	13,665
Calpers Unfunded Liability	-	-	223,915	223,914	354,806
Garage Charges	-	-	9,022	9,022	14,265
Workers Compensation	-	-	39,403	39,403	49,562
Liability	-	-	53,395	53,395	42,105
IT Charges In House	-	-	128,843	124,477	152,362
Fleet Charges Fuel	-	-	5,179	5,179	3,323
Material And Supplies	-	15	665	665	3,000
Dues And Subscriptions	-	-	215	190	1,650
Education And Training	-	-	2,960	2,830	5,350
Software Maintenance	-	-	22,080	22,080	22,080
Printing Charges	-	716	2,000	1,629	2,000
Postage	-	3,871	11,838	11,837	10,000
Other Operating Expense	-	-	14,430	14,428	8,000
Professional Contractual	-	106,300	282,276	120,246	285,557
Other Professional Services	-	2,333	12,363	10,817	10,363
Motor Vehicles	-	-	105,000	-	105,000
Enforcement & Beautification Totals:	-	219,919	1,725,055	1,228,113	2,288,294

General Fund
COMMUNITY & ECONOMIC DEVELOPMENT
Building and Safety

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	357,649	284,452	507,372	401,358	621,335
Special Salaries	1,627	900	900	900	900
Auto Phone Allowance	803	-	-	5,308	6,900
Salaries Temporary Parttime	24,254	163	-	-	-
Overtime	22,971	23,696	20,000	21,618	20,000
Vacation Pay	8,538	484	-	11,274	-
PERS Retirement	35,025	32,578	56,937	45,677	63,515
Health Life Insurance	50,314	47,273	70,920	61,771	108,217
Medicare	6,035	4,491	6,971	6,392	9,022
Calpers Unfunded Liability	109,524	132,296	167,936	167,936	204,282
Garage Charges	8,303	14,200	3,006	3,006	9,764
Workers Compensation	41,078	33,100	33,696	33,696	33,071
Liability	11,249	33,300	45,661	45,661	28,095
IT Charges In House	115,491	127,300	110,181	106,447	101,665
Fleet Charges Fuel	4,580	5,200	5,733	5,733	6,295
Material And Supplies	1,782	4,860	2,390	2,390	3,000
Small Tools And Equipment	97	-	195	-	2,500
Dues And Subscriptions	560	-	400	-	5,500
Education And Training	3,384	2,080	6,000	2,943	6,000
Printing Charges	2,428	1,126	2,637	1,253	2,500
Postage	408	149	274	253	100
Professional Contractual Services	245,022	313,381	1,858,000	1,629,780	1,208,000
Building and Safety Totals:	1,051,123	1,061,029	2,899,208	2,553,396	2,440,662

General Fund
COMMUNITY & ECONOMIC DEVELOPMENT
Planning

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	453,899	380,807	429,673	402,707	584,096
Special Salaries	900	(900)	-	-	-
Auto Phone Allowance	7,691	6,900	6,900	6,900	6,900
Salaries Temporary Parttime	24,254	-	-	-	-
Overtime	1,827	2,997	1,000	2,765	1,000
Vacation Pay	2,043	6,516	-	1,585	-
PERS Retirement	44,684	39,652	49,173	46,356	60,658
Health Life Insurance	53,592	49,879	58,525	47,830	75,508
Medicare	7,187	5,817	6,376	6,083	8,469
Calpers Unfunded Liability	83,133	94,496	111,957	111,957	150,524
Workers Compensation	27,674	30,100	29,807	29,807	27,046
Liability	7,578	33,200	40,390	40,390	22,977
IT Charges In House	77,805	115,700	97,463	94,160	83,144
Material And Supplies	1,124	133	465	461	500
Advertising	13,255	14,940	13,000	12,606	13,400
Dues And Subscriptions	1,572	1,097	2,000	1,231	4,500
Meetings And Conferences	-	-	1,717	-	2,500
Education And Training	1,100	-	2,500	325	2,500
Printing Charges	6,332	677	1,783	1,078	1,000
Postage	3,541	2,700	2,800	2,132	2,500
Professional Contractual	138,789	61,029	55,000	7,450	55,000
Planning Totals:	957,980	845,739	910,528	815,822	1,102,221

General Fund
COMMUNITY & ECONOMIC DEVELOPMENT
Economic Development

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	69,621	180	69,405	69,329	164,955
Auto Phone Allowance	3,335	-	-	-	-
Salaries Temporary Parttime	7,510	4,841	-	-	-
Overtime	-	-	-	306	-
Vacation Pay	9,904	-	-	-	-
PERS Retirement	4,473	-	8,235	8,250	17,667
Health Life Insurance	4,892	-	15,000	12,958	28,897
Medicare	1,317	73	1,006	1,082	2,392
Calpers Unfunded Liability	13,196	-	22,391	22,391	43,007
Workers Compensation	25,986	-	5,133	5,133	4,983
Liability	9,286	-	6,956	6,956	4,233
IT Charges In House	115,461	-	16,786	16,217	15,318
Material And Supplies	58	-	500	113	500
Advertising	-	-	50,000	-	50,000
Dues And Subscriptions	331	5,003	10,000	4,953	10,000
Mileage	21	-	200	-	200
Meetings And Conferences	-	-	4,000	-	4,000
Education And Training	-	956	2,000	-	2,000
Printing Charges	-	38	2,500	1,530	2,500
Postage	73	298	441	431	300
Professional Contractual	36,805	4,869	82,233	-	82,233
Outside Legal Services	2,980	92,454	100,000	19,223	100,000
Economic Development	305,248	108,712	396,787	168,874	533,183
Totals:					

General Fund
COMMUNITY & ECONOMIC DEVELOPMENT
Cannabis Cultivation

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	-	6,904	140,000	15,700	140,000
Cannabis Cultivation Totals:	-	6,904	140,000	15,700	140,000

General Plan Update
COMMUNITY & ECONOMIC DEVELOPMENT
General Plan Update

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	-	-	3,000,000	325,985	2,051,260
General Plan Update Totals:	-	-	3,000,000	325,985	2,051,260

Emergency Solutions Grant
COMMUNITY & ECONOMIC DEVELOPMENT
ESG Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	14,510	12,467	-	20,805	21,784
PERS Retirement	1,380	1,142	-	2,060	-
Health Life Insurance	654	2,717	-	3,971	-
Medicare	210	181	-	302	-
Professional Contractual	-	-	22,185	17,066	268,673
ESG Administration Totals:	16,754	16,507	22,185	44,204	290,457

Home Improvement Fund
COMMUNITY & ECONOMIC DEVELOPMENT
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	135,682	11,740	19,363	28,867	27,899
Vacation Pay	-	-	-	382	-
PERS Retirement	11,066	999	1,851	2,924	2,542
Health Life Insurance	19,889	1,304	2,350	4,463	4,628
Medicare	1,974	170	281	429	405
Calpers Unfunded Liability	-	-	3,359	3,359	-
Material And Supplies	-	395	500	68	500
Advertising	-	-	3,500	2,435	3,500
Mileage	-	-	500	-	500
Education And Training	-	463	2,000	500	2,000
Printing Charges	-	-	200	-	200
Postage	-	-	200	-	200
Professional Contractual	34,661	38,550	47,519	14,985	1,468,136
Outside Legal Services	22,339	1,120	94,911	32,465	29,000
Administration Totals:	225,612	54,743	176,534	90,877	1,539,512

Home Improvement Fund
COMMUNITY & ECONOMIC DEVELOPMENT
Infilled Housing Developmnt

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	309,308	94,536	700,000	-	225,000
Infilled Housing	309,308	94,536	700,000	-	225,000
Development Totals:					

Community Development Block Grant
COMMUNITY & ECONOMIC DEVELOPMENT
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	128,016	258,191	365,764	210,714	440,449
Salaries Temporary Parttime	1,604	-	-	7,518	-
Vacation Pay	7,383	-	-	2,167	-
PERS Retirement	11,758	24,044	39,070	21,693	42,838
Health Life Insurance	24,994	46,317	71,856	36,818	88,644
Medicare	2,069	3,819	5,381	3,224	6,387
Calpers Unfunded Liability	79,174	113,396	108,598	108,598	-
Computer Equip-Non Capital	-	1,922	4,000	4,000	3,200
Material And Supplies	1,991	1,731	1,500	1,500	1,500
Advertising	3,565	8,745	6,000	5,079	6,000
Dues And Subscriptions	1,545	1,545	2,000	1,545	1,600
Mileage	237	99	300	-	300
Meetings And Conferences	-	1,000	1,000	-	1,000
Education And Training	2,762	31	1,000	1,000	1,000
Printing Charges	118	-	500	27	500
Postage	791	600	1,000	31	1,000
Copy Machine Charges	2,540	2,030	3,000	1,688	2,000
Professional Contractual	62,290	99,989	70,894	68,278	1,849,918
Outside Legal Services	-	-	29,000	-	10,000
Administration/Salaries	330,835	563,460	710,863	473,878	2,456,337
Totals:					

Community Development Block Grant
COMMUNITY & ECONOMIC DEVELOPMENT
Inland Fair Housing Mediation Board

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	66,000	66,000	73,000	66,538	73,000
Inland Fair Housing Mediatn	66,000	66,000	73,000	66,538	73,000
Brd Totals:					

Community Development Block Grant
COMMUNITY & ECONOMIC DEVELOPMENT
CDBG Micro Enterprise Program

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	-	32,950	35,000	35,000	35,000
CDBG Micro Enterprise	-	32,950	35,000	35,000	35,000
Program Totals:					

Neighborhood Stabilization Program (NSP1)
COMMUNITY & ECONOMIC DEVELOPMENT
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	2,981	1,427	60,000	-	-
Salaries Temporary Parttime	14	-	-	-	-
PERS Retirement	236	122	-	-	-
Health Life Insurance	345	180	-	-	-
Medicare	43	21	-	-	-
Professional Contractual	-	11,925	167,575	57,698	495,000
Outside Legal Services	-	19,377	12,598	15,226	20,000
Administration Totals:	3,618	33,052	240,173	72,923	515,000

Neighborhood Stabilization Program (NSP3)
COMMUNITY & ECONOMIC DEVELOPMENT
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	-	-	-	-	884,500
AdministrationTotals:	-	-	-	-	884,500

Low Mod Housing Fund
COMMUNITY & ECONOMIC DEVELOPMENT
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	316	-	20,000	1,765	165,770
Salaries Temporary Parttime	270	-	-	-	-
PERS Retirement	26	-	-	212	-
Health Life Insurance	69	-	-	392	-
Medicare	9	-	-	26	-
LRPMP Held for resale	5,978	-	-	-	-
Other Operating Expense	290	178,932	20,000	5,945	-
Professional Contractual	3,000	12,265	6,000	1,880	280,000
Administration Totals:	9,957	191,197	46,000	10,220	445,770

Successor Agency
COMMUNITY & ECONOMIC DEVELOPMENT
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	432	19,540	-	19,982	-
PERS Retirement	34	1,669	-	1,916	-
Health Life Insurance	39	1,621	-	1,519	-
Medicare	6	284	-	291	-
Note/Loan Fees/Bond Issue	11,850	26,615	-	26,100	34,070
Other Operating Expense	-	900	-	7,432	-
Professional Contractual	471,753	106,381	-	5,350	5,000
Outside Legal Services	2,200	-	-	-	-
Administration Totals:	486,314	157,010	-	62,590	39,070

Successor Agency
COMMUNITY & ECONOMIC DEVELOPMENT
EDA - ROPS

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	94,932	92,793	253,815	94,461	201,988
Salaries Temporary Parttime	57,600	112,080	115,200	118,560	115,200
Employer Deferred Comp	7,681	7,670	10,100	7,335	10,100
PERS Retirees Health	37,909	15,243	-	17,082	-
PERS Retirement	(87,665)	528,027	20,200	22,692	22,000
Health Life Insurance	1,927	22,447	48,800	21,206	40,257
Unemployment Insurance	952	-	-	-	-
Medicare	2,289	3,093	2,300	4,927	3,217
Reimbursed Nonhealth	-	-	4,200	-	4,200
Calpers Unfunded Liability	397,626	406,441	470,698	455,041	542,064
Workers Compensation	1,259	1,525	-	2,219	2,100
Debt Service Principal	-	-	12,460,000	-	10,014,726
Debt Service Interest	4,099,990	3,686,147	3,047,727	2,485,216	2,391,413
Note/Loan Fees/Bond Issue	-	-	36,070	-	-
Liability Claims	-	-	600,000	600,000	-
Other Operating Expense	145,881	259	-	-	-
Professional Contractual	110,847	8,646	305,078	76,168	135,078
Outside Legal Services	-	186,275	-	-	-
Other Professional Services	-	2,809	16,274	-	-
EDA - ROPS Totals:	4,871,226	5,073,455	17,390,462	3,904,906	13,482,343

FINANCE

DEPARTMENT OVERVIEW

The Finance department provides oversight and management of the city's various financial operations. Those functions include: financial planning, investing, budgeting, general accounting and reporting, payroll, treasury, purchasing, debt management and business registration. Through these areas, the department provides accurate financial information and analysis required to support decision making by city management and policy makers.

A significant responsibility of the department is to design, implement and sustain strong internal controls which both protect the city's monetary and physical assets, and help ensure that the city's business is conducted in an efficient manner that preserves limited resources. In this way, the operation of city government is improved, and the City is better able to successfully compete for the economic investments made by citizens, businesses and visitors.

The Finance department provides services through the following divisions: **Administration**, **Accounting**, **Budget**, **Business Registration**, and **Purchasing**.

ADMINISTRATION

Administration provides direction and oversight to the other Finance functions; coordinates the multi-year financial planning; communicates financial updates

to city management, the Mayor, and City Council. In addition, the administration division is responsible for managing the city's \$120 million investment portfolio.

ACCOUNTING

Accounting performs financial tasks for internal and external customers in compliance with federal, state and industry standards. These functions include payroll for more than 700 full-time employees and as many as 250 part-time employees. The accounts payable function generates more than 11,000 payments annually, and is always exploring alternative payment methods that increase the efficiency of this operation. Accounts receivable generates invoices for miscellaneous amounts owed to the city. Those collections, as well as funds originating in other departments, are receipted in the Accounting division ultimately for deposit by the Treasury staff which performs all the daily banking tasks required for the city. Other staff members perform account reconciliations and prepare financial reports and analyses to make sure the information processed is accurately accounted. The entire process culminates annually with preparation for the annual independent audit after the close of the fiscal year.

BUDGET

Budget staff coordinates the planning and development of the annual operat-

ing and capital budgets. They work in concert with other city department administrative staff to prepare the departmental budget requests to be submitted to the city manager for review and ultimately presented to the Mayor and City Council for consideration and approval.

Once approved, staff assists city departments to manage their operations consistent with the adopted budget, ensuring budgetary compliance throughout the fiscal year.

Lastly, Budget is instrumental in maintaining the city's long-term financial plan and prepares updates periodically as new information becomes available with the objective to ensure fiscal sustainability.

BUSINESS REGISTRATION

Business Registration manages the collection of business registration and transient lodging taxes within the city. Businesses and hotels are required to remit amounts due consistent with the municipal code. A significant portion of the time is spent performing work designed to “discover” new businesses that have not registered, or verify information provided by businesses that may not be complete and thus generates inaccurate tax payments.

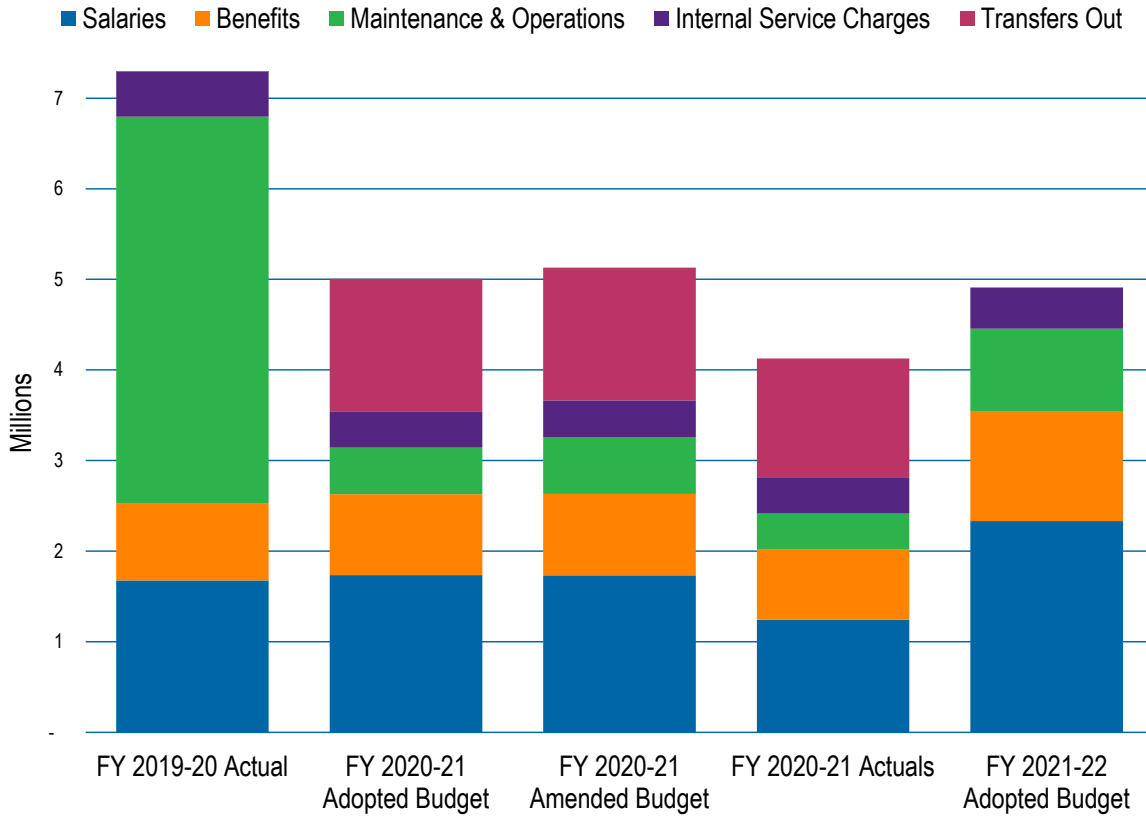
Each of these revenues is an important part of the total General Fund resources which fund city services to enhance the quality of life for citizens, businesses and visitors.

PURCHASING

The staff members of Purchasing strive to efficiently provide timely acquisition of the resources required by city departments in the execution of their functions. The provision of a centralized purchasing

system helps assure the acquisition of these items occurs not only in an efficient manner but also that their procurement is consistent with the city's municipal code which is designed to create a fair bidding environment for all interested parties. To enhance this function, the staff recently implemented an electronic bidding system which, when fully deployed, will give those interested in serving the city an easier and more efficient way to do business with the city. Ultimately, by expanding the base of competing parties, the city ensures the best possible pricing for its projects and goods.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
(Senior) Business Registration Representative (U)	1	1	0	0
Accountant II	1	1	1	1
Accountant III	1	1	0	1
Accounting Assistant	2	0	0	1
Accounting Division Manager (U)	0	1	1	1
Accounting Technician	2	3	3	3
Administrative Analyst I	1	0	1	1
Administrative Analyst II	0	1	0	0
Administrative Assistant	1	1	1	1

PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Assistant Buyer	0	1	1	1
Budget Officer	1	1	1	1
Business Registration Accounting Technician (U)	1	0	0	0
Business Registration Inspector	4	4	4	6
Business Registration Manager	1	1	1	1
Business Registration Representative	0	0	1	2
City Treasurer (U)	0	1	0	0
Deputy City Treasurer (U)	1	0	0	0
Deputy Director Of Finance	1	1	1	1
Director Of Finance	1	1	1	1
Grant Manager	0	0	0	1
Payroll Manager	1	0	0	0
Payroll Supervisor	0	1	1	1
Payroll Technician	1	1	1	1
Principal Accountant	1	0	1	1
Procurement/Contract Support Services Division Manager (U)	1	0	1	1
Senior Finance Specialist	1	1	0	0
Senior Management Analyst	0	0	1	1
Treasury Assistant	1	1	0	0
Treasury Supervisor	0	1	1	1
Finance Total	25	24	23	29

FINANCE
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
0001 Administration	612,941	477,700	493,998	430,153	494,368	-
0017 Treasurer	230,659	138,369	139,076	138,121	169,860	22%
0039 Accounting	1,222,441	1,262,707	1,339,420	1,062,509	1,597,313	19%
0042 Purchasing	125,346	114,301	127,954	131,423	324,454	154%
0043 Budget	329,965	367,863	379,353	350,747	804,514	112%
0012 Business Registration	806,916	909,376	911,426	810,959	1,189,494	31%
0040 Payroll & Benefits	343,994	272,298	273,018	249,612	329,913	21%
8751 COVID-19 Activity	29,548	-	-	21,907	-	-
Grand Total	3,701,809	3,542,614	3,664,245	3,195,431	4,909,915	34%

B. Expenditures By Classific	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
Salaries	1,677,542	1,736,558	1,733,108	1,502,651	2,331,992	35%
Benefits	845,642	891,540	897,691	834,678	1,213,907	35%
Maintenance & Operations	683,526	513,447	624,310	457,034	908,824	46%
Internal Service Charges	495,100	401,068	409,137	401,068	455,192	11%
Grand Total	3,701,809	3,542,614	3,664,245	3,195,431	4,909,915	34%

3,590,243

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
001 General	3,701,809	3,542,614	3,664,245	3,195,431	4,909,915	34%
Grand Total	3,701,809	3,542,614	3,664,245	3,195,431	4,909,915	34%

General Fund
FINANCE
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	169,584	241,836	226,454	134,590	251,844
Special Salaries	900	900	900	796	900
Auto Phone Allowance	4,339	8,700	8,700	4,015	-
Salaries Temporary Parttime	77,385	-	-	-	-
Overtime	15	-	-	-	-
Vacation Pay	24,597	-	-	11,194	-
PERS Retirement	15,157	21,673	24,951	15,823	27,069
Health Life Insurance	19,476	20,446	23,276	14,594	27,602
Medicare	4,017	3,695	3,824	2,190	3,665
Calpers Unfunded Liability	39,587	37,796	44,783	44,783	43,007
Workers Compensation	13,792	13,600	17,682	17,682	15,042
Liability	4,929	4,900	7,171	7,171	11,572
IT Charges In House	57,985	51,100	34,737	33,560	35,713
Bad Debts/Uncollectible	1,594,560	-	-	-	-
Computer Equip-Non Capital	-	-	12,200	12,200	-
Material And Supplies	847	1,500	1,500	1,500	1,500
Small Tools And Equipment	75	-	4,100	4,006	-
Dues And Subscriptions	720	375	1,000	-	2,070
Meetings And Conferences	742	2,066	3,600	100	11,135
Education And Training	150	-	-	-	-
Printing Charges	294	42	320	49	250
Postage	674	522	400	345	400
Copy Machine Charges	2,078	2,320	3,000	2,288	2,000
Professional Contractual	206,356	201,470	75,400	123,268	51,900
Other Professional Services	2,650	-	-	-	-
Administration Totals:	2,240,908	612,941	493,998	430,153	494,368

General Fund
FINANCE
Business Registration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	330,619	353,572	406,717	375,699	575,977
Special Salaries	704	1,246	900	1,373	900
Salaries Temporary Parttime	35,023	26,496	38,000	9,516	-
Overtime	-	14	-	10	-
Vacation Pay	1,095	4,206	-	1,464	-
PERS Retirement	34,702	38,591	45,591	41,779	58,427
Health Life Insurance	47,305	55,872	67,681	57,181	99,730
Medicare	5,341	5,617	5,910	5,645	8,903
Calpers Unfunded Liability	92,370	132,296	156,740	156,740	215,034
Garage Charges	1,525	4,300	232	232	210
Workers Compensation	18,448	22,500	30,791	30,791	25,528
Liability	6,592	8,200	12,487	12,487	19,639
IT Charges In House	77,557	84,600	60,490	58,440	60,612
Fleet Charges Fuel	294	200	486	486	130
Material And Supplies	3,317	2,614	3,000	2,551	3,000
Small Tools And Equipment	2,393	-	-	-	-
Advertising	90	26	100	92	100
Dues And Subscriptions	350	100	300	125	300
Meetings And Conferences	220	60	500	-	500
Education And Training	1,438	40	-	143	-
Software Maintenance	19,675	20,646	21,009	22,008	22,000
Equipment Maintenance	752	-	1,207	607	-
Printing Charges	4,774	7,757	9,000	2,248	9,000
Postage	31,205	31,694	35,000	23,643	35,000
Copy Machine Charges	3,097	3,416	3,500	2,838	3,500
Other Operating Expense	2,174	2,854	11,784	4,859	13,000
Business Registration	721,060	806,916	911,426	810,959	1,189,494
Totals:					

General Fund
FINANCE
Treasurer

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	127,419	77,211	67,500	67,500	84,381
Auto Phone Allowance	8,700	363	-	-	-
Overtime	782	-	-	-	-
PERS Retirement	11,412	7,416	7,129	7,186	8,157
Health Life Insurance	29,621	6,013	3,236	3,271	7,467
Medicare	1,994	1,170	979	1,022	1,224
Calpers Unfunded Liability	39,587	56,696	22,391	22,391	30,105
Workers Compensation	6,488	8,400	4,616	4,616	3,775
Liability	2,319	2,300	1,872	1,872	2,904
IT Charges In House	27,278	31,800	9,069	8,761	8,963
Bank Charges	-	50	-	-	-
Material And Supplies	691	279	500	500	500
Dues And Subscriptions	40	460	200	190	200
Meetings And Conferences	1,883	-	-	-	1,200
Education And Training	-	-	175	175	285
Software Maintenance	-	-	-	-	5,000
Equipment Maintenance	110	-	-	-	-
Printing Charges	587	39	-	-	100
Postage	-	-	-	-	100
Copy Machine Charges	-	326	-	-	500
Other Operating Expense	4,188	-	-	-	-
Professional Contractual	14,828	17,447	21,410	20,636	15,000
Other Professional Services	-	20,691	-	-	-
Treasurer Totals:	277,928	230,659	139,076	138,121	\$169,860

General Fund
FINANCE
Accounting

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	361,425	485,143	526,929	439,772	729,095
Special Salaries	1,800	1,800	1,800	1,800	1,800
Auto Phone Allowance	3,438	12,207	13,800	10,084	13,800
Salaries Temporary Parttime	20,203	8,855	21,000	11,616	-
Vacation Pay	4,961	13,737	-	13,097	-
PERS Retirement	33,793	47,864	57,588	48,934	76,621
Health Life Insurance	39,947	58,340	61,921	52,698	96,238
Medicare	5,474	7,350	7,867	6,953	10,598
Calpers Unfunded Liability	82,473	118,096	134,348	134,348	178,478
Workers Compensation	20,477	23,600	38,309	38,309	32,832
Liability	7,317	10,800	15,535	15,535	25,258
IT Charges In House	86,087	88,800	75,260	72,709	77,953
Material And Supplies	857	2,510	2,500	2,241	2,500
Dues And Subscriptions	895	1,180	1,600	840	1,340
Meetings And Conferences	743	2,197	3,800	420	10,000
Education And Training	540	844	4,000	1,267	5,000
Equipment Maintenance	172	-	-	-	-
Printing Charges	163	1,484	2,000	914	1,000
Postage	3,377	3,394	4,000	2,730	4,000
Copy Machine Charges	-	579	-	-	-
Professional Contractual	390,649	333,660	367,163	208,239	330,800
Accounting Totals:	1,064,793	1,222,441	1,339,420	1,062,509	1,597,313

General Fund
FINANCE
Payroll & Benefits

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	137,132	172,048	137,939	124,069	154,992
Salaries Temporary Parttime	24,608	-	-	-	-
Overtime	6,759	-	2,000	114	2,000
Vacation Pay	1,108	15,268	-	-	-
PERS Retirement	12,348	17,081	15,263	13,723	15,465
Health Life Insurance	27,400	35,370	29,347	26,162	32,864
Medicare	1,622	1,999	2,077	1,856	2,247
Calpers Unfunded Liability	36,288	51,996	44,783	44,783	49,458
Workers Compensation Liability	9,028	8,900	10,810	10,810	9,100
IT Charges In House	3,226	4,000	4,384	4,384	7,001
Material And Supplies	37,956	33,700	21,236	20,516	21,606
Dues And Subscriptions	3,408	2,402	2,500	2,500	2,500
Meetings And Conferences	75	110	800	447	800
Education And Training	784	25	200	-	200
Equipment Maintenance	904	430	920	-	920
Printing Charges	110	-	160	-	160
Postage	523	200	200	-	200
Professional Contractual	451	465	400	250	400
Payroll & Benefits Totals:	303,729	343,994	273,018	249,612	329,913

General Fund
FINANCE
Purchasing

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	139,149	44,548	66,016	72,106	183,084
Special Salaries	900	900	900	900	900
Auto Phone Allowance	785	-	-	-	-
Overtime	582	17	-	81	100
Vacation Pay	3,407	-	-	-	-
PERS Retirement	11,596	4,400	7,102	7,996	18,972
Health Life Insurance	12,467	3,127	4,359	5,522	18,132
Medicare	2,145	706	969	1,105	2,668
Calpers Unfunded Liability	26,391	18,896	22,391	22,391	43,007
Workers Compensation	7,148	9,100	3,808	3,808	10,819
Liability	2,554	1,000	1,544	1,544	8,323
IT Charges In House	30,052	34,300	7,482	7,228	25,688
Material And Supplies	1,610	100	2,000	1,526	2,000
Advertising	5,723	1,764	2,500	1,045	2,000
Dues And Subscriptions	660	205	260	260	260
Meetings And Conferences	504	950	1,700	299	1,700
Education And Training	235	-	400	-	400
Software Maintenance	3,000	-	-	-	-
Equipment Maintenance	110	-	-	-	-
Printing Charges	172	-	400	-	250
Postage	120	3	200	119	200
Other Professional Services	6,675	5,330	5,922	5,490	5,950
Purchasing Totals:	255,985	125,346	127,954	131,423	324,454

General Fund
FINANCE
Budget

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	173,672	184,367	213,554	161,208	265,518
Salaries Temporary Parttime	-	-	-	32,577	20,000
Overtime	-	-	-	63	-
Vacation Pay	2,181	-	-	12,623	-
PERS Retirement	16,250	18,503	23,807	19,427	26,913
Health Life Insurance	26,324	28,683	31,421	23,017	43,203
Medicare	2,685	2,774	3,174	3,069	4,140
Calpers Unfunded Liability	26,391	37,796	44,783	44,783	64,511
Workers Compensation Liability	10,195 3,643	9,500 3,700	15,173 6,153	15,173 6,153	12,676 9,752
IT Charges In House	42,861	35,800	29,809	28,798	30,096
Material And Supplies	1,179	1,099	1,500	1,009	1,500
Advertising	123	400	866	862	400
Dues And Subscriptions	1,142	1,764	700	625	520
Meetings And Conferences	231	558	-	-	3,750
Education And Training	2,536	-	1,290	35	4,000
Software Maintenance	360	-	-	600	174,934
Equipment Maintenance	110	-	-	-	-
Printing Charges	7,057	5,021	6,524	-	7,000
Other Operating Expense	99	-	600	725	600
Professional Contractual	-	-	-	-	135,000
Budget Totals:	317,041	329,965	379,353	350,747	804,514

HUMAN RESOURCES

DEPARTMENT OVERVIEW

Human Resources provides a variety of services to all city departments to promote organizational effectiveness through creative leadership that is responsive to our community, employees, and the public while providing exceptional customer service. The department is organized in four programmatic areas including *Administration*, *Recruitment and Selection*, *Liability/ Risk Management* and *Workers' Compensation*.

ADMINISTRATION

The Administration program provides for comprehensive personnel management services to the entire organization through classification and compensation plans, benefits administration, workforce planning, leave management, employee retention, employee recognition, labor management, employee relations, and city-wide training to retain an outstanding well-qualified workforce committed to providing best-in-class public service. Additional responsibilities include the development and management of the department's budget, maintenance of the citywide personnel records, processing employee transactions, and maintaining and updating the salary schedule in compliance with CalPERS standards and regulations.

RECRUITMENT AND SELECTION

The Recruitment and Selection program is responsible for the appointment and retention of a qualified, effective and diverse workforce. These efforts include proactive recruitment efforts and the administration of a fair, consistent, and objective applicant screening, and testing. This section of the department is also responsible for the administration of the San Bernardino Temporary Staffing (SBTS) program established to provide immediate temporary staffing during the time period a vacancy occurs through the time a position is filled with a permanent appointment, peak workloads, leaves of absence from work, and special projects. SBTS functions similar to a temporary staffing agency in the private sector by creating a pool of ready to start qualified candidates to be placed into temporary positions and reduce the city's average time to fill vacancies.

LIABILITY AND RISK MANAGEMENT

The Liability and Risk Management program is responsible for the management of liability claims that arise in the course of conducting city business, managing subrogation claims pursued by

the city against responsible third parties, review of insurance provisions in city contracts and agreements, and evaluates and administers the city's self-insurance and commercial insurance programs.

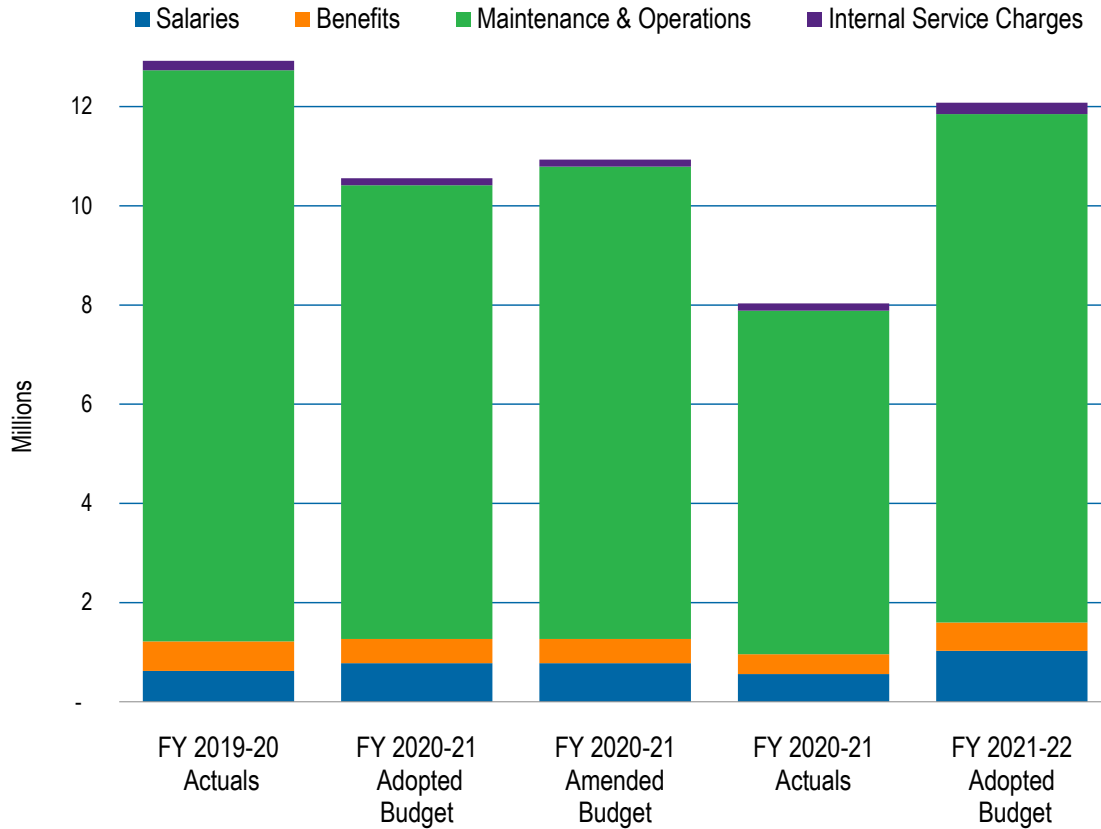
Excess general liability insurance policies are in effect to limit financial exposure exceeding the city's \$5 million self-insured retention. Staff monitors claim activity to identify areas of loss that can be reduced through proactive changes to policies or other city activities and operations.

The program serves as a resource concerning claim liability exposure, insurance coverages and insurance provisions in city contracts and agreements.

WORKERS' COMPENSATION

The Workers' Compensation program provides specialized workers' compensation services to employees city-wide, including work related injury benefits consistent with state law and regulations while maintaining cost control measures and developing cost reduction strategies. Excess workers' compensation insurance is in effect to protect against claims that exceed the city's \$1 million self-insured retention. In collaboration with Public Works safety staff through a city-wide safety function, employee safety training is provided and management of the city's Injury and Illness Prevention Program is supported with the objective of identifying and reviewing trends, limiting future exposure, and identifying required safety improvements. A variety of training opportunities designed to decrease work related injuries and ensure a safe work environment are also administered through the program, including wellness initiatives to improve employee health, wellbeing and productivity.

EXPENDITURE SUMMARY



PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Administrative Claims Specialist	1	1	1	1
Departmental Accounting Technician	1	0	0	0
Director Of Human Resources (U)	1	1	1	1
Executive Assistant To Director (U)	1	1	1	1
Human Resources Analyst	1	1	1	1
Human Resources Technician	1	2	2	2
Risk Division Manager (U)	0	0	0	1
Senior Human Resources Technician	1	1	2	2
Senior Human Resources/Risk Analyst	2	2	2	3
Human Resource Total	9	9	10	12

HUMAN RESOURCES
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
0001 Administration	1,060,245	1,138,693	1,413,168	1,011,109	1,500,092	6%
8751 COVID-19 Activity	42,515	-	-	(6,425)	-	-
0056 Liability & Risk Managemer	7,453,071	3,406,111	3,406,111	4,772,518	4,626,246	36%
0057 Workers Compensation	4,347,344	5,866,814	5,920,138	3,761,247	5,448,689	-8%
0149 Administrative Services	21,855	144,730	194,931	114,634	503,495	158%
Grand Total	12,925,030	10,556,349	10,934,348	9,653,083	12,078,522	10%

B. Expenditures BY Classificatio	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
Salaries	622,455	778,929	778,929	661,785	1,027,351	32%
Benefits	592,989	486,285	486,285	429,788	567,616	17%
Maintenance & Operations	11,518,986	9,147,777	9,524,191	8,418,152	10,255,074	8%
Internal Service Charges	190,600	143,358	144,944	143,358	228,481	58%
Grand Total	12,925,030	10,556,349	10,934,348	9,653,083	12,078,522	10%

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
001 General	1,124,615	1,283,424	1,608,099	1,119,319	2,003,587	25%
629 Liability insurance fund	7,453,071	3,406,111	3,406,111	4,772,518	4,626,246	36%
678 Workers compensation	4,347,344	5,866,814	5,920,138	3,761,247	5,448,689	-8%
Grand Total	12,925,030	10,556,349	10,934,348	9,653,083	12,078,522	10%

General Fund
HUMAN RESOURCES
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	307,156	264,349	349,907	302,706	434,541
Auto Phone Allowance	5,213	4,015	5,220	5,220	2,175
Salaries Temporary Parttime	37,340	6,265	30,000	10,053	3,000
Overtime	5,128	-	3,000	2,146	6,000
Vacation Pay	2,678	21,001	-	1,220	-
PERS Retirement	31,394	27,701	41,516	33,571	45,616
Health Life Insurance	52,518	48,074	62,688	53,313	74,311
Medicare	5,309	4,378	5,216	4,709	6,301
Calpers Unfunded Liability	56,741	81,196	109,718	109,718	115,043
Tuition Reimbursement	29,560	10,992	30,000	5,148	30,000
Workers Compensation	14,904	14,600	18,952	18,952	13,440
Liability	5,326	6,900	10,906	10,906	11,418
IT Charges In House	73,853	72,100	40,855	39,471	47,848
Employee Recognition	17,647	39	4,000	780	30,000
Material And Supplies	7,595	3,537	5,400	3,251	5,400
Dues And Subscriptions	2,782	2,964	3,700	2,137	3,700
Meetings And Conferences	5,868	2,878	6,200	149	6,200
Education And Training	7,201	6,399	10,300	4,020	10,300
Equipment Maintenance	69	297	300	138	300
Printing Charges	462	628	1,000	222	500
Postage	1,362	263	500	493	500
Copy Machine Charges	2,491	1,188	1,200	1,036	2,000
Management Allowance	338	110	600	178	600
Professional Contractual	275,979	306,568	517,990	259,686	506,900
Outside Legal Services	108,333	173,802	154,000	141,888	144,000
Administration Totals:	1,057,248	1,060,245	1,413,168	1,011,109	1,500,092

General Fund
HUMAN RESOURCES
Administrative Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	12,729	46,518	35,957	165,873
Auto Phone Allowance	-	-	-	-	2,175
Salaries Temporary Parttime	-	965	19,800	14,668	81,000
Vacation Pay	-	-	-	1,523	-
PERS Retirement	-	1,505	5,519	5,866	16,842
Health Life Insurance	-	4,604	13,824	11,180	32,513
Medicare	-	223	747	802	3,580
Calpers Unfunded Liability	-	-	22,391	22,391	52,684
Workers Compensation Liability	-	-	2,748	2,748	9,696
IT Charges In House	-	-	1,582	1,582	8,237
Material And Supplies	-	-	5,925	5,724	34,518
Advertising	-	899	2,000	1,235	2,000
Dues And Subscriptions	-	-	8,000	2,620	41,300
Mileage	-	-	900	162	1,000
Meetings And Conferences	-	12	200	12	200
Education And Training	-	-	2,100	-	-
Software Maintenance	-	-	1,000	-	1,000
Postage	-	-	8,677	4,100	8,677
Copy Machine Charges	-	-	200	171	200
Professional Contractual	-	917	2,800	1,796	2,000
Administrative Services	-	-	50,000	2,098	40,000
Totals:	-	21,855	194,931	114,634	503,495

Liability Insurance Fund
HUMAN RESOURCES
Liability & Risk Management

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	147,142	150,454	172,430	152,671	158,678
Auto Phone Allowance	1,738	1,338	1,740	1,740	2,175
Overtime	1,061	-	-	-	-
Vacation Pay	709	5,352	-	153	-
PERS Retirement	364,805	136,300	20,459	17,498	16,071
Health Life Insurance	25,906	30,030	33,449	30,413	31,399
Medicare	2,252	2,396	2,581	2,322	2,301
Calpers Unfunded Liability	31,670	45,296	51,500	51,500	45,157
Workers Compensation Liability	7,842 2,802	7,700 3,600	9,445 5,435	9,445 5,435	9,291 7,893
IT Charges In House	38,857	37,900	19,671	19,671	33,076
Material And Supplies	1,067	565	1,000	969	1,000
Dues And Subscriptions	1,436	1,450	1,500	1,476	1,550
Meetings And Conferences	2,816	(229)	3,000	813	2,975
Education And Training	2,840	480	1,200	360	1,200
Insurance Premiums	1,330,091	1,734,172	2,407,200	2,063,327	2,724,534
Liability Claims	2,067,649	5,151,204	500,000	2,270,861	1,300,000
Equipment Maintenance	35	50	100	-	100
Printing Charges	82	213	300	57	300
Postage	21	2	100	91	100
Copy Machine Charges	983	282	600	-	600
Professional Contractual	158,405	144,516	174,400	143,714	287,846
Liability insurance fund	4,190,209	7,453,071	3,406,111	4,772,518	4,626,246
Totals:					

Workers Compensation Fund
HUMAN RESOURCES
Workers Compensation

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	142,412	145,077	148,574	131,662	169,559
Auto Phone Allowance	1,738	1,339	1,740	1,740	2,175
Overtime	1,061	-	-	-	-
Vacation Pay	709	5,352	-	153	-
PERS Retirement	136,378	124,316	17,628	14,965	17,236
Health Life Insurance	24,764	28,884	26,545	24,026	30,947
Medicare	2,175	2,313	2,198	1,979	2,459
Calpers Unfunded Liability	30,350	43,496	40,305	40,305	45,157
Workers Compensation Liability	7,546	7,500	8,043	8,043	9,809
IT Charges In House	2,696	3,500	4,629	4,629	8,333
Material And Supplies	37,389	36,800	16,752	16,752	34,922
Dues And Subscriptions	1,986	565	2,500	969	2,500
Meetings And Conferences	1,429	380	500	476	200,500
Education And Training	447	1,408	2,500	415	2,475
Insurance Premiums	76	-	-	-	-
Workers Compensation	759,674	721,771	793,300	492,004	407,000
Equipment Maintenance	3,644,907	2,533,549	4,100,000	2,547,889	3,650,000
Printing Charges	35	50	100	-	100
Postage	125	8	300	57	300
Copy Machine Charges	1	21	100	100	100
Other Operating Expense	983	282	600	-	600
Professional Contractual	155,376	-	-	-	-
Outside Legal Services	452,117	445,379	440,500	412,378	604,517
Workers Compensation Totals:	5,609,434	4,347,344	5,920,138	3,761,247	5,448,689

INFORMATION TECHNOLOGY

DEPARTMENT OVERVIEW

The Information Technology (IT) department is responsible for communication and information technology services. IT maintains all computer, business and enterprise applications including the network, Geographic Information Systems (GIS), and email. The department supports staff at more than 40 locations throughout the city through its LAN and WAN networks. IT strives to serve its customer departments by helping them maximize the efficiency embedded within their existing software and equipment.

The department has six divisions consisting of: *Administration, Business Systems, Client Services, GIS and Office Automation, Network Services,* and *Public Safety Systems.*

ADMINISTRATION

Administration manages departmental personnel, finances, agency partnerships, and various organization-wide activities. The purpose of the division is to plan, administer and coordinate resources to ensure cost effectiveness, and operational efficiency.

BUSINESS SYSTEMS

The Business Systems program provides technology services for enterprise and departmental applications and

the public and internal websites, with the goal of meeting their technology requirements.

The Business Systems program manages the main data center and supports organization-wide applications such as the New World Systems financial system, the Laserfiche document management system and the Customer Relationship Management (CRM) system. The program also helps each department get the most out of their specialized applications such as Permits, Business Registrations, Code Enforcement, and meeting systems.

CLIENT SERVICES

Client Services maintains and repairs all PC's and peripheral devices (laptops, tablets, and printing equipment). The group provides technical support and assistance for all end users' software programs. The municipality has 900+ workstation related pieces of equipment requiring maintenance and periodic replacement.

GIS AND OFFICE AUTOMATION

The GIS and Office Automation group provides geographic information (GIS)

and office automation (OA) technology services to employees and departments thereby enhancing their ability to address city goals and citizen requests. A geographic information system (GIS) is a framework for gathering, managing, and analyzing data to reveal patterns, relationships, and situations, thus helping users make smarter decisions.

The OA program provides technical and computer services including email, anti-virus, anti-spam, and computer updates, and wireless and cellular access for field personnel. This group is also responsible for providing research on emails or documents for any public records requests

NETWORK SERVICES

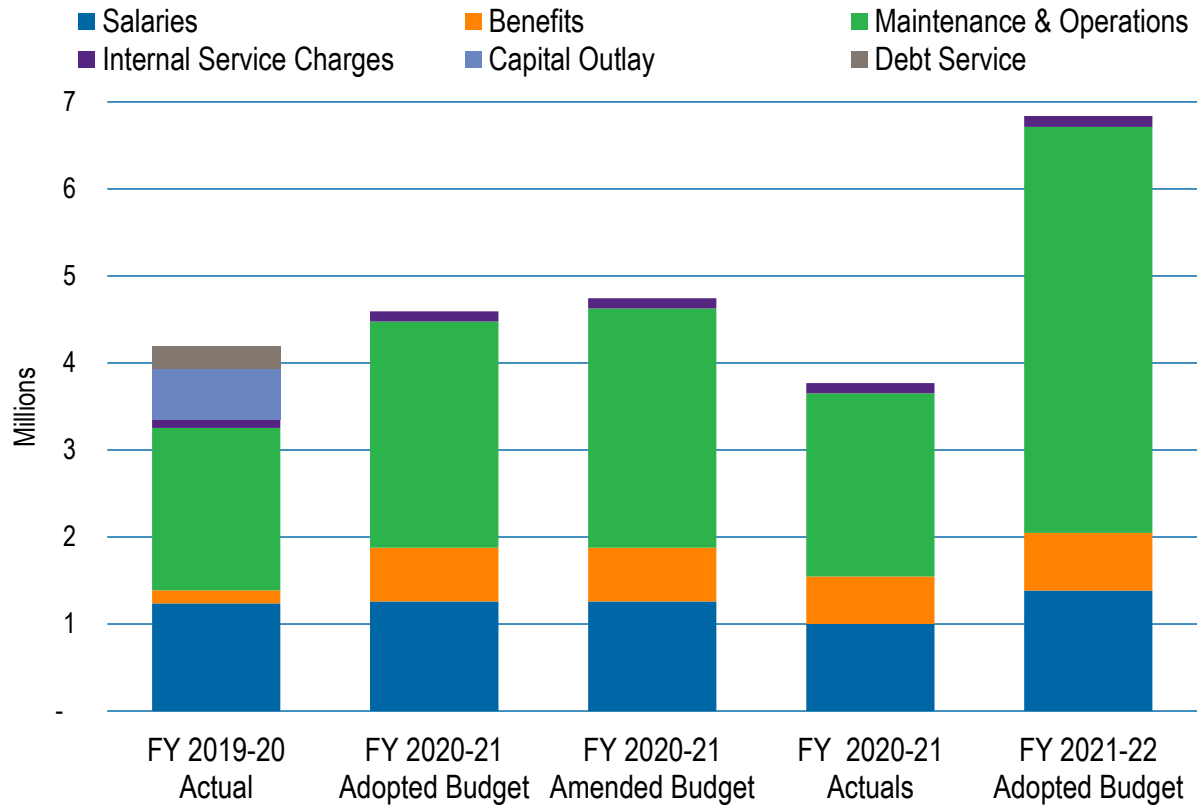
Network Services develops and maintains the network infrastructure used by employees for phone service, software required in their daily duties, and other automated technologies. Staff manages the wide area network (WAN) connections through both an organizational fiber optic network and a third party network service provider for a variety of communications oriented purposes such as radios and data circuits. Some of these tasks are coordinated by staff with third party providers that assist with hardware/software maintenance, remote access servers and software, configuring and maintaining network security equipment to ensure a secure network environment.

PUBLIC SAFETY SYSTEMS

Public Safety Systems is dedicated to managing and maintaining the City of San Bernardino Police Department data center and the many police computer systems.

The systems include office related equipment, mobile data computers (MDC) in the police vehicles, radios, and body cameras. The division also supports all of the software applications such as dispatch, records, and evidence systems. The size and expertise requirements of the Police Department related technology needs has merited the dedicated, on-site team at the police department to meet those needs in a timely manner.

EXPENDITURE SUMMARY



PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Administrative Assistant	0	1	1	1
Applications Development Manager	1	1	1	1
Departmental Accounting Technician	1	0	0	0
Director Of Information Technology (U)	1	1	1	1
GIS Administrator	1	0	0	1
IT Analyst I (Flex)	1	1	1	1
IT Analyst II	1	1	1	1
IT Operations Supervisor	1	1	1	1
Public Safety IT Manager	1	1	1	1
Senior GIS Analyst	1	1	1	1
Senior IT Analyst	3	3	3	3
Senior IT Technician	1	1	1	1
Senior Network Administrator	1	1	1	1
Information Technology Total	14	13	13	14

INFORMATION TECHNOLOGY
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
0001 Administration	317,087	351,206	351,206	338,720	355,113	1%
8751 COVID-19 Activity	33,447	-	-	8,756	-	-
0041 Print Shop	4,973	22,100	22,100	6,040	16,200	-27%
0058 Business Systems	943,586	1,091,024	1,091,024	1,210,050	3,224,541	196%
0059 GIS & Office Automation	190,830	238,622	238,622	237,233	421,330	77%
0060 Network Services	959,437	1,370,440	1,303,311	1,092,619	1,144,024	-12%
0061 Client Services	340,823	491,222	708,351	677,408	642,250	-9%
0062 Public Safety Systems	1,156,171	1,028,891	1,028,891	1,127,299	1,033,114	-
Grand Total	3,946,354	4,593,505	4,743,505	4,698,126	6,836,573	44%

B. Expenditures by Classification	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
Salaries	1,236,991	1,258,644	1,258,644	1,192,995	1,383,821	10%
Benefits	148,897	619,410	619,410	600,015	662,847	7%
Maintenance & Operations	1,867,751	2,598,002	2,748,002	2,440,797	4,666,182	70%
Internal Service Charges	91,200	117,449	117,449	117,449	123,724	5%
Capital Outlay	594,633	-	-	346,869	-	-
Debt Service	6,882	-	-	-	-	-
Grand Total	3,946,354	4,593,505	4,743,505	4,698,126	6,836,573	44%

C. Funding Sources	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2019-20
107 Cable Television Fund		60,000	60,000	49,850	-	-
679 Information technology	3,946,354	4,533,505	4,683,505	4,648,276	6,836,573	46%
Grand Total	3,946,354	4,593,505	4,743,505	4,698,126	6,836,573	44%

Cable Television Fund
INFORMATION TECHNOLOGY
Business Systems

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Software Maintenance	-	-	60,000	49,850	-
Business Systems Totals:	-	-	60,000	49,850	-

Information Technology Fund
INFORMATION TECHNOLOGY
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	225,946	199,032	214,255	206,136	217,113
Auto Phone Allowance	8,354	8,700	8,700	8,700	8,700
Vacation Pay	1,158	-	-	-	-
PERS Retirement	83,197	(41,893)	21,410	20,551	19,241
Health Life Insurance	19,782	21,424	26,749	24,721	27,950
Medicare	3,102	2,939	3,233	3,129	3,148
Calpers Unfunded Liability	26,391	37,796	44,783	44,783	43,007
Workers Compensation Liability	15,656	9,700	12,969	12,969	12,259
Depreciation Expense	3,992	4,200	6,307	6,307	8,894
Computer Equip-Non Capital	67,086	63,052	-	-	-
Material And Supplies	2,855	2,800	3,000	2,685	3,000
Small Tools And Equipment	5,054	3,715	4,000	3,764	4,000
Dues And Subscriptions	4,931	1,495	4,000	3,402	4,000
Meetings And Conferences	-	670	800	725	800
Education And Training	425	800	-	-	2,000
Software Maintenance	1,300	-	-	-	-
Copy Machine Charges	799	-	-	-	-
	3,269	2,659	1,000	849	1,000
Administration Totals:	473,297	317,087	351,206	338,720	355,113

Information Technology Fund
INFORMATION TECHNOLOGY
Print Shop

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	1,244	1,000	1,000	929	1,000
Rentals	5,658	3,973	4,600	4,629	5,200
Printing Charges	187	-	-	-	-
Copy Machine Charges	7,248	-	16,000	482	10,000
Other Professional Services	-	-	500	-	-
Print Shop Totals:	14,337	4,973	22,100	6,040	16,200

Information Technology Fund
INFORMATION TECHNOLOGY
Business Systems

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	317,644	324,500	324,000	322,714	324,000
Vacation Pay	2,315	3,125	-	3,869	-
PERS Retirement	133,515	(63,232)	34,218	34,228	30,475
Health Life Insurance	41,011	41,680	42,094	41,895	43,129
Medicare	4,764	4,911	4,859	4,926	4,698
Calpers Unfunded Liability	39,587	56,696	67,174	67,174	64,510
Workers Compensation	18,871	14,400	19,780	19,780	17,859
Liability	4,812	6,200	9,620	9,620	12,957
Amortization	237,853	237,853	-	138,748	-
Debt Service Interest	13,598	6,882	-	-	-
Lease Payments	-	245,000	-	-	-
Lease Payments-Contra	-	(245,000)	-	-	-
Computer Equip-Non Capital	4,418	3,000	3,000	1,405	5,400
Material And Supplies	3,101	4,209	5,453	3,041	4,405
Dues And Subscriptions	6,000	7,000	7,500	7,500	8,000
Meetings And Conferences	1,594	1,094	-	-	6,000
Education And Training	20,187	-	-	-	-
Software Maintenance	275,373	283,275	506,518	505,302	2,696,795
Equipment Maintenance	9,305	11,681	-	-	-
Postage	-	-	200	-	200
Computer Equipment	4,973	313	6,608	-	6,111
Business Systems Totals:	1,138,920	943,586	1,031,024	1,160,200	3,224,541

Information Technology Fund
INFORMATION TECHNOLOGY
GIS & Office Automation

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	223,346	87,441	91,044	90,794	207,876
Vacation Pay	6,838	1,751	-	1,751	-
PERS Retirement	87,032	(20,918)	9,615	9,589	21,076
Health Life Insurance	25,687	13,206	13,957	13,956	28,957
Medicare	3,489	1,367	1,396	1,417	3,014
Calpers Unfunded Liability	26,391	18,896	22,391	22,391	43,007
Workers Compensation	11,839	9,300	5,664	5,664	5,100
Liability	3,019	1,800	2,755	2,755	3,700
Material And Supplies	2,536	1,915	2,800	1,215	2,000
Dues And Subscriptions	529	-	-	-	-
Meetings And Conferences	1,301	892	-	-	2,000
Software Maintenance	-	75,000	88,500	87,701	103,100
Equipment Maintenance	70,000	-	500	-	1,000
Postage	-	-	-	-	500
Other Operating Expense	-	179	-	-	-
GIS & Office Automation	462,008	190,830	238,622	237,233	421,330

Information Technology Fund
INFORMATION TECHNOLOGY
Network Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	114,766	78,662	116,832	44,832	103,446
Vacation Pay	-	29,567	-	-	-
PERS Retirement	46,364	(20,882)	12,339	5,346	11,079
Health Life Insurance	14,688	9,501	15,000	7,117	15,705
Medicare	1,690	1,586	1,694	652	1,500
Calpers Unfunded Liability	13,196	18,896	22,391	22,391	21,503
Workers Compensation	6,835	5,100	7,121	7,121	5,848
Liability	1,743	2,200	3,463	3,463	4,243
Computer Equip-Non Capital	37,722	29,509	45,000	38,517	40,000
Material And Supplies	3,360	3,631	3,600	3,172	3,600
Small Tools And Equipment	8,014	1,448	1,200	1,179	1,200
Education And Training	4,475	-	-	-	-
Cellular Service	90,017	101,020	118,000	108,339	128,000
Telephone Charges	502,116	485,162	578,200	523,714	194,000
Cable TV Charges	1,952	2,373	4,800	1,902	2,400
Software Maintenance	67,815	-	-	-	21,000
Network Charges	-	-	-	-	366,000
Rentals	81	50	200	69	200
Equipment Maintenance	116,125	140,548	275,000	237,858	170,000
Postage	258	1	200	2	300
Professional Contractual	67,277	71,064	98,271	86,945	29,000
Computer Equipment	8,172	-	-	-	25,000
Network Services Totals:	1,106,667	959,437	1,303,311	1,092,619	1,144,024

Information Technology Fund
INFORMATION TECHNOLOGY
Client Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	152,540	136,482	155,256	155,527	155,256
Vacation Pay	-	1,751	-	1,235	-
PERS Retirement	75,415	(41,571)	16,397	16,396	14,603
Health Life Insurance	17,317	15,670	18,171	18,255	30,889
Medicare	2,237	2,027	2,251	2,288	2,251
Calpers Unfunded Liability	26,391	37,796	44,783	44,783	43,007
Garage Charges	1,937	1,900	1,895	1,895	587
Workers Compensation	9,298	7,500	9,377	9,377	9,012
Liability	2,371	3,100	4,560	4,560	6,538
Fleet Charges Fuel	717	1,000	1,032	1,032	607
Computer Equip-Non Capital	104,626	47,226	200,000	199,996	100,000
Material And Supplies	-	745	5,000	3,065	5,000
Small Tools And Equipment	-	4,920	-	-	-
Education And Training	17,850	-	-	-	-
Software Maintenance	70,797	72,015	195,129	187,096	235,000
Equipment Maintenance	19,938	16,367	24,500	24,386	24,500
Postage	172	-	-	-	-
Other Professional Services	28,292	33,895	30,000	7,518	15,000
Client Services Totals:	529,899	340,823	708,351	677,408	642,250

Information Technology Fund
INFORMATION TECHNOLOGY
Public Safety Systems

Account	Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
5011	Salaries Permanent Fulltime	369,595	333,930	348,557	350,678	367,430
5014	Salaries Temporary Parttime	2,325	-	-	-	-
5018	Vacation Pay	-	2,976	-	-	-
5026	PERS Retirement	168,112	(83,725)	39,833	39,024	36,543
5027	Health Life Insurance	56,015	51,745	60,003	58,170	62,211
5029	Medicare	5,508	5,016	5,103	5,273	5,328
5034	Calpers Unfunded Liability	52,782	75,596	89,566	89,566	86,013
5602	Workers Compensation	22,735	17,400	22,139	22,139	20,932
5603	Liability	5,799	7,400	10,767	10,767	15,186
5300	Amortization	356,780	356,780	-	208,121	-
5102	Computer Equip-Non Capital	11,102	8,729	42,960	38,736	8,960
5111	Material And Supplies	1,150	2,813	3,000	1,310	3,000
5133	Education And Training	22,017	-	595	595	-
5157	Telephone Charges	-	-	97,879	71,180	-
5167	Software Maintenance	158,341	174,562	163,261	153,865	153,726
5168	Network Charges	-	-	-	-	97,879
5171	Rentals	5,242	4,299	9,510	3,589	9,688
5172	Equipment Maintenance	71,568	106,492	129,524	74,287	160,024
5181	Other Operating Expense	6,510	5,996	6,194	-	6,194
5502	Professional Contractual	112,963	86,163	-	-	-
5702	Computer Equipment	(216)	-	-	-	-
Public Safety Systems Totals:		1,428,328	1,156,171	1,028,891	1,127,299	1,033,114

LIBRARY

DEPARTMENT OVERVIEW

The Library encourages the growth and development of a strong community by providing life-long learning opportunities, safe and welcoming spaces for community engagement, life skills and support for persons of all ages and abilities.

The department manages four libraries. The main operation functions out of Feldheim Library, which is open five days, 37 hours each week. The three branch libraries, Rowe Branch, Ingram Branch, and Villaseñor Branch, are open 20 hours per week.

Through the Library website, patrons can access the online catalog and/or download the mobile app. The catalog allows customers to search for materials, including e-Books and e-Audiobooks, manage their account, renew materials, place items on hold, and request materials from other city libraries. Cardholders can use the library website to research information, as well as access online tutors who are available to advise all types of learners in various subjects including resume preparation.

Lastly, the Library offers access to 62 free Internet public computers among the city's four libraries, free Wi-Fi, and various electronic resources are available anytime to library cardholders.

The Library's annual budget is approximately \$2 million which, at less than \$10 per resident, is one of the lowest

in the state. The Library benefits from generous friends and foundation groups and is the recipient of various state grants and charitable contributions. The Library also partners with local schools, non-profits, and neighborhood associations to maximize its reach and impact in building a stronger and more prosperous San Bernardino community.

The department is organized into four programs: **Administration**, **Support Services**, **Central Library Services**, and **Branch Library Services**.

ADMINISTRATION

Administration is comprised of department management staff and leadership support staff. Management provides leadership and oversight to support the overall effectiveness and efficiency of service delivery. Administration also develops and provides programming in support of community interests and educational pursuits. To supplement services outside of municipal-funding, staff pursues grants and partners with civic groups, the local business community, other departments, the Board of Library Trustees, and Friends and Foundation groups. The apportioned budget and grant funds are monitored and analyzed to ensure optimal allocation of resources.

Using online platforms, print materials, and attending community events, staff

effectively inform the community about the services and resources available to them through the library.

SUPPORT SERVICES

Support services manages and maintains online service delivery, and patron access to computers. Technology Services maintains all systems and equipment in working order to ensure continuity of services.

CENTRAL LIBRARY SERVICES

Central Library Services functions out of the Feldheim Library, and is the hub of operation for the four library system. As the main library, staff maintain and curate quality resources by selecting and acquiring new and relevant materials in a wide variety of formats in response to community interest and demand. The library prepares materials for easy access and use by cataloging new materials accurately using national standards; updating the catalog to keep it current; physically processing new books, media items, periodicals and newspapers; and extending the life of materials through basic repair and rebinding.

Personnel enhance the use of library materials by providing one-on-one assistance locating and utilizing resources. Staff check the items in/out, renew items, shelve returned items to their proper location, and process reserved items and materials requested from other libraries for customers. Personnel encourages timely return of materials by notifying borrowers of overdue items, sending replacement bills for items long overdue, and collecting

finest/fees. Staff also keeps existing library customer accounts updated and issues library cards to new borrowers.

Feldheim includes the following resources: Circulation, Reference Desk, Children's and Young Adult Section, the Cosand Computer Learning Center, and the Jack Hill Lifelong Learning Center. The Cosand Computer Learning Center offers 24 computers with free public Internet access and the Jack Hill Lifelong Learning Center offers literacy services, computer courses, citizenship assistance, English as a Second Language (ESL), homework assistance, and other free programs and services. The Literacy Center has received grants for a Makerspace area in which items are created and built in 3D Printing and Virtual Reality stations from the state library.

Literacy

Staff at Feldheim's Jack L. Hill Lifelong Learning Center provides tutoring services for Adult Basic Education, ESL, GED preparation, Citizenship preparation, workforce development, digital literacy, Makerspace access, and mathematics. Children in grades preschool through twelfth are welcome to participate in daily live homework help in any subject.

The Learning Center is the recipient of both federal and state grant funding, which allows for one-on-one and small group tutoring.

Professional development is funded through these grant programs ensuring that Literacy staff are current with appropriate techniques and resources.



**The
Literacy
Program is
entirely grant
funded.**

Consumable materials are an important part of the grant funding, as participants are not charged for any services or instructional books necessary for their ongoing learning process.

Partnerships with the local US Citizenship and Immigration Services office, the San Bernardino City Unified School District, the San Bernardino County Workforce Development Board, and the Library’s Children’s Department provides the community with a wide selection of relevant services.

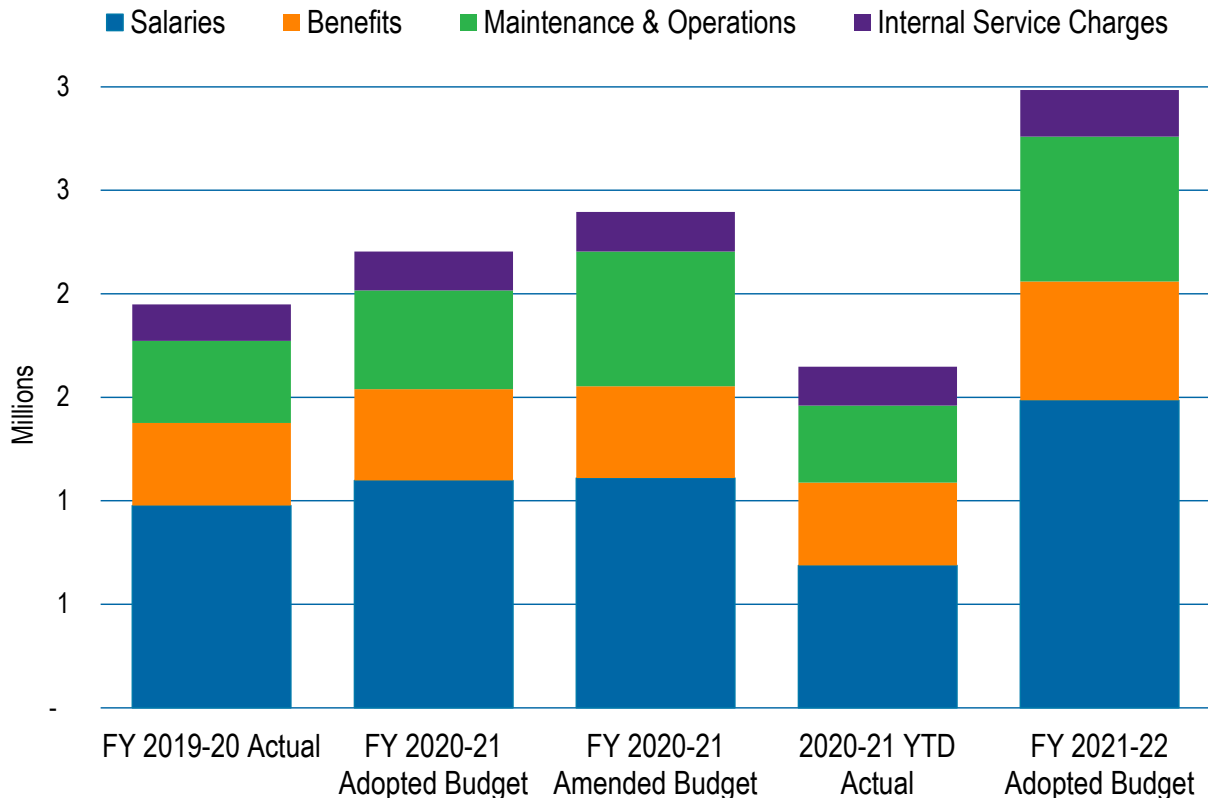
The Creation Station Makerspace is the result of a grant received to expand vocational and technology training for

the community. Available equipment and trainings include 3-D printing, laser cutter access, Cricut cutting machine, sewing machine and Serger instruction, and software training for presentation and resume building.

BRANCH LIBRARY SERVICES

Three branch libraries (Villaseñor, Inghram, and Rowe) each provide library service 20 hours a week. In addition to enabling customers to access and borrow library materials by checking items in/out, the branches also offer the Summer Reading Program, weekly story times, crafts, and other special programs and events.

EXPENDITURE SUMMARY



PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Executive Assistant To Director (U)	1	1	1	1
Librarian II	2	2	2	2
Library Circulation Supervisor	1	1	1	1
Library Director (U)	1	1	1	1
Library Network Administrator	1	1	1	1
Library Network Assistant	1	1	1	1
Library Program Coordinator	1	1	1	1
Library Technician I	0	0	0	1
Library Technician II	1	1	1	4
Literacy Program Coordinator	1	1	1	1
Technology Librarian	1	1	1	1
Library Total	11	11	11	15

LIBRARY
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
0001 Administration	491,066	542,295	568,431	491,221	694,747	22%
8751 COVID-19 Activity	14,299	-	-	1,544	-	-
0049 Support Services	415,738	470,767	511,782	413,902	443,988	-13%
0063 Central Library Services	693,532	786,691	819,210	611,458	979,408	20%
0064 Branch Library Services	188,350	227,109	227,282	172,316	627,113	176%
0520 ADULT BASIC EDUCATION	100,812	109,677	128,600	96,921	150,102	17%
0532 CALIFORNIA LITERACY PROGRAM	42,075	67,000	63,275	46,615	66,439	5%
0545 MAKERSPACE 2018	2,668	-	17,387	13,295	-	-100%
8808 Family Literacy Program	-	-	47,500	31,163	22,500	-
8820 Virtual Youth Programming Grant	-	-	12,000	8,284	-	-
Grand Total	1,948,538	2,203,540	2,395,466	1,886,719	2,984,297	0%

B. Expenditures BY Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
Salaries	976,878	1,098,834	1,110,381	829,215	1,485,982	34%
Benefits	399,315	440,056	442,457	427,148	572,863	29%
Maintenance & Operations	395,846	476,925	650,999	442,632	700,507	8%
Internal Service Charges	176,500	187,725	191,629	187,725	224,945	17%
Grand Total	1,948,538	2,203,540	2,395,466	1,886,719	2,984,297	25%

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
001 General	1,687,936	1,887,263	1,981,102	1,565,221	2,745,256	39%
123 Federal grant programs	145,555	176,677	268,762	196,279	239,041	-11%
247 Cultural Developmnt Construction	115,047	139,600	145,602	125,219	-	-100%
Grand Total	1,948,538	2,203,540	2,395,466	1,886,719	2,984,297	25%

General Fund
LIBRARY
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	166,599	174,659	179,369	179,255	180,462
Salaries Temporary Parttime	7,859	6,104	12,234	879	12,336
PERS Retirement	15,151	17,040	19,327	19,371	17,373
Health Life Insurance	15,129	15,830	16,079	16,389	19,030
Medicare	2,609	2,705	2,645	2,706	2,617
Calpers Unfunded Liability	19,793	28,296	33,587	33,587	32,255
Garage Charges	-	-	-	-	5
Workers Compensation	7,779	12,800	12,792	12,792	10,171
Liability	2,780	3,800	5,639	5,639	8,640
IT Charges In House	26,763	33,900	28,902	27,922	38,159
Computer Equip-Non Capital	1,080	-	-	-	-
Material And Supplies	6,034	-	-	-	10,000
Small Tools And Equipment	2,022	-	-	-	-
Dues And Subscriptions	1,616	2,832	3,175	2,922	3,000
Library Books	40,325	12,320	22,237	21,605	85,000
Mileage	81	-	500	-	500
Meetings And Conferences	727	-	329	150	-
Electric Charges	124,380	111,802	137,000	95,761	213,465
Gas Charges	5,837	11,041	11,000	13,490	17,140
Water Charges	19,221	14,546	24,000	16,868	37,395
Printing Charges	2,338	1,151	3,400	-	3,400
Postage	1,091	1,000	1,800	137	1,800
Copy Machine Charges	2,074	669	1,850	1,119	2,000
Other Operating Expense	657	1,697	150	126	-
Administration Totals:	471,947	452,192	516,016	450,719	694,747

General Fund
LIBRARY
Support Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	153,442	162,018	164,685	161,677	166,491
Salaries Temporary Parttime	22,431	17,092	27,034	3,968	28,797
Vacation Pay	37	-	-	573	-
PERS Retirement	14,146	16,049	17,962	17,707	16,254
Health Life Insurance	19,188	21,372	21,745	21,376	21,846
Medicare	2,572	2,619	2,388	2,431	2,414
Calpers Unfunded Liability	37,344	53,496	63,368	63,368	60,855
Workers Compensation	8,611	9,600	12,166	12,166	9,592
Liability	3,077	3,600	5,363	5,363	8,149
IT Charges In House	29,623	25,400	27,488	26,556	35,990
Dues And Subscriptions	517	357	500	1,173	600
Software Maintenance	61,943	-	-	-	57,000
Other Operating Expense	90,582	53,431	104,596	37,840	36,000
Professional Contractual	6,545	320	-	-	-
Support Services Totals:	450,058	365,354	447,295	354,199	443,988

General Fund
LIBRARY
Central Library Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	310,492	307,903	318,141	264,048	348,218
Special Salaries	900	900	900	900	900
Salaries Temporary Parttime	129,137	99,774	153,047	41,321	267,479
Vacation Pay	-	3,934	-	7,792	-
PERS Retirement	29,914	31,528	33,599	30,000	33,951
Health Life Insurance	42,100	45,800	47,679	39,182	61,807
Medicare	6,392	5,984	4,626	4,556	5,062
Calpers Unfunded Liability	65,978	94,496	111,957	111,957	129,020
Workers Compensation Liability	15,570 5,564	18,600 7,100	23,773 10,480	23,773 10,480	18,472 15,693
IT Charges In House	53,565	49,200	53,710	51,890	69,306
Library Books	8,678	-	-	-	9,300
Equipment Maintenance	4,052	-	30,000	-	4,200
Postage	2,765	1,512	2,700	113	2,700
Other Operating Expense	1,550	500	900	-	1,900
Other Professional Services	11,262	12,330	11,998	10,701	11,400
Central Library Services	687,919	679,560	803,510	596,712	979,408
Totals:					

General Fund
LIBRARY
Branch Library Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	17,688	27,015	28,928	23,783	150,817
Salaries Temporary Parttime	100,319	73,443	105,985	60,117	219,090
Vacation Pay	74	-	-	1,164	-
PERS Retirement	5,869	6,336	3,432	6,200	16,152
Health Life Insurance	3,982	5,612	5,599	4,689	37,353
Medicare	1,713	1,457	419	1,234	2,187
Calpers Unfunded Liability	8,841	12,696	15,002	15,002	78,917
Garage Charges	1,713	4,600	1,919	1,919	168
Workers Compensation Liability	1,602 572	1,800 600	2,258 995	2,258 995	1,842 1,565
IT Charges In House	5,508	4,700	5,102	4,929	6,910
Fleet Charges Fuel	785	800	1,041	1,041	285
Library Books	5,683	-	-	-	6,000
Rentals	30,828	30,828	30,800	30,828	30,828
Equipment Maintenance	5,755	-	-	-	7,200
Postage	1,046	703	1,500	37	1,500
Other Operating Expense	-	-	-	-	55,000
Other Professional Services	5,193	5,941	11,300	7,851	11,300
Branch Library Services	197,172	176,530	214,282	162,047	627,113
Totals:					

Federal Grant Programs

LIBRARY

Adult Basic Education

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	62,940	59,273	65,059	42,411	56,392
Vacation Pay	-	3,495	-	-	-
PERS Retirement	5,581	5,637	6,790	4,102	4,740
Health Life Insurance	7,496	7,029	8,170	6,901	8,709
Medicare	913	910	940	615	818
Calpers Unfunded Liability	13,196	18,896	22,391	22,391	21,503
Material And Supplies	-	-	7,344	6,581	15,500
Small Tools And Equipment	-	-	-	-	4,950
Dues And Subscriptions	-	-	-	-	1,500
Meetings And Conferences	-	-	2,500	-	4,500
Education And Training	-	-	1,500	-	2,500
Software Maintenance	-	-	573	453	1,000
Printing Charges	-	-	2,083	2,083	3,500
Postage	-	-	250	90	750
Other Operating Expense	7,664	5,573	11,000	5,573	23,740
ADULT BASIC EDUCATION	97,789	100,812	128,600	5,721	150,102

Federal Grant Programs
LIBRARY
California Literacy Program

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	715	522	-	256	-
Salaries Temporary Parttime	28,936	29,486	55,000	41,073	55,000
PERS Retirement	-	2,054	3,500	2,783	-
Medicare	430	435	1,250	599	-
Material And Supplies	257	-	950	1,494	8,614
Meetings And Conferences	-	-	500	-	500
Education And Training	-	-	575	100	575
Other Operating Expense	-	-	1,000	310	1,000
Other Professional Services	3,190	9,578	500	-	750
CALIFORNIA LITERACY	33,527	42,075	63,275	46,615	66,439

Federal Grant Programs

LIBRARY

Makerspace 2018

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Computer Equip-Non Capital	-	-	1,700	1,543	-
Material And Supplies	290	1,270	9,386	6,092	-
Education And Training	718	1,397	1	-	-
Computer Equipment	-	-	6,300	5,660	-
MAKERSPACE 2018 Totals:	1,008	2,668	17,387	13,295	-

Federal Grant Programs
LIBRARY
Spanish Language Books Grant

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Library Books	9,534	-	-	-	-
Spanish Language Books	9,534	-	-	-	-

Federal Grant Programs
LIBRARY
Library Initiatives Books Grant

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Library Books	9,666	-	-	-	-
Library Initiatives Books	9,666	-	-	-	-

Federal Grant Programs

LIBRARY

Family Literacy Program

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Computer Equip-Non Capital	-	-	15,744	15,727	5,000
Material And Supplies	-	-	20,250	8,087	6,000
Small Tools And Equipment	-	-	8,006	3,815	7,000
Printing Charges	-	-	2,083	2,083	-
Other Professional Services	-	-	3,500	1,452	4,500
Family Literacy Program	-	-	47,500	31,163	22,500

Cultural Development Construction
LIBRARY
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Computer Equip-Non Capital	-	-	6,002	6,000	-
Material And Supplies	-	6,856	10,000	3,336	-
Library Books	-	32,018	36,413	31,165	-
Administration Totals:	-	38,874	52,415	40,501	-

Cultural Development Construction

LIBRARY

Support Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Software Maintenance	-	50,383	60,900	56,116	-
Other Operating Expense	-	-	3,587	3,587	-
Support Services Totals:	-	50,383	64,487	59,703	-

Cultural Development Construction

LIBRARY

Central Library Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Library Books	-	8,817	9,300	8,636	-
Equipment Maintenance	-	4,052	4,200	4,052	-
Other Operating Expense	-	1,103	2,200	2,058	-
Central Library Services	-	13,971	15,700	14,746	-

Cultural Development Construction

LIBRARY

Branch Library Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Library Books	-	6,315	6,000	4,986	-
Equipment Maintenance	-	5,504	7,000	5,283	-
Branch Library Services	-	11,819	13,000	10,269	-

MAYOR'S OFFICE

DEPARTMENT OVERVIEW

The Mayor's Office serves as the lead in establishing and fostering relationships in support of the City of San Bernardino's Mayor and City Council vision, and key strategic goals. The department functions through one division: **Administration**, which provides support to the mayor in his role as the chief spokesperson for the municipality.

ADMINISTRATION

Administration is responsible for the implementation of the daily operations for the office. The program covers the cost of the staff, supplies and resources needed to oversee and implement strategic, effective and efficient policy and action aligned with the adopted vision, goals, and priorities.

The major components of this program include: **Community Outreach and Engagement, Growing Economic Value, Improving Quality of Life, Forming and Maintaining Partnerships**

COMMUNITY OUTREACH AND ENGAGEMENT

Using social media, email campaigns, videography, newsletters, and community meeting attendance the mayor and office staff engage citizens, inform residents

of municipal government business, and promote pride in the city.

Additionally, the office coordinates and hosts the Annual State of the City. This event is an opportunity for citizens to meet and interact with elected officials, city staff, and other residents; celebrate the city, and come together as a community.

GROWING ECONOMIC VALUE

To enhance economic value, the office highlights and encourages patronage of local businesses, and continually seeks to bring new job opportunities to the city by forming partnership with developers and inviting new businesses to make San Bernardino their home.

The office also works to create, foster, and support partnerships and programs that cultivate a culture of learning and opportunity for San Bernardino residents.

College Internship Program

The office has historically hosted college and university students for internships, laying the foundation for their entrance into the San Bernardino job market. The office will continue to contribute to closing the skills gap by providing capable San Bernardino Valley College, California State University,

San Bernardino, and other local college students with opportunities in the office.

IMPROVING THE QUALITY OF LIFE

The office works to improve the quality of life for citizens by ensuring that issues with blight and homelessness are quickly addressed and remedied by municipal staff, and that community members are empowered and equipped with the tools to alert municipal personnel to instances requiring resolution.

In order to capture the objectives of the community, the mayor has also implemented an open door policy. This allows community members and stakeholders to access the office to share their ideas, concerns, or questions. This further aligns the city administration with the community and its desires.

FORMING AND MAINTAINING PARTNERSHIPS

By serving on a variety of boards, the mayor is able to advocate for the needs of the city and develop relationships that can benefit the city of San Bernardino.

Regional Boards

The mayor's participation in regional boards covers areas such as transportation, economic development, and construction associated with those activities. Many of these boards involve transit that connect San Bernardino residents to places of employment, retail, entertainment, and recreation within the city, the Inland Empire, and the Southern California region, which results in increased economic development opportunities and a more sustainable city. The mayor serves on the following:

OmniTrans

OmniTrans is the public transit agency serving the San Bernardino Valley, providing safe, reliable, affordable, friendly, and environmentally responsible transportation. The mayor's participation on the board gives a voice to the constituents of San Bernardino. In San Bernardino, OmniTrans is a partner in the Downtown San Bernardino Passenger Rail Project and is responsible for the Transit Center, which establishes San Bernardino as a destination and an epicenter for economic development and growth, and the SBX, which provides rapid transit for students, residents, and visitors of San Bernardino.

San Bernardino County Transportation Authority

SBCTA is responsible for cooperative regional planning and furthering an efficient multi-modal transportation system county-wide. The SBCTA administers Measure I, the half-cent transportation sales tax approved by county voters in 1989, and supports freeway construction projects, regional and local road improvements, train and bus transportation, railroad crossings, call boxes, ride-sharing, congestion management efforts, and long-term planning studies. In San Bernardino, SBCTA is a partner for the Downtown San Bernardino Passenger Rail Project and is responsible for improvements to the I-215 Tippecanoe Interchange, Palm Avenue, and to the Muscoy Bridge Retrofit.

Inland Valley Development Agency

IVDA serves as the Local Reuse Authority to achieve successful implementation of the effective reuse of the former Norton Air Force Base. This includes support for a public airport and various lands and buildings. During its annual review, the

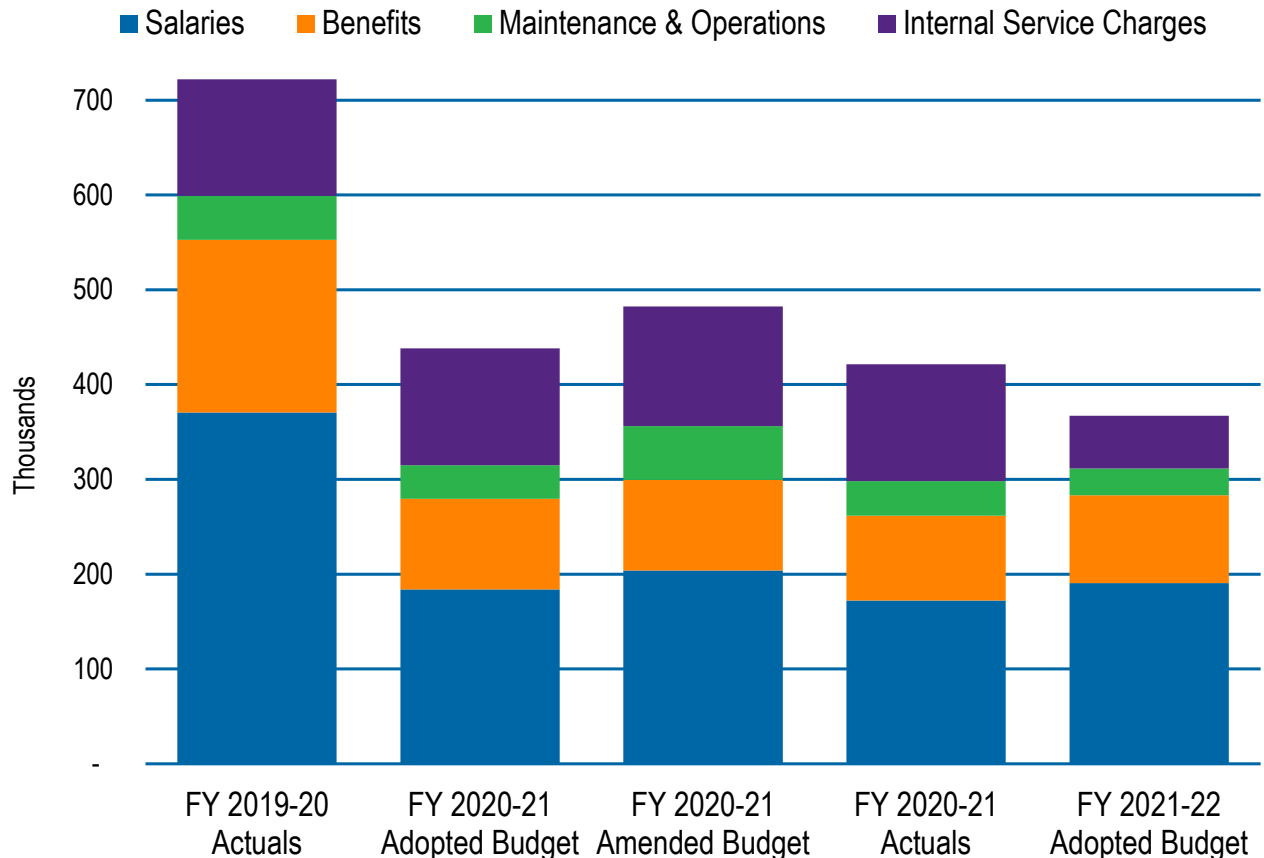
agency found that the 14,000-acre area of the former base now employs 10,780 people and is responsible for an economic output of \$1.9 billion, surpassing the totals lost when the base closed in 1994. The agency, in partnership with SBIAA also hosts the SBD Air Fest annually, attracting thousands of attendees.

San Bernardino International Airport Authority

San Bernardino International Airport Authority (SBIAA) is a regional joint powers authority created by and through State Legislation to serve as the owner, developer, and operator of the aeronautical portions of the former

Norton Air Force Base, now known as the San Bernardino International Airport. The Authority’s efforts are focused on strengthening our community and region by promoting aviation activities and business opportunities, improving the infrastructure, landscape, and aesthetics of the airport, and promoting the safe and efficient movement of people and goods throughout the Southern California region. In 2016, SBIAA approved a Memorandum of Agreement with the International Trade Administration on a variety of initiatives to increase international trade, business investment awareness, and promote programs that will benefit local businesses.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Assistant To The Mayor II (U)	1	1	0	0
Assistant To The Mayor III (U)	1	0	0	0
Executive Assistant To Mayor (U)	0	1	1	1
Mayor	1	1	1	1
Mayor's Chief Of Staff (U)	1	1	0	0
Senior Customer Service Representative (U)	0	1	0	0
Mayor Total	4	5	2	2

MAYOR
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
0001 Administration	717,198	438,101	463,994	456,581	367,096	-21%
8751 COVID-19 Activity	2,996	-	-	-	-	-
0052 Fine Arts & Cultural Affairs	1,693	-	18,307	17,098	-	-100%
Grand Total	721,887	438,101	482,301	473,679	367,096	-24%

B. Expenditures BY Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
Salaries	370,546	183,809	203,809	203,400	190,580	-6%
Benefits	182,180	95,688	95,688	97,874	92,588	-3%
Maintenance & Operations	46,161	35,400	56,737	49,202	28,400	-50%
Internal Service Charges	123,000	123,204	126,067	123,204	55,529	-56%
Grand Total	721,887	438,101	482,301	473,679	367,096	-24%

C. Funding Sources	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change from FY 20-21 Amended Budget
001 General	720,194	438,101	462,964	455,551	367,096	79%
247 Cultural Developmnt Construction	1,693	-	19,337	18,128	-	-100%
Grand Total	721,887	438,101	482,301	473,679	367,096	-24%

General Fund
MAYOR
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	297,143	304,149	175,109	178,138	181,880
Auto Phone Allowance	9,023	8,700	8,700	8,700	8,700
Salaries Temporary Parttime	15,248	46,186	20,000	15,080	-
Overtime	-	-	-	114	-
Vacation Pay	9,096	9,144	-	1,367	-
PERS Retirement	27,537	27,366	17,457	19,316	16,038
Health Life Insurance	53,016	54,456	30,782	30,825	30,906
Medicare	4,942	5,385	2,666	2,951	2,637
Calpers Unfunded Liability	52,783	94,496	44,783	44,783	43,007
Workers Compensation	15,717	16,800	9,325	9,325	8,343
Liability	5,616	7,900	32,261	32,261	7,088
IT Charges In House	100,220	98,300	84,481	81,618	40,097
Material And Supplies	4,030	6,757	6,500	5,227	2,000
Advertising	1,091	-	1,700	200	1,700
Dues And Subscriptions	11,791	14,712	13,565	13,726	12,000
Mileage	-	124	100	-	100
Meetings And Conferences	18,486	12,672	5,235	5,819	4,000
Education And Training	-	150	100	-	1,000
Software Maintenance	180	-	-	-	-
Printing Charges	3,643	549	1,000	1,163	1,000
Postage	271	634	700	2,310	1,800
Copy Machine Charges	2,346	2,450	1,300	(126)	1,300
Civic And Promotional	1,070	2,688	3,500	-	3,500
Professional Contractual	12,603	3,582	3,700	2,755	-
Administration Totals:	645,852	717,198	462,964	455,551	367,096

Cultural Development Construction
MAYOR
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Dues And Subscriptions	-	-	1,030	1,030	-
Administration Totals:	-	-	1,030	1,030	-

Cultural Development Construction
MAYOR
Fine Arts & Cultural Affairs

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	-	-	3,541	2,929	-
Advertising	-	-	6,025	5,433	-
Meetings And Conferences	-	-	3,740	3,737	-
Printing Charges	-	1,434	-	-	-
Professional Contractual	-	259	5,001	4,999	-
Fine Arts & Cultural Affairs	-	1,693	18,307	17,098	-

PARKS, RECREATION, & COMMUNITY SERVICES

DEPARTMENT OVERVIEW

Parks, Recreation, & Community Services provides a diversified system of open spaces, meeting centers, programs and community services to meet social and leisure needs and enhance the quality of life for all city residents. The department has three program divisions **Administration**, **Recreation**, and **Community Services**.

ADMINISTRATION

Administration supports all divisions within the department. The administration division manages personnel, information technology in coordination with the city's information technology department, front counter customer service delivery, park and facility reservations, Mayor and City Council action items, policy application, emergency response training and coordination, and the financial recording and reporting functions of the department to include purchasing, accounts payable, budget development, and revenue collection reporting. The administration division is responsible for facilitating Parks and Community Service Commission Meetings as well as the Arts and Historical Preservation Commission Meetings. Administration also manages the cooperative use agreements, service provider agreements; vendor services agreements, MOU's and special contract agreements with class instructors and

volunteer groups, and the department's overall disaster preparedness and response activities.

City-Wide Events service area plans and organizes the following events: Movies in the Park, Cinco de Mayo, Veteran's Day Salute and Parade, Winter Wonderland, Operation Splash, Arts Fest. This year co-sponsorship support will be provided for the following events: Ho Ho Parade, Rendezvous Back to Route 66, National Night Out and the Black Chamber of Commerce and the Black History Expo. Over 35,000 attendees are expected at these events.

Management of the Pioneer Memorial Cemetery is accomplished via a joint effort between the Administration and Parks Maintenance, now a division of the Public Works department. This historic site consists of 17,000 burial sites. While the cemetery no longer has gravesites available for sale, department staff coordinates graveside services for those who pre-planned their burial needs. Staff regularly provides genealogy services and answers questions regarding grave locations.

RECREATION

Recreation is comprised of five community recreation centers, five

aquatic facilities, the Center for Individual Development (CID), Adult and Youth Sports Programs, Special Events and Outdoor Facilities.

Each of our community centers (Delmann Heights, Lytle Creek, Ruben Campos, Verdemont, and Rudy C. Hernandez Center) offers a diverse range of leisure and recreation activities and services geared to the community they serve, such as open recreation, arts and crafts, family game days, sports, homework help, community resources, aerobics, comic book reading clubs, foosball, billiards, reading programs, music programs, grab-n-go activities for all ages, and themed events.

The CID provides specialized programming for developmentally disabled individuals of all ages. CID's programming consists of therapeutic aquatics, a sensory room, life skills classes, water safety programming for infants and events such as Family Fun Day and Prom Night. They also plan and organize the following special fund-raising events: Murder Mystery Dinner and Grapes and Gourmet. CID staff also coordinates and provides supervision for the Community Gardens, which consists of 100 garden plots for year-round gardening.

Our aquatic facilities offer open recreational swim, junior life guard program, swim lessons (free and fee-based), private pool rentals, and lifeguard training, from Memorial Day Weekend through Labor Day Weekend. The Jerry Lewis Family Swim Center is a regional-serving swim facility with a 150' waterslide, wading pool, and slide for small children, shade canopy with tables and various water spray features. Other pool locations include Hernandez Community Center,

Nunez Park, Delmann Heights Community Center, and the Encanto Community Center Pools.

Recreation provides a wide-range of sports programming for youth and adults. Youth sports are divided into two age divisions; 3 to 6 year olds can learn basketball, T-Ball, Soccer and Flag Football while Youth ages 7 to 18 years enjoy basketball, Fitness Camps, Volleyball, Softball, Baseball, and Soccer. Sports services also coordinates the Tennis Buddies program and Summer Youth Tennis Program, a subsidized program for low-income youth.

Sports staff also coordinates the ball field allocation and use of 40 ball fields city-wide to 15+ resident youth sports groups such as Little Leagues, Junior All-American Football and Inland Empire Soccer Association, among others.

The adult sports program provides indoor/outdoor soccer leagues, basketball leagues, and flag football leagues, tournament play, classes and workshops. Expanding a more relaxed basketball and volleyball experience is in the near future plans for all three gymnasium locations: Hernandez Community Center, Norton Gymnasium, and Encanto Community Center (previously the Boys and Girls Club).

COMMUNITY SERVICES

Community Services strives to engage seniors aged 50 years and better in essential life services and activities which enhance their dignity, support their independence, and encourage involvement in physical and social activity.

The city has two senior centers, Fifth Street and Perris Hill Senior Centers. Both centers offer monthly themed dances, recreation classes, billiards, chess, special

holiday dances, public safety awareness, advocacy, physical fitness and senior nutrition services, with a more recent emphasis on virtual programming due to the pandemic, all in a supportive and nurturing environment.

Community Services also holds two regional-serving events, Ollie McDonald Senior Talent Showcase (soon to be referred to as “The Ollies”) where seniors can show off their singing, dancing and other talents in a fun environment and Inland Empire Senior Games which is a sanctioned series of sports competitions open to all senior-aged athletes. Seniors are able to compete in several swimming events, bowling, golf, basketball, pickle ball, billiards and a variety of other sports. Seniors who excel in their respective sport have an opportunity to compete in state and national Senior Competitions.

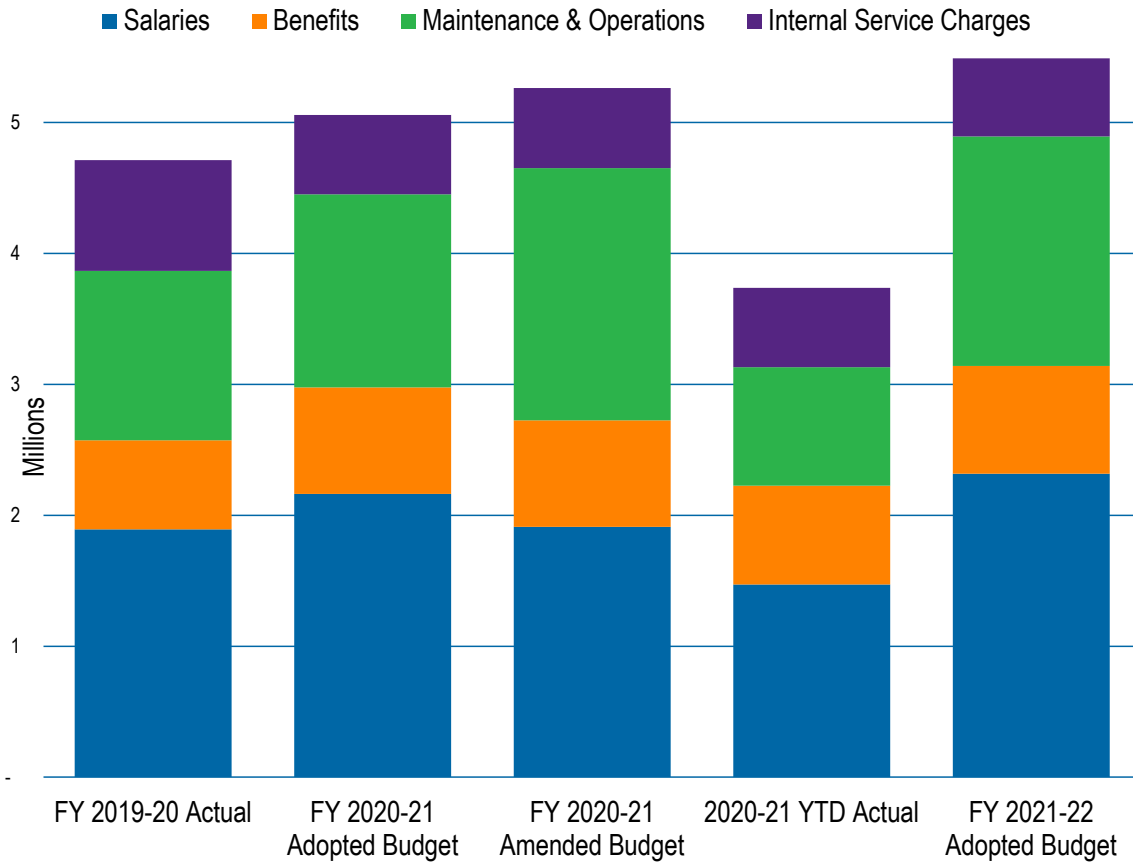
There are three senior grant programs that engage and aid seniors. The Retired Senior Volunteer Program (RSVP) provides volunteer opportunities for seniors throughout the Inland Empire. These volunteers serve in various roles for various agencies and non-profits.

The Senior Companion Program (SCP) matches senior-age volunteer companions with senior-age clients in need. Services provided include transportation services for shopping and appointments, light cleaning services, meal prepping services, and overall companionship.

The Senior Nutrition program provides nutritious lunch meals at six locations: Fifth Street Senior Center, Perris Hill Senior Center, Hernandez Community Center, Lytle Creek Community Center, New Hope Family Life Center, and the Highland Senior Center. Dinner meals are served only at the Fifth Street Senior

Center. These facilities serve an average of 50,000 meals annually to the senior community.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Administrative Analyst I	1	1	1	1
Administrative Assistant	2	2	2	2
Aquatics Supervisor	0	0	0	1
Cemetery Worker	1	0	0	0
Community Recreation Manager	1	2	2	2
Community Recreation Program Coordinator	5	6	6	6
Community Recreation Program Supervisor	0	0	1	1
Community Services Center Supervisor	2	2	2	2

PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Coordinator Of Volunteers (Grant Funded)	1	1	1	1
Departmental Accounting Technician	1	1	1	1
Deputy Director Of Parks/Rec/Comm Svcs (U)	1	0	0	0
Director Of Parks/Rec/Community Services (U)	1	1	1	1
Executive Assistant To Director (U)	1	1	1	1
Food Service Supervisor II	1	1	1	1
Landscape Inspector I (Flex)	2	0	0	0
Landscape Inspector II	2	0	0	0
Lead Park Construction & Maintenance Worker	1	0	0	0
Parks Maintenance Supervisor	1	0	0	0
Parks Maintenance Worker II	2	0	0	0
Pool Maintenance Coordinator	1	0	0	0
Program Manager RSVP	1	1	1	1
Program Manager SCP	1	1	1	1
Recreation Coordinator	0	0	0	1
Recreation Therapist	1	1	0	0
Parks Recreation & Community Total	30	21	21	23

PARKS, RECREATION, & COMMUNITY SERVICES
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	2020-21 YTD Actual	FY 2021-22 Adopted Budget	% Change to Amended Budget 2019-20
0001 Administration	1,559,006	1,795,266	1,700,168	1,576,944	1,900,292	12%
0513 Senior Nutrition	424,653	483,725	633,473	475,193	452,066	-29%
0502 RSVP	145,132	137,830	143,036	140,925	124,750	-13%
0509 Senior Companion	347,994	436,627	463,922	296,377	408,051	-12%
0075 Senior Services	313,766	286,478	201,776	181,502	401,910	99%
1106 Cemetery Administration	104,792	113,704	128,532	129,121	131,801	3%
0069 Aquatics	271,671	291,633	291,810	273,319	403,112	38%
0070 Sports	98,864	117,954	85,954	53,774	120,746	40%
0074 Recreation & Community Programs	870,936	942,427	894,514	798,809	919,923	3%
8751 COVID-19 Activity	116,096	-	-	22,940	-	-
0071 Center for Individual Developmnt	182,274	228,258	162,653	146,156	227,277	40%
0073 Citywide Activities	60,027	81,800	55,300	26,173	82,563	49%
0076 Special Events	-	-	-	-	40,000	-
0077 Outdoor Facilities	135,684	141,965	501,837	238,540	277,458	-45%
8662 Housing Related Parks Program	81,972	-	-	-	-	-
Grand Total	4,712,866	5,057,667	5,262,975	4,359,773	5,489,950	4%

B. Expenditures BY Classification	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	2020-21 YTD Actual	FY 2021-22 Adopted Budget	% Change to Amended Budget 2019-20
Salaries	1,893,129	2,162,964	1,910,717	1,781,420	2,318,196	21%
Benefits	680,335	814,242	814,419	811,041	822,169	1%
Maintenance & Operations	1,293,803	1,474,882	1,925,741	1,161,733	1,753,454	-9%
Internal Service Charges	845,599	605,579	612,099	605,579	596,131	-3%
Grand Total	4,712,866	5,057,667	5,262,975	4,359,773	5,489,950	4%

C. Funding Sources	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	2020-21 YTD Actual	FY 2021-22 Adopted Budget	% Change to Amended Budget 2019-20
001 General	3,924,573	3,387,106	3,447,485	3,006,861	4,747,495	38%
123 Federal grant programs	719,257	774,202	763,131	608,812	742,456	-3%
131 CDBG-CV 1	-	-	206,000	62,971	-	-100%
247 Cultural Developmnt Construction	69,036	896,359	846,359	681,128	-	-100%
Grand Total	4,712,866	5,057,667	5,262,975	4,359,773	5,489,950	4%

General Fund
PARKS RECREATION & COMMUNITY
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	496,169	415,113	523,156	487,513	526,078
Auto Phone Allowance	12,658	8,700	8,700	8,700	8,700
Salaries Temporary Parttime	3,955	-	-	-	-
Overtime	9,778	14,942	16,300	14,025	16,000
Vacation Pay	21,397	8,849	-	6,807	-
PERS Retirement	46,367	43,644	59,860	56,303	52,381
Health Life Insurance	68,170	57,568	79,737	75,606	82,832
Medicare	8,004	8,939	7,790	9,025	7,628
Calpers Unfunded Liability	88,411	126,596	150,022	150,022	144,073
Garage Charges	1,107	5,200	1,449	1,449	1,811
Workers Compensation Liability	79,419	66,700	134,979	134,979	110,719
IT Charges In House	9,679	53,400	43,934	43,934	24,824
Fleet Charges Fuel	164,783	205,000	115,136	111,234	152,698
Material And Supplies	1,325	2,000	55	55	1,568
Advertising	13,276	5,839	8,500	5,251	9,700
Dues And Subscriptions	-	-	-	-	130,000
Meetings And Conferences	990	900	1,150	72	1,180
Education And Training	1,840	900	-	-	100
Electric Charges	568	-	-	-	-
Gas Charges	508,843	461,133	421,500	375,531	550,000
Water Charges	39,680	37,634	33,500	33,500	40,000
Rentals	(407)	-	-	-	-
Equipment Maintenance	-	6,147	4,900	4,684	2,600
Printing Charges	2,609	2,357	3,000	225	3,000
Postage	250	188	2,000	2,000	500
Copy Machine Charges	727	379	2,200	1,169	4,000
Other Operating Expense	8,279	8,542	7,500	7,212	7,500
Other Professional Services	-	50	-	-	-
Administration Totals:	16,018	18,287	18,800	15,167	22,400
	1,603,894	1,559,006	1,644,168	1,544,466	1,900,292

General Fund
PARKS RECREATION & COMMUNITY
Aquatics

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	30,647	25,753	25,985	29,765	93,485
Salaries Temporary Parttime	207,008	189,633	208,565	201,612	209,610
Overtime	4,192	175	-	175	-
Vacation Pay	490	-	-	-	-
PERS Retirement	5,498	3,355	2,744	3,118	9,674
Health Life Insurance	1,448	1,218	1,245	1,275	14,082
Unemployment Insurance	-	-	717	-	626
Medicare	3,518	599	377	1,967	4,395
Calpers Unfunded Liability	17,154	5,696	6,717	6,717	27,955
Workers Compensation	-	5,800	6,110	6,110	4,988
Liability	1,018	2,600	1,989	1,989	1,118
IT Charges In House	-	9,800	5,211	5,035	6,879
Material And Supplies	30,613	19,156	18,250	12,926	18,250
Small Tools And Equipment	-	-	3,500	-	-
Advertising	-	-	1,200	-	3,400
Dues And Subscriptions	-	200	-	-	-
Meetings And Conferences	395	480	500	125	300
Printing Charges	-	39	-	-	1,350
Postage	16	-	-	-	-
Other Operating Expense	6,290	7,168	8,700	2,100	7,000
Professional Contractual	-	-	-	405	-
Other Professional Services	240	-	-	-	-
Aquatics Totals:	308,527	271,671	291,810	273,319	403,112

General Fund
PARKS RECREATION & COMMUNITY
Sports

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	2,887	1,844	-	1,205	-
Salaries Temporary Parttime	79,532	50,751	44,310	39,523	68,011
Unemployment Insurance	-	-	234	-	203
Medicare	1,195	763	1,125	591	987
Computer Equip-Non Capital	864	-	1,000	-	-
Material And Supplies	57,023	37,132	27,380	11,070	32,800
Advertising	3,519	100	2,500	-	3,000
Dues And Subscriptions	550	435	1,605	130	1,365
Meetings And Conferences	338	1,552	1,150	99	1,055
Education And Training	-	-	-	352	125
Printing Charges	2,205	956	1,000	805	1,500
Postage	-	320	-	-	500
Professional Contractual	4,849	5,011	5,650	-	8,700
Other Professional Services	4,385	-	-	-	2,500
Sports Totals:	157,346	98,864	85,954	53,774	120,746

General Fund
PARKS RECREATION & COMMUNITY
Center for Individual Developmnt

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	54,023	10,734	49,003	47,816	52,212
Salaries Temporary Parttime	117,681	94,314	30,000	15,875	96,038
Overtime	-	973	-	-	-
Vacation Pay	1,380	4,421	-	-	-
PERS Retirement	6,047	670	5,814	5,729	5,592
Health Life Insurance	7,399	2	12,360	7,737	8,495
Unemployment Insurance	-	-	288	-	288
Medicare	2,510	1,601	711	1,128	2,150
Calpers Unfunded Liability	13,196	18,896	22,391	22,391	21,504
Workers Compensation	7,831	13,400	13,666	13,666	10,956
Liability	954	5,600	4,448	4,448	2,457
IT Charges In House	16,249	22,800	11,657	11,657	15,110
Material And Supplies	8,208	6,231	6,400	2,920	6,450
Advertising	499	-	500	500	500
Dues And Subscriptions	145	310	315	315	325
Meetings And Conferences	189	775	1,400	1,400	1,500
Rentals	878	-	1,700	1,700	2,000
Printing Charges	1,636	747	600	600	500
Postage	2,072	800	800	800	-
Other Professional Services	-	-	600	600	1,200
Center for Individual	240,896	182,274	162,653	139,282	227,277

General Fund
PARKS RECREATION & COMMUNITY
Citywide Activities

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Temporary Parttime	-	-	-	-	15,000
Unemployment Insurance	-	-	-	-	45
Medicare	-	-	-	-	218
Workers Compensation	7,045	-	-	-	-
Liability	859	-	-	-	-
IT Charges In House	14,618	-	-	-	-
Material And Supplies	38,788	(9)	-	-	34,600
Advertising	7,850	-	-	-	6,500
Rentals	7,919	-	-	-	10,250
Printing Charges	2,467	-	-	-	1,500
Postage	-	-	-	-	750
Other Operating Expense	1,268	-	-	-	2,500
Professional Contractual	3,094	-	-	-	11,200
Citywide Activities Totals:	83,909	(9)	-	-	82,563

General Fund
PARKS RECREATION & COMMUNITY
Recreation & Community Programs

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	229,357	247,749	47,217	59,086	265,666
Special Salaries	900	900	-	-	900
Salaries Temporary Parttime	310,915	184,884	-	-	244,240
Overtime	1,683	2,593	-	328	-
PERS Retirement	23,271	26,681	5,254	5,128	27,177
Health Life Insurance	39,198	46,529	8,655	8,255	52,090
Unemployment Insurance	-	-	-	-	727
Medicare	7,780	5,841	685	780	7,400
Calpers Unfunded Liability	65,978	113,396	22,391	22,391	129,021
Workers Compensation	33,231	66,100	20,314	20,314	57,139
Liability	4,050	26,200	6,612	6,612	12,811
IT Charges In House	68,949	112,200	17,327	16,740	78,802
Material And Supplies	34,452	22,457	22,000	4,219	36,000
Advertising	-	-	-	-	1,000
Dues And Subscriptions	725	725	-	-	1,050
Meetings And Conferences	1,023	1,800	-	-	-
Education And Training	-	-	-	-	1,400
Rentals	1,392	-	-	-	500
Equipment Maintenance	2,827	3,878	-	-	-
Printing Charges	259	-	-	-	1,000
Postage	792	4	-	-	-
Other Operating Expense	1,367	-	-	-	-
Professional Contractual	4,246	-	-	-	3,000
Other Professional Services	419	-	-	-	-
Recreation & Community	832,813	861,936	150,455	143,854	919,923

General Fund
PARKS RECREATION & COMMUNITY
Senior Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	55,923	55,975	58,116	58,319	115,029
Salaries Temporary Parttime	88,329	62,994	32,300	30,836	79,164
Vacation Pay	-	2,235	-	1,788	-
PERS Retirement	4,819	5,235	6,138	6,195	11,562
Health Life Insurance	3,222	3,230	3,213	3,242	13,773
Unemployment Insurance	-	-	259	-	237
Medicare	2,135	1,801	843	1,362	2,816
Calpers Unfunded Liability	13,196	18,896	22,391	22,391	43,007
Garage Charges	2,953	3,400	2,674	2,674	2,921
Workers Compensation	7,556	27,700	13,751	13,751	11,052
Liability	921	5,400	4,476	4,476	2,478
IT Charges In House	15,677	47,000	11,729	11,332	15,242
Fleet Charges Fuel	2,655	2,700	1,422	1,422	2,467
Material And Supplies	63,424	56,181	30,662	20,513	64,300
Raw Foods	-	-	3,000	2,267	5,472
Advertising	1,560	3,506	2,000	530	5,240
Dues And Subscriptions	745	609	795	250	850
Mileage	474	84	603	-	600
Meetings And Conferences	-	901	200	-	200
Education And Training	132	-	350	22	350
Software Maintenance	530	-	-	-	-
Rentals	5,968	4,797	2,250	(860)	5,250
Printing Charges	4,287	441	1,000	399	4,000
Postage	1,052	841	-	-	-
Copy Machine Charges	1,573	-	-	-	-
Professional Contractual	1,775	-	-	-	-
Other Professional Services	10,815	4,115	3,605	594	3,400
Miscellaneous Equipment	-	5,724	-	-	-
Alterations And Renovations	5,292	-	-	-	12,500
Senior Services Totals:	295,014	313,766	201,776	181,502	401,910

General Fund
PARKS RECREATION & COMMUNITY
Special Events

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Printing Charges	451	-	-	-	-
Professional Contractual	-	-	-	-	40,000
Special Events Totals:	451	-	-	-	40,000

General Fund
PARKS RECREATION & COMMUNITY
Outdoor Facilities

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	34,265	33,361	38,552	32,472	40,208
Salaries Temporary Parttime	4,285	5,885	13,600	2,382	60,800
PERS Retirement	3,542	3,661	4,574	3,901	4,307
Health Life Insurance	2,355	3,104	3,102	3,102	3,106
Unemployment Insurance	-	-	41	-	41
Medicare	592	613	559	549	1,466
Calpers Unfunded Liability	13,196	18,896	22,391	22,391	21,504
Garage Charges	-	5,500	-	-	767
Workers Compensation	5,970	9,500	9,418	9,418	7,876
Liability	728	3,600	3,066	3,066	1,766
IT Charges In House	12,386	16,100	8,034	7,761	10,862
Material And Supplies	3,663	23,864	113,400	49,899	55,375
Dues And Subscriptions	-	-	400	-	400
Mileage	-	-	-	-	300
Meetings And Conferences	-	-	300	-	300
Rentals	1,635	2,240	3,400	2,901	3,400
Professional Contractual	483	9,360	33,900	14,835	-
Other Professional Services	8,251	-	24,200	16,600	47,700
Miscellaneous Equipment	-	-	130,900	24,554	17,280
Alterations And Renovations	-	-	45,000	44,708	-
Outdoor Facilities Totals:	91,349	135,684	454,837	238,540	277,458

General Fund
PARKS RECREATION & COMMUNITY
RSVP CFDA 94.002

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	24,021	27,461	27,522	25,876	27,522
Special Salaries	2,416	-	-	-	-
Salaries Temporary Parttime	2,277	4,827	-	2,728	-
PERS Retirement	2,158	2,643	2,907	2,849	2,589
Health Life Insurance	3,678	4,697	4,682	4,606	4,751
Medicare	417	468	399	504	399
Calpers Unfunded Liability	7,258	18,891	22,391	22,391	11,827
Workers Compensation	-	12,400	7,148	7,148	5,761
Liability	-	2,800	2,327	2,327	1,292
IT Charges In House	-	21,000	6,097	5,891	7,946
Computer Equip-Non Capital	-	-	1,800	-	-
Material And Supplies	957	-	2,100	-	-
Transportation Grants	4,739	-	3,900	2,048	7,200
Insurance Premiums	964	-	-	-	-
Other Operating Expense	2,242	888	3,026	2,859	3,000
RSVP CFDA 94.002 Totals:	51,126	96,076	84,298	79,227	72,286

General Fund
PARKS RECREATION & COMMUNITY
SENIOR COMPANION

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	29,982	25,869	21,058	22,098	30,840
Vacation Pay	-	725	-	-	-
PERS Retirement	3,094	2,734	2,498	2,656	3,303
Health Life Insurance	1,389	2,474	3,414	5,134	6,959
Medicare	453	421	305	338	447
Calpers Unfunded Liability	10,557	15,096	44,783	44,783	17,203
Workers Compensation Liability	5,158 629	20,000 3,100	8,785 2,859	8,785 2,859	6,789 1,522
IT Charges In House	10,701	33,900	7,494	7,240	9,363
Material And Supplies	592	-	6,400	1,807	-
Mileage	-	-	100	-	-
Meetings And Conferences	-	-	-	-	1,500
Transportation Grants	1,500	-	20,334	-	15,300
Meals	-	-	15,299	-	-
Insurance Premiums	-	-	603	626	-
Printing Charges	134	54	150	-	150
Postage	-	-	250	-	250
Other Operating Expense	28	-	3,515	3,231	-
Other Professional Services	-	-	1,263	153	-
SENIOR COMPANION	64,216	104,373	139,110	99,709	93,626

General Fund
PARKS RECREATION & COMMUNITY
SENIOR NUTRITION CFDA 93.053

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	2,318	2,534	-	-	-
Salaries Temporary Parttime	5,799	6,985	-	-	-
PERS Retirement	184	212	-	-	-
Health Life Insurance	344	354	-	-	-
Medicare	118	138	-	-	-
Calpers Unfunded Liability	-	-	22,391	22,391	-
Material And Supplies	-	-	2,000	1,917	-
Raw Foods	80,049	69,822	25,000	22,741	75,000
Other Professional Services	-	-	1,500	1,489	1,500
Miscellaneous Equipment	-	-	53,000	45,714	-
SENIOR NUTRITION CFDA	88,811	80,045	103,891	94,253	76,500

General Fund
PARKS RECREATION & COMMUNITY
Cemetery Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	48,030	37,712	47,604	47,009	47,604
Overtime	-	24	-	-	-
PERS Retirement	4,336	3,634	5,027	5,022	4,478
Health Life Insurance	3,428	3,107	3,119	7,270	8,694
Medicare	740	591	690	682	690
Calpers Unfunded Liability	26,391	18,896	22,391	22,391	21,503
Garage Charges	7,149	-	-	-	-
Workers Compensation Liability	13,924 1,697	11,200 4,500	11,361 3,698	11,361 3,698	10,043 2,252
IT Charges In House	28,890	19,000	9,691	9,363	13,851
Fleet Charges Fuel	6,431	-	-	-	-
Material And Supplies	3,096	6,003	13,300	11,519	12,445
Dues And Subscriptions	126	126	150	126	140
Software Maintenance	-	-	11,500	10,680	2,000
Printing Charges	-	-	-	-	100
Landscape Contracts	4,133	-	-	-	-
Miscellaneous Equipment	-	-	-	-	8,000
Cemetery Administration	148,371	104,792	128,532	129,121	131,801

Federal Grant Programs
PARKS RECREATION & COMMUNITY
RSVP CFDA 94.002

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	25,035	22,579	22,518	22,977	22,518
Special Salaries	1,652	-	-	-	-
Salaries Temporary Parttime	4,261	5,970	7,404	14,762	8,264
PERS Retirement	2,249	2,174	2,378	2,494	2,118
Health Life Insurance	3,794	3,556	3,830	3,953	3,887
Medicare	449	415	327	459	327
Calpers Unfunded Liability	5,938	-	-	-	-
Computer Equip-Non Capital	-	-	2,600	2,273	-
Material And Supplies	1,075	1,748	8,876	8,879	1,200
Mileage	-	-	-	-	500
Meetings And Conferences	2,410	-	-	-	1,000
Transportation Grants	2,297	7,538	3,900	1,103	7,200
Insurance Premiums	342	1,284	1,661	1,660	1,961
Printing Charges	-	54	2,350	451	239
Postage	-	-	-	-	1,000
Other Operating Expense	1,748	3,737	2,894	2,686	2,250
RSVP CFDA 94.002 Totals:	51,248	49,056	58,738	61,697	52,464

Federal Grant Programs
PARKS RECREATION & COMMUNITY
SENIOR COMPANION

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	30,924	35,462	58,963	40,343	46,260
Vacation Pay	-	1,088	-	-	-
PERS Retirement	3,181	3,737	6,996	4,848	4,954
Health Life Insurance	2,076	3,706	9,559	8,757	10,438
Medicare	477	582	855	612	671
Calpers Unfunded Liability	15,835	22,696	-	-	-
Stipends	118,823	120,311	159,732	101,778	156,600
Material And Supplies	1,708	5,571	6,000	5,056	2,500
Mileage	190	467	-	-	-
Meetings And Conferences	801	-	-	-	2,500
Transportation Grants	32,044	26,765	40,306	19,301	42,342
Meals	24,019	20,513	35,901	15,974	44,000
Insurance Premiums	513	508	-	-	660
Software Maintenance	500	-	-	-	-
Printing Charges	(134)	-	-	-	-
Postage	134	-	-	-	-
Other Operating Expense	2,464	1,877	-	(1)	3,500
Other Professional Services	-	341	-	-	-
SENIOR COMPANION	233,553	243,622	318,312	196,668	314,426

Federal Grant Programs
PARKS RECREATION & COMMUNITY
SENIOR NUTRITION CFDA 93.053

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	61,671	64,461	64,212	66,813	64,212
Salaries Temporary Parttime	132,301	140,242	167,776	148,657	179,835
PERS Retirement	4,590	5,361	6,865	6,363	5,398
Health Life Insurance	7,635	8,066	8,485	8,715	8,545
Unemployment Insurance	-	-	696	-	696
Medicare	2,817	2,968	931	3,095	931
Calpers Unfunded Liability	13,196	18,896	-	-	-
Material And Supplies	-	3,672	4,000	2,431	5,000
Small Tools And Equipment	15,856	12,000	19,000	14,747	19,000
Raw Foods	84,545	68,060	86,116	81,906	71,450
Equipment Maintenance	324	474	3,000	-	3,000
Other Operating Expense	5,607	6,000	4,000	3,220	3,000
Other Professional Services	13,825	14,410	14,500	14,500	14,500
SENIOR NUTRITION CFDA	342,367	344,608	379,581	350,447	375,566

POLICE DEPARTMENT

DEPARTMENT OVERVIEW

The Police Department addresses crime and quality of life issues to provide a safe environment for its citizens. The department is comprised of four divisions that administer its various bureau and unit level functions: **Executive Office**, **Investigations**, **Patrol**, and **Administrative Services**.

EXECUTIVE OFFICE

The department's executive managers and their supporting staff are responsible for the oversight and administration of all divisions of the department.

INVESTIGATIONS

Investigations is responsible for the investigative follow up and case management required to prosecute crimes in the city. Forensics, Property and Evidence operate, and Special Investigations units operate within the Investigations division.

Forensics documents, collects, and processes evidence at crime scenes including but not limited to fingerprints and DNA evidence. Forensic specialists collect evidence at autopsies and from fatal traffic collisions.

Property and Evidence accepts evidence, found property, safekeeping property, catalogs, stores, and provides disposition of the property. Evidence

is sent to the crime lab as needed and unneeded evidence is returned or destroyed consistent with applicable laws.

Special Investigations is responsible for gathering intelligence and implementing investigative techniques designed to curb violent assaults, gang, narcotic, and vice-related crimes.

PATROL

Patrol is the department's largest division and serves to provide emergency and non-emergency first response. It comprises uniformed officers available 24 hours per day, seven days per week to patrol the community, respond to calls for service, and handle our community's emergency and public safety needs.

Patrol officers, canine handlers, and community service officers are responsible for conducting preliminary criminal investigations, enforcing laws and ordinances, and providing various community services.

The Traffic unit functions within the Patrol division and encompasses motor officers, accident investigations, DUI enforcement and administers many programs designed to educate the community on traffic safety.

Patrol is divided into five policing districts, and in addition to patrol staff, the department assigns a district commander and community policing team to each one.

ADMINISTRATIVE SERVICES

Administrative Services is comprised of Dispatch, Records, Personnel and Training, Professional Standards, Financial Unit, Community Affairs, Crime Analysis, Fleet Services, Emergency Management and Special Events. While diverse, this division's functions serve to support the department's primary mission of public safety.

Dispatch serves as the primary answering point for all citizen requests for service. In a typical month, Dispatch receives over forty-two thousand emergency and non-emergency calls. Each call is screened and then routed to a patrol officer or other destination as appropriate.

Records serves as the repository for all reports generated by the department. This bureau also handles registrations related to specific types of convictions, mandated reporting to state and federal agencies, and all criminal and civil subpoenas served on department personnel.

The Personnel and Training unit manages all recruitment, processing, and hiring of department personnel. This bureau also manages new employee training and continuing education for existing personnel. In a typical month, this bureau processes several hundred job applicants.

The Professional Standards bureau is responsible for receiving and investigating all citizen complaints on department personnel. This bureau also interfaces with the City Attorney's Office on all civil claims and litigation related to police actions. The bureau is also responsible for tracking high liability policing actions and reporting specified data to the California Department of Justice.

The Financial unit functions within the executive office and provides for all financial services at the department including, budget, grants, contractual services, purchasing, accounts payable, timekeeping & facilities maintenance.

Community Affairs handles media inquiries, social media interaction, and community engagement. Community Affairs is also responsible for recruiting and managing all citizen volunteers, including CERT, Reserves, Volunteers, Explorers, and Chaplains.

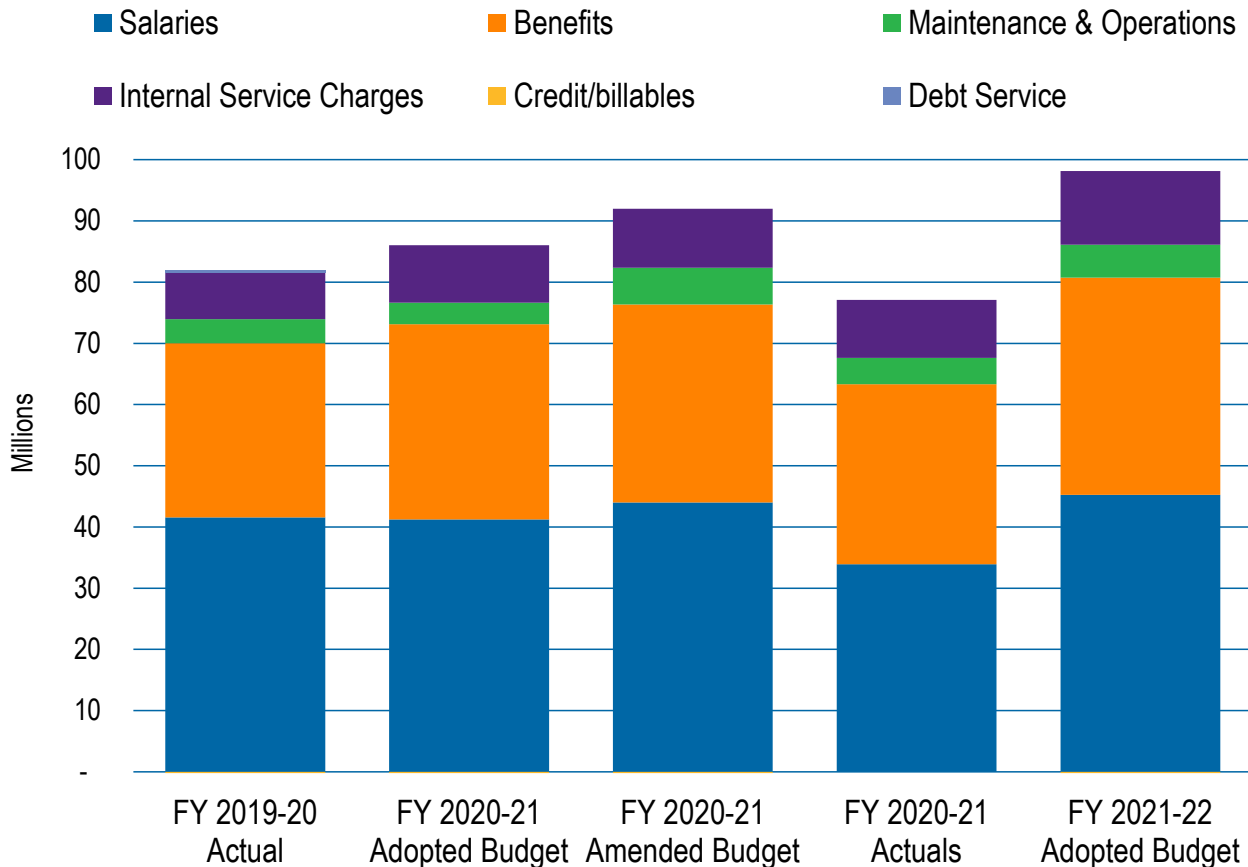
The department's Crime Analysis unit provides crime and intelligence data to all divisions of the Department.

Fleet Services is supervised by the Special Events sergeant and staffed by a single fleet expediter responsible for working with city auto mechanics and other auto industry vendors to service and maintain department vehicles.

SBPD was awarded over \$12 million in state and federal grants

The Emergency Management unit serves as the city’s emergency management team to prepare employees and citizens for the impacts of man-made and natural disasters. The team is responsible for the four phases of emergency management: mitigation, preparedness, response, and recovery. The Special Events unit is responsible for working with event promoters to ensure public safety at all parades, fairs, music festivals, and sporting events held in the city.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Administrative Analyst II	1	1	1	1
Administrative Assistant	1	1	1	1
Administrative Services Supervisor	1	0	0	0
Animal Control Manager	1	1	0	0
Animal Control Officer	9	9	0	0
Animal Shelter Attendant	8	8	0	0
Animal Shelter Kennel Supervisor	1	1	0	0
Animal Shelter Office Supervisor	1	1	0	0
Assistant Chief Of Police	1	1	1	1
Chief Of Police	1	1	1	1
Code Enforcement Officer II	6	4	0	0
Code Enforcement Officer III	1	1	0	0
Community Engagement Specialist	3	0	1	1
Community Policing Specialist	7	0	0	0
Community Services Officer I	24	20	16	16
Community Services Officer II	10	8	8	8
Crime Analysis Support Assistant	2	1	0	1
Crime Analyst	2	3	3	3
Criminal Investigation Officer	11	8	8	8
Customer Service Representative	3	2	0	0
Departmental Accounting Technician	1	1	1	1
Detective/Corporal	44	44	44	44
Emergency Operations Manager	1	0	0	0

PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Executive Assistant	2	2	2	2
Executive Assistant To Director (U)	1	1	1	1
Forensics Specialist I (Flex)	2	2	1	3
Forensics Specialist II	6	4	6	4
Forensics Specialist III	1	1	1	1
IT Analyst II	1	0	0	0
Lieutenant	10	12	11	12
Parking Enforcement Officer	5	4	4	7
Police Captain (U)	4	4	3	3
Police Dispatch Supervisor	4	4	4	4
Police Dispatcher I (Flex)	12	4	4	10
Police Dispatcher II	16	17	17	15
Police Fleet Maintenance Expeditor	1	1	1	1
Police Officer	162	151	166	170
Police P&T Technician	3	3	2	2
Police Records Supervisor	2	2	2	2
Police Records Technician I (Flex)	6	3	2	4
Police Records Technician II	14	13	11	12
Police Transcriber	4	0	0	0
Property & Evidence Technician II	2	1	1	1
Property Evidence & Supply Supervisor	1	1	1	1
Senior Customer Service Rep/Dispatcher	4	4	0	0
Senior Management Analyst	1	1	1	1

PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Senior Office Assistant	6	6	4	4
Sergeant	39	43	42	43
Police Total	449	400	372	388

POLICE
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
0001 Administration	7,307,640	6,908,489	5,171,363	5,067,349	6,398,751	24%
0078 Patrol Field Services	38,247,472	47,002,493	47,654,652	44,679,249	51,145,437	7%
0080 Gang & Multiple Enforcement Team	-	763	763	763	-	-100%
0081 Traffic	1,880,885	2,416,331	2,389,101	2,259,631	2,968,870	24%
0002 Field Services	657,298	706,540	0	-	-	-100%
0062 Public Safety Systems	1,010,048	1,014,150	1,264,616	1,025,192	990,350	-22%
0082 General Investigation	10,942,497	10,483,587	10,559,200	10,392,064	11,630,074	10%
0083 Forensics Property	1,101,481	1,229,665	1,251,381	1,200,050	1,256,406	-
0084 Dispatch	2,805,168	3,094,335	3,145,956	3,096,205	3,796,980	21%
0085 Records	1,407,404	1,381,852	1,358,756	1,289,831	1,609,432	18%
0086 Personnel & Training	2,235,456	2,319,351	2,337,083	2,082,014	1,974,798	-16%
0145 Special Enforcement Teams	4,599,986	6,919,665	6,934,814	6,441,128	7,426,036	7%
0146 North Operations	1,014	-	-	-	-	-
0147 Intel/Emergency Management	3,764,943	1,520,371	1,567,309	1,505,468	1,516,392	-3%
0150 Violence Intervention	55,079	60,344	(0)	42,928	-	-100%
0882 COPS Option County Funded	522,315	-	-	-	300,000	-
4911 PD Special Events Reimb OT	519,128	960,000	710,000	589,964	963,775	36%
5076 Fireworks Enforcement	50,449	49,500	49,500	49,994	45,653	-8%
8652 SAN MANUEL CCF 2017-2020	1,209,768	1,113,102	1,815,191	1,435,422	910,466	-50%
8654 DIGNITY HEALTH	483,584	497,908	498,437	468,436	346,436	-30%
8781 COPS Hiring 2020	-	-	1,658,701	1,189,065	1,625,000	-2%
8784 JAG CESF 2020	-	-	632,422	391,621	179,950	-72%
8786 JAG 2018	-	-	-	-	182,366	-
8787 JAG 2019	-	-	-	-	186,471	-
8788 Railroad Trespass Enf 2019	-	-	80,000	81,145	15,250	-81%
8789 FY 20/21 OTS-Trip Grant	-	-	48,800	-	-	-100%
8792 OTS Grant PT21049	-	-	24,464	15,263	5,000	-80%
8793 OTS PT21049 DUI CHECKPOINTS	-	-	107,038	90,243	94,455	-12%
8794 OTS PT21049 DUI Saturation	-	-	134,672	118,140	-	-100%
8795 OTS PT21049 Traffic Enforcement	-	-	50,100	29,739	10,000	-80%
8796 OTS PT21049 Ped/Bicycle Enforce	-	-	100,000	93,241	20,000	-80%
8797 OTS PT21049 Know Your Limit	-	-	5,126	200	4,800	-6%
8798 OTS PT21049 Collaborative DUI	-	-	16,300	4,647	4,900	-70%
8799 OTS PT21049 Collaborative Traffic	-	-	16,300	600	4,900	-70%
8811 Tobacco Grant	-	-	185,280	51,548	383,938	107%
Grand Total	83,381,141	88,147,333	91,471,637	85,473,848	96,205,364	5%

B. Expenditures BY Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
Salaries	42,286,771	42,370,696	44,173,902	40,112,422	45,251,993	2%
Benefits	29,130,744	32,656,784	32,367,270	31,035,259	35,492,142	10%
Maintenance & Operations	4,187,784	3,824,035	5,705,315	4,856,894	5,352,521	-6%
Internal Service Charges	7,898,157	9,720,818	9,650,150	9,469,272	12,033,708	25%
Credit/billables	(522,315)	(425,000)	(425,000)	-	(1,925,000)	353%
Debt Service	400,000	-	-	-	-	-
Grand Total	83,381,141	88,147,333	91,471,637	85,473,848	96,205,364	5%

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
001 General	77,789,228	83,886,461	85,386,124	81,227,137	92,622,058	8%
108 Asset forfeiture	732,601	1,227,000	1,227,000	855,838	262,800	-79%
118 Gang and street asset forfeiture	83,303	95,000	95,000	58,212	95,000	-
123 Federal grant programs	2,772,519	364,600	4,176,554	2,803,162	3,225,507	-23%
124 Animal control	1,893,676	2,531,872	0	-	-	-100%
128 Traffic safety	68,853	-	544,559	529,500	-	-100%
261 Law Enforcement Facilities	-	-	-	-	-	0%
Grand Total	83,381,141	88,147,333	91,471,637	85,473,848	96,205,364	5%

General Fund
POLICE
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	2,583,612	2,412,397	2,165,917	2,103,519	2,222,808
Special Salaries	65,275	55,934	49,300	48,653	50,250
Auto Phone Allowance	6,195	4,320	3,120	4,170	3,900
Salaries Temporary Parttime	92,231	-	-	-	-
Overtime	13,431	34,162	15,000	14,437	30,000
Vacation Pay	164,160	159,544	-	22,905	-
PERS Retirement	394,993	402,688	387,517	383,168	352,191
Health Life Insurance	198,369	184,725	166,128	170,752	186,107
Medicare	43,001	40,685	32,247	23,890	33,395
Calpers Unfunded Liability	737,415	1,092,096	809,189	809,189	892,083
Tuition Reimbursement	-	-	-	90	-
Garage Charges	23,220	37,700	17,833	17,833	14,444
Workers Compensation Liability	296,804	320,400	243,073	243,073	224,195
IT Charges In House	180,383	99,200	91,331	91,331	130,537
Fleet Charges Fuel	83,087	89,400	156,756	151,443	260,503
Computer Equip-Non Capital	18,111	18,400	21,560	21,560	16,106
Material And Supplies	13,973	10,432	8,500	7,432	6,000
Small Tools And Equipment	115,399	97,281	92,908	88,153	106,500
Dues And Subscriptions	4,545	-	10,150	10,108	-
Meetings And Conferences	5,531	5,089	6,335	6,334	6,055
Local Travel And Meetings	4,257	1,134	1,500	913	4,000
Electric Charges	13	101	300	218	-
Gas Charges	207,181	229,398	241,610	241,610	238,000
Water Charges	14,357	13,603	14,000	12,107	15,000
Rentals	18,359	14,741	17,390	12,666	20,000
Equipment Maintenance	35,297	36,003	-	-	-
Outside Vehicle Maintenance	10,202	7,422	11,400	10,719	11,000
Printing Charges	430	-	-	-	-
Copy Machine Charges	21,537	12,360	15,000	13,520	15,000
Other Operating Expense	29,259	25,196	29,800	24,751	35,000
Professional Contractual	43,494	41,652	71,000	47,066	50,000
Other Professional Services	308,364	426,531	425,450	419,201	434,177
Motor Vehicles	149,060	25,384	49,500	49,019	41,500
Computer Equipment	497,565	178,935	-	-	1,000,000
Miscellaneous Equipment	8,818	-	-	-	-
	11,551	-	17,550	17,518	-
Administration Totals:	6,399,477	6,076,913	5,171,363	5,067,349	6,398,751

General Fund
POLICE
Public Safety Systems

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Debt Service Interest	22,127	11,235	-	-	-
Lease Payments	-	400,000	-	-	-
Lease Payments-Contra	-	(400,000)	-	-	-
PD Portion of NW Note	-	388,765	-	-	-
Computer Equip-Non Capital	12,500	-	95,000	1,675	-
Material And Supplies	-	-	6,700	-	-
Small Tools And Equipment	6,804	-	-	-	-
Software Maintenance	231,308	81,473	658,850	485,803	531,050
Equipment Maintenance	17,225	27,680	17,300	17,225	17,300
Other Operating Expense	912,957	500,895	486,766	520,489	442,000
Public Safety Systems	1,202,922	1,010,048	1,264,616	1,025,192	990,350

General Fund
POLICE
Patrol Field Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	16,465,420	18,015,435	20,658,313	18,028,035	21,642,439
Special Salaries	421,101	421,369	502,850	425,163	456,000
Auto Phone Allowance	270	2,790	3,120	3,960	3,900
Salaries Temporary Parttime	201,800	4,901	-	-	-
Overtime	1,330,978	559,280	1,238,300	1,170,110	1,442,400
Vacation Pay	208,599	258,895	-	528,854	-
PERS Retirement	2,786,802	3,319,784	4,312,530	3,648,732	4,131,169
Health Life Insurance	1,525,237	1,508,945	1,915,844	1,583,643	2,222,763
Medicare	268,118	288,178	306,883	304,421	334,730
Calpers Unfunded Liability	9,149,389	10,201,796	13,295,296	13,295,296	15,496,220
Garage Charges	466,014	581,000	430,917	340,917	643,437
Workers Compensation Liability	2,185,194 1,217,883	1,891,341 589,900	2,402,067 902,538	2,392,766 902,538	2,212,390 1,288,159
IT Charges In House	560,975	531,900	1,549,069	1,496,571	2,570,682
Fleet Charges Fuel	503,433	536,900	494,533	494,533	556,049
Credit Federal And State	(498,311)	(522,315)	(425,000)	-	(1,925,000)
Computer Equip-Non Capital	1,065	-	-	-	-
Material And Supplies	81,358	27,362	29,654	29,003	31,000
Small Tools And Equipment	100,536	1,546	2,610	2,607	2,000
Motor Fuel And Lubricants	184	104	300	20	300
Dues And Subscriptions	1,202	1,260	1,264	1,264	1,300
Education And Training	-	-	1,750	1,750	2,000
Local Travel And Meetings	4,731	2,218	1,500	2,077	-
Software Maintenance	79,402	-	-	-	-
Equipment Maintenance	1,158	1,923	2,000	589	2,000
Outside Vehicle Maintenance	13,525	9,687	13,814	13,136	17,000
Other Operating Expense	2,736	-	-	-	-
Other Professional Services	17,100	13,273	14,500	13,264	14,500
Motor Vehicles	10,385	-	-	-	-
Patrol Field Services Totals:	37,106,285	38,247,472	47,654,652	44,679,249	51,145,437

General Fund
POLICE
Traffic

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	655,618	712,640	1,004,900	930,357	1,112,140
Special Salaries	10,646	13,469	24,900	22,428	24,000
Overtime	56,260	58,495	75,000	75,000	100,000
Vacation Pay	27,109	15,088	-	1,257	-
PERS Retirement	85,209	118,649	181,353	173,069	175,524
Health Life Insurance	71,015	73,383	132,695	99,905	167,280
Medicare	10,931	11,864	14,932	15,316	17,576
Calpers Unfunded Liability	289,919	535,096	591,706	591,706	695,071
Garage Charges	38,922	46,200	26,417	26,417	24,059
Workers Compensation	81,482	101,322	117,825	117,825	105,594
Liability	50,711	34,900	44,271	44,271	61,482
IT Charges In House	23,358	31,500	75,984	73,409	122,694
Fleet Charges Fuel	17,249	10,900	11,824	11,824	11,351
Material And Supplies	6,550	11,361	9,200	4,751	10,100
Small Tools And Equipment	359	-	-	-	-
Motor Fuel And Lubricants	60	177	42	42	500
Local Travel And Meetings	244	-	-	32	-
Equipment Maintenance	916	2,213	122	121	1,500
Other Operating Expenses	-	-	2,800	-	-
Professional Contractual	144,238	92,383	56,000	54,807	220,000
Other Professional Services	4,724	11,244	19,131	17,095	15,000
Miscellaneous Equipment	7,498	-	-	-	105,000
Motor Vehicles	-	-	-	-	-
Traffic Totals:	1,583,016	1,880,885	2,389,101	2,259,631	2,968,870

General Fund
POLICE
General Investigation

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	4,237,463	4,537,177	4,218,982	4,270,962	4,845,868
Special Salaries	116,598	117,401	107,400	111,934	119,700
Auto Phone Allowance	780	960	-	660	780
Salaries Temporary Parttime	-	496	-	-	-
Overtime	617,304	674,593	200,000	200,000	615,000
Vacation Pay	145,227	290,868	-	176,959	-
PERS Retirement	642,141	763,475	756,313	811,448	797,609
Health Life Insurance	343,042	442,018	459,652	417,073	507,860
Medicare	70,075	77,989	62,733	73,224	79,183
Calpers Unfunded Liability	1,711,708	2,240,896	2,237,796	2,237,796	2,808,751
Garage Charges	50,249	50,200	33,351	33,351	55,553
Workers Compensation	546,702	508,700	485,622	485,622	499,388
Liability	303,011	157,500	182,464	182,464	290,768
IT Charges In House	139,572	142,000	313,173	302,559	580,263
Fleet Charges Fuel	35,023	35,000	41,141	41,141	47,451
Computer Equip-Non Capital	-	356	-	-	-
Material And Supplies	2,872	1,710	2,000	839	2,000
Small Tools And Equipment	119	-	-	-	500
Motor Fuel And Lubricants	5	-	-	-	-
Dues And Subscriptions	19,923	7,636	15,172	15,090	10,600
Meetings And Conferences	426	-	-	-	-
Local Travel And Meetings	1,016	415	500	489	-
Software Maintenance	-	7,000	-	-	-
Other Operating Expense	10,000	-	10,000	10,000	10,000
Other Professional Services	38,965	70,203	110,900	106,401	1,000
General Investigation	9,032,220	10,126,593	9,237,200	9,478,014	11,272,274

General Fund
POLICE
Forensics Property

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	573,819	558,897	605,252	562,741	579,387
Special Salaries	5,483	4,785	4,140	4,580	3,240
Overtime	44,861	48,152	60,000	52,192	60,000
Vacation Pay	3,657	12,602	-	2,574	-
PERS Retirement	53,442	55,890	64,783	63,012	57,626
Health Life Insurance	63,521	63,108	69,671	75,380	81,481
Medicare	9,209	9,110	8,619	9,071	9,319
Calpers Unfunded Liability	171,544	188,996	223,914	223,914	215,034
Garage Charges	12,999	13,300	5,392	5,392	7,991
Workers Compensation	71,539	58,900	64,776	64,776	57,476
Liability	39,651	18,200	24,339	24,339	33,465
IT Charges In House	18,264	16,400	41,773	40,358	66,784
Fleet Charges Fuel	10,065	9,000	9,523	9,523	5,203
Material And Supplies	20,715	19,009	22,680	17,967	23,500
Dues And Subscriptions	560	515	700	585	700
Meetings And Conferences	-	571	-	-	2,200
Software Maintenance	-	399	400	-	400
Equipment Maintenance	-	260	600	595	600
Other Operating Expense	517	338	500	432	500
Other Professional Services	26,045	23,050	44,320	42,620	51,500
Motor Vehicles	543	-	-	-	-
Forensics Property Totals:	1,126,433	1,101,481	1,251,381	1,200,050	1,256,406

General Fund
POLICE
Dispatch

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	1,489,926	1,295,733	1,417,159	1,417,279	1,790,019
Special Salaries	27,399	20,212	13,141	27,643	23,451
Auto Phone Allowance	780	510	780	780	780
Salaries Temporary Parttime	31,519	46,975	100,000	36,947	76,185
Overtime	282,783	267,812	325,000	325,000	275,000
Vacation Pay	11,197	39,367	-	10,226	-
PERS Retirement	154,420	143,307	157,692	181,025	196,941
Health Life Insurance	178,838	168,267	225,510	188,586	257,415
Medicare	26,993	24,684	20,740	26,358	31,388
Calpers Unfunded Liability	474,916	536,396	559,786	559,785	703,604
Workers Compensation	187,277	162,700	160,862	160,862	160,046
Liability	103,798	50,300	60,442	60,442	93,186
IT Charges In House	47,811	45,400	103,739	100,223	185,965
Material And Supplies	2,911	3,126	1,105	1,050	3,000
Equipment Maintenance	-	382	-	-	-
Dispatch Totals:	3,020,567	2,805,168	3,145,956	3,096,205	3,796,980

General Fund
POLICE
Records

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	847,109	662,092	620,146	570,716	730,159
Special Salaries	8,776	6,384	5,400	5,493	4,500
Overtime	23,233	15,210	20,000	20,000	30,000
Vacation Pay	18,658	6,477	-	8,469	-
PERS Retirement	78,276	67,247	68,546	63,976	73,590
Health Life Insurance	154,958	136,904	132,779	112,083	159,150
Medicare	12,476	9,490	9,071	8,395	11,092
Calpers Unfunded Liability	343,087	340,096	335,872	335,871	387,061
Workers Compensation	114,103	77,600	73,364	73,364	65,358
Liability	63,242	24,000	27,566	27,566	38,055
IT Charges In House	29,130	21,700	47,311	45,708	75,943
Computer Equip-Non Capital	-	794	-	-	-
Material And Supplies	1,266	-	1,500	1,304	1,000
Small Tools And Equipment	999	996	-	-	1,500
Dues And Subscriptions	-	100	100	100	225
Rentals	6,251	3,935	4,200	4,200	4,500
Equipment Maintenance	19	223	-	-	500
Postage	45,805	34,157	12,901	12,587	26,800
Other Professional Services	667	-	-	-	-
Records Totals:	1,748,057	1,407,404	1,358,756	1,289,831	1,609,432

General Fund
POLICE
Personnel & Training

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	482,538	737,899	662,095	574,896	487,769
Special Salaries	11,019	14,523	16,100	13,773	9,450
Auto Phone Allowance	-	780	780	510	-
Salaries Temporary Parttime	43,558	127,219	171,500	128,575	170,342
Overtime	42,049	21,985	40,000	14,645	40,000
Vacation Pay	4,443	111,154	-	13,872	-
PERS Retirement	70,339	129,736	123,819	109,112	79,922
Health Life Insurance	43,041	69,156	81,975	51,723	36,808
Medicare	9,088	13,197	9,846	10,890	10,077
Calpers Unfunded Liability	197,549	376,596	334,761	334,760	283,026
Garage Charges	4,793	7,800	1,902	1,902	2,525
Workers Compensation	60,779	88,100	77,533	77,533	48,894
Liability	33,687	27,300	29,132	29,132	28,468
IT Charges In House	15,517	24,600	50,001	48,306	56,812
Fleet Charges Fuel	1,998	1,700	924	924	2,155
Material And Supplies	120,769	183,510	128,798	100,316	144,000
Small Tools And Equipment	69,425	24,995	8,400	-	10,000
Advertising	19,123	29,882	90,953	90,953	40,000
Meetings And Conferences	4,533	1,800	500	-	2,500
Education And Training	44,369	26,460	25,000	15,015	75,000
Training Post Reimbursable	135,723	95,447	122,200	122,190	125,000
Local Travel And Meetings	166	133	300	378	-
Equipment Maintenance	2,350	-	5,600	4,413	5,000
Other Operating Expense	20,350	1,250	-	-	-
Professional Contractual	295,201	78,836	274,916	273,244	261,000
Other Professional Services	37,679	41,399	80,049	64,952	56,050
Personnel & Training	1,770,086	2,235,456	2,337,083	2,082,014	1,974,798

General Fund
POLICE
Special Enforcement Teams

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	1,522,254	2,089,042	3,119,498	2,736,001	3,027,988
Special Salaries	45,396	54,578	86,750	74,663	78,900
Auto Phone Allowance	780	300	780	450	780
Salaries Temporary Parttime	-	-	-	(1,284)	-
Overtime	149,011	155,915	-	-	450,000
Vacation Pay	8,544	37,202	-	83,669	-
PERS Retirement	266,500	401,226	642,774	581,554	565,689
Health Life Insurance	126,383	190,970	324,445	231,795	262,947
Medicare	25,230	37,427	46,502	46,551	51,575
Calpers Unfunded Liability	697,699	1,170,696	1,834,751	1,834,751	1,963,156
Garage Charges	4,519	11,500	10,839	10,839	25,090
Workers Compensation	248,017	238,700	365,096	365,096	313,350
Liability	137,464	73,900	137,179	137,179	182,447
IT Charges In House	63,318	66,600	235,447	227,468	364,096
Fleet Charges Fuel	14,809	30,200	75,234	75,234	91,467
Material And Supplies	624	28,183	27,000	24,525	27,000
Small Tools And Equipment	2,242	-	15,250	-	-
Motor Fuel And Lubricants	-	324	-	-	350
Dues And Subscriptions	-	-	-	-	4,500
Meetings And Conferences	-	4,278	1,770	1,770	4,500
Local Travel And Meetings	194	136	100	271	-
Software Maintenance	3,024	-	-	-	-
Other Professional Services	9,456	8,810	11,400	10,595	12,200
Special Enforcement Teams	3,325,464	4,599,986	6,934,814	6,441,128	7,426,036

General Fund
POLICE
Intel/Emergency Management

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	1,621,799	1,668,964	744,416	741,574	714,228
Special Salaries	41,864	40,288	12,750	20,300	13,650
Auto Phone Allowance	780	780	780	780	780
Salaries Temporary Parttime	-	-	31,000	25,084	30,923
Overtime	28,834	43,763	50,000	15,001	50,000
Vacation Pay	23,822	21,994	-	3,652	-
PERS Retirement	245,244	287,653	133,689	130,581	105,362
Health Life Insurance	169,835	162,447	87,394	72,043	64,755
Medicare	25,618	26,116	11,209	11,665	11,739
Calpers Unfunded Liability	790,069	1,108,896	318,244	318,244	326,033
Workers Compensation	234,460	252,700	86,620	82,930	71,577
Liability	129,950	78,200	32,546	31,159	41,676
IT Charges In House	59,857	70,500	55,860	51,668	83,169
Material And Supplies	291	2,609	2,700	735	2,500
Local Travel And Meetings	277	34	100	51	-
Professional Contractual	13,050	-	-	-	-
Intel/Emergency	3,385,750	3,764,943	1,567,309	1,505,468	1,516,392

General Fund
POLICE
PD Special Events Reimb OT

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	934,180	465,831	710,000	561,998	950,000
PERS Retirement	404	17	-	-	-
Health Life Insurance	60,371	43,645	-	22,423	-
Medicare	12,982	9,635	-	5,543	13,775
PD Special Events Reimb	1,007,937	519,128	710,000	589,964	963,775

General Fund
POLICE
Fireworks Enforcement

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	31,850	45,973	45,000	45,000	45,000
PERS Retirement	18	475	500	1	-
Health Life Insurance	5	3,329	3,325	4,140	-
Medicare	2	672	675	853	653
Fireworks Enforcement	31,874	50,449	49,500	49,994	45,653

General Fund
POLICE
SAN MANUEL CCF 2017-2020

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	121,745	360,127	488,868	374,367	402,047
Special Salaries	-	11,023	15,380	9,565	6,800
Overtime	355,450	121,997	443,736	249,911	200,000
Vacation Pay	-	-	-	3,314	-
PERS Retirement	-	49,452	96,225	79,401	78,880
Health Life Insurance	31,863	43,709	53,849	48,240	41,264
Medicare	6,836	7,516	7,312	8,823	5,928
Calpers Unfunded Liability	-	293,696	(0)	-	-
Workers Compensation	-	56,700	57,085	57,085	42,106
Liability	-	17,500	21,449	21,449	24,516
IT Charges In House	-	15,800	36,814	35,566	48,925
Computer Equip-Non Capital	-	17,600	8,000	7,000	-
Material And Supplies	533	21,803	46,160	22,292	-
Small Tools And Equipment	-	-	65,000	64,043	60,000
Software Maintenance	-	44,225	16,950	14,755	-
Other Operating Expense	-	-	4,090	4,030	-
Professional Contractual	-	6,211	59,564	41,500	-
Motor Vehicles	108,802	10,000	323,710	323,082	-
Miscellaneous Equipment	-	132,410	71,000	71,000	-
SAN MANUEL CCF 2017-	625,230	1,209,768	1,815,191	1,435,422	910,466

General Fund
POLICE
DIGNITY HEALTH

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	18,636	170,008	207,728	207,728	209,479
Special Salaries	623	5,454	5,500	5,500	5,500
Overtime	144,766	86,742	25,000	4,811	15,000
PERS Retirement	2,691	32,644	43,788	43,788	39,817
Health Life Insurance	10,073	19,408	19,429	19,429	14,648
Medicare	2,422	3,832	3,092	3,092	3,117
Calpers Unfunded Liability	-	127,996	144,989	144,989	-
Workers Compensation	-	23,600	24,206	24,206	21,454
Liability	-	7,300	9,095	9,095	12,492
IT Charges In House	-	6,600	15,610	15,610	24,929
DIGNITY HEALTH Totals:	179,212	483,584	498,437	478,248	346,436

Asset forfeiture
POLICE
General Investigation

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	487,000	963,700	611,547	-
Material And Supplies	4,335	37,163	54,500	37,492	20,000
Small Tools And Equipment	900	-	24,900	24,805	30,000
Software Maintenance	-	3,300	3,300	3,300	3,300
Outside Vehicle Maintenance	-	-	13,300	13,229	6,500
Other Operating Expense	60,000	60,000	60,000	60,000	60,000
Professional Contractual	-	104,592	-	-	-
Other Professional Services	32,280	14,781	54,100	52,316	83,000
Motor Vehicles	51,625	25,764	53,200	53,148	60,000
Alterations And Renovations	4,658	-	-	-	-
Asset forfeiture Totals:	153,798	732,601	1,227,000	855,838	262,800

Gang and Street Asset Forfeiture**POLICE****General Investigation**

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	822	13,303	15,000	8,212	15,000
Other Professional Services	60,000	70,000	80,000	50,000	80,000
Gang and street asset	60,822	83,303	95,000	58,212	95,000

Federal Grant Programs
POLICE
COPS Option County Funded

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	498,311	522,315	-	-	300,000
COPS Option County	498,311	522,315	-	-	300,000

Federal Grant Programs
POLICE
Public Safety Academy Cadet Prog

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Temporary Parttime	1,386	-	104,116	71,562	43,370
Medicare	20	-	600	1,039	630
Public Safety Academy	1,406	-	104,716	72,601	44,000

Federal Grant Programs
POLICE
 COPS Hiring 2020

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	1,169,843	863,219	1,206,140
PERS Retirement	-	-	241,956	190,239	245,401
Health Life Insurance	-	-	188,994	71,608	127,608
Medicare	-	-	16,963	13,753	17,667
Workers Compensation	-	-	40,945	50,246	28,184
COPS Hiring 2020 Totals:	-	-	1,658,701	1,189,065	1,625,000

Federal Grant Programs
POLICE
JAG CESF 2020

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	-	175,000	50,879	100,000
Medicare	-	-	2,392	933	1,450
Computer Equip-Non Capital	-	-	17,500	17,500	-
Material And Supplies	-	-	131,930	59,984	14,000
Small Tools And Equipment	-	-	20,000	15,170	4,500
Education And Training	-	-	3,800	3,800	-
Software Maintenance	-	-	60,000	34,765	60,000
Other Operating Expense	-	-	10,100	10,075	-
Motor Vehicles	-	-	211,700	198,515	-
JAG CESF 2020 Totals:	-	-	632,422	391,621	179,950

Federal Grant Programs
POLICE
JAG 2017

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	-	-	-	-	164,477
JAG 2017 Totals:	-	-	-	-	164,477

Federal Grant Programs
POLICE
JAG 2018

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	-	-	-	-	182,366
JAG 2018 Totals:	-	-	-	-	182,366

Federal Grant Programs
POLICE
JAG 2019

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	-	-	-	-	186,471
JAG 2019 Totals:	-	-	-	-	186,471

Federal Grant Programs
POLICE
Railroad Trespass Enf 2019

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	-	78,800	79,984	15,000
Medicare	-	-	1,200	1,160	250
Railroad Trespass Enf 2019	-	-	80,000	81,145	15,250

Federal Grant Programs

POLICE

OTS Grant PT21049

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	-	-	8,154	6,809	1,500
Small Tools And Equipment	-	-	6,000	4,954	2,500
Education And Training	-	-	6,810	-	1,000
Professional Contractual	-	-	3,500	3,500	-
OTS Grant PT21049 Totals:	-	-	24,464	15,263	5,000

Federal Grant Programs
POLICE
 OTS PT21049 DUI CHECKPOINTS

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	-	101,838	85,399	90,000
Medicare	-	-	1,600	1,245	1,305
Workers Compensation	-	-	3,600	3,600	3,150
OTS PT21049 DUI	-	-	107,038	90,243	94,455

Federal Grant Programs
POLICE
OTS PT21049 Traffic Enforcement

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	-	47,500	27,537	9,500
Medicare	-	-	800	401	150
Workers Compensation	-	-	1,800	1,800	350
OTS PT21049 Traffic	-	-	50,100	29,739	10,000

Federal Grant Programs
POLICE
OTS PT21049 Ped/Bicycle Enforce

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	-	95,000	88,453	19,000
Medicare	-	-	1,500	1,288	300
Workers Compensation	-	-	3,500	3,500	700
OTS PT21049 Ped/Bicycle	-	-	100,000	93,241	20,000

Federal Grant Programs
POLICE
OTS PT21049 Know Your Limit

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	-	4,800	-	4,500
Medicare	-	-	126	-	100
Workers Compensation	-	-	200	200	200
OTS PT21049 Know Your	-	-	5,126	200	4,800

Federal Grant Programs
POLICE
OTS PT21049 Collaborative DUI

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	-	15,400	3,988	4,600
Medicare	-	-	300	58	100
Workers Compensation	-	-	600	600	200
OTS PT21049 Collaborative	-	-	16,300	4,647	4,900

Federal Grant Programs
POLICE
OTS PT21049 Collaborative Traffic

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	-	15,400	-	4,600
Medicare	-	-	300	-	100
Workers Compensation	-	-	600	600	200
OTS PT21049 Collaborative	-	-	16,300	600	4,900

Federal Grant Programs

POLICE

Tobacco Grant

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	108,354	38,555	190,842
Special Salaries	-	-	-	-	950
Overtime	-	-	28,000	2,997	112,949
PERS Retirement	-	-	20,076	7,200	28,830
Health Life Insurance	-	-	18,620	2,187	25,086
Medicare	-	-	1,980	610	2,781
Workers Compensation	-	-	-	-	10,000
Computer Equip-Non Capital	-	-	5,000	-	7,500
Material And Supplies	-	-	250	-	500
Other Professional Services	-	-	3,000	-	4,500
Tobacco Grant Totals:	-	-	185,280	51,548	383,938

Traffic Safety
POLICE
 Traffic Safety

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Small Tools And Equipment	-	9,853	-	-	-
Motor Vehicles	599,999	59,000	544,559	529,500	-
Traffic Safety Totals:	599,999	68,853	544,559	529,500	-

PUBLIC WORKS

DEPARTMENT OVERVIEW

Public Works is comprised of five divisions: *Administration*, *Operations and Maintenance*, *Engineering*, *Facilities and Fleet Management*, and *Environmental Programs*. Public Works delivers cost effective, safe, reliable and sustainable projects, programs and quality services with a focus on our community.

ADMINISTRATION

Administration is responsible for the overall management of the department including staffing, budgeting, financial operations, and forecasting. The division also sets all departmental policies and procedures.

OPERATIONS AND MAINTENANCE

The Operations and Maintenance division consists of maintenance program sections that include Pavement Maintenance, Storm Drain Maintenance, Park Maintenance, Cemetery Management, Traffic Signals and Signs, Tree Maintenance, Street Light Maintenance and Graffiti Removal. Operation and Maintenance is responsible for the ongoing maintenance of the city's infrastructure which includes the asphalt pavement, sidewalks, curb and gutter within the city's 62 square mile boundaries, 7,000 street lights, 120 miles

of storm water drainage, approximately 1,800 catch basins, and over 500 acres of parkland and greenbelt areas. Operations also manages the contractual agreements of tree trimming, Integrated Waste, right of way maintenance, landscape maintenance, and pavement markings.

ENGINEERING

Engineering is comprised of three main subdivisions Traffic Engineering, Capital Development, and Land Development.

Under the oversight of the city engineer, the Engineering Division serves the needs of the citizens of San Bernardino by providing professional engineering services to the community and City government through planning, designing, and implementation of infrastructure projects needed to protect the health, safety, and general welfare of the citizens, visitors, and the business community. The division also maintains all records related to city property, easements and land rights and assists in the administration of Landscape Maintenance Assessment Districts (LMD) and Community Facilities Districts (CFD) throughout the City.

- The Traffic Engineering section's objective is to provide for the safe, rapid, comfortable efficient, convenient, and environmentally compatible movement of people, goods, and services.

Through data collection of road construction, land development, traffic signals, and build traffic studies from them, this allows the section to come up with new and inventive ways to optimize the construction of roads and other forms of ground transportation.

- The Capital Development section's objectives include programming, planning and administration of the annual Capital Improvement Program (CIP). The CIP identifies the approved priority projects throughout the City each fiscal year. Capital Development spearheads all design, project management, construction and inspection of public works contracts within the City. In addition, issuing encroachment and traffic control permits for any work within the Right-of-Way to verify conformance with the permit conditions and compliance with the latest City codes.
- The Land Development section is responsible for reviewing on-site plans for proposed residential, commercial and industrial development projects and provides engineering input as well as conditions of approval for proposed projects. Furthermore, plan check all development plans including those that impact other department functions such as the National Pollutant Discharge Elimination System (NPDES) program activities and its Municipal Separate Storm Sewer System (MS4).

FACILITIES AND FLEET

Facilities and Fleet supports all city departments by performing planned, preventative and emergency maintenance

services for 184 city facilities (2,487,776 square feet of real property). The division also provides maintenance services on city facilities leased to outside agencies. Maintenance performed not only includes mechanical and structural work, but also custodial services in 39 of the city facilities and responds to requests for office space reconfigurations and personnel relocation assistance.

Fleet manages an inventory of over 800 city-owned fleet units. It also purchases, repairs and performs preventative maintenance support to all departments that require vehicles. These fleet units include Public Safety vehicles, light/heavy trucks, trailered equipment, turf equipment and off road equipment. Facilities is responsible for all required State reporting regarding city-owned vehicles.

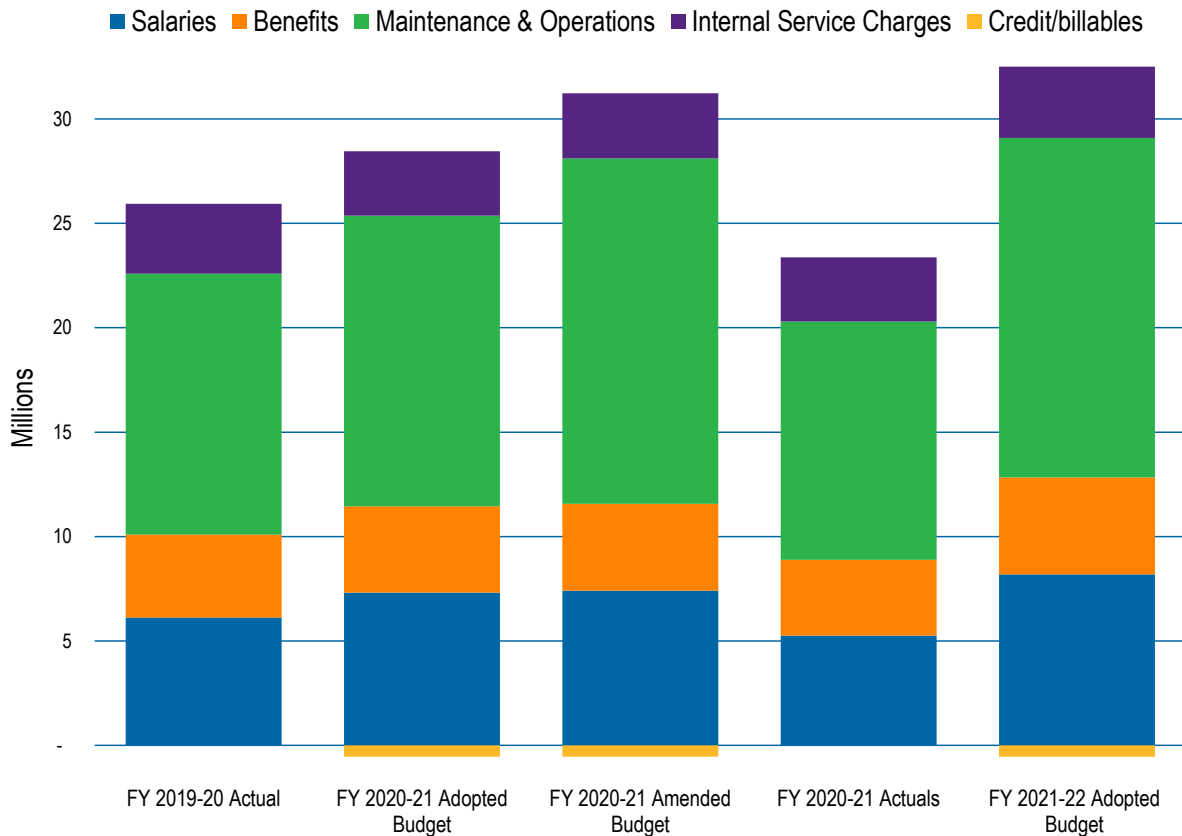
Both Fleet and Facilities are supported by an Administration staff, who manage all aspects of procurement, accounts payable processing, utilities usage administration, facility CIP contract supervision, and city-wide security services. The divisions also partner in maintaining the city's compressed natural gas (CNG) fueling station that was recently upgraded to expand public and private use.

ENVIRONMENTAL PROGRAMS

The Environmental Program Division is responsible for management of the \$28 million Franchise Agreement with Burrtec Waste Industries. Together, Burrtec and the City work cooperatively to meet State mandated solid waste management and recycling requirements. Additionally, this Division submits applications for State funded recycling grants to assist the City in providing education and outreach to City residents and commercial businesses. The division is responsible for meeting

the regulatory requirements from the Santa Ana Regional Water Quality Control Board (SRWQCB), South Coast Air Quality Management District (SCAQMD), County Local Enforcement Agency (LEA) and CalRecycle for the operation and maintenance of the landfill gas collection and control system and ground water monitoring and sampling at the City's Inactive Waterman Landfill.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Accounting Assistant	2	2	2	2
Administrative Analyst I	1	0	0	0
Administrative Analyst II	0	1	1	1
Administrative Assistant	2	2	2	2
Administrative Services Supervisor	1	1	1	1
Arborist	0	2	1	1
Assessment District/Real Prop Specialist	2	1	1	1
Cemetery Caretaker	0	1	1	1
Construction Inspector I (Flex)	2	1	1	1
Construction Inspector II	2	2	3	3
Construction Manager	1	1	1	1
Custodial Maintenance Supervisor	1	1	1	1
Custodian	8	8	8	8
Data Analyst	0	1	1	1
Departmental Accounting Technician	1	0	0	1
Deputy Director Of Public Works/City Engineer (U)	1	1	1	1
Director Of Public Works (U)	1	1	1	1
Electrician I (Flex)	1	1	1	1
Engineering Assistant I (Flex)	2	2	2	2
Engineering Assistant II	3	3	4	4
Engineering Assistant III	0	0	1	1
Engineering Associate	1	1	1	1
Engineering Technician	0	0	0	2

PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Environmental Project Inspector	0	1	0	0
Environmental Project Specialist	1	1	1	1
Equipment Maintenance Supervisor	2	2	2	1
Equipment Mechanic II	7	7	7	7
Equipment Service Worker	2	2	2	2
Executive Assistant	1	1	1	1
Executive Assistant To Director (U)	1	0	1	1
Facilities & Fleet Maintenance Division Manager (U)	1	1	1	1
Facilities Maintenance Mechanic	3	4	3	4
Facilities Maintenance Supervisor	1	1	1	1
Forestry Supervisor	0	1	1	1
Groundworker Arborist	0	2	2	2
HAZMAT Technician	1	0	0	0
Heavy Equipment Operator	2	0	0	0
HVAC Mechanic	1	1	1	1
IW Field Inspector	1	1	1	1
Landscape Inspector I (Flex)	0	2	1	1
Landscape Inspector II	0	1	3	3
Lead Custodian	1	1	1	1
Lead Equipment Mechanic	0	0	0	1
Lead Maintenance Worker	4	2	2	2
Lead Park Construction & Maintenance Worker	0	1	1	1
Maintenance Supervisor	1	1	1	1

PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Maintenance Worker I (Flex)	15	11	11	11
Maintenance Worker II	4	5	4	4
Maintenance Worker III	4	3	5	6
NPDES Coordinator	0	1	1	1
NPDES Inspector I (Flex)	0	0	1	1
NPDES Inspector II	0	1	1	1
Office Assistant	2	1	1	1
Operations & Maintenance Division Manager (U)	1	1	1	1
Parks And Landscape Maintenance Supv	0	1	1	1
Parks Maintenance Worker II	0	2	2	2
Plumber	1	1	1	1
Pool Maintenance Coordinator	0	1	1	1
Principal Civil Engineer	1	1	1	1
Public Works Safety & Training Officer	0	0	1	1
Real Property Manager	0	1	1	1
Safety & Training Officer	1	1	0	0
Senior Arborist	0	1	1	1
Senior Civil Engineer/Division Manager (U)	0	0	1	1
Senior Management Analyst	1	1	1	1
Street Signal/Lighting Supervisor	1	1	1	1
Traffic Engineer	1	1	1	1
Traffic Engineering Associate	1	1	1	2
Traffic Operations And Systems Analyst	1	1	0	0

PERSONNEL SUMMARY

DEPARTMENT	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Traffic Signal Technician I (Flex)	1	0	0	0
Traffic Signal Technician II	2	3	2	1
Traffic Signal Technician III	0	0	1	3
Tree Trimmer Assistant	1	0	0	0
Tree Trimmer I	1	0	0	0
Tree Trimmer II	1	0	0	0
Public Works Total	102	106	110	116

PUBLIC WORKS
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
0001 Administration	2,154,183	2,049,679	3,108,118	2,125,322	2,270,333	-27%
1106 Cemetery Administration	215,451	527,078	207,668	193,970	1,204,116	480%
0069 Aquatics	189,340	228,607	228,716	207,134	232,047	1%
0099 Right of Way Cleaning	722,281	755,760	766,840	730,147	753,520	-2%
8751 COVID-19 Activity	335,394	-	-	151,171	-	-
0025 Capital Projects	1,552,401	1,534,598	1,565,826	1,652,133	1,970,185	26%
0072 Parks Maintenance	3,771,670	4,102,130	4,343,856	4,069,109	4,574,240	5%
0090 Tree Maint (Urban Forestry)	1,429,963	1,432,930	1,429,425	1,298,304	1,479,151	3%
0106 City-Owned Median Maintenance	151,035	206,000	206,000	196,696	206,000	-
0026 Traffic Engineering	755,164	599,270	657,886	687,664	834,717	27%
0027 Stormwater Management	513,123	535,646	536,879	435,428	575,784	7%
0030 Land Development	-	657,563	693,100	579,855	762,195	10%
0031 Real Property	363,150	313,215	314,718	252,910	349,643	11%
0036 Custodial Maintenance	1,340,346	1,419,321	1,425,100	1,337,559	1,472,447	3%
0037 Building Maintenance	1,687,066	2,143,827	2,645,046	2,003,746	2,434,134	-8%
0088 Street Maintenance	2,007,624	2,012,753	2,244,089	2,048,698	2,207,332	-2%
0089 Graffiti Removal	294,201	313,712	372,081	328,298	396,453	7%
0091 Concrete Maintenance	537,133	568,492	572,631	556,722	665,372	16%
0092 Street Light Maintenance	2,163,208	2,149,302	2,249,334	2,112,283	2,251,120	0%
0093 Traffic Signal Maintenance	1,306,251	1,554,971	1,996,986	1,673,064	2,145,759	7%
0100 Vehicle Maintenance	3,255,832	3,184,683	3,440,183	2,979,546	3,393,383	-1%
0125 Property Maintenance	103,227	530,520	505,520	281,815	556,120	10%
0151 Storm Drain	184,959	249,623	375,623	314,712	534,064	42%
0152 Traffic Signs & Markings	816,868	720,462	783,160	762,198	738,240	-6%
0977 CARPS /CCPP	53,746	54,549	54,549	54,589	53,751	-1%
0978 OPP Grant	60,907	58,841	58,841	58,199	23,492	-60%
0981 TCU TIRE GRANT	5,246	10,000	10,000	172	-	-100%
8775 Floyd Incident May 2020	2,622	-	-	-	-	-
8790 Bryce Hanes Park Landscape Maint	-	-	66,188	29,184	66,188	-
Grand Total	25,972,392	27,913,530	30,858,362	27,120,630	32,149,786	4%

B. Expenditures BY Classification	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2019-20
Salaries	6,124,396	7,316,480	7,407,119	6,300,526	8,188,588	11%
Benefits	3,964,344	4,138,347	4,163,368	3,861,422	4,644,728	12%
Maintenance & Operations	12,505,853	13,917,755	16,597,554	13,859,533	16,259,839	-2%
Internal Service Charges	3,343,599	3,082,049	3,231,421	3,082,049	3,597,731	11%
Credit/billables	-	(541,100)	(541,100)	-	(541,100)	-
Debt Service	34,200	-	-	17,100	-	-
Grand Total	25,972,392	27,913,530	30,858,362	27,120,630	32,149,786	4%

C. Funding Sources	FY 2019-20 Actual	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2019-20
001 General	13,976,424	15,506,895	16,962,615	15,319,113	22,240,480	31%
111 AB2766 air quality	-	-	896,789	677,633	-	-100%
123 Federal grant programs	119,899	123,390	123,390	112,960	77,243	-37%
126 Gas tax fund	4,756,516	5,203,754	5,203,754	4,818,260	4,866,273	-6%
128 Traffic safety	364,548	630,000	630,000	629,998	-	-100%
129 Measure I	1,582,800	1,650,000	1,650,000	1,509,444	-	-100%
131 CDBG-CV 1	-	-	336,823	16,520	-	-100%

247 Cultural Developmnt Construction	90,519	99,920	99,920	88,051	-	-100%
527 Integrated waste management	1,393,739	1,147,757	1,147,757	582,260	1,203,776	5%
635 Fleet services fund	3,687,947	3,551,814	3,807,314	3,366,391	3,762,015	-
Grand Total	25,972,392	27,913,530	30,858,362	27,120,630	32,149,786	4%

General Fund
PUBLIC WORKS
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	919,231	151,048	294,500	249,765	338,800
Auto Phone Allowance	14,908	5,577	8,700	8,700	8,700
Salaries Temporary Parttime	-	-	-	12,025	-
Overtime	6,606	-	-	228	-
Vacation Pay	19,396	-	-	-	-
PERS Retirement	80,045	13,651	34,937	25,124	31,580
Health Life Insurance	123,274	22,394	34,033	26,561	46,070
Medicare	12,135	2,334	4,467	4,009	4,913
Calpers Unfunded Liability	197,935	37,796	44,783	44,783	64,510
Garage Charges	-	-	30,000	-	-
Workers Compensation	101,472	21,700	24,898	24,898	28,697
Liability	86,031	36,600	50,292	50,292	87,445
IT Charges In House	197,599	49,900	16,230	15,680	27,611
Fleet Charges Fuel	-	-	110,000	-	-
Material And Supplies	-	1,656	2,000	2,000	5,000
Small Tools And Equipment	36	322	300	-	500
Dues And Subscriptions	-	835	1,700	958	2,000
Meetings And Conferences	3,882	-	950	-	2,000
Education And Training	-	-	-	-	500
Equipment Maintenance	-	75	100	-	100
Printing Charges	285	346	1,000	984	1,000
Postage	1,047	1,024	1,250	1,236	2,000
Copy Machine Charges	5,254	4,495	6,000	5,534	6,000
Other Operating Expense	-	25	-	-	500
Management Allowance	100	-	300	-	-
Professional Contractual	8,813	26,950	30,000	20,280	40,000
Motor Vehicles	455,806	-	-	-	-
Communications Equipment	16,572	-	-	-	-
Administration Totals:	2,250,426	376,725	696,440	493,057	697,925

General Fund
PUBLIC WORKS
Capital Projects

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	512,636	608,134	1,000,906	680,209	1,176,885
Special Salaries	387	-	-	692	900
Auto Phone Allowance	-	5,626	2,760	2,760	2,760
Salaries Temporary Parttime	980	414	-	5,549	-
Overtime	55,918	101,130	60,000	83,229	80,000
Vacation Pay	12,168	10,291	-	7,522	-
PERS Retirement	47,532	58,425	107,180	73,680	116,060
Health Life Insurance	53,096	75,688	129,091	87,585	166,468
Medicare	8,561	10,665	14,553	11,425	17,078
Calpers Unfunded Liability	171,544	238,096	304,523	304,523	356,956
Garage Charges	5,879	2,800	7,368	7,368	11,110
Workers Compensation	90,506	82,000	89,856	89,856	89,083
Liability	76,733	138,200	181,503	181,503	271,450
IT Charges In House	176,244	188,600	58,573	56,588	85,710
Fleet Charges Fuel	3,788	3,600	4,848	4,848	10,126
Credit C-1 Recoverable	-	-	(457,700)	-	(457,700)
Computer Equip-Non Capital	12,627	2,500	-	-	-
Material And Supplies	9,779	2,741	4,600	5,178	8,000
Small Tools And Equipment	1,500	203	27,500	2,431	2,500
Dues And Subscriptions	578	3,400	3,845	3,845	5,000
Education And Training	1,804	3,939	4,818	4,296	6,000
Software Maintenance	12,424	13,500	16,000	12,994	16,000
Equipment Maintenance	-	-	2,000	-	2,000
Printing Charges	248	-	600	18	600
Copy Machine Charges	1,530	2,413	2,400	1,617	2,600
Other Operating Expense	1,200	-	-	-	-
Management Allowance	50	36	600	-	600
Professional Contractual	52,716	-	-	-	-
Motor Vehicles	62,469	-	-	-	-
	-	-	-	24,418	-
Capital Projects Totals:	1,372,896	1,552,401	\$1,565,826	1,652,133	1,970,185

General Fund
PUBLIC WORKS
Traffic Engineering

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	103,365	281,785	318,794	275,958	369,359
Auto Phone Allowance	-	159	2,070	2,070	2,070
Salaries Temporary Parttime	23,226	37,647	-	46,672	45,000
Overtime	4,945	5,603	7,000	-	12,000
Vacation Pay	-	26,240	-	1,342	-
PERS Retirement	9,879	27,677	32,495	31,036	37,819
Health Life Insurance	13,752	38,161	46,173	39,210	54,531
Medicare	1,914	5,156	4,283	4,809	6,182
Calpers Unfunded Liability	39,587	79,396	71,652	71,652	90,315
Garage Charges	24,364	28,300	52,139	52,139	35,721
Workers Compensation	24,578	32,500	26,413	26,413	32,512
Liability	20,838	54,700	53,353	53,353	99,070
IT Charges In House	47,862	74,700	17,217	16,634	31,281
Fleet Charges Fuel	18,703	20,000	19,597	19,597	8,555
Credit C-1 Recoverable	-	-	(83,400)	-	(83,400)
Material And Supplies	4,200	-	-	-	-
Dues And Subscriptions	568	-	-	-	-
Education And Training	475	-	-	-	-
Software Maintenance	445	-	-	-	-
Equipment Maintenance	4,416	27,478	-	-	-
Printing Charges	119	-	-	-	-
Other Operating Expense	3,669	-	-	-	-
Professional Contractual	12,654	-	-	-	-
Traffic Engineering Totals:	359,560	739,502	567,786	640,886	741,017

General Fund
PUBLIC WORKS
Stormwater Management

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	142,123	142,327	157,560	148,841	157,560
Overtime	5,608	17,507	1,500	21,374	20,000
PERS Retirement	13,774	14,687	17,769	16,916	15,950
Health Life Insurance	10,611	11,269	12,426	11,992	13,276
Medicare	2,146	2,328	2,285	2,480	2,285
Calpers Unfunded Liability	-	37,796	44,783	44,783	43,007
Garage Charges	2,780	-	2,005	2,005	9,461
Workers Compensation Liability	-	12,700	13,642	13,642	12,616
	-	21,300	27,556	27,556	38,444
IT Charges In House	-	29,100	8,893	8,591	12,139
Fleet Charges Fuel	972	-	2,361	2,361	1,856
Material And Supplies	120	312	600	600	692
Small Tools And Equipment	-	115	600	-	600
Dues And Subscriptions	-	-	800	-	800
Education And Training	745	935	2,000	218	5,000
Printing Charges	25	-	100	-	100
Other Operating Expense	-	220,495	230,000	133,489	230,000
Professional Contractual	226,029	2,253	12,000	581	12,000
Stormwater Management	404,933	513,123	536,879	435,428	575,784

General Fund
PUBLIC WORKS
Land Development

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	345,603	251,769	374,980
Auto Phone Allowance	-	-	6,900	6,900	6,900
Overtime	-	-	500	108	-
Vacation Pay	-	-	-	29,046	-
PERS Retirement	-	-	39,357	28,030	38,502
Health Life Insurance	-	-	48,655	32,146	43,873
Medicare	-	-	5,111	4,178	5,437
Calpers Unfunded Liability	-	-	89,566	89,566	86,013
Garage Charges	-	-	3,984	3,984	590
Workers Compensation Liability	-	-	28,845	28,845	31,342
IT Charges In House	-	-	58,265	58,265	95,503
Fleet Charges Fuel	-	-	18,803	18,166	30,155
Material And Supplies	-	-	1,711	1,711	-
Small Tools And Equipment	-	-	900	881	1,500
Education And Training	-	-	500	-	1,000
Printing Charges	-	-	2,000	-	4,000
Postage	-	-	300	-	300
Professional Contractual	-	-	100	109	100
Land Development Totals:	-	-	42,000	26,150	42,000
	-	-	693,100	579,855	762,195

General Fund
PUBLIC WORKS
Real Property

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	43,277	157,485	160,393	100,533	156,744
Auto Phone Allowance	-	557	2,070	2,070	2,070
Salaries Temporary Parttime	(1,223)	-	-	4,067	-
Overtime	424	-	1,000	-	2,000
Vacation Pay	3,523	-	-	1,342	-
PERS Retirement	3,931	14,903	16,725	10,117	15,048
Health Life Insurance	5,651	19,729	23,367	14,764	26,101
Medicare	678	2,360	2,356	1,574	2,273
Calpers Unfunded Liability	26,391	60,496	49,261	49,261	47,307
Workers Compensation	19,092	21,300	14,561	14,561	13,495
Liability	16,186	35,800	29,412	29,412	41,121
IT Charges In House	37,178	48,900	9,492	9,170	12,984
Material And Supplies	1,317	991	1,000	1,000	1,500
Advertising	427	427	3,582	3,582	3,000
Dues And Subscriptions	-	203	-	-	2,000
Education And Training	-	-	-	-	2,000
Printing Charges	24	-	-	-	-
Postage	58	-	-	-	-
Other Operating Expense	53	-	-	-	-
Professional Contractual	24,800	-	-	10,000	12,000
Outside Legal Services	-	-	1,500	1,456	10,000
Real Property Totals:	181,785	363,150	314,718	252,910	349,643

General Fund
PUBLIC WORKS
Custodial Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	419,430	448,100	469,871	446,817	471,342
Salaries Temporary Parttime	256,328	229,101	297,000	237,057	297,000
Overtime	1,261	2,412	2,500	4,951	2,500
Vacation Pay	4,760	4,824	-	14,345	-
PERS Retirement	46,291	52,933	51,530	58,178	46,785
Health Life Insurance	78,148	85,780	98,017	86,364	92,302
Medicare	8,558	8,545	6,813	8,841	12,591
Calpers Unfunded Liability	136,575	204,996	242,947	242,947	233,312
Garage Charges	7,535	14,100	10,296	10,296	24,076
Workers Compensation	46,942	42,000	44,954	44,954	41,189
Liability	39,798	70,800	90,805	90,805	125,508
IT Charges In House	91,411	96,600	29,304	28,310	39,629
Fleet Charges Fuel	3,304	3,900	2,763	2,763	2,914
Material And Supplies	50,960	46,339	53,500	44,146	58,500
Small Tools And Equipment	9,261	7,391	8,800	6,458	8,800
Rentals	10,602	10,488	16,000	10,327	16,000
Other Professional Services	15,465	12,039	-	-	-
Custodial Maintenance	1,226,630	1,340,346	1,425,100	1,337,559	1,472,447

General Fund
PUBLIC WORKS
Building Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	355,538	366,310	387,482	339,544	455,339
Salaries Temporary Parttime	-	2,197	5,616	5,324	5,616
Overtime	35,113	40,710	50,000	43,026	50,000
Vacation Pay	4,754	11,184	-	13,718	-
PERS Retirement	34,242	37,669	43,260	37,905	47,419
Health Life Insurance	46,504	48,586	55,640	49,473	78,448
Medicare	3,862	3,894	5,618	4,852	7,409
Calpers Unfunded Liability	96,988	148,296	130,990	130,990	168,802
Garage Charges	6,926	11,100	10,483	10,483	10,932
Workers Compensation	41,462	38,700	34,576	34,576	35,280
Liability	35,153	65,200	69,841	69,841	107,503
IT Charges In House	80,740	89,000	22,538	21,774	33,944
Fleet Charges Fuel	13,852	10,800	17,619	17,619	19,042
Material And Supplies	171,404	168,769	232,500	195,167	250,000
Small Tools And Equipment	7,695	12,447	39,500	5,710	15,000
Education And Training	2,151	1,659	2,200	2,144	2,100
Software Maintenance	16,731	17,065	63,000	25,235	28,000
Rentals	3,989	1,289	49,000	46,673	24,000
Equipment Maintenance	57,464	62,169	154,500	100,992	204,500
Copy Machine Charges	92	196	300	203	300
Other Operating Expense	2,067	1,549	4,300	2,850	4,300
Professional Contractual	235,351	346,001	691,960	617,013	768,000
Other Professional Services	136,679	70,857	103,100	85,265	118,200
Miscellaneous Equipment	7,900	41,421	44,200	38,800	-
Building Maintenance	1,396,657	1,597,066	2,218,223	1,899,175	2,434,134

General Fund
PUBLIC WORKS
Aquatics

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	44,066	48,535	51,564	51,519	51,564
Overtime	287	2,197	1,000	11,806	1,000
PERS Retirement	4,537	5,305	6,119	6,170	5,523
Health Life Insurance	8,667	10,080	10,678	10,660	10,776
Medicare	643	736	748	919	748
Calpers Unfunded Liability	-	18,896	22,392	22,391	21,503
Workers Compensation	-	4,400	4,961	4,961	4,578
Liability	-	7,500	10,021	10,021	13,950
IT Charges In House	-	10,200	3,234	3,124	4,405
Material And Supplies	64,606	72,484	78,500	65,546	68,500
Small Tools And Equipment	-	-	3,500	1,489	3,500
Rentals	63	193	200	162	200
Equipment Maintenance	3,557	6,855	30,000	18,365	30,000
Professional Contractual	-	1,960	5,800	-	15,800
Other Professional Services	9,382	-	-	-	-
Aquatics Totals:	135,808	189,340	228,716	207,134	232,047

General Fund
PUBLIC WORKS
Parks Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	392,778	442,827	462,702	427,032	554,386
Special Salaries	600	600	600	600	600
Salaries Temporary Parttime	106,600	12,723	104,798	-	104,798
Overtime	48,831	54,378	40,800	32,629	50,000
Vacation Pay	7,885	13,003	-	2,346	-
PERS Retirement	41,482	45,130	49,993	47,522	55,016
Health Life Insurance	57,200	68,466	77,260	63,849	92,766
Medicare	8,082	7,621	6,735	6,748	10,284
Calpers Unfunded Liability	-	151,196	173,533	173,533	209,658
Garage Charges	52,114	66,700	141,534	141,534	97,280
Workers Compensation	80,709	43,200	42,834	42,834	43,458
Liability	9,836	72,800	86,521	86,521	132,423
IT Charges In House	167,460	99,300	27,921	26,975	41,813
Fleet Charges Fuel	28,714	28,000	28,670	28,670	49,757
Material And Supplies	134,727	141,447	67,900	52,357	80,600
Small Tools And Equipment	-	3,734	2,000	1,967	27,000
Dues And Subscriptions	-	200	200	200	200
Meetings And Conferences	139	-	-	-	-
Education And Training	106	309	500	360	500
Water Charges	1,127,734	1,167,018	1,325,000	1,324,984	1,300,000
Rentals	6,982	4,712	5,000	3,910	5,000
Equipment Maintenance	14,059	32,720	500	432	500
Printing Charges	44	-	-	-	-
Professional Contractual	28,574	174,807	305,150	211,204	442,450
Other Professional Services	130,392	195,773	25,500	19,906	25,500
Landscape Contracts	1,250,151	945,006	1,250,250	1,250,250	1,240,250
Miscellaneous Equipment	-	-	-	-	697,925
Parks Maintenance Totals:	3,695,200	3,771,670	4,225,902	3,946,363	4,574,240

General Fund
PUBLIC WORKS
Street Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	554,487	233,344	275,521	249,152	271,224
Auto Phone Allowance	-	1,579	5,865	5,639	-
Salaries Temporary Parttime	9,084	-	-	-	-
Overtime	108,533	44,314	100,280	52,648	101,000
Vacation Pay	16,277	7,471	-	8,642	-
PERS Retirement	54,175	23,129	32,070	29,241	28,514
Health Life Insurance	90,157	36,469	47,209	42,945	41,903
Medicare	9,333	4,136	4,097	4,555	64,510
Calpers Unfunded Liability	194,636	106,796	109,718	109,718	279,544
Garage Charges	272,335	206,600	369,580	369,580	174,812
Workers Compensation	81,873	26,900	25,764	25,764	57,134
Liability	69,414	45,200	52,041	52,041	174,096
IT Charges In House	159,434	61,800	16,794	16,225	54,971
Fleet Charges Fuel	71,488	60,600	81,102	81,102	73,404
Material And Supplies	190,861	-	-	-	-
Small Tools And Equipment	11,458	-	-	-	-
Software Maintenance	8,100	-	-	-	-
Rentals	21,257	-	-	-	-
Equipment Maintenance	1,003	-	-	-	-
Printing Charges	117	-	-	-	-
Copy Machine Charges	1,512	-	-	-	-
Professional Contractual	74,931	-	-	-	-
Other Professional Services	2,266	-	10,000	9,339	-
Motor Vehicles	185,863	-	-	-	-
Street Maintenance Totals:	2,188,594	858,337	1,130,041	1,056,590	1,261,999

General Fund
PUBLIC WORKS
Graffiti Removal

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	160,469	70,990	83,435	70,173	120,670
Overtime	58,915	23,926	24,000	7,280	24,000
Vacation Pay	2,172	1,261	-	1,261	-
PERS Retirement	15,286	7,270	9,579	8,111	12,603
Health Life Insurance	26,295	13,687	16,338	12,848	23,933
Medicare	3,213	1,397	1,210	1,146	2,098
Calpers Unfunded Liability	65,978	35,896	42,544	42,544	55,909
Garage Charges	21,136	40,800	60,662	60,662	22,450
Workers Compensation	21,913	7,000	7,937	7,937	6,339
Liability	18,578	11,800	16,032	16,032	19,317
IT Charges In House	42,672	16,100	5,174	4,998	6,099
Fleet Charges Fuel	16,084	16,300	11,973	11,973	9,834
Material And Supplies	55,106	60	30,000	30,000	-
Small Tools And Equipment	18,164	-	-	-	-
Rentals	2,464	-	-	-	-
Equipment Maintenance	2,180	-	-	-	-
Printing Charges	24	-	-	-	-
Professional Contractual	8,917	-	-	-	-
Graffiti Removal Totals:	539,567	246,486	308,881	274,964	303,253

General Fund
PUBLIC WORKS
Tree Maint (Urban Forestry)

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	321,592	344,420	277,449	360,118
Overtime	-	51,211	45,000	17,558	25,000
Vacation Pay	-	2,402	-	22,024	-
PERS Retirement	-	32,986	38,575	31,524	36,174
Health Life Insurance	-	49,754	50,093	43,692	49,305
Medicare	-	5,458	5,011	4,652	5,585
Calpers Unfunded Liability	-	132,296	128,751	128,751	123,645
Garage Charges	-	-	-	-	15,128
Workers Compensation Liability	-	27,100	31,449	31,449	30,052
IT Charges In House	-	45,700	63,525	63,525	91,574
Fleet Charges Fuel	-	62,400	20,500	19,805	28,914
Material And Supplies	-	-	-	-	7,356
Software Maintenance	-	1,779	16,000	5,725	16,000
Rentals	90,573	4,000	4,000	4,000	4,000
Professional Contractual	1,340,485	38,368	34,000	618	38,200
Miscellaneous Equipment	-	9,645	-	(25)	-
Tree Maint (Urban Forestry)	1,431,058	784,688	781,325	650,748	831,051

General Fund
PUBLIC WORKS
Concrete Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	61,791	76,562	62,284	161,505
Overtime	-	15,873	-	3,077	-
PERS Retirement	-	6,761	9,084	7,462	16,676
Health Life Insurance	-	7,675	11,983	9,182	32,538
Medicare	-	1,127	1,110	971	2,342
Calpers Unfunded Liability	-	32,096	38,065	38,065	79,562
Garage Charges	4,476	12,200	8,570	8,570	-
Workers Compensation	-	6,400	7,088	7,088	14,217
Liability	-	10,800	14,317	14,317	43,322
IT Charges In House	-	14,700	4,620	4,464	13,679
Fleet Charges Fuel	1,787	2,100	572	572	1,531
Professional Contractual	619,999	-	-	-	300,000
Concrete Maintenance Totals:	626,262	171,521	171,973	156,054	665,372

General Fund
PUBLIC WORKS
Street Light Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	48,204	-	15,611	17,373	18,513
Auto Phone Allowance	-	-	1,035	995	1,035
Overtime	2,331	-	-	54	-
Vacation Pay	7,546	-	-	1,240	-
PERS Retirement	4,665	-	1,852	2,070	1,983
Health Life Insurance	5,661	-	2,250	2,223	2,349
Medicare	537	-	241	288	268
Calpers Unfunded Liability	16,495	-	3,359	3,359	3,226
Garage Charges	14,791	-	-	-	12,990
Workers Compensation	4,670	-	1,432	1,432	1,611
Liability	3,959	-	2,893	2,893	4,910
IT Charges In House	9,094	-	934	902	1,550
Fleet Charges Fuel	4,293	-	-	-	1,785
Electric Charges	-	-	-	-	1,650,000
Professional Contractual	554,817	-	100,000	99,958	-
Street Light Maintenance	677,063	-	129,607	132,787	1,700,220

General Fund
PUBLIC WORK
Traffic Signal Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	256,426	186,298	47,300	25,848	407,994
Overtime	57,765	30,288	-	-	-
Vacation Pay	8,819	-	-	694	-
PERS Retirement	22,905	18,250	5,473	2,931	40,761
Health Life Insurance	30,566	31,723	8,562	6,097	59,140
Medicare	4,387	3,169	710	397	5,916
Calpers Unfunded Liability	52,783	84,996	16,794	16,794	134,396
Garage Charges	3,640	5,800	1,333	1,333	11,299
Workers Compensation	30,412	23,300	4,325	4,325	27,969
Liability	30,457	39,300	8,736	8,736	85,226
IT Charges In House	59,222	53,600	2,819	2,724	26,910
Fleet Charges Fuel	1,870	1,200	2,671	2,671	14,107
Material And Supplies	223,544	-	76,000	75,696	30,000
Small Tools And Equipment	2,358	-	-	-	-
Software Maintenance	8,100	-	-	-	-
Rentals	6,430	-	-	-	-
Other Operating Expense	(116)	-	-	-	-
Professional Contractual	499,817	-	213,500	191,510	113,500
Motor Vehicles	-	-	150,000	-	-
Miscellaneous Equipment	18,968	-	-	-	-
Traffic Signal Maintenance	1,318,353	477,923	538,222	339,753	957,219

General Fund
PUBLIC WORKS
Right of Way Cleaning

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	37,707	68,981	83,435	70,173	73,066
Overtime	3,455	11,495	8,000	2,643	8,000
Vacation Pay	-	1,261	-	1,261	-
PERS Retirement	3,891	7,241	9,579	8,104	7,505
Health Life Insurance	6,793	11,455	16,338	11,984	13,373
Medicare	597	1,186	1,210	1,078	1,059
Calpers Unfunded Liability	13,196	35,896	42,544	42,544	34,405
Garage Charges	-	-	23,462	23,462	30,517
Workers Compensation	4,206	7,000	7,937	7,937	6,339
Liability	3,566	11,800	16,032	16,032	19,317
IT Charges In House	8,190	16,100	5,174	4,998	6,099
Fleet Charges Fuel	-	-	3,132	3,132	3,840
Professional Contractual	370,859	-	-	-	-
Right of Way Cleaning	452,458	172,415	216,840	193,347	203,520

General Fund
PUBLIC WORKS
Property Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	-	-	3,000	1,520	1,000
Electric Charges	-	50,348	180,000	147,941	180,000
Gas Charges	-	2,854	5,000	1,042	5,000
Water Charges	-	4,497	12,000	11,988	12,000
Refuse	-	-	6,600	6,162	6,600
Telephone Charges	-	-	20,000	18,660	20,000
Rentals	-	-	14,056	7,371	28,200
Equipment Maintenance	-	-	6,100	6,100	-
Other Operating Expense	-	1,113	24,100	380	20,000
Professional Contractual	-	44,414	234,664	80,652	283,320
Property Maintenance	-	103,227	505,520	281,815	556,120

General Fund
PUBLIC WORKS
Storm Drain

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	127,943	-	934	1,722	140,509
Overtime	18,735	-	-	143	-
Vacation Pay	3,446	-	-	-	-
PERS Retirement	12,521	-	152	206	15,048
Health Life Insurance	17,603	-	195	5	26,529
Medicare	2,179	-	19	27	2,037
Calpers Unfunded Liability	52,783	-	-	-	58,059
Garage Charges	-	-	-	-	25,650
Workers Compensation	19,560	-	-	-	7,645
Liability	16,584	-	-	-	23,296
IT Charges In House	38,090	-	-	-	7,356
Fleet Charges Fuel	-	-	-	-	5,435
Material And Supplies	4,033	-	-	-	-
Rentals	29,839	-	-	-	-
Professional Contractual	-	-	4,200	-	55,000
Motor Vehicles	-	-	-	-	100,000
Miscellaneous Equipment	-	-	98,000	97,977	-
Storm Drain Totals:	343,315	-	103,500	100,080	466,564

General Fund
PUBLIC WORKS
Traffic Signs & Markings

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	81,976	124,731	99,910	95,367	99,314
Overtime	24,078	15,194	4,500	8,422	18,000
Vacation Pay	-	-	-	8,294	-
PERS Retirement	8,319	12,422	10,552	10,139	9,342
Health Life Insurance	15,040	11,857	13,189	11,514	13,361
Medicare	1,541	2,030	1,449	1,627	1,701
Calpers Unfunded Liability	26,391	47,196	33,587	33,587	32,256
Workers Compensation	13,547	-	8,980	8,980	8,238
Liability	11,486	-	18,140	18,140	25,102
IT Charges In House	26,382	-	5,854	5,655	7,926
Material And Supplies	234,894	-	-	-	-
Advertising	1,351	-	-	-	-
Education And Training	589	-	-	-	-
Software Maintenance	411	-	-	-	-
Rentals	1,395	-	-	-	-
Equipment Maintenance	1,774	-	-	-	-
Professional Contractual	437,352	-	60,000	52,899	-
Traffic Signs & Markings	886,527	213,429	256,160	254,622	215,240

General Fund
PUBLIC WORKS
Cemetery Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	34,062	34,590	40,006	34,178	41,634
Overtime	3,031	3,139	4,500	572	4,500
Vacation Pay	-	-	-	3,445	-
PERS Retirement	3,518	3,794	4,747	4,106	4,459
Health Life Insurance	6,674	7,063	7,369	6,896	8,594
Medicare	538	547	580	554	604
Calpers Unfunded Liability	-	18,896	22,391	22,391	21,503
Garage Charges	2,176	23,100	15,521	15,521	1,066
Workers Compensation	-	3,400	3,783	3,783	3,689
Liability	-	5,700	7,642	7,642	11,242
IT Charges In House	-	7,700	2,466	2,383	3,550
Fleet Charges Fuel	339	11,900	1,062	1,062	674
Material And Supplies	5,400	4,699	5,400	5,296	11,400
Small Tools And Equipment	-	518	1,000	999	1,000,000
Electric Charges	453	386	500	254	500
Water Charges	32,562	34,920	35,000	29,788	35,000
Rentals	-	-	600	-	600
Other Professional Services	-	11,000	-	-	-
Landscape Contracts	45,467	44,100	55,100	55,100	55,100
Cemetery Administration	134,220	215,451	207,668	193,970	1,204,116

General Fund
PUBLIC WORKS
Bryce Hanes Park Landscape Maint

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	2,800	-	2,800
PERS Retirement	-	-	320	-	320
Medicare	-	-	41	-	41
Material And Supplies	-	-	12,000	-	12,000
Electric Charges	-	-	1,600	202	1,600
Water Charges	-	-	15,000	2,752	10,000
Professional Contractual	-	-	1,700	-	6,700
Landscape Contracts	-	-	32,727	26,230	32,727
Bryce Hanes Park	-	-	66,188	29,184	66,188

**AB2766 Air Quality
PUBLIC WORKS
Administration**

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Motor Vehicles	-	-	896,789	677,633	-
Administration Totals:	-	-	896,789	677,633	-

Federal Grant Programs
PUBLIC WORKS
CARPS/CCPP

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	236	-	-	342	451
PERS Retirement	24	-	-	41	-
Health Life Insurance	36	-	-	69	-
Medicare	3	-	-	(4)	-
Civic And Promotional	12,615	-	-	-	-
Professional Contractual	41,103	53,746	54,549	54,141	53,300
CARPS /CCPP Totals:	54,018	53,746	54,549	54,589	53,751

Federal Grant Programs
PUBLIC WORKS
OPP Grant

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	637	1,036	1,000	217	992
Overtime	-	-	-	143	-
PERS Retirement	66	113	-	26	-
Health Life Insurance	66	190	-	67	-
Medicare	9	15	-	5	-
Material And Supplies	7,000	2,000	3,000	1,851	-
Advertising	24,990	-	-	-	-
Civic And Promotional	25,000	-	-	-	-
Professional Contractual	-	57,552	54,841	55,890	22,500
OPP Grant Totals:	57,768	60,907	58,841	58,199	23,492

Gas Tax Fund
PUBLIC WORKS
Traffic Engineering

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	-	2,609	1,500	1,500	3,000
Small Tools And Equipment	-	346	4,400	4,400	9,000
Dues And Subscriptions	-	344	1,900	1,900	1,900
Education And Training	-	-	900	900	900
Software Maintenance	-	-	8,546	-	10,000
Equipment Maintenance	-	6,447	9,000	9,000	9,000
Printing Charges	-	-	1,000	1,000	1,000
Copy Machine Charges	-	-	900	28,000	900
Other Operating Expense	-	-	19,454	-	28,000
Professional Contractual	-	5,916	42,500	42,500	30,000
Traffic Engineering Totals:	-	15,661	90,100	89,200	93,700

Gas Tax Fund
PUBLIC WORKS
Parks Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	52,769	52,051	-
Overtime	-	-	-	4,815	-
PERS Retirement	-	-	6,261	5,554	-
Health Life Insurance	-	-	8,639	8,577	-
Medicare	-	-	765	836	-
Calpers Unfunded Liability	-	-	22,391	22,391	-
Workers Compensation Liability	-	-	4,913 9,923	7,815 15,786	-
IT Charges In House	-	-	3,094	4,922	-
Parks Maintenance Totals:	-	-	108,754	122,746	-

Gas Tax Fund
PUBLIC WORKS
Graffiti Removal

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	-	45,396	55,700	50,631	85,700
Small Tools And Equipment	-	646	3,500	-	3,500
Rentals	-	1,673	2,500	1,204	2,500
Equipment Maintenance	-	-	1,500	1,500	1,500
Graffiti Removal Totals:	-	47,715	63,200	53,334	93,200

Gas Tax Fund
PUBLIC WORKS
Tree Maint (Urban Forestry)

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Small Tools And Equipment	-	14,727	15,000	14,991	15,000
Dues And Subscriptions	-	-	-	180	-
Rentals	-	-	1,500	1,500	1,500
Equipment Maintenance	-	645	1,000	929	1,000
Printing Charges	-	307	600	593	600
Professional Contractual	-	579,596	630,000	629,363	630,000
Miscellaneous Equipment	-	50,000	-	-	-
Tree Maint (Urban Forestry)	-	645,274	648,100	647,557	648,100

Gas Tax Fund
PUBLIC WORKS
Street Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	264,059	372,110	292,956	386,980
Auto Phone Allowance	-	-	-	-	5,865
Overtime	-	32,560	-	11,759	20,000
Vacation Pay	-	4,289	-	-	-
PERS Retirement	-	28,511	43,624	34,629	40,825
Health Life Insurance	-	46,507	64,056	43,793	71,364
Medicare	-	3,975	5,396	4,538	5,901
Calpers Unfunded Liability	-	151,196	190,327	190,327	152,698
Workers Compensation Liability	-	30,600	34,829	31,927	-
IT Charges In House	-	23,300	70,353	64,490	-
Material And Supplies	-	70,500	21,934	20,106	-
Small Tools And Equipment	-	139,711	164,400	162,131	207,000
Software Maintenance	-	6,537	7,000	6,985	7,000
Rentals	-	4,050	5,000	5,000	5,000
Equipment Maintenance	-	5,214	25,000	21,079	25,000
Printing Charges	-	726	6,100	3,252	3,500
Copy Machine Charges	-	95	200	22	200
Professional Contractual	-	1,148	5,000	1,629	5,000
Other Professional Services	-	8,383	-	-	-
Motor Vehicles	-	2,488	24,000	23,485	9,000
Street Maintenance Totals:	-	210,369	-	-	-
	-	1,034,218	1,039,328	918,108	945,333

Gas Tax Fund
PUBLIC WORKS
Street Light Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	10,875	-	-	-
Auto Phone Allowance	-	279	-	-	-
Overtime	-	1,817	-	280	-
Vacation Pay	-	1,207	-	-	-
PERS Retirement	-	954	-	0	-
Health Life Insurance	-	1,318	-	41	-
Medicare	-	208	-	4	-
Calpers Unfunded Liability	-	2,796	-	-	-
Garage Charges	-	14,500	15,226	15,226	-
Workers Compensation Liability	-	1,500	-	-	-
IT Charges In House	-	88,700	-	-	-
Fleet Charges Fuel	-	3,400	-	-	-
Professional Contractual	-	4,900	3,601	3,601	-
	-	447,955	450,900	450,900	550,900
Street Light Maintenance	-	580,409	469,726	470,052	550,900

Gas Tax Fund
PUBLIC WORKS
Traffic Signal Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	62,468	282,946	200,009	87,944
Overtime	-	18,309	60,100	46,018	60,100
Vacation Pay	-	-	-	8,294	-
PERS Retirement	-	5,996	30,490	21,193	8,688
Health Life Insurance	-	8,157	43,241	24,045	14,665
Medicare	-	1,186	4,103	3,718	1,275
Calpers Unfunded Liability	-	18,896	100,761	100,761	27,268
Workers Compensation	-	5,500	25,899	25,899	-
Liability	-	51,600	52,314	52,314	-
IT Charges In House	-	12,700	16,310	16,310	-
Material And Supplies	-	191,254	195,000	193,995	356,000
Dues And Subscriptions	-	680	1,000	-	1,000
Education And Training	-	1,340	1,500	1,390	1,500
Software Maintenance	-	15,000	8,100	7,290	8,100
Rentals	-	1,895	7,000	2,077	7,000
Professional Contractual	-	183,348	-	-	615,000
Traffic Signal Maintenance	-	578,329	828,763	703,313	1,188,540

Gas Tax Fund
PUBLIC WORKS
Right of Way Cleaning

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	-	549,866	550,000	536,800	550,000
Right of Way Cleaning	-	549,866	550,000	536,800	550,000

Gas Tax Fund
PUBLIC WORKS
City-Owned Median Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Material And Supplies	-	15,133	16,000	14,594	16,000
Rentals	-	1,500	-	-	-
Professional Contractual	-	3,231	-	-	-
Landscape Contracts	-	131,171	190,000	182,102	190,000
City-Owned Median	-	151,035	206,000	196,696	206,000

Gas Tax Fund
PUBLIC WORKS
Storm Drain

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	67,608	87,108	82,594	-
Overtime	-	17,338	25,000	8,125	25,000
Vacation Pay	-	482	-	-	-
PERS Retirement	-	7,390	10,335	9,873	-
Health Life Insurance	-	11,247	15,444	14,112	-
Medicare	-	1,240	1,263	1,319	-
Calpers Unfunded Liability	-	32,096	38,065	38,065	-
Workers Compensation	-	7,300	8,194	8,194	-
Liability	-	8,600	16,552	16,552	-
IT Charges In House	-	16,800	5,160	5,160	-
Material And Supplies	-	6,047	8,500	8,303	8,500
Small Tools And Equipment	-	4,845	10,000	9,937	4,000
Dues And Subscriptions	-	2,628	-	-	-
Education And Training	-	-	5,000	807	5,000
Rentals	-	1,338	16,500	11,589	25,000
Professional Contractual	-	-	25,000	-	-
Storm Drain Totals:	-	184,959	272,123	214,632	67,500

Gas Tax Fund
PUBLIC WORKS
Traffic Signs & Markings

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Workers Compensation	-	10,700	-	-	-
Liability	-	18,000	-	-	-
IT Charges In House	-	24,600	-	-	-
Material And Supplies	-	208,348	99,000	89,850	99,000
Education And Training	-	600	1,500	200	1,500
Software Maintenance	-	380	1,000	406	1,000
Rentals	-	1,117	1,500	1,122	1,500
Equipment Maintenance	-	1,498	4,000	609	-
Professional Contractual	-	338,196	420,000	415,388	420,000
Traffic Signs & Markings	-	603,439	527,000	507,575	523,000

Integrated Waste Management
PUBLIC WORKS
Administration

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	153,589	149,403	158,736	115,744	143,441
Special Salaries	900	1,627	1,800	1,212	900
Overtime	-	-	5,000	760	5,000
Vacation Pay	-	-	-	1,094	-
PERS Retirement	15,167	15,270	18,037	12,759	14,650
Health Life Insurance	26,061	26,319	30,066	20,423	31,810
Medicare	2,254	2,131	2,328	1,724	2,093
Calpers Unfunded Liability	39,587	56,696	67,174	67,174	64,510
Garage Charges	9	58,300	370	370	918
Workers Compensation	15,756	13,800	15,015	15,015	12,871
Liability	13,358	2,500	30,330	30,330	39,221
IT Charges In House	30,682	31,800	9,456	9,456	12,384
Fleet Charges Fuel	34	10,900	445	445	677
Material And Supplies	10,956	-	1,000	1,000	1,000
Small Tools And Equipment	-	-	300	-	300
Legal	-	630,194	-	-	-
Rentals	356	313	700	294	1,000
Printing Charges	568	691	415	48	1,000
Postage	36,572	-	38,770	-	40,000
Other Operating Expense	3,859	25	17,815	1,654	17,000
Professional Contractual	367,654	377,286	725,000	300,904	765,000
Outside Legal Services	-	-	25,000	1,716	50,000
Other Professional Services	13,450	133	-	140	-
Administration Totals:	730,812	1,377,388	1,147,757	582,260	1,203,776

Measure I
PUBLIC WORKS
Street Light Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Electric Charges	1,538,869	1,582,800	1,650,000	1,509,444	-
Street Light Maintenance	1,538,869	1,582,800	1,650,000	1,509,444	-

Fleet Services Fund

PUBLIC WORKS

Administration

Account Description	2019	2020	2021	2021	2022
	Actual Amount	Actual Amount	Amended Budget	Estimated Actual	Adopted Budget
Salaries Permanent Fulltime	106,757	120,331	141,473	114,940	135,825
Overtime	190	-	-	250	-
Vacation Pay	698	712	-	8,307	-
PERS Retirement	52,402	78,664	15,423	12,608	13,667
Health Life Insurance	12,443	13,269	21,348	17,297	21,274
Medicare	1,501	1,528	2,051	1,792	1,969
Calpers Unfunded Liability	17,154	24,596	51,500	51,500	49,458
Workers Compensation Liability	10,237 8,679	8,700 6,700	12,943 26,143	12,943 26,143	11,526 35,122
IT Charges In House	19,935	19,900	8,151	8,151	11,090
Debt Service Interest	-	34,200	-	17,100	-
Material And Supplies	2,592	3,074	4,000	2,550	4,000
Small Tools And Equipment	-	-	2,000	-	2,000
Education And Training	-	597	2,000	-	2,000
Electric Charges	57,659	38,341	48,000	69,695	48,000
Gas Charges	22,033	35,967	22,000	21,508	22,000
Water Charges	6,814	7,088	8,000	6,367	8,000
Software Maintenance	24,724	5,777	-	-	-
Printing Charges	-	-	-	-	200
Postage	-	92	100	112	500
Copy Machine Charges	-	536	2,000	1,112	2,000
Administration Totals:	343,819	400,071	367,132	372,372	368,632

Fleet Services Fund
PUBLIC WORKS
Vehicle Maintenance

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	502,517	528,904	640,451	556,781	628,135
Special Salaries	-	-	1,800	-	1,200
Overtime	7,663	4,185	7,000	2,728	7,000
Vacation Pay	3,642	5,924	-	4,613	-
PERS Retirement	364,685	572,234	70,365	61,839	62,591
Health Life Insurance	68,942	79,437	96,445	83,250	95,496
Medicare	7,457	7,865	9,313	8,230	9,125
Calpers Unfunded Liability	145,152	207,796	246,305	246,305	236,537
Garage Charges	23,490	17,300	18,668	18,668	25,747
Workers Compensation	60,609	52,600	58,618	58,618	53,152
Liability	51,386	9,300	118,404	118,404	161,962
IT Charges In House	118,025	121,100	36,915	36,915	51,139
Fleet Charges Fuel	13,748	8,400	8,698	8,698	6,597
Depreciation Expense	84,232	36,130	-	4	-
Computer Equip-Non Capital	-	15,066	-	-	-
Material And Supplies	411,633	416,528	467,600	427,265	467,600
Small Tools And Equipment	2,576	7,089	8,900	8,199	9,000
Motor Fuel And Lubricants	1,045,286	776,457	1,060,000	989,233	1,000,000
Fuel Excise Tax	-	-	74,500	57,402	-
Dues And Subscriptions	-	-	-	14	-
Education And Training	2,801	2,464	7,800	-	8,800
Software Maintenance	3,000	37,226	19,100	18,132	15,600
Rentals	12,609	22,450	42,000	16,123	42,000
Equipment Maintenance	38,061	56,182	90,000	35,388	60,000
Outside Vehicle Maintenance	270,042	239,633	365,000	227,977	389,500
Printing Charges	1,308	657	2,000	394	2,000
Postage	272	202	300	282	200
Copy Machine Charges	782	67	-	-	-
Dump Waste Fees	5,966	5,914	17,000	5,848	17,000
Other Operating Expense	24,403	11,523	35,000	30,374	25,000
Professional Contractual	4,500	10,500	6,000	6,000	8,000
Other Professional Services	30,945	2,700	6,500	9,263	10,000
Miscellaneous Equipment	1,912	-	-	-	-
Alterations And Renovations	15,048	-	-	-	-
Vehicle Maintenance	3,322,692	3,255,832	3,514,683	3,036,948	3,393,383

GENERAL GOVERNMENT

OVERVIEW

The General Government function represents the budgetary mechanism to account for those costs that are not directly applicable to any one department. All items included in the General Government budget are assigned to and managed by a staff member with responsibility for that particular expenditure. An example of this is the city's General Fund debt service obligations. While the finance department oversees and has responsibility for these payments, they are not actually a department operating expenditure.

Programs of the general government include **Community Access Television (CATV)**, **Customer and Neighborhood Services**, and **Violence Intervention**.

COMMUNITY ACCESS TELEVISION (CATV)

Community Access Television (CATV), also known as the Inland Empire Media Group (IEMG), creates locally originated programming and provides coverage of community sponsored events and government meetings such as city council, and planning commission meetings. This includes the operation and programming of the city's three cable channels seen on Spectrum, Frontier and AT&T, the city's YouTube channel, and the emergency radio AM1610 station.

CATV serves as the liaison to the cable and telephone companies as required by the Digital Infrastructure and Video Competition Act (DIVCA) under Assembly Bill 2987. This program produces 5 hours each week of original programming to inform and entertain the citizens of San Bernardino.

CUSTOMER AND NEIGHBORHOOD SERVICES

This program is responsible for providing the community with a clear understanding of city policies, issues, and activities as well as timely and accurate information on mayor and city council priorities, special events and services in an effort to enhance confidence in, and knowledge of, city government.

The program provides those who live, work, and visit the city of San Bernardino with convenient access to city services and information. Staff responsible for the program coordinate and implement community outreach and relations efforts by enhancing communication and partnerships with the local community. Staff made roughly 6,100 outreach contacts during the prior year through a number of meeting venues.

Customer and neighborhood services is responsible for the operation of the

citywide customer service call center (SB Direct) and provides public counter customer service assistance at the city's information center. Service levels are enhanced through the utilization of a centralized location for service requests and tracking system. The staff handles more than 143,000 calls and contacts per year; and that number has grown every year since the inception of the call center.

In addition, the program provides enriched collaboration with the 23 neighborhood associations in the community and supports the development of programs and initiatives that improve the quality of life for city residents and businesses. The customer and neighborhood services program also supports the Neighborhood Resource Center, Matching Grant Program, and Leadership Programs approved by the mayor and city council.

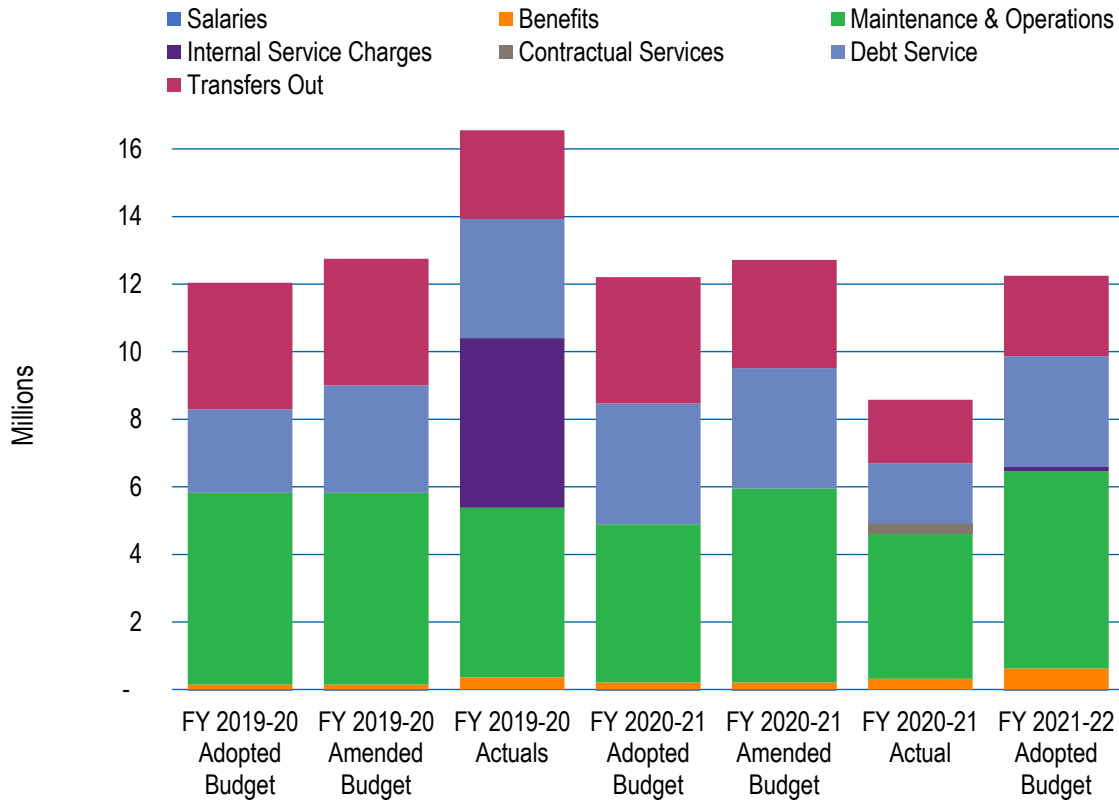
VIOLENCE INTERVENTION

Established in 2017, the Violence Intervention Program (VIP), is designed to reduce gang related homicides and non-fatal injury shootings throughout San Bernardino. Strategies for violence intervention involve a focused deterrence on violent crime using real-time crime analysis to identify high risk individuals and community oriented policing used in combination with culturally relevant intervention strategies, such as street outreach and linkages to human services.

The City of San Bernardino was awarded a Board of State and Community Corrections, two-year matching grant for \$500,000 that provides supportive services to people at the highest risk of being impacted by violence and allows for the delivery of outreach services through June 30, 2020.

The municipality is well positioned to reapply for state grant funds in June 2020. In an effort to continue to provide external violence intervention services the city will reapply for the maximum amount allowed through the state's Cal VIP grant program. If awarded, program has a tentative start date of September 1, 2020 through June 30, 2023.

SUMMARY BY EXPENDITURE



PERSONNEL SUMMARY

Classification	2018-19 Adopted	2019-20 Adopted	2020-21 Amended	2021-22 Adopted
Community Intervention Program Manager (U)	0	0	0	1
IEMG Broadcast Engineering Coordinator	0	0	0	1
Neighborhood & Cust Svcs Ops Mgr (U)	0	0	0	1
SB Direct Call Taker (Bilingual)	0	0	0	4
General Government Total	0	0	0	7

GENERAL GOVERNMENT
2021-22 DEPARTMENT SUMMARY

A. Department/ Division	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
0000 Recorded before using program #s	2,628,519	3,198,872	3,198,872	2,472,652	2,387,733	-25%
0053 Non-departmental	13,926,036	8,465,009	9,516,309	8,538,962	8,188,588	-14%
8696 Budgeted Expenditure Savings	-	(1,659,227)	(1,659,227)	-	(1,659,227)	-
0067 Customer & Neighborhood Services	-	-	-	-	639,600	-
0133 CATV	-	-	-	-	506,022	-
0150 Violence Intervention	-	-	-	-	803,762	-
8737 Youth Reinvestment Grant	-	-	-	-	330,000	-
Grand Total	16,554,554	10,004,654	11,055,954	11,011,614	11,196,477	1%

B. Expenditures By Classification	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget
Salaries	-	(1,659,227)	(1,659,227)	1,259	(1,053,435)	-37%
Benefits	362,821	208,000	208,000	338,115	623,412	200%
Maintenance & Operations	5,018,021	4,685,282	5,736,582	4,512,096	5,837,352	2%
Internal Service Charges	5,020,648	-	-	-	124,118	-
Contractual Services	-	-	-	291,498	-	-
Debt Service	3,524,546	3,571,727	3,571,727	3,395,994	3,277,296	-8%
Transfers Out	2,628,519	3,198,872	3,198,872	2,472,652	2,387,733	-25%
Grand Total	16,554,554	10,004,654	11,055,954	11,011,614	11,196,477	1%

C. Funding Sources	FY 2019-20 Actuals	FY 2020-21 Adopted Budget	FY 2020-21 Amended Budget	FY 2020-21 Estimated Actuals	FY 2021-22 Adopted Budget	% Change to Amended Budget 2020-21
001 General	14,738,836	8,281,633	9,332,933	9,492,675	9,093,654	-3%
002 Bankruptcy Settlement	1,064,525	900,000	900,000	755,920	100,000	-89%
107 Cable Television Fund	-	-	-	-	270,500	-
119 Community Developmnt Block Grant	751,193	763,021	763,021	763,020	772,323	1%
123 Federal grant programs	-	-	-	-	900,000	-
247 Cultural Developmnt Construction	-	60,000	60,000	-	60,000	-
Grand Total	16,554,554	10,004,654	11,055,954	11,011,614	11,196,477	1%

General Fund
GENERAL GOVERNMENT
Recorded Before Using Program #s

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Transfers Out	5,611,590	2,628,519	3,198,872	2,472,652	2,387,733
Recorded before using	5,611,590	2,628,519	3,198,872	2,472,652	2,387,733

General Fund
GENERAL GOVERNMENT
Non-Departmental

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Overtime	-	-	-	1,259	-
PERS Retirees Health	57,865	51,078	78,000	53,839	70,000
PERS Retirement	49,527	64,386	-	67,334	80,000
Health Life Insurance	-	-	-	182	-
Unemployment Insurance	194,860	247,357	130,000	216,747	180,000
Medicare	-	-	-	13	-
Cost Of Issuance	-	-	-	291,498	-
Liability	-	5,020,648	-	-	-
Debt Service Principal	1,217,120	1,540,831	1,593,969	1,015,620	1,086,871
Debt Service Interest	567,506	932,522	914,737	1,317,353	1,418,102
Low Income Rebates	36	108	500	170	250
Payments To Other Agencies	212,680	-	-	-	-
Dues And Subscriptions	115,860	92,174	110,620	92,098	125,500
Electric Charges	260,431	280,087	305,000	304,909	300,000
Gas Charges	474	255	4,000	774	4,000
Water Charges	50,777	68,377	75,000	87,947	75,000
Software Maintenance	-	14,500	15,080	15,080	15,100
Rentals	620,446	543,462	430,710	442,541	498,576
Postage	470	480	-	490	480
Other Operating Expense	(5,330)	4,876	-	-	-
Professional Contractual	3,125,406	3,248,437	4,135,672	3,112,169	3,402,386
Outside Legal Services	30,948	-	-	-	-
Other Professional Services	21,369	-	-	-	-
Miscellaneous	2,932	739	-	-	-
Non-departmental Totals:	6,523,376	12,110,317	7,793,288	7,020,022	7,256,265

General Fund
GENERAL GOVERNMENT
Customer & Neighborhood Services

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	-	-	322,236
Special Salaries	-	-	-	-	3,600
Auto Phone Allowance	-	-	-	-	6,900
PERS Retirement	-	-	-	-	33,579
Health Life Insurance	-	-	-	-	50,708
Medicare	-	-	-	-	4,725
Calpers Unfunded Liability	-	-	-	-	107,517
Workers Compensation Liability	-	-	-	-	21,097
IT Charges In House	-	-	-	-	12,447
Material And Supplies	-	-	-	-	43,631
Dues And Subscriptions	-	-	-	-	7,700
Mileage	-	-	-	-	560
Meetings And Conferences	-	-	-	-	200
Education And Training	-	-	-	-	2,200
Printing Charges	-	-	-	-	1,000
Professional Contractual	-	-	-	-	1,700
Other Professional Services	-	-	-	-	18,000
Customer & Neighborhood	-	-	-	-	1,800
					639,600

General Fund
GENERAL GOVERNMENT
CATV

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	-	-	74,580
Salaries Temporary Parttime	-	-	-	-	69,392
PERS Retirement	-	-	-	-	7,015
Health Life Insurance	-	-	-	-	13,114
Medicare	-	-	-	-	2,088
Calpers Unfunded Liability	-	-	-	-	21,504
Workers Compensation	-	-	-	-	4,792
Liability	-	-	-	-	2,827
IT Charges In House	-	-	-	-	9,910
Material And Supplies	-	-	-	-	3,000
Dues And Subscriptions	-	-	-	-	6,000
Software Maintenance	-	-	-	-	3,000
Other Operating Expense	-	-	-	-	18,300
CATV Totals:	-	-	-	-	235,522

General Fund
GENERAL GOVERNMENT
Violence Intervention

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salaries Permanent Fulltime	-	-	-	-	129,084
PERS Retirement	-	-	-	-	13,825
Health Life Insurance	-	-	-	-	15,963
Medicare	-	-	-	-	1,872
Calpers Unfunded Liability	-	-	-	-	21,503
Workers Compensation Liability	-	-	-	-	8,041 4,744
IT Charges In House	-	-	-	-	16,629
Material And Supplies	-	-	-	-	300
Mileage	-	-	-	-	500
Meetings And Conferences	-	-	-	-	1,000
Software Maintenance	-	-	-	-	300
Professional Contractual	-	-	-	-	20,000
Violence Intervention	-	-	-	-	233,762

General Fund
GENERAL GOVERNMENT
Budgeted Expenditure Savings

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Salary Savings	-	-	(1,659,227)	-	(1,659,227)
Budgeted Expenditure	-	-	(1,659,227)	-	(1,659,227)

Bankruptcy Settlement
GENERAL GOVERNMENT
Non-Departmental

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Debt Service Principal	300,000	300,000	300,000	300,000	-
Liability Claims	1,761,343	483,266	-	404,144	-
Professional Contractual	9,705	2,486	600,000	2,619	100,000
Outside Legal Services	106,813	1,500	-	-	-
Other Professional Services	1,751,462	277,273	-	49,157	-
Non-departmental Totals:	3,929,323	1,064,525	900,000	755,920	100,000

Cable Television Fund
GENERAL GOVERNMENT
CATV

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Small Tools And Equipment	-	-	-	-	25,000
Other Professional Services	-	-	-	-	205,500
Communications Equipment	-	-	-	-	40,000
CATV Totals:	-	-	-	-	270,500

Community Development Block Grant
GENERAL GOVERNMENT
Non-Departmental

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Debt Service Principal	454,000	494,000	534,000	534,000	574,000
Debt Service Interest	282,867	257,193	229,021	229,020	198,323
Non-departmental Totals:	736,867	751,193	763,021	763,020	772,323

Federal Grant Programs
GENERAL GOVERNMENT
 Violence Intervention

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	-	-	-	-	570,000
Violence Intervention	-	-	-	-	570,000

Federal Grant Programs
GENERAL GOVERNMENT
 Youth Reinvestment Grant

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	-	-	-	-	330,000
Youth Reinvestment Grant	-	-	-	-	330,000

Cultural Development Construction
GENERAL GOVERNMENT
Non-Departmental

Account Description	2019 Actual Amount	2020 Actual Amount	2021 Amended Budget	2021 Estimated Actual	2022 Adopted Budget
Professional Contractual	249,813	-	60,000	-	60,000
Non-departmental Totals:	249,813	-	60,000	-	60,000

CAPITAL

To “constantly evaluate public safety service delivery models to enhance the quality of service” is one of the Mayor and City Councils Goals & Objectives. A way of assuring that this goal is reached is through maintaining and keeping up with the City’s infrastructures and facilities throughout the City. The City does so through the purchase of Capital Outlay expenditures and through its’ Capital Improvement Plan Projects.

The City recognizes capital outlay expenditures as fixed assets, usually authorized in the capital budget, that include land, building, infrastructure, and equipment. A capital item is tangible, durable, non-consumable, and has a useful life of more than one year and value of more than \$5,000 per unit.

Below is a representation of Capital Outlay expenses by fund type and department to indicate the total dollar amount of sources and uses for the budget year:

Adopted Capital Expenditure by Department and Fund Type									
Fund	General Fund	Governmental Fund	Agency Fund	Business Type Fund	Capital Projects Fund	Special Revenues Fund	Internal Service Funds	Total	
Department	Animal Services	-	-	-	-	-	-	-	
	Capital Improvement Project	-	-	-	-	-	-	-	
	City Attorney	-	-	-	-	-	-	-	
	City Clerk	-	-	-	-	-	-	-	
	City Council	-	-	-	-	-	-	-	
	City Manager	-	-	-	-	-	-	-	
	Community & Economic	105,000	-	-	-	-	-	105,000	
	Finance	-	-	-	-	-	-	-	
	General Government	-	-	-	-	-	40,000	-	40,000
	Human Resources	-	-	-	-	-	-	-	-
	Information Technology	-	-	-	-	-	-	31,111	31,111
	Library	-	-	-	-	-	-	-	-
	Mayor	-	-	-	-	-	-	-	-
	Parks, Recreation & Community Services	37,780	-	-	-	-	-	-	37,780
	Police	1,105,000	60,000	-	-	-	-	-	1,165,000
	Public Works	110,000	-	-	-	-	-	-	110,000
	Special Assessment District	-	-	-	-	-	-	-	-
Total	1,357,780	60,000	-	-	-	40,000	31,111	1,488,891	

The budget consists of significant capital outlay nonrecurring expenditures to cater to additional needs that will help reach the Mayor and City Councils’ objectives. Police has \$1,000,000 budgeted for replacing patrol fleet vehicles to compliment the addition of four (4) patrol officers as well as replacing aged vehicles. The department’s patrol fleet operates 24 hours a day, 365 days a year, leading to high mileage, operational hours, and wear on vehicles during a short period of time. Additional special purpose vehicles will be required to fully staff a commercial

traffic enforcement unit. Maintaining an adequate fleet reduces the cost of maintenance and downtime to repair malfunctioning older vehicles and improves operational efficiency. The process of this estimate consisted of anticipating future maintenance cost of these vehicles. The anticipated life on these vehicles is five years. Police's budget also consists of the addition of three (3) parking enforcement vehicles to compliment the addition of three (3) parking enforcement officers. The budgeted amount of these vehicles is \$105,000 for this year's current budget. The estimated life on these vehicles is seven years. Police's budget also includes the purchase of one (1) unmarked police vehicle to reduce the burden of crime within the City of San Bernardino. The department maintains a fleet of unmarked vehicles for sworn and non-sworn staff not assigned to patrol functions. These vehicles are used by investigative personnel in the field. Over 60% of the department's unmarked fleet is vehicles with high mileage, 10 of which are over ten years old.

Community & Economic Development imposed a \$105,000 impact on the current year's Capital Outlay budget due to its need for three (3) Code Enforcement Vehicles. This is necessary due to the addition of three (3) FTE Code Enforcement Officers. The expense estimate for this vehicle includes the anticipation of future costs for these vehicles. These vehicles are estimated to last seven years.

Public Work's Capital Outlay expenses consists of a \$100,000 purchase for a new backhoe in efforts of providing public safety measures, perform operations, and satisfying the need beautify the City. The Streets Division is in need of a new backhoe to perform removal of downed trees, moving boulders, rocks, gravel, compacting slopes and other construction site needs. Significant Capital Outlay expenses for Public Works do not include the significant expenditures made through the Capital Improvement Plan Projects (CIPs).

In efforts to satisfy Mayor & City Council's Goal and Objective to "Minimize Risk and Litigation Exposure," Information Technology deemed it necessary to replace an aging firewall. This capital expenditure incurred a cost of \$25,000 for FY 2021-2022. This item will not impose future costs that have not been anticipated.

The City will also be purchasing a production switcher, switcher console, and monitor rack. The cost for this nonrecurring capital expenditure is \$40,000. The City felt the purchase of this item will allow a better opportunity to "Develop and Implement a Community Engagement Plan" by providing a better experience for the public when viewing City Council Meetings.

Capital Improvement Plan

Fiscal Year 2021/22

The City of San Bernardino has faced decades of economic challenges. As the City takes advantage of recent economic improvement, how the Mayor and Council invest the available funds will be a critical measure of the success of the City in reinventing itself over the next decade. The funds available in the next two years are somewhat unique: the American Rescue Plan funds may come with fewer restrictions than any other Federal funds in recent memory, allowing investment in long-neglected City buildings and community landmarks. Measure S revenue is nascent, and investment of Measure S funds should be carefully considered to ensure that they reflect community priorities for the long-term. Other revenues carry more or less legal restrictions, depending on the source, but may be used for particular projects, and are discussed below.

REVENUES

Measure I - Half-Cent Sales Tax

The City's share of the county-wide half-cent sales tax measure approved by the voter to provide funding for street maintenance and construction projects. These funds may be used for any street maintenance and construction projects within the City.

SB1 – Road Repair & Accountability Act Gas Tax

Senate Bill 1 created the Road Maintenance and Rehabilitation Program (RMRP) to address deferred maintenance in the State Highway System and the local street and road system and the Road Maintenance and Rehabilitation Account (RMRA) for the deposit of funds for the program. SB1 funds are therefore deposited into the RMRA account and can be spent on street maintenance throughout the City within the guidelines set forth by the State, for example, utility relocations may not be funded through the program, but complete streets projects, traffic signals and drainage improvements are eligible.

Regional Circulation Fee Funds

Regional Circulation Fees Funds must be spent on projects that when constructed will improve circulation on a regional basis, (i.e. drivers from other nearby cities will also benefit from the improvements.) Examples include freeway interchange and access ramps, major thoroughfares that travel through several other municipalities and major railroad grade separations.

Local Circulation Fee Funds

Local Circulation Fees are imposed on new residential, commercial, and industrial development to fund the cost of streets, signals, and bridges. These funds may be spent on circulation systems projects that when constructed, will improve traffic circulation generally within the boundaries of the city of San Bernardino. An example would be a traffic signal at the intersection of two arterial streets.

Highway Safety Improvement Program (HSIP) Grant Fund

The Highway Safety Improvement Program (HSIP), codified as Section 148 of Title 23, United States Code (23 U.S.C. §148) is one of the core federal-aid programs in the federal surface transportation act, Fixing America's Surface Transportation Act (FAST), which was signed into law on December 4, 2015. The purpose of the HSIP program is to achieve a significant reduction in traffic fatalities and serious injuries on all public roads, including non-State-owned public roads and roads on tribal land. These are grant funds that are awarded by eligible project.

Storm Drain Construction Fund

New developments are required to pay a fee based on area. These funds are deposited in the Storm Drain Construction Fund. Money in the fund is restricted in its use to the construction and maintenance of the storm drainage system in the City.

Public Use Facility Fund

This fund contains money that can be used only for the construction and maintenance of community centers that are used for classes, meetings, and general public use.

Cultural Development Fund

A Cultural Development Construction Tax is imposed on new the privilege of construction or reconstruction as defined in Municipal Code Section 15.57.020 Subsections C and D, in the amount of one-half of one percent of the construction cost. The funds from this tax may be allocated to cultural development activities or such other uses as the Mayor and Council may direct.

Quimby Development Impact Fee (DIF) Fund

The Quimby Act of 1965 established a fee that developers may pay in lieu of setting aside parkland when they develop an area within a city. Quimby fees are restricted and may only be used to fund construction of new parks facilities or purchase new parkland.

AB 1600 Parkland Development Impact Fee (DIF) Fund

Fees collected in this fund may be used to fund new parks facilities or maintenance at existing facilities.

Community Development Block Grant (CDBG) Funds

The primary objective of this program is to develop viable urban communities by providing good housing, a suitable living environment and expanding economic opportunities, principally for people of low to moderate incomes. This may be achieved by improving poor living conditions, conservation, and expansion of existing housing stock, improved public services, including streets and sidewalks surrounding existing housing, and improved land use. All public facilities, except for “building for the general conduct of government” (i.e. City Hall) are eligible for CDBG funding.

The amount of CDBG funding available for CIP varied depending on other CDBG uses of the funds.

Measure S

Measure S is a Transaction and Use Tax of one percent, passed by the voters of San Bernardino in November of 2020. The proceeds of Measure S are not legally restricted, though the Mayor and City Council adopted a Measure S Expenditure Policy which stated that any proposed expenditure of Measure S funds should consider: the preservation of existing service levels, General Fund Reserve Policy, and Mayor and City Council Key Strategic Targets and Goals of: Financial Stability, Focused, Aligned Leadership and Unified Community, Improved Quality of Life, and Economic Growth and Development.

American Rescue Plan (ARP) Funds

In response to the ongoing COVID-19 crisis, the Federal American Rescue Plan (ARP) provides direct payments to state, local and tribal governments as part of \$350 billion in emergency funding. The City of San Bernardino will receive a total of \$86.9M in ARP funds in two equal payments, one anticipated in May of 2021, and one 12 months later in 2022. Thus far, there are few restrictions on ARP funds, other than pension plan payments being specifically disallowed.

San Manuel Band of Mission Indians Grant Funds

In December of 2020, the San Manuel Band of Missions invited the City to apply for a grant to assist in the repair of the current Animal Shelter facility. On March 19, 2021, San Manuel informed the City that the grant application had been approved. The City was awarded \$1,500,000 to be disbursed over three fiscal years (2020/21, 2021/22 and 2022/23) at the amount of \$500,000 annually. The grant award from the San Manuel Band will help the City take its initial steps toward constructing a replacement shelter and will improve the current facility in order to better serve the community.

RECOMMENDED PROJECTS AND USE OF FUNDS

After careful consideration, staff developed a capital plan for FY 2021/22 that is a clear first step in a multi-year approach to addressing long-term deferred maintenance of streets, facilities and other infrastructure throughout the City while remaining financially prudent, in many cases recommending funding plans and design for projects with significant

community impact, more details about which will be brought back to Mayor and Council as part of the Five-Year Capital Improvement Program with the Mid-Year FY 2022/23 Update. Separating consideration of the full CIP from the annual budget will allow the Mayor and City Council more time to discuss and deliberate about community priorities, the impacts of new developments and the infrastructure required as a result, as well as long-range plans for the City. What is presented in this document is the first year of that plan. Also included is an Executive Summary of the City’s Pavement Management System and the City’s process for selecting streets for rehabilitation and the various techniques used to improve streets.

Staff has prioritized the projects based on a ranking system that is outlined below:

CIP Priority Ranking

Highest Priority	1	Significant health or safety issues; potential liability; ADA compliance
High Priority	2	Commitments to the community; less urgent safety issues; structural repairs; phased repair
Medium Priority	3	Important projects without safety concerns; improvements of existing facilities
Lower Priority	4	Longer-term projects that may depend on other decisions; projects that can be delayed without service impacts

Pavement Management Executive Summary

The City of San Bernardino manages a streets inventory of approximately 621 centerline miles. “Centerline miles” refers to the length of a street as measured from its starting point to its end point, ignoring the number of lanes of an individual street. To manage this significant inventory, the City uses a Pavement Management System (PMS), which provides the City with conditions and preservation requirements for the roadways, and a forecast of budget needs. The City currently uses iWorks PMS. This software enables staff to make cost-effective decisions that maximize the City’s investment of available maintenance and rehabilitation funds. The software uses a rating scale for the streets inventory of 0-20 below:

0-5 Failing (or “Very Poor”)	
6-10	Poor
11-14	Fair
15-20	Good

The rating refers to the Remaining Service Life (RSL) of the street. A rating of 20 is a brand-new street, and a rating of 0 is a badly deteriorated street with no remaining service life.

The software generates a prioritization plan that identifies specific areas in need of maintenance and rehabilitation and suggests the allocation of available funds according to measures of efficiency and the most effective use of the funds, which is then reviewed considering workloads, contractor time, on-site inspections of streets and other considerations including equity in the community. In February of 2020, iWorks performed updated condition surveys on the City’s streets. All field survey data was entered into the PMS database, and maintenance and rehabilitation strategies and unit costs were updated to allow multiple budgetary scenarios to be considered for the pavement network.

The recommendations generated by the PMS are for planning purposes only and are not intended to replace sound judgment. While the PMS is an invaluable tool, it cannot replace the judgment of an engineer and key decision-makers in the budgeting process who can take the information provided by the system and evaluate cost-effective solutions that include workload management, something that the software does not consider. For example, the PMS system may identify that a short segment of road (a block or less) has an RSL of 2 (failing) and should be reconstructed. It is not cost-effective for the City to reconstruct such a short segment, so the City Engineer evaluates the surrounding length of street and develops an overall recommendation that include a longer segment

of road that may have an overall higher rating, but includes that critical short segment identified by the PMS. It is also important to have on-site engineering reviews of potential projects, which may reveal that additional pavement sections need attention sooner than other roads in a local area. This can save the City money in the long-term if a street can be saved from more costly maintenance treatments when a preservation treatment like slurry seal is applied.

Not only should project recommendations be made after careful considerations of efficiency, but also of equity in the community. Equity is priority that cannot be built into a software program that is intended to identify the most urgent and cost-effective methods for repair and rehabilitation. However, equity must be part of a conversation identifying which streets are most important to address immediately.

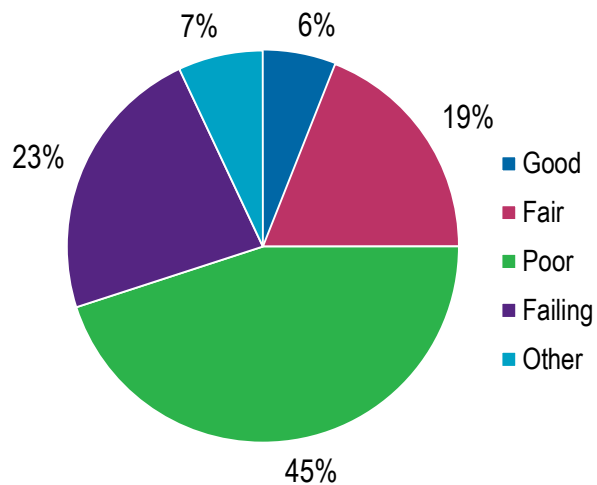
PAVEMENT CONDITION

Over the last several years, the City has been using the PMS to target the streets with the lowest rating to make improvements with the limited funds available. The overall condition of the San Bernardino’s road network is “Poor.” 68% of the city’s road network, or 418 centerline miles, is rated poor or failing. While this is a marked improvement over the 80% that were considered poor or failing (very poor) in FY 2019/20, there is still a long way to go before the streets of San Bernardino are in the condition they should be.

Streets in the city have a weighted average RSL of 9, or poor.

The City’s street network can be further broken down into types of streets: arterial roads are major multi-lane roads with higher speed limits to keep traffic moving; collector roads/streets are major and minor roads that connect smaller roads to arterials. Residential streets are the primary access to residential areas and usually have the lowest posted speed limits. There are also “other” streets, streets that are less than 36 feet wide, private streets (those owned by the residents of the street) and streets with shared ownership between the City and County or other agencies. There are also “paper” streets, streets that are laid out in the City’s General Plan that have not been developed. Within San Bernardino, arterial and collector streets have a weighted average RSL of 9, residential streets 8, and other streets have the lowest rating of 7. It should be noted that the City has limited control over the condition of streets in the “other” category as many of these are privately owned or owned by other agencies, so they are represented separately in the graph above.

Ratings of City Streets by Percentage



MAINTENANCE AND REHABILITATION STRATEGIES

Maintenance and rehabilitation strategies vary by the condition of the street. The treatment applied is different if a street is failing as opposed to in fair condition. Below are the three most common treatments:

1. FAILING Condition RSL of 0-5

Roadway Reconstruction will address failing asphalt concrete pavement and underlying failing base material by reconstructing the entire roadway structural section. Unit cost of \$10.00 per square foot. The City currently has about 140 miles of street in that category (23% of City total lane miles).

2. POOR Condition RSL of 6-10

Two-inch Asphalt Overlays to replace the near failing asphalt surface. The 2" overlays will eliminate existing cracking, improve drivability and provide a new roadway wearing surface. Unit Cost of \$3.00 per square foot. The City currently has about 278 miles of street in the "poor" category. (45% of City total lane miles).

3. FAIR Condition RSL of 11-14

Slurry Seal seals cracks and gaps that would otherwise allow water to infiltrate and weaken the street. This is a very cost-effective way to extend the life of the pavement. Unit cost of \$.50 per square foot. The City currently has about 119 miles of street in the "fair" category (19% of City total lane miles).

Preventative maintenance on streets with better than average RSL ratings (RSL of 11 and above) must be considered in combination with the more extensive rehabilitation of failing streets to realize the maximum net benefit and reduce the long-term costs. The iWorks software will apply one of the maintenance treatments listed above based on the combination of the RSL and the types of pavement distress observed. Pavement distress is categorized as: 1) weather related, such as weathering and block cracking, or 2) structurally related, such as alligator cracking and rutting. Streets with relatively similar RSLs may receive different treatment recommendations depending on whether the distress is caused by weather or traffic loading. Future roadway maintenance plans for the City should be based on the general maintenance strategies developed from this pavement system analysis in combination with the other major contributing factors. Some long-term maintenance currently anticipated may shift with the implementation of truck routes, which may minimize the number of streets with additional structural distress from heavy traffic loads. It is important to note that large trucks are not solely responsible for structural distress on roads, but add to the traffic load, potentially speeding up the failure of the road surface.



Weather-related box cracking

All of these considerations as well as equity in the community and addressing long-neglected areas of the city must be part of the decision-making process for determining which streets to resurface each fiscal year. As the City ramps up infrastructure investment and moves forward to address the rehabilitation of our streets, staff will recommend allocating funds in a manner that is consistent with Mayor and Council goals and vision for *a thriving city possessing a sustainable system of high-quality education, community health, public safety, housing, recreation, arts and culture and infrastructure.*



Structural-related alligator cracking

Measure S Funding

Measure S is anticipated to bring in \$41 million in revenue in FY 2021/22. Of that, staff has recommended dedicating \$10.3 million to preserve existing service levels and support ongoing operations. This represents a quarter of the revenue generated by Measure S and equates to what was being generated by the Measure Z district sales tax replaced by Measure S in November of 2020. After the Proposed Additions to Existing Services (detailed in the General Fund Narrative section of this document) were added, the total number of Measure S funds necessary to fund operations has increased to \$19.8 million. This leaves \$29.1 million available for allocation including the \$41 million in revenue projected for FY2021/22 and the \$8 million in Measure S revenue that the City expects to receive beyond what was included in the FY2020/21 operating budget by June 2021.

As discussed in the Measure S Budget Workshop on April 19, 2021, staff is recommending that the majority of the Measure S revenue be used for one-time expenditures and capital projects. While Measure S is an ongoing revenue stream, using the proceeds for this kind of expenditure, rather than for ongoing programs and staffing costs, will allow the City to be better prepared in the case of an economic downturn like that of 2008. The Great Recession hit the State of California hard, and cities saw revenues decline precipitously. By using prudence and dedicating only a portion of Measure S revenue to ongoing programs, the City of San Bernardino may be better prepared for any future downturn. However, staff is not recommending that Measure S be set aside as a reserve or not expended. But rather that prudence in the first few years is exercised, and as revenue streams are more certain, the Measure S Committee and Mayor and Council can reassess to determine if more revenue should be allocated to ongoing programs. This approach will also enable the City to make critical investments in infrastructure, addressing deferred maintenance throughout the city. This includes addressing more than \$200 million in deferred maintenance for City streets and nearly \$200 million in deferred maintenance for City facilities including community centers and libraries in addition to park amenity improvements.

The passage of the Measure S in November, 2020, demonstrated the desire of voters to invest in the City to make meaningful and long lasting improvements to improve the quality of life for residents. Staff believes that the capital projects recommended for funding in the FY 2021/22 budget will do that, with reconstruction and rehabilitation of some of the worst streets in the city, improvements to parks and recreation facilities, ADA compliance improvements at libraries, and new and restored street lighting to improve safety for pedestrians and motorists. In total, the budget includes the allocation of \$25,720,000 of available Measure S funds to streets, buildings, parks facilities, and street lighting

projects throughout the city in addition to allocating \$19.8 million to support and maintain existing operations.

Streets Projects:	\$ 12,645,000
Buildings:	\$ 1,775,000
Parks Facilities:	\$ 8,500,000
Street Lighting:	\$ 2,800,000

Staff will be coming back to City Council and the Measure S Committee in the next few months to make recommendations around the American Rescue Plan (ARP) and remaining Measure S funds as part of the five-year capital plan, along with recommendations around other key priorities including programs to designed to address homelessness in the community in collaboration with the County and other non-profit organizations.

Ongoing Storm Drains Projects in Progress - Committed to Complete
 FY 2021-22 Adopted CIP Budget

Category	Project	Project Information	Ward	Funding Type	Prior Year Funding Source	2021/2022	Priority Ranking	Proposed Funding Source FY 2021/22
Storm Drains	Storm Drain Annual Upgrades	Annual program to repair/replace existing storm drains. (This is an ongoing program addressing deferred maintenance and mitigate flooding.)	All	Storm Drain DIF	1,517,233	1,000,000	1	Storm Drain DIF
Storm Drains	Mt. Vernon Ave. Storm Drain	Flood Control District Plan Implementation along Mt. Vernon Ave. from 16th St. to Highland Ave.	6	Storm Drain DIF	300,000	3,000,000	1	Storm Drain DIF
Storm Drains	Connector Pipe Screen (CPS) TMDLs – Track 1	Year 2/5 of the mandatory installation of trash capture devices to prevent trash from entering the storm drainage system.	All	Storm Drain DIF	150,000	150,000	1	Storm Drain DIF
					1,967,233	4,150,000		
Total recommended Storm Drainage DIF:						4,150,000		

Ongoing Streets Projects in Progress - Committed to Complete
FY 2021-22 Adopted CIP Budget

Category	Project	Project Information	Ward	Prior Year Funding Source	Prior Year Funding	2021/22 Cost	Proposed Funding Source FY 2021/22	Priority Ranking
Streets	University Parkway & I-215 Improvements	Improved traffic flow through the installation of a Divergent Diamond Interchange (DDI).	5,6	Measure I	377,966	710,000	Measure I	1
Streets	Street Rehabilitation - Seven Segments in cooperation with the City of Highland. This is an ongoing project. The following segments are those that are not yet completed: Pacific Street between Victoria Avenue and Palm Avenue. Pacific Street between Palm Avenue and Church Avenue. Pacific Street bikeway improvements from Guthrie Street and Church Avenue. Street Light improvements on 3rd Street near Palm Avenue.	Construction of sidewalk, curb ramps, bike lanes, installation of street lights and pavement rehabilitation.	1,4,6	Measure I	1,652,731	533,851	Measure I	1
Streets	Joint project with City of Rialto: Pepper Ave. Rehabilitation from Baseline Rd. to Mill St.	A pavement condition evaluation will determine the repair required for the section of street to be rehabilitated.	3,6	Measure I	248,553	1,000,000	Measure I	1
Streets	Kendall Dr. Slope Stabilization Rehabilitation	Slope stabilization in the vicinity of 670 Kendall Dr. for safety. Phase 1: Soil investigation and funding the Stabilization Plan	4,5	Public Improvement Fund	500,000	2,243,851	Public Improvement Fund	1
Streets	Mt. Vernon Ave. Bridge Replacement	Replacement of existing bridge. Partnership with SBCTA and BNSF.	1,3	Regional Circulation DIF	2,649,850	1,425,000	Regional Circulation DIF	1
Streets	State St. Extension Phase 1- 16th St. to Baseline Rd.	This is Phase 1 of 4 phases. This phase consists of extending State St. as a 4 lane highway from 16th St. to Baseline St. The remaining phases will extend State St. as follows: Phase 2 – Baseline St. to 9th St.; Phase 3 – Foothill Blvd. to Ranch Ave.; Phase 4 – 9th St. to Foothill Blvd.	1,6	Regional Circulation DIF	1,629,969	2,500,000	Regional Circulation DIF	1
Streets	H St. Widening from Kendall Dr. to 40th St.	Widening and improving H Street between Kendall Dr. and 40th St.	4	Regional Circulation DIF	2,073,897	25,000	Regional Circulation DIF	1

Ongoing Streets Projects in Progress - Committed to Complete
 FY 2021-22 Adopted CIP Budget

Category	Project	Project Information	Ward	Prior Year Funding Source	Prior Year Funding	2021/22 Cost	Proposed Funding Source FY 2021/22	Priority Ranking
Streets	Citywide Pavement Rehabilitation: King St. from K St. to Mt. Vernon Ave. Highland Ave. from 210/215 to Lincoln Ave. K St. from Mill St. to Hillcrest Ave. Pumalo St. from Arden Ave. to Sterling Ave. Churchill St. from Belmont Ave. to Olive Ave. Baseline St. from Medical Center to Mt. Vernon Ave. 28th St. from Golden Ave. to flood control Parkdale Ave. from Mt. View Ave. to Sierra Way Mill St. from Allen St. to G St.	Rehabilitation of streets throughout the City.	All	SB1	3,700,000	4,000,000	SB1	1

12,832,966 12,437,702

Total recommended Measure I: 2,243,851
 Total recommended Public Improvement Fund: 2,243,851
 Total recommended Regional Circulation DIF: 3,950,000
 Total recommended SB1: 4,000,000

all ongoing streets projects are recommended for funding

New Street Projects
FY 2021-22 Adopted CIP Budget

Category	Location	Rating	Project Details	Ward	2021/22 Cost	Proposed Funding Source FY 2021/22	Priority Ranking					
Streets	Street Rehabilitation co-op with the San Bernardino County:											
		1- Baseline Rd. from Conejo Dr. E to Glasgow Ave.	1-Poor									
		2- Baseline Rd. from Yates St. to Del Rosa Dr.	2-Poor									
		3- Fifth St. from Waterman Ave. E to Pedley Rd.	3-Poor									
		4- Fifth St. from Pedley Rd. to Tippecanoe Ave.	4-Poor	Grind and Overlay or Slurry/Cape Seal as appropriate	1, 2, 7	1,450,000	Measure I	1				
		5- Third St. from Waterman Ave. to Tippecanoe Ave.	5-Poor									
		6- Perris Hill Park Road from Gilbert St. N to Pacific St.	6-Poor									
		7- Monterey Ave. from Waterman Ave. to Cooley St.	7-Fair									
		8- Highland Ave. from Merito Pl. to Sterling Ave.	8-Poor									
	9- Pacific St. from Perris Hill Park Rd. to Fairfax Dr.	9-Poor										
Streets	Citywide Pavement Rehabilitation - Slurry /Crack Seal		Citywide initiative to improve overall condition of streets.						All	1,000,000	Measure I	1
Streets	Street Rehabilitation:											
		1- Wall St. from Highland Ave. to 21st St.							Construction of sidewalk, curb ramps, bike lanes, installation of street lights and pavement rehabilitation.	1,2,3,6&7	1,535,057	CDBG
		2- 18th St. from Sterling to Guthrie St.										
		3- 13th St. from Sierra Way to Mt. Vernon Ave.										
		4- G St. from 9th St. to 10th St.										
		5- Ramona Ave. from 5th St. to 6th St.										
		6- Grape St. from Walnut St. to Chestnut St.										
	7- Davidson Ave. from Baseline St. to 14th St.											
				Subtotal, Priority 1:	3,985,057							
Streets	Raised Median along Kendall Dr. from E St. to H St.		This is a safety improvement project to address the high accident rate at this location. A median is recommended to prevent vehicles traveling in opposite directions from crossing into oncoming traffic.	4,5,7	1,000,000	Measure S	1					
				Safety Project:	1,000,000							
Below are packages of streets put together as part of a Citywide Street Rehabilitation Program												
Streets	Temple St. from J St. to Perris St.	Failing	Complete Reconstruction	1	165,000		Phase 1					
Streets	Acacia from 10th St. to Baseline Rd.	Failing	Complete Reconstruction	2	275,000		Phase 1					
Streets	Prospect Ave. from Congress St. to flood control	Failing	Complete Reconstruction	3	215,000		Phase 1					
Streets	Ralston Ave. from Mt. View Ave. to Waterman Ave.	Failing	Complete Reconstruction	4	340,000		Phase 1					
Streets	Dover Dr. from Mountain Dr. to I St.	Poor	Grind and Overlay	5	325,000		Phase 1					
Streets	Meridian Ave. from Foothill Blvd. to 7th St.	Poor	Grind and Overlay	6	440,000		Phase 1					
Streets	Parkside Ave. from 30th St. to Parkdale Ave.	Poor	Grind and Overlay	7	240,000		Phase 1					
				Subtotal Phase 1:	2,000,000	Measure S						

New Street Projects
FY 2021-22 Adopted CIP Budget

Category	Location	Rating	Project Details	Ward	2021/22 Cost	Proposed Funding Source FY 2021/22	Priority Ranking
Streets	Sierra Way from 9th St. to 40th St.	Poor	Grind and Overlay	1, 2, 4, 7	1,455,000		Phase 2
Streets	Belleview St. from Mt. Vernon Ave. to K St.	Poor	Grind and Overlay	3	215,000		Phase 2
Streets	27th St. from Davidson Ave. to Little Mtn. Dr.	Poor	Grind and Overlay	5	165,000		Phase 2
Streets	Temple St. from Medical Center Dr. to the end	Poor	Grind and Overlay	6	165,000		Phase 2
Subtotal Phase 2:					2,000,000	Measure I	
Streets	Alameda Ave. from Rialto Ave. to Newport Ave.	Failing	Complete Reconstruction	1	275,000		Phase 3
Streets	H St. from Highland Ave. to 27th St.	Failing	Complete Reconstruction	2	275,000		Phase 3
Streets	Oak St. from K St. to Eureka Ave.	Failing	Complete Reconstruction	3	255,000		Phase 3
Streets	Sonora St. from Ralston Ave. to Palmyra Dr.	Failing	Complete Reconstruction	4	240,000		Phase 3
Streets	36th St. from E St. to Olive Ave.	Failing	Complete Reconstruction	5	275,000		Phase 3
Streets	6th St. from Meridian Ave. to Pepper Ave.	Failing	Complete Reconstruction	6	340,000		Phase 3
Streets	Guthrie St. from Pacific Ave. to Sunrise Lane	Failing	Complete Reconstruction	7	340,000		Phase 3
Subtotal Phase 3:					2,000,000	Measure S	
Streets	Oak St. from Arrowhead Ave. to 5th St.	Failing	Complete Reconstruction	1	315,000		Phase 4
Streets	16th St. from Waterman Ave. to Sierra Ave	Failing	Complete Reconstruction	2	250,000		Phase 4
Streets	Business Center Dr. from Hospitality Lane to Commerce Ctr.	Failing	Complete Reconstruction	3	315,000		Phase 4
Streets	35th St. from Mountain View Ave. to Golden Ave.	Failing	Complete Reconstruction	4	290,000		Phase 4
Streets	Garfield St. from Mountain Dr. to I St.	Poor	Grind and Overlay	5	275,000		Phase 4
Streets	Tamarisk Ave. from Atchison to end of cul-de-sac	Failing	Complete Reconstruction	6	315,000		Phase 4
Streets	18th St. from Guthrie St. to Sterling Ave.	Failing	Complete Reconstruction	7	240,000		Phase 4
Subtotal Phase 4:					2,000,000	Measure S	
Streets	2nd St. from Lena Rd. to Tippecanoe	Failing	Complete Reconstruction	1	340,000		Phase 5
Streets	13th St. from Waterman Ave. to Sierra Way	Failing	Complete Reconstruction	2	275,000		Phase 5
Streets	Vanderbilt Way from Waterman Ave. to Carnegie Dr.	Failing	Complete Reconstruction	3	340,000		Phase 5
Streets	43rd Ave. from Sepulveda Ave. to Leroy St.	Failing	Complete Reconstruction	4	215,000		Phase 5
Streets	Ohio St. from Palm Ave. to Olive Ave.	Failing	Complete Reconstruction	5	265,000		Phase 5
Streets	Dallas Ave. from Spruce St. to Etiwanda Ave.	Poor	Grind and Overlay	6	340,000		Phase 5
Streets	33rd St. from E St. to H St.	Poor	Grind and Overlay	7	225,000		Phase 5
Subtotal Phase 5:					2,000,000	Measure S	

New Street Projects
FY 2021-22 Adopted CIP Budget

Category	Location	Rating	Project Details	Ward	2021/22 Cost	Proposed Funding Source FY 2021/22	Priority Ranking
Streets	Congress St. Reconstruction	Failing	Complete Reconstruction	3	325,000	Measure S	
Streets	Virginia St. from E St. to F St. and from G St. to H St.	Failing	Complete Reconstruction	2	210,000	Measure S	
Streets	Hillside and Fairfax Repaving Only	Failing	Complete Reconstruction	2	500,000	Measure S	
Streets	Niles from San Gabriel to Crestview	Failing	Complete Reconstruction	2	225,000	Measure S	
Streets	Trenton from Crestview to Valencia, and Valencia from Trenton to Niles	Failing	Complete Reconstruction	2	245,000	Measure S	
Streets	Cedar St. from Highland to 29th St.	Failing	Complete Reconstruction	7	750,000	Measure S	
Streets	Arden St. (by the soccer fields)	Failing	Complete Reconstruction	7	245,000	Measure S	
Streets	Country Club Lane From Waterman to Fremontia Dr.	Failing	Complete Reconstruction	7	245,000	Measure S	
Streets	Arden St. from Highland Ave south to Highland Creek	Failing	Complete Reconstruction	4	800,000	Measure S	
Streets	16th St. from Waterman Ave. to Sierra Ave- Extension to Existing CIP	Failing	Complete Reconstruction	2	100,000	Measure S	
				Subtotal			
				Measure S:	3,645,000	Measure S	

Staff recommends using Measure I funds for the co-op project with the County and for Phase 1 of the Citywide Street Rehabilitation Program.

Staff recommends using Measure S funds for Phases 2-45 of the Citywide Street Rehabilitation Program and addressing the safety issue on Kendall Dr. with the raised median.

This strategy allows capacity for staff to return to Council at mid-year with additional projects and to continue to phase rehabilitation projects throughout the City.

Total, all NEW Streets Projects: 18,630,057

Recommended Measure I:	4,450,000
Recommended Measure S:	12,645,000
Recommended CDBG:	1,535,057
Priority 1 Projects recommended for later funding:	-
Other projects recommended for later funding:	-

New and Ongoing Buildings Projects in Progress - Committed to Complete
FY 2021-22 Adopted CIP Budget

Category	Project	Project Information	Ward	Prior Year Funding Source	Prior Year Funding	2021/2022 Cost	Proposed Funding Source FY 2021/22	Priority Ranking
Buildings	ADA compliance Rowe Branch Library (Restrooms)	The restrooms at this branch library are not ADA compliant; this project will renovate the restrooms and provide ADA accessibility. Phase 2.	7	n/a	-	200,000	Library Facilities Fund	1
Buildings	Paul Villasenor library – Resurfacing parking lot and Roof replacement	The roof is currently leaking and is beyond repair by facilities. It needs to be replaced in order to preserve the building. The parking lot has deteriorated and is uneven. Phase 1 of facility upgrades at Villasenor.	1	n/a	-	300,000	Public Use Facilities Fund	1
Buildings	Emergency Backup Generator for CNG Station	The CNG station was recently upgraded to expand CNG availability. The current generator cannot support the additional load needed to operate the full fueling station in the event of a power emergency. This is a critical for both the City and the community.	1	n/a	-	400,000	Measure S	1
Buildings	New Animal Shelter	Design and build a New Animal Shelter to serve the City and surrounding communities. Phase 1: Design.	3	n/a	-	500,000	Grant Funding	1
Buildings	Ruben Campos Center Demo	Per the 2018 Facility Assessment, this facility needs to be demolished and rebuilt. In its current condition it is very limited in its public use. Phase 1: Demo and evaluate scope of future project.	1	n/a	-	625,000	Measure S	1
Buildings	5th St. Senior Center Kitchen Phase 2	Replacement of flooring in the kitchen area and some kitchen equipment. This site is used to support the Senior Meal Program. Replacement of the flooring will address deferred maintenance at this facility. The kitchen was not included in the current 5th Street Center improvement project due to cost of the specialized flooring required in kitchen prep area.	1	n/a	-	250,000	Measure S	1
Buildings	ADA compliance Villasenor Branch Library Building Improvements (ADA Restrooms, painting, carpets)	This project will bring the restrooms at this community library into ADA compliance and will address cosmetic improvements as well as trip hazards through the replacement of flooring. Repainting of the interior and exterior will also help to preserve this high use facility. Phase 2.	1	n/a	-	500,000	Measure S	1
						- 2,775,000		
						Recommended Library Facilities Fund:	200,000	
						Recommended Public Use Facilities Fund:	300,000	
						Recommended Grant Funds:	500,000	
						Recommended Measure S:	1,775,000	

New and Ongoing Parks Projects in Progress - Committed to Complete
FY 2021-22 Adopted CIP Budget

Category	Project	Project Information	Ward	2021/2022 Cost	Proposed Funding Source FY 2021/22	Priority Rank
Parks	Newmark Ball Field(s) Lighting System Installation	New lighting (box, contactors, breakers, conduit, wire, poles, fixtures, security lights) for T-Ball and Softball Fields (2ea.) The field currently has obsolete lighting that is not longer serviceable as parts are not available. This is a highly used field and replacement of these lights will significantly improve safety at the park.	4	600,000	AB 1600	1
Parks	Speicher Park Multipurpose Field New Lighting Installation	The City has only one lighted multipurpose field (football, soccer, field hockey, ultimate frisbee) for use by a dozen resident youth sports groups and the City's own pee-wee, youth, teen, adult and senior sports programs. The installation of a lighting system will improve safety and expand the use of fields to meet the growing needs of community sports play, especially soccer, for all ages.	7	250,000	AB 1600	1
Parks	Ball Field Accessory Building Upgrades*	Approximately 20 locations. Upgrade the restrooms at existing sports play facilities adjacent to community use ball fields to include fixtures/valves, partitions, and floors/drains. Many of these facilities have not been renovated in two to three decades. Durable stainless steel fixtures are recommended and are better able to resist the demands of heavy public use and vandalism, and can be more easily and consistently maintained. The City's Parks, Recreation and Community Services Department enters into biannual agreements with approximately 25 local resident, youth serving, non-profit sports organizations (baseball/softball, football, soccer) for shared operation and maintenance of ball fields and their support facilities (concessions, restrooms, storage, electrical). Each individual volunteer group of parents and adult family members becomes stewards of their respective facilities, including the procurement of all supplies, materials, and equipment for concessions and restroom operations. Sales from operations support their non-profit sports activities. Hence, vandalism and theft at these City facilities is a cost borne primarily by these volunteer groups. Phase 1 of 4.	All	2,000,000	Measure S	1
Parks	Pioneer Memorial Cemetery and Seccombe Lake Improvements	The installation of perimeter fencing at Pioneer Cemetery and Seccombe Lake Park.	1	2,600,000	Measure S	1
Parks	Wildwood Park Improvements	Grind and overlay of the parking lot, repair of the irrigation system, and installation of new lighting. The implementation of this project will improve safety for park users.	4	600,000	Measure S	1
Parks	Fencing: Hernandez Community Center	Perimeter fencing to improve safety for players, staff, and families.	2,3	250,000	Measure S	1
Parks	Perris Hill YMCA Parking Lot Improvement	This project will include repaving the parking lot, sidewalk concrete work to address ADA compliance, and the installation of gates, improving the safety of this facility. The City leases this facility to the YMCA to provide recreational programming for the community. This project will address deferred maintenance and improve safety for staff and the public. This project would complete the restoration of parking lots at Perris Hill Park.	2	200,000	Measure S	1

New and Ongoing Parks Projects in Progress - Committed to Complete
FY 2021-22 Adopted CIP Budget

Category	Project	Project Information	Ward	2021/2022 Cost	Proposed Funding Source FY 2021/22	Priority Rank
Parks	Citywide Irrigation System Upgrade Phase 1	Installing smart irrigation systems in City parks for water conservation. These systems would allow staff to be notified remotely of irrigation problems immediately, allowing repairs to be made in a timely manner. In addition to assisting with water conservation, these systems can be programmed remotely, as well as eliminating the need for manual operation at many facilities. Phase 1: Design. Phase 2: \$400,000	All	250,000	Measure S	1
Parks	Park Restrooms Replacement/Renovation	Perris Hill Park (2) Speicher Park (1) Blair Park (1) Wildwood Park (1) Shultis Park (1) Tom Minor (1) Nunez Park (1) Phase 1: 2/8 restrooms, \$1M, total over 4 years \$M	All	1,000,000	Measure S	1
Parks	Baseball/Softball Field Improvements Phase 1	Refurbishment of a standard size softball infield. This project will improve safety for participants and restore the deteriorated condition of the field to new to support heavy use by the community. 2 fields at Encanto, 3 fields at Wildwood.	4,6	1,000,000	Measure S	1
Parks	Roosevelt Bowl (Outside Amphitheatre & Performers Building) Renovation	Seating, lighting, sound, and building upgrades (hall, interior lighting, bathrooms, changing/makeup rooms). This project will address deferred maintenance at this outdoor center, and provide a safer environment for community attendance at events.	2	600,000	Measure S	1
				<u>9,350,000</u>		
				Recommended AB 1600 Fund:	850,000	
				Recommended Measure S:	8,500,000	

Staff recommends using AB 1600 restricted Park funds for the Newmark and Speicher Field lighting projects, and using Measure S funds for Phase 1 of the ballfield accessory building upgrades and the fencing at Pioneer Memorial Cemetery and Seccombe Lake Park.

*Ball Field Accessory Building Upgrades. Staff recommends that all of the accessory buildings be replaced, starting with those in their most deteriorated condition. When replaced, maintenance of the facilities should be the responsibility of the City, rather than the volunteer groups, which are ill-equipped to keep up with ongoing maintenance.

Following are the structures that have been replaced or are in progress:

FY 2018/19- Jack Reilly Park, Gutierrez Field, Delmann Heights Park, Encanto Park, La Plaza Park, Colony Park, Peris Hill Par -East, Perris Hill Park-West.

FY 2019/20- Wildwood Park, Harrison Canyon Park, Lytle Creek Park-North, Meadowbrook Fields, Speicher Park, Littlefield/Shultis Park.

FY 2020/21- In Progress: Meadowbrook Park, Blair Park Tot-Lot, Blair Park, Anne Shirrells, Hudson Park Tot-Lot; Completed: Hudson Park.

New and Ongoing Traffic Control Projects in Progress - Committed to Complete
 FY 2021-22 Adopted CIP Budget

Category	Project	Project Information	Ward	Prior Year Funding Source	Prior Year Funding	2021/2022	Proposed Funding Source FY 2021/22	Priority Ranking
Traffic Controls	Upgrade Various Signal Hardware on 224 Signalized Intersections on Various Arterials	Upgrade various signal hardware components, including traffic signal heads, push buttons, and pedestrian signal heads on two hundred twenty-four (224) signalized intersections on various arterial in the City of San Bernardino.	All	HSIP Grant	2,123,091	1,588,000	HSIP Grant	1
Traffic Controls	Implement Advance Dilemma Zone Detection at 49 Signalized Intersections	Implement advance dilemma zone detection at 49 signalized intersections within three roadway corridors. Mt. Vernon Ave. from Highland Ave. to Johnston St., Baseline St. from Del Rosa Ave. to California St. and Highland Ave. from Medical Center Dr. to Victoria Ave.	All	HSIP Grant	3,493,614	990,292	HSIP Grant	1
Traffic Controls	Traffic Management Center (TMC) (Annual)	The City operates and maintains 287 city-owned traffic signals in addition to 14 other signals shared with other adjacent agencies. This project is the next phase to maintain the existing computer and wall monitor display system including QuicNet quarterly maintenance, and technical support by the software provider. This may require the purchase of new communication equipment annually to keep up the TMC to current standards in the City.	All	Local Circulation DIF	79,531	40,000	Local Circulation DIF	1
Traffic Controls	Traffic Signal Battery Backup Systems (Annual)	Install or replace battery backup system at each of the 283 traffic signals city-wide. This will ensure battery power is available in case of power failure. Battery Backup Systems are designed to provide hours of uninterrupted power through weather outages and other disturbances, providing safety for drivers and law enforcement officials under hazardous conditions.	All	Local Circulation DIF	62,929	50,000	Local Circulation DIF	1
Traffic Controls	Rancho Rd. and Rialto Ave. Traffic Signal Upgrade	This signal equipment is at its end of useful life and is experiencing failures. This upgrade will include the poles and cameras. (Selected based on KOA assessment)	3	n/a	-	25,000	Local Circulation DIF	1
Traffic Controls	Mt. Vernon Ave. and Rialto Ave. Traffic Signal Upgrade	This signal equipment is at its end of useful life and is experiencing failures. This upgrade will include the poles and cameras. (Selected based on KOA assessment)	1,3	n/a	-	25,000	Local Circulation DIF	1
Traffic Controls	Mt. Vernon Ave. and Walnut Ave. Traffic Signal Upgrade	This signal equipment is at its end of useful life and is experiencing failures. This upgrade will include the poles and cameras.	3	n/a	-	25,000	Local Circulation DIF	1
Traffic Controls	Waterman Ave. and 21st St. Traffic Signal Upgrade	This signal equipment is at its end of useful life and is experiencing failures. This upgrade will include the poles and cameras.	2	n/a	-	25,000	Local Circulation DIF	1
Traffic Controls	Street Light Improvements along E St. from Baseline Rd. to Highland Ave.	The restoration of lighting services on this segment is needed to improve pedestrian safety and motorist visibility. The electrical system supporting the lighting system requires full reconstruction. This project will evaluate the use of solar lighting as an alternative to traditional wired street lights.	2	n/a	-	1,000,000	Measure S	1
Traffic Controls	Genevieve Circuit Lighting (Marshall Blvd. on the south, 34th St. on the north, Mountain View Ave. on the west and Sierra Way on the east)	Major electrical circuit repairs are required to restore lighting in this area. The project would repair these circuits and upgrade the lighting fixtures to LED. This is a long standing deferred maintenance item.	7	n/a	-	400,000	Measure S	1
Traffic Controls	Ralston Circuit Lighting (Waterman Ave. on the east, Sierra Way on the west, Palmyra Dr. on the south, Sonora Dr. on the north)	Major electrical circuit repairs are required to restore lighting in this area. The project would repair these circuits and upgrade the lighting fixtures to LED. This is a long standing deferred maintenance item.	4	n/a	-	400,000	Measure S	1
Traffic Controls	Citywide Street Lighting Upgrades, retrofitting all city-owned streetlights to LED fixtures. Better quality, more energy efficient lighting and better safety for pedestrians and motorists. Phase 1 of 5.	This project will reestablish a program retro-fitting City owned streetlights to LED fixtures. This project improves public safety by providing better quality lighting and improves visibility for pedestrians and motorists. (Phase 1 of 5, \$1M per year)	All	n/a	-	1,000,000	Measure S	1

New and Ongoing Traffic Control Projects in Progress - Committed to Complete
 FY 2021-22 Adopted CIP Budget

Category	Project	Project Information	Ward	Prior Year Funding Source	Prior Year Funding	2021/2022	Proposed Funding Source FY 2021/22	Priority Ranking
		Staff recommends using HSIP Grant funds for upgrading signal hardware and implementing advance dilemma zone detection.				<u>5,759,165</u>	<u>5,568,292</u>	
		Staff recommends using Local Circulation DIF funds for Traffic signal upgrades as identified above.			Recommended HSIP Grant Fund:	2,578,292		
					Recommended Local Circulation DIF:	190,000		
		Staff recommends using Measure S funds for restoration of lighting along E St. to improve safety, electrical circuit repairs as identified above, as well as city-wide street lighting upgrades to LEDs (phase 1 of 5).			Recommended Measure S:	2,800,000		
					<i>Priority 1 Projects recommended for later funding:</i>	-		
					<i>Other projects recommended for later funding:</i>	-		

Unfunded CIP Projects- Not Yet to be Committed to Complete
FY 2021-22 Adopted CIP Budget

Category	Project	Project Information	Ward	Prior Year Funding Source	Prior Year Funding	2021/2022	Proposed Funding Source FY 2021/22	Priority Ranking
Below are Building Projects yet to have a designated funding source.								
Buildings	San Manuel/66ers Stadium	Rehabilitation and Update. May be eligible for ARP funding.	3	N/A	-	2,000,000		1
Buildings	California Theatre Project	Rehabilitation and Update; Phase 1: assessment May be eligible for ARP funding.	1	N/A	-	250,000		1
Buildings	City Hall Building Project	Retrofit/Rebuild City Hall. Initial planning and design. May be eligible for ARP Funding.	1	N/A	-	5,000,000		1
Buildings	710 N. D St. - Police Department	Replace/repair plumbing and remodel locker rooms.	1	N/A	-	TBD		1
Buildings	201 N. E Street Elevators Upgrade	Upgrading the elevators at the 201 Building. Previous renovations include ADA restrooms and ADA door improvements.	1	General Fund	59,178	240,000		2
Buildings	Feldheim Central Library – exterior and interior painting	Landscaping and parking improvements have recently been completed at this facility and ADA doors will soon be installed. Providing interior and exterior repainting will round out the refresh of this facility and further preserve the structure for many more years. Phase 3.	1	N/A	-	300,000		2
Buildings	Howard M. Rowe Library – Resurfacing Parking Lot, Exterior Painting, and Lighting	Resurfacing parking lot and exterior painting and lighting to protect the facility, extend its useful life, and provide an aesthetically pleasing facility for community use. The roof on this facility was recently replaced, so this is phase 3 for this facility.	7	N/A	-	200,000		2
Buildings	Nicholson Center Tenant Improvements	A complete renovation of the Community Center is necessary due to theft and vandalism. Currently the City has an active project for improvements at the Park.	6	N/A	-	1,300,000		2
Buildings	Rudy Hernandez Tenant Improvements	This project will provide improvements that include the removal and replacement of existing flooring and repainting of the building exterior and interior, addressing issues of long-term deferred maintenance.	4	N/A	-	500,000		2
Buildings	Verdemont Community Center and Amenities	Currently the City leases a modular that is used as the community center for the Al Guhin park location. A permanent facility is needed to support the growth of the community in this area and provide for adequate space for programming at the center. Phase 1: Design.	5	N/A	-	500,000		2
Buildings	201 E St. - Structural	Seismic issues need to be addressed per the Facility Assessment. The long-term plans for this facility may change depending on City Hall.	1	N/A	-	TBD		3
Buildings	City Yard Building	A permanent facility needs to be designed and constructed to replace the existing building. Phase 1 (design). Phase 2: (build) \$3M.	1	N/A	-	500,000		3
Buildings	Convention Center Renovation	Replace HVAC, roof, and renovate the interior to preserve and ensure usability for future business. This is a facility that can support large community events and generate revenue for the City if it is refurbished.	1	N/A	-	TBD		4
Below are Park Projects yet to have a designated funding source.								
Parks	Hudson Park Improvements	Structural repair to picnic pavillion and park amenities.	5	N/A	-	500,000		2

**Unfunded CIP Projects- Not Yet to be Committed to Complete
FY 2021-22 Adopted CIP Budget**

Category	Project	Project Information	Ward	Prior Year Funding Source	Prior Year Funding	2021/2022	Proposed Funding Source FY 2021/22	Priority Ranking
Parks	Demo Perris Hill Shooting Range	The existing shooting range has lead contamination in the ground. Additionally, the training building has deteriorated and needs to be demolished. This project would provide for the demolition and abatement of the lead contamination. This project will eliminate a current safety hazard.	2	N/A	-	1,750,000		2
Parks	Nunez Park - Parking Lot Improvement/Replacement	This parking lot is adjacent to the recently improved Nunez soccer park. The pavement is currently uneven, deteriorated and does not provide a smooth path of travel for park users and pedestrians. Complete repaving of the parking lot is needed to bring the area up to safe standards.	1	N/A	-	400,000		2
Parks	Jerry Lewis Family Swim Center – Facility Renovation	Upgrades to the entry and exit doors, security gates, lobby, office, custodial closet, changing rooms, restrooms, showers, pump room and deck. Repainting all interior and exterior surfaces, including wrought-iron perimeter fence. Upgrading all interior and exterior lighting to LEDs. Full interior upgrade to kitchen and janitorial areas. Adding ADA compliant fixtures and replacing health and safety signage. Renovation of the pump room.	2	N/A	-	600,000		2
Parks	Blair Park Improvements	Refurbishment of 3 standard size softball infields. This project will restore the condition of the fields to new to support heavy use by the community.	5	N/A	-	600,000		3
Parks	Fiscalini Ballfield Improvements	Refurbishment of a standard size baseball infield. This project will improve safety for participants and restore the deteriorated condition of the field to new to support heavy use by the community.	4	N/A	-	200,000		3
Parks	Baseball/Softball Field Improvements Phase 2	Refurbishment of infields at various locations. This project will improve safety for participants and restore the deteriorated condition of the fields to new to support heavy use by the community. Phase 2 will improve 5 more fields.	All	N/A	-	1,000,000		3
Parks	Soccer Complex Lighting	The soccer complex includes 17 fields, of which four are lighted. This project would light an additional four, significantly increasing the programming time available for the fields, which benefits the group currently managing the fields but would also benefit the City if/when the City takes back over management of the complex.	7	N/A	-	1,000,000		4
Parks	Playground Equipment Replacement**	Phase 4: Newberry Park, Tom Minor Park, Manuel Moreno, Tom Gould Park (FY 22/23) Phase 5: Nunez Park, Lytle Creek Park-South, Freddie Spellacy Park (FY 23/24)	1,3,4,5	N/A	-	TBD		4

The Capital Improvement Projects on this page do not have an established funding and therefore are not being funded for FY 2021-2022. However, the City has recognized these projects as ones that should be under consideration for funding moving forward.

Buildings Total	10,790,000
Parks Total	6,050,000
Unfunded Total	16,840,000

Capital Improvement Plan Impact on Operating Budget			
Project	Funding Type	2021/2022	Impact on Operating Budget
Paul Villasenor library – Resurfacing parking lot and Roof replacement	Public Use Facilities	\$300,000	Reduce ongoing maintenance.
Emergency Backup generator for CNG Station	Measure S	\$400,000	No impact.
5th Street Senior Center Kitchen - Phase 2	Measure S	\$250,000	Reduce ongoing maintenance.
Ruben Campos Demo	Measure S	\$625,000	Reduce ongoing maintenance.
ADA compliance Row Branch Library (Restrooms)	Library Facilities	\$200,000	No impact.
ADA compliance Villasenor Branch Library Building Improvements	Measure S	\$500,000	No impact.
New Animal Shelter	Grant Funding	\$500,000	No impact. This projects is only its design phase.
Newmark Ball Field(s) Lighting System Installation	AB 1600 Parkland	\$600,000	Reduce ongoing maintenance.
Speicher Park Multipurpose Field New Lighting Installation	AB 1600 Parkland	\$250,000	Reduce ongoing maintenance.
Pioneer Memorial Cemetery and Seccombe Lake Improvements	Measure S	\$2,600,000	Reduce ongoing maintenance.
Perris Hill YMCA Parking Lot Improvement	Measure S	\$200,000	Reduce ongoing maintenance.
Roosevelt Bowl (Outside Amphitheatre & Performers Building) Renovation	Measure S	\$600,000	No impact.
Park Restrooms Replacement/Renovation/New	Measure S	\$1,000,000	Increased maintenance costs.
Wildwood Park improvements including parking lot, irrigation system, and lighting.	Measure S	\$600,000	Reduce ongoing maintenance.
Baseball/Softball fields repair - Phase 1	Measure S	\$1,000,000	Reduce ongoing maintenance.
Security Fencing: Hernandez Community Centre	Measure S	\$250,000	Reduce ongoing maintenance.
Citywide irrigation system upgrade	Measure S	\$250,000	No impact. This projects is only its design phase.
Ball Field Accessory Building Upgrade	Measure S	\$2,000,000	Reduce ongoing maintenance.
Storm Drain Annual Upgrades	Storm Drain DIF	\$1,000,000	Reduce ongoing maintenance.
Mt. Vernon Storm Drain	Storm Drain DIF	\$3,000,000	Increased maintenance costs.
Connector Pipe Screen (CPS) TMDLs – Track 1	Storm Drain DIF	\$150,000	No impact.
Mt. Vernon Ave. Bridge Replacement	Regional Circulation DIF	\$1,425,000	Reduce ongoing maintenance.
University Parkway & I-215 Improvements	Measure I	\$710,000	No impact. This projects is only its design phase.
State St. Extension Phase 1- 16th St. to Baseline Rd.	Regional Circulation DIF	\$2,500,000	Annual maintenance cost estimated at \$2,000.
H St. Widening from Kendall Dr. to 40th St.	Regional Circulation DIF	\$25,000	Annual maintenance cost estimated at \$2,000.
Co-op with City of Highland - Six Locations ADD THE SIX LOCATIONS	Measure I	\$533,851	Reduce ongoing maintenance.
Citywide Pavement Rehabilitation (SB1)	SB1	\$4,000,000	Reduce annual maintenance.
Citywide Pavement Rehabilitation - Slurry /Crack Seal	Measure I	\$1,000,000	Reduce annual maintenance.
Kendall Dr. Slope Stabilization Rehabilitation	Public Improvement Fund	\$2,243,851	Reduce annual maintenance.
Pepper Ave. Rehabilitation from Baseline Rd. to Mill St.	Measure I	\$1,000,000	Reduce annual maintenance.
Street Rehabilitation co-op with the San Bernardino County	Measure I	\$1,450,000	Reduce annual maintenance.
Street Rehabilitation - Seven Segments: 1- Wall St. from Highland Ave. to 21 St. 2- 18th St. from Sterling to Guthrie St. 3- 13th St. from Sierra Way to Mt. Vernon Ave. 4- G St. from 9th St. to 10th St. 5- Ramona Ave from 5th St. to 6th St. 6- Grape St. from Walnut St. to Mill St. 7- Davidson Ave. from Baseline Rd. to 14th St.	CDBG	\$1,535,057	Reduce annual maintenance.
Raised Median along Kendall Dr. from E St. to H St.	Measure S	\$1,000,000	No impact.
Street Rehabilitation : 1- Temple Street from J Street to Perris Street 2- Acacia Street from 10th Street to Baseline Street 3- Prospect Avenue from Congress Street to Flood Control 4- Ralston Avenue from Mt. View Avenue to Waterman Avenue 5- Dover Drive from Mountain Drive to I Street 6- Meridian Avenue from Foothill Boulevard to 7th Street 7- Parkside Avenue from 30th Street to Parkdale Avenue.	Measure S	\$2,000,000	Reduce annual maintenance.
Street Rehabilitation : 1- Sierra Way From 9th Street to 40th Street 2- Belleview Street from Mt. Vernon Avenue to K Street 3- 27th Street from Davidson Avenue to Little Mountain Drive. 4- Temple Street from Medical Center Drive to End	Measure I	\$2,000,000	Reduce annual maintenance.
Street Rehabilitation : 1- Alameda Avenue from Rialto Avenue to Newport Avenue 2- H Street from Highland Avenue to 27th Street 3- Oak Street from K Street to Eureka Avenue 4- Sonora Street from Ralston Avenue to Palmyra 5- 36th Street from E Street to Olive Avenue 6- 6th Street from Meridian Avenue to Pepper Avenue 7- Guthrie Street from Pacific Avenue to Sunrise Lane	Measure S	\$2,000,000	Reduce annual maintenance.
Street Rehabilitation : 1- Oak Street from Arrowhead Avenue to 5th Street 2- 16th Street from Waterman Avenue to Sierra 3- Business Center Drive from Hospitality Lane to Commerce Center 4- 35th Street from Mountain View Avenue to Golden Avenue 5- Garfield Street from Mountain Drive to I Street 6- Tamarisk Avenue from Atchison to End 7- 18th Street from Guthrie Street to Sterling Avenue	Measure S	\$2,100,000	Reduce annual maintenance.
Street Rehabilitation : 1- 2nd Street from Lena Road to Tippecanoe 2- 13th Street from Waterman Avenue to Sierra Way 3- Vanderbilt Way from Waterman Avenue to Carnegie Drive 4- 43rd Avenue from Sepulveda Avenue to Leroy Street 5- Ohio Street from Palm Avenue to olive Avenue 6- Dallas Avenue from Spruce Street to Etiwanda Avenue 7- 33rd Street from E Street to H Street	Measure S	\$2,000,000	Reduce annual maintenance.

Congress Street from Mt. Vernon Avenue to K Street	Measure S	\$325,000	Reduce annual maintenance.
Virginia Street from E Street to F Street and From G Street to H Street	Measure S	\$210,000	Reduce annual maintenance.
Hillside and Fairfax Paving (no fence)	Measure S	\$500,000	Reduce annual maintenance.
Niles from San Gabriel to Crestview Paving	Measure S	\$225,000	Reduce annual maintenance.
Trenton from Crestview to Valencia, Valencia from Trenton to Niles Paving	Measure S	\$245,000	Reduce annual maintenance.
Cedar Street from Highland to 29th Street paving	Measure S	\$750,000	Reduce annual maintenance.
Arden Street (by soccer field)	Measure S	\$245,000	Reduce annual maintenance.
Country Club Lane from Waterman to Fremotia Drive	Measure S	\$245,000	Reduce annual maintenance.
Arden Street from Highland Avenue to Highland Creek	Measure S	\$800,000	Reduce annual maintenance.
Traffic Management Center (TMC) (Annual)	Local Circulation DIF	\$40,000	No impact
Traffic Signal Battery Backup Systems (Annual)	Local Circulation DIF	\$50,000	Reduce annual maintenance.
Upgrade Various Signal Hardware on 224 Signalized Intersections on Various Arterials	HSIP Grant	\$1,588,000	No impact
Implement Advanced Dilemma Zone Detection at 49 Signalized Intersections	HSIP Grant	\$990,292	No impact
Rancho Rd. and Rialto Ave. Traffic Signal Upgrade	Local Circulation DIF	\$25,000	Reduce annual maintenance.
Mt. Vernon Ave and Rialto Ave Traffic Signal Upgrade	Local Circulation DIF	\$25,000	Reduce annual maintenance.
Mt. Vernon Ave. and Walnut Ave. Traffic Signal Upgrade	Local Circulation DIF	\$25,000	Reduce annual maintenance.
Waterman Ave. and 21st St. Traffic Signal Upgrade	Local Circulation DIF	\$25,000	Reduce annual maintenance.
Citywide Street Lighting Upgrades	Measure S	\$1,000,000	Reduce annual maintenance.
Street Light Improvements Along E Street from Baseline Road to Highland Avenue	Measure S	\$1,000,000	Reduce annual maintenance.
Genevieve Circuit Lighting (- Marshall Blvd on the south , 34th St. on the north, Mountain View Ave. on the West and Sierra Way on the east.)	Measure S	\$400,000	Reduce annual maintenance.
Ralston Circuit Lighting (- Waterman Ave on the east, Sierra Way on the west, Palmyra on the south , Sonora Dr. on the north)	Measure S	\$400,000	Reduce annual maintenance.

GRANTS NARRATIVE

COMMUNITY & ECONOMIC DEVELOPMENT

Community Development Block Grant (CDBG)

Amount Anticipated: \$3,259,910

Source: Housing and Urban Development (HUD)

Expiration: Continuous

Annually, the City applies to HUD for CDBG funds via its submittal of an Annual Action Plan. The object of CDBG is to develop viable urban communities by providing decent housing, a suitable living environment, and expanded economic opportunities, principally for persons of low and moderate income. The City utilizes CDBG funds for improvements related to the Americans with Disabilities Act (ADA), street and sidewalk improvements; replacement of park playground equipment; a Micro- enterprise Program which provides training for small business entrepreneurs; and Fair Housing.

Community Development Block Grant- Corona Virus 1 (CDBG-CV1)

Amount Awarded: \$2,003,529

Source: Housing and Urban Development (HUD)

Expiration: September 1, 2027

CDBG-CV1 is a supplementary allocation made by the U.S. Department of Housing and Urban Development (HUD) provided to the City for its CDBG program. The purpose of the CDBG-CV1 funds is to address the impacts of COVID-19 by assisting the City to prevent, prepare for, and respond to COVID-19. The allocation was authorized by the Coronavirus Aid, Relief, and Economic Security Act (CARES Act).

Community Development Block Grant- Corona Virus 3 (CDBG-CV3)

Amount Awarded: \$1,702,135

Source: Housing and Urban Development (HUD)

Expiration: September 1, 2027

CDBG-CV-3 is also a supplementary allocation made by the U.S. Department of Housing and Urban Development (HUD) provided to the City for its CDBG program. The

purpose of the CDBG-CV3 funds is to address the impacts of COVID-19 by assisting the City to prevent, prepare for, and respond to COVID-19. The allocation was authorized by the Corona virus Aid, Relief, and Economic Security Act (CARES Act).

Emergency Solutions Grant (ESG)

Amount Anticipated: \$290,457

Source: Housing and Urban Development (HUD)

Expiration: Continuous

The Emergency Solutions Grants (ESG) provides funds for the engagement of individuals and families living on the streets; improvement of homeless shelters and operation of shelters; rapid re-housing of homeless persons and funds to keep persons who are housed from becoming homeless through rental assistance. The program assists individuals and families quickly regain stability in permanent housing after experiencing a housing crisis or homelessness.

Emergency Solutions Grant-Corona Virus 1 (ESG-CV1)

Amount Awarded: \$1,019,997

Source: Housing and Urban Development (HUD)

Expiration: September 30, 2022

ESG-CV1 is a supplementary allocation to the City's ESG grant. The ESG-CV1 funds are to prevent prepare for, and respond to Coronavirus. The grant is to fund activities designed to prevent the initial or further spread of the virus among persons experiencing homelessness, to pay for shelter to isolate infected individuals, rental assistance, and rapid rehousing.

Emergency Solutions Grant-Corona Virus 2 (ESG-CV2)

Amount Awarded: \$3,422,960

Source: Housing and Urban Development (HUD)

Expiration: September 30, 2022

ESG-CV2 is also a supplementary allocation to the City's ESG grant. The ESG-CV2 funds are to prevent prepare for, and respond to Corona virus. The grant is to fund activities designed to prevent the initial or further spread of the virus among persons experiencing homelessness, to pay for shelter to isolate infected individuals, rental assistance, and rapid rehousing.

Emergency Rental Assistance Program (ERAP)

Amount Awarded: \$6,415,633

Source: United States Treasury (U.S. Treasury)

Expiration: December 31, 2021

The Emergency Rental Assistance Program (ERAP) is a one-time grant funded by the United States Department of Treasury and established by the federal Consolidated

Appropriations Act, 2021, passed into law on December 21, 2020. The purpose of the grant is to assist households that are unable to pay rent and utilities due to impacts from the COVID-19 pandemic. Local governments with more than 200,000 in population received a direct allocation of Emergency Rental Assistance funds.

HOME Investment Partnerships (HOME)

Amount Anticipated: \$1,395,707

Source: Housing and Urban Development (HUD)

Expiration: Continuous

The HOME Program provides funds for activities such as housing rehabilitation, homeownership and the construction multi-family rental housing to benefit persons of very low and low income. Typically HOME funds are made available in the form of low interest loans. The City funds an owner occupied rehabilitation loan program with HOME funds, as well as a first-time ownership infill housing program.

Neighborhood Stabilization Program (NSP1 and NSP3)

Amount Anticipated: \$1,450,000

Source: Housing and Urban Development (HUD)

Expiration: When funds are exhausted

The Neighborhood Stabilization Program was established for the purpose of stabilizing communities that suffered from foreclosures and abandonment. NSP funds are no longer granted by HUD. The NSP funds that the City has are the last of this grant type. \$300,000 of the amount noted will be used for predevelopment costs associated with the development of new ownership housing in the Eastpointe neighborhood. The balance will be used for staff administrative costs related to reporting and management of the NSP funds.

Non Applicable – State Funded General Plan Update

Amount Anticipated: \$3,000,000

Source: California Department of Housing and Community Development (HCD)

Expiration: Non Applicable

Comprehensive Update to the City's General Plan, focused update to the Development Code, the creation of a Specific for Downtown San Bernardino and the preparation of the appropriate environmental documentation.

Permanent Local Housing Allocation (PHLA)

Amount Anticipated: \$9,732,162

Amount Awarded 2020: \$1,622,027

Source: California Department of Housing and Community Development (HCD)

Expiration: June 30, 2030

PHLA is a grant received by the City from funds provided pursuant to Senate Bill (SB2) that established a fund making available money to local governments for eligible housing and homelessness activities. PLHA will fund four activities: 1) development, acquisition rehabilitation and preservation of affordable rental housing; 2) provide supplemental funding for the Owner Occupied Rehabilitation Program; 3) assist persons who are experiencing, or are at risk of homelessness; 4) provide supplemental funding for the Infill Program to construct homes for first-time homeowners.

SB2 Grant (2019 Planning Grants Program)

Amount Anticipated: \$625,000

Source: California Department of Housing and Community Development (HCD)

Expiration: None provided to date

To assist with the update to the General Plan, a focused update of the Development Code and the creation of a Specific Plan for Downtown San Bernardino.

GENERAL GOVERNMENT

California Violence Intervention & Prevention Grant Program (CaVIP)

Amount Anticipated FY 21/22: \$570,000

Source: Board of State & Community Corrections (BSCC) / (California State Grant)

Renewable

Amount Awarded:	Match:	Total:	Start Date: October 1, 2020
\$1,500,000	100% \$1,500,00	\$3,000,000	End Date: June 30, 2023

The CaVIP State grant is a cost reimbursement grant program. The grant funds the City's Violence Intervention Program service providers. The Violence Intervention Program (VIP) is designed to break the cycle of violence by reducing retaliatory gang related homicides and non-fatal injury shootings throughout the City of San Bernardino. Strategies for violence intervention include a focused deterrence and community oriented policing in combination with trauma informed culturally relevant intervention strategies, such as street outreach, case management, and linkages to appropriate human services. Grant goals are to reduce group related shootings by 5% each year; and, reduce victimization and violent recidivism among program participants by 15% by the end of the grant cycle.

The City was awarded a California Board of State and Community Corrections, multi-year 100% matching grant for \$1.5 million that provides supportive services to and allows for the delivery of intervention services through June 30, 2023. The State will conduct a fiscal and program audit July 1, 2023 – December 31, 2023.

The City’s grant in-kind match commitment of \$410,000 is made up of Program Manager salary and benefits for a total of \$390,000 and \$20,000 for required program database. The City will receive \$60,000 in grant funds to administer the grant and \$20,000 to fund a three year fiscal single audit of the CalVIP grant account, a total of \$80,000 in revenue. In addition, the grant will provide \$15,000 to fund required local program evaluation and \$50,000 for program staff training.

The majority of the in-kind match requirement of \$1,090,000 will be fulfilled by Young Visionaries Youth Leadership Academy contribution of \$450,000 and HOPE Culture match contribution of \$640,000. As lead agency, the city will have to ensure contractors meet their match commitment by the end of the grant cycle.

Hope Culture’s FY 2021-2022 budget request amount is \$300,000 + \$60,000 estimated carry over of FY 2020-2021 unspent funds, a total of \$360,000.

Young Visionaries’ FY 2021-2022 budget request amount is \$150,000 + \$60,000 estimated carry over of FY 2020-2021 unspent funds, a total of \$210,000.

Grant and matching funds supports program administration, contractor staff salaries, benefits, program participant related costs, and proactive engagement activities. David Miranda, Community Intervention Program Manager is listed as the day-to-day grant contact.

Youth Reinvestment Grant Program (YRG)

Anticipated FY 21/22: \$330,000

Source: Board of State & Community Corrections (BSCC) / (California State Grant)

Expiration: Renewable

Amount Awarded:	Match:	Total:	Start Date: July 1, 2019
\$999,998	10% \$115,467	\$1,115,465	End Date: February 28, 2023

The San Bernardino Youth Reinvestment & Development Program (YRG) is designed to divert at risk youth ages 14 – 21 years of age from the juvenile justice system through evidence-based, trauma informed case management, culturally relevant programming such as academic support, job training opportunities, and linkages to existing human services. The grant cycle started July 1, 2019 and ends February 28, 2023. Juvenile diversion services are provided in collaboration with community-based service providers: Southern California Mountains Foundation, Urban Conservation Corps and Operation New Hope. Grant goals are to establish a multisector implementation team made up of service providers, law enforcement partners, and academic institutions; and, provide juvenile diversion services to a minimum of 210 youth by the end of grant cycle.

The 10% in-kind match of \$115,467 will be met with a combination of in-kind salaries and benefits from Urban Conservation corps members at \$89,901 and city administrative in-kind indirect cost \$25,556. The City's match portion does not impact the general fund.

Operation New Hope FY 2021-2022 budget request amount is \$155,000.

Southern California Mountains Foundation FY 2021-2022 budget request amount is \$136,000 + \$39,000 of estimated carry over FY 2020-2021 unspent funds, a total of \$175,000.

Grant and matching funds supports program administration, contractor staff salaries, benefits, program participant related costs, and proactive engagement activities. David Miranda, Community Intervention Program Manager is listed as the day-to-day grant contact.

LIBRARY

California Library Literacy Services

Amount Anticipated: \$88,939

Source: California State Library

Expiration: June 30, 2021

This annual grant is in support of Adult and Family Literacy services, offered to our community. The services include Adult Basic Education, GED preparation, Citizenship Preparation, and Family Literacy. Any Cash Match is covered by the US Department of Education allocation. The funds for Adult and Family Literacy are lumped together and are allocated: Adult Literacy \$66,439, Family Literacy \$22,500.

Adult Education and Family Literacy Act

Amount Anticipated: \$128,600

Source: US Department of Education

Expiration: June 30, 2021

Formal grant title is Workforce Innovation and Opportunity Act, Title II: Adult Education and Family Literacy Act, Public Law 113-128, Section 225, Section 231, and Section 243. These funds, known as WIOA, allow the Literacy Department to provide services for Adult Basic Education, GED preparation, Citizenship Preparation, English as a Second Language, and Digital Literacy. In-kind funding match is in the form of forgiven rent for the Lifelong Learning Center space in the Main Library facility. Our partnership with the San Bernardino County Workforce Development Board and the Workforce Innovation and Opportunity Act One-Stop Partners is an extension of these funds and the main grant function to help provide skills to our community members for workforce development.

PARKS, RECREATION & COMMUNITY SERVICES

Retired Senior Volunteer Program (RSVP)

Amount Anticipated: \$54,809

Source: Corporation for National & Community Service (CNCS)

Expiration: March 31, 2022

An estimated 269 RSVP Volunteers will serve in a support role in these various areas: Disaster preparedness, response, mitigation and/or recovery, transportation, companionship, nutrition, senior services and tutoring programs. These volunteers will collectively provide over 29,000 hours these areas. Funding from CNCS will pay for personnel, training, and volunteer costs.

Senior Companion Program (SCP)

Amount Anticipated: \$324,812

Source: Corporation for National & Community Service (CNCS)

Expiration: June 30, 2022

Seniors helping seniors is the purpose of the Senior Companion Program. Registered volunteers provide companionship, meal preparation, grocery shopping, transportation to and from medical appointments and pharmacies for those adults with physical, emotional, or mental health limitations, most of whom are elderly. These valuable approximately forty-five volunteers provide approximately 160 clients with 49,000 hours of personal service.

Senior Nutrition Program

Amount Anticipated: \$379,582

Source: County of San Bernardino Dept. of Aging and Adult Services (DAAS)

Expiration: June 30, 2022

The Senior Nutrition Program provides meals for seniors aged 60 years and older at six sites: 5th Street Senior Center, Perris Hill Senior Center, Hernandez Community Center, Lytle Creek Community, Highland Senior Center, and New Hope Family Life Center. The program will serve an average of 250 clients per day and a yearly estimated total of 47,000 to 52,000 meals.

POLICE

COPS Option Enhancing Law Enforcement Activity Subaccount

Amount Anticipated: Unknown

Source: State of California through San Bernardino County

Expiration: Continuous

Funds from the Citizens Option for Public Safety grant from the State of California to be used exclusively for funding front line municipal police services. Funding is directly applied as a transfer to the General Fund.

PSA Cadet Program

Amount Anticipated: \$44,000

Source: Public Safety Academy of San Bernardino

Expiration: N/A

The Public Safety Academy (PSA) Cadet Program is designed to offer eligible current and former students of the San Bernardino Unified School District part-time positions as Police Cadets in order to introduce them into a variety of law enforcement careers. The grant is a one-time award of \$125,880 to be used until funds are expended. The remainder will be carried over into FY2021/22.

COPS Hiring Program 2020

Amount Anticipated: \$1,625,000

Source: US Dept. of Justice – Community Oriented Policing

Expiration: June 30, 2023

The COPS Hiring grant offsets the cost of 13 police officer positions hired in 2020. The grant reimburses up to \$125,000 of an officers salary and benefits per year. There is no local match requirement in this grant. Total Federal funding is \$5,383,549 for the grant period of 7/1/2020 – 6/30/2023.

Corona Virus Supplemental Funding Program (CVSF)

Amount Anticipated: \$179,950

Source: US Dept. of Justice – Bureau of Justice Assistance

Expiration: January 31, 2022

The CVSF grant offsets the cost associated with prevention, preparedness, and response to the corona virus. The department is using funds to purchase equipment such as personal protective gear and patrol vehicles equipped with specialized temperature controls for sanitation, training, overtime and a mobile police software application.

The total grant award is \$632,422 for the grant period of 1/20/202 – 1/31/2022. The balance of grant funds remaining will be carried over to FY2021-22.

Operation Safe Rails

Amount Anticipated: \$15,250

Source: Dept. of Transportation

Expiration: September 1, 2021

The Safe Rails grant funds the hourly overtime rate for police officers to provide extra patrol on and near railroad property, enforcing railroad trespass related laws.

The total grant award is \$80,000 for the grant period of 9/1/2020 – 9/1/2021. The balance of grant funds remaining will be carried over to FY2020-21.

OTS PT21049 – Office of Traffic Safety

Amount Anticipated: \$144,055

Source: National Highway Traffic Safety Administration

Expiration: September 30, 2021

OTS grant funds are used to conduct traffic programs aimed at reducing the number of victims killed and injured in traffic collisions. The total grant award is \$454,000 for the grant period of 10/1/20 – 9/30/2021. The remainder of funding will be carried over to FY2021-22.

- 8792 – Materials & Supplies - \$5,000
- 8793 – DUI Checkpoints - \$94,455
- 8795 – Traffic Enforcement - \$10,000
- 8796 – Pedestrian/ Bicycle Enforcement - \$20,000
- 8797 – Know Your Limit - \$4,800
- 8798 – Collaborative DUI Enforcement - \$4,900
- 8799 – Collaborative Traffic Enforcement - \$4,900

Justice Assistance Grant (JAG) 2017

Amount Anticipated: \$164,477

Source: Edward Byrne Memorial Justice Assistance Grant; San Bernardino County

Expiration: September 30, 2021

The JAG 2017 grant is a non-competitive grant awarded by the Bureau of Justice and Administration and administered by San Bernardino County to local government agencies to be used for law enforcement programs. JAG grant funding has been delayed since 2017 due to lawsuits related to County compliance with Federal immigration policies. Grant programs have been delayed pending funding. It is anticipated that the grants will be fully funded by FY2021-22. The 2017 JAG grant will be used for the purpose of

purchasing equipment needed by the police department. Total grant funding is \$164,477 for the grant period of 10/1/2017 – 9/30/2021. This grant was adopted in the FY2020-21 budget, any remaining funds will be carried over to FY2021-22.

Justice Assistance Grant (JAG) 2018

Amount Anticipated: \$182,366

Source: Edward Byrne Memorial Justice Assistance Grant; San Bernardino County

Expiration: September 30, 2021

The JAG 2018 grant is a non-competitive grant awarded by the Bureau of Justice and Administration and administered by San Bernardino County to local government agencies to be used for law enforcement programs. JAG grant funding has been delayed since 2017 due to lawsuits related to County compliance with Federal immigration policies. Grant programs have been delayed pending funding. It is anticipated that the grants will be fully funded by FY2021-22. The 2018 JAG grant will be used for the purposes of overtime and purchasing equipment needed by the police department. Total grant funding is \$182,366 for the grant period of 10/1/2018 – 9/30/2021. This grant was adopted in the FY2020-21 budget, any remaining funds will be carried over to FY2021-22.

Justice Assistance Grant (JAG) 2019

Amount Anticipated: \$186,471

Source: Edward Byrne Memorial Justice Assistance Grant; San Bernardino County

Expiration: September 30, 2022

The JAG 2019 grant is a non-competitive grant awarded by the Bureau of Justice and Administration and administered by The 2019 JAG grant will be used for the purposes of overtime and purchasing equipment needed by the police department. Total grant funding is \$186,471 for the grant period of 10/1/2018 – 9/30/2021. This grant was adopted in the FY2020-21 budget any remaining funds will be carried over to FY2021-22.

Tobacco Grant Award FY 20/21

Amount Anticipated: \$383,938

Source: State of California, Dept. of Justice

Expiration: June 30, 2024

The Tobacco Grant Program is funding by the California Health Care, Research & Prevention Tobacco Tax 2016. This grant will fund salary and benefits for 1 police officer, 1 community engagement specialist, and 1 criminal investigations officer as well as overtime, equipment and some operation costs for three years to identify problematic tobacco retailers, ensure legal compliance and provide education to the community of the consequences and dangers of underage tobacco use. The total grant fund is \$1,169,028 for the grant period of 7/1/2021 – 6/30/2024, any remaining funds will be carried over to FY2021/22.

PUBLIC WORKS

Used Oil Payment Program (OPP11)

Amount Anticipated: \$23,492

Source: CalRecycle

Expiration: June 30, 2022

Local certified collection centers within the City boundaries collect all used oil from residents. It is the City's responsibility to monitor that collection, provide public education and outreach to the residents, and submit annual reports to CalRecycle. The award amount of \$23,492 for FY 21/22 has been approved and will be received in late April or early May 2021. The grant period is from July 1, 2020 – June 30, 2022 and will need to be appropriated accordingly into FY 21/22 budget.

City/County Payment Program (CCPP 19/20)

Amount Anticipated: \$53,751

Source: CalRecycle

Expiration: March 1, 2022

Beverage container recycling is essentially all public education and outreach. It is the biggest component of municipal waste recycling. Education and outreach must address all the components of recycling. Implementing and monitoring this program can shift the behavior for the targeted residents, necessitating a strong education effort. Education includes Earth Day events, collaboration with IE 66ers, Burrtec Waste Industries, EcoHero Show LLC and a web/mobile application with online services including calendars, widgets, newsletters, reminders, messaging, tools, social media and events. CCPP 2019/20 funding of \$53,751 was received from CalRecycle in July 2020 for the grant period of April 2021 – March 1, 2022. This grant money will need to be carried over to FY 21/22 budget.

GRANTS SUMMARY
2021-22 Adopted Budget

Department	Grant Name	Expiration Date	Amount Anticipated FY 2021/22
Community & Economic Development	Community Development Block Grant	Continuous	\$ 3,259,910
Community & Economic Development	HOME Investment Partnerships Program	Continuous	\$ 1,395,707
Community & Economic Development	Emergency Solutions Grant	Continuous	\$ 290,457
Community & Economic Development	Neighborhood Stabilization Program	Exhaustion	\$ 1,450,000
Community & Economic Development	Permanent Local Housing Allocation (PHLA)	6/30/2030	\$ 9,732,162
Community & Economic Development	CDBG-CV1	9/1/2027	\$ -
Community & Economic Development	CDBG-CV3	9/1/2027	\$ -
Community & Economic Development	Non Applicable-State Funded General Plan	Exhaustion	\$ 3,000,000
Community & Economic Development	SB2 Grant	Exhaustion	\$ 625,000
Community & Economic Development	ESG-CV1	9/30/2022	\$ -
Community & Economic Development	ESG-CV2	9/30/2022	\$ -
Community & Economic Development	Emergency Rental Assistance Program (ERAP)	12/31/2021	\$ -
General Government	Youth Reinvestment Grant	2/28/2023	\$ 330,000
General Government	California Violence Intervention	6/30/2023	\$ 570,000
Library	Adult Basic Education	6/30/2022	\$ 128,600
Library	California Literacy Program	6/30/2022	\$ 88,939
Parks	Retired Senior Volunteer Program	3/31/2022	\$ 54,809
Parks	Senior Companion Program	6/30/2022	\$ 324,812
Parks	Senior Nutrition Program	6/30/2022	\$ 379,582
Police	COPS Option Enhancing Law Enforcement Activity Subaccount (ELEAS)	Continuous	Unknown
Police	PSA Cadet Program	Exhaustion	\$ 44,000
Police	COPS Hiring Program 2020	6/30/2023	\$ 1,625,000
Police	Corona Virus Supplemental Funding Program	1/31/2022	\$ 179,950
Police	Operation Safe Rails	9/1/2021	\$ 15,250
Police	OTS PT21049- Office of Traffic Safety	9/30/2021	\$ 144,055
Police	JAG 2017	9/30/2021	\$ 164,477
Police	JAG 2018	9/30/2021	\$ 182,366
Police	JAG 2019	9/30/2022	\$ 186,471
Police	Tobacco Grant Award FY 2020/21	6/30/2024	\$ 383,938
Public Works	Used Oil Payment Program	6/30/2022	\$ 23,492
Public Works	City/County Payment Program	3/1/2022	\$ 53,751

Long-Range Operating Financial Plan

The 10-year financial plans projections are based on key assumptions that incorporate the revenues and expenditures of the current adopted Operating and Capital Budgets. Forecasts made for the following 10 years have been divided into key sections for the assumptions: Personnel Costs, Internal Service Costs, M&O/Contractual Costs, and Revenues.

Personnel costs, indicative of salary increases for all bargaining units and employee benefits, are assumed to grow an estimated 3% and 4% respectively over the next 10 years. Merit increases are also assumed to increase annually at the rate of 3% and currently have an annual cost of \$600,000 in FY 2021/22. This model also takes into consideration any salary savings that are created from vacant positions within the City.

The Internal Service Costs are made up of Garage Charges, Worker's Compensation, General Liability, and IT in House Charges. Over the next 10 years, Garage Charges are assumed to have a 2% growth every year; Worker's Compensation, General Liability is assumed to have a 3% growth every year; and IT in House Charges are assumed to have a 1.5% growth every year.

The M&O/Contractual Costs are made up of supplies/materials/general costs, fuel, utilities, and legal costs. Supplies/materials/general costs are assumed to have a steady 2% growth every year as do legal costs over the next 10 years; utilities are assumed to have a steady 3% growth every year. Fuel, however, is assumed to have a spike of 5% increase in FY 2021-22 and return to normal business and leveling out over the next few years – this is due to the gasoline and diesel prices being expected to increase as the U.S. economy recovers from the response to COVID-19 pandemic and as vaccines become more widely available.

Revenues are made up of Property Taxes, Transient Occupancy Tax/Growth (TOT), Sales Tax, Measure Z Sales Tax – now Measure S Sales Tax, Franchise Fees, Business Licenses, Utility Users Tax (UUT), and other taxes. Property taxes are assumed and projected by an outside consultant; TOT is assumed to grow between 2-3% annually due to new hotels being built in the City and other tourism related businesses that are expected to grow around them. Sales Tax and Measure S Sales Tax are both assumed to grow 2% annually; Franchise Fees are assumed to have a 0.5% growth annually; and Business Licenses are assumed to not have an increase until FY 2024-25 where it will then have a 1-1.5% growth rate. The UUT is assumed to decrease annually at 0.25% while other taxes are assumed to have a steady growth rate of 1% annually.

This long-range operating financial plan is beneficial to the City due to it being a highly collaborative process that considers the future needs of the City and aids in navigating through different challenges, should they arise. This plan also works to better align the City in achieving the overall strategic goals set forth by the Mayor and City Council: Financial Stability, Focused, Aligned Leadership, and Unified Community, Improved Quality of Life, and Economic Growth and Development.

LONG-RANGE OPERATING FINANCIAL PLAN

	FY 2020-21 Adopted	FY 2020-21 Est. Actuals	FY 2021-22 Adopted	FY 2022-23 Forecast	FY 2023-24 Forecast	FY 2024-25 Forecast
REVENUES:						
Other Taxes	8,164,236	9,103,371	8,493,262	8,609,027	8,773,008	8,941,645
Licenses & Permits	10,987,079	12,534,547	11,858,000	11,945,900	12,039,527	12,217,963
Fines & Forfeitures	1,512,000	788,809	1,478,500	1,778,500	1,807,000	1,836,355
Investment Income	450,000	505,988	500,978	525,978	541,728	550,978
Use of Money & Property	899,996	968,748	779,600	779,600	779,600	779,600
Intergovernmental	2,485,000	7,701,718	2,243,602	2,243,602	2,243,602	2,243,602
Charges for Services	6,806,415	8,071,041	6,140,420	6,149,500	6,267,814	6,389,311
Property Taxes in Lieu of VLF	18,316,742	18,481,695	19,267,608	19,460,284	19,654,887	19,851,436
Sales & Use Taxes	32,488,243	43,004,855	45,391,210	46,299,034	47,225,015	48,169,515
Utility Users Tax	23,200,000	23,607,652	22,700,000	22,643,250	22,586,642	22,530,175
Measure Z Sales Tax	7,900,000	7,903,026	-	-	-	-
Franchise Tax	10,130,000	12,036,832	11,781,000	11,839,905	11,899,105	11,958,600
Miscellaneous	2,741,056	12,058,883	2,766,037	2,769,037	2,772,127	2,775,310
Debt Refunding	-	-	-	-	-	-
Transfers In	1,752,227	1,459,973	-	-	-	-
Measure S Sales Tax	-	-	41,016,456	41,836,785	42,673,521	43,526,991
Grand Total	\$ 127,832,994	\$ 158,227,139	\$ 174,416,673	\$ 176,880,403	\$ 179,263,575	\$ 181,771,481

	Total	Total	Total	Total	Total	Total
EXPENDITURES:						
001-010 - Mayor	\$ 393,318	\$ 410,768	\$ 324,089	\$ 345,694	\$ 355,216	\$ 365,045
001-020 - City Council	618,515	613,175	643,263	662,863	680,249	697,991
001-030 - City Clerk	855,637	723,155	1,411,432	1,452,605	1,489,650	1,525,128
001-050 - City Attorney	2,494,730	3,610,248	2,815,226	2,820,652	2,825,289	2,832,372
001-090 - General Government	7,381,633	9,492,675	8,843,129	8,443,710	7,486,235	7,529,832
PERS - Unfunded Liability Payment	24,658,543	24,680,929	29,142,665	33,706,642	35,528,642	37,448,169
Merit Increases	-	-	-	618,000	636,540	655,636
Transfer to BK Fund	900,000	-	100,000	-	-	-
001-100 - City Manager	2,073,162	2,089,631	1,566,825	1,536,796	1,581,011	1,626,571
001-110 - Human Resources	1,151,315	987,209	1,835,861	1,884,720	1,931,292	1,980,394
001-120 - Finance	3,072,394	2,725,211	4,286,317	4,422,301	4,549,509	4,680,691
001-150 - Assessment Districts	120,000	120,000	138,000	120,000	120,000	120,000
001-160 - Capital Projects	-	965,427	25,720,000	-	-	4,000,000
001-180 - Community Development	5,162,216	4,796,333	6,595,161	6,805,915	6,987,673	7,175,209
001-210 - Police	63,188,960	60,529,639	68,852,019	71,655,862	73,659,381	76,248,980
001-380 - Parks Recreation and Community Service	3,051,236	2,648,599	4,309,898	4,420,783	4,537,941	4,658,495
001-400 - Public Works	13,894,713	13,632,932	20,096,590	20,659,830	21,197,941	21,747,487
001-470 - Library	1,663,349	1,341,307	2,444,210	2,521,606	2,592,185	2,663,696
Total General Fund:	\$ 130,679,720	\$ 129,367,239	\$ 179,124,684	\$ 162,077,979	\$ 166,158,753	\$ 175,955,696
Net Consolidated General Fund Surplus / (Deficit)	(2,846,726)	28,859,899	(4,708,011)	14,802,423	13,104,822	5,815,785
Projected Beginning Fund Balances	24,182,370	32,304,569	61,164,468	56,456,457	71,258,880	84,363,702
Projected Ending Fund Balances	21,335,644	61,164,468	56,456,457	71,258,880	84,363,702	90,179,487

City of San Bernardino
Fiscal Year 2021/2022 Projected Debt Service Schedule

Governmental Activities Long-Term Debt

	Outstanding Balance June 30, 2021	Budgeted Principal FY 2021/2022	Budgeted Interest FY 2021/2022	Total Payments FY 2021/2022	Projected Principal Balance June 30, 2022	Year Issued	Final Maturity
Governmental Activities:							
2018 Lease Revenue Refunding Bonds	\$ 1,871,537	\$ 917,690	\$ 76,359	\$ 994,049	\$ 953,847	2018	2023
2020 Pension obligation bonds	19,850,000	30,000	1,369,369	1,399,369	19,820,000	2020	2047
Bond discount	(573,028)	-	-	-	(573,028)	2020	2046
Direct borrowings:	\$ 21,148,509	\$ 947,690	\$ 1,445,728	\$ 2,393,418	\$ 20,200,819		
Notes payable:							
HUD Section 108 - Arden Guthrie	3,774,000	574,000	198,323	772,323	3,200,000	2007	2027
Tow Services Settlement Agreement	600,000	200,000	-	200,000	400,000	2022	2024
Total notes payable	4,374,000	774,000	198,323	972,323	3,600,000		
Harriman Place Street Extension Lease	139,182	139,182	2,373	141,555	-	2004	2021
Total	\$ 25,661,691	\$ 1,860,872	\$ 1,646,424	\$ 3,507,296	\$ 23,800,819		

Successor Agency to the Economic Development Agency of the City of San Bernardino
Fiscal Year 2021/2022 Projected Debt Service Schedule

Fiduciary Activities Long-Term Debt

	Outstanding Balance June 30, 2021	Budgeted Principal FY 2021/2022	Budgeted Interest FY 2021/2022	Total Payments FY 2021/2022	Projected Principal Balance June 30, 2022	Year Issued	Final Maturity
Fiduciary Activities:							
Tax allocation bonds:							
Series 2005A, Refunding	12,560,000	2,390,000	653,488	3,043,488	10,170,000	2005	2026
Series 2005B, Refunding	4,415,000	820,000	230,288	1,050,288	3,595,000	2005	2026
Series 2010A	4,250,000	325,000	393,125	718,125	3,925,000	2010	2030
Series 2016A, Refunding	15,740,000	3,900,000	689,500	4,589,500	11,840,000	2016	2032
Series 2016B, Refunding	6,500,000	1,670,000	203,230	1,873,230	4,830,000	2016	2028
Unamortized discount	(29,864)	-	-	-	(29,864)		
Unamortized premium	2,996,848	-	-	-	2,996,848		
Total tax allocation bonds	46,431,984	9,105,000	2,292,481	11,487,481	37,326,984		
Mortgage revenue bonds:							
Highland Senior Housing 1995	615,000	105,000	42,891	147,891	510,000	1995	2026
Casa Ramona Senior Housing 1995	535,000	90,000	38,588	128,588	445,000	1995	2026
Total mortgage revenue bonds	1,150,000	195,000	81,479	276,479	955,000		
Certificates of participation:							
1999 Certificates of Participation	2,255,000	520,000	109,725	629,725	1,735,000	1999	2025
Total certificates of participation	2,255,000	520,000	109,725	629,725	1,735,000		
Total	\$ 49,836,984	\$ 9,820,000	\$ 2,483,685	\$ 12,393,685	40,016,984		

DEBT SERVICE SCHEDULE
FISCAL YEAR 2021-22

ACCOUNT NO.	PAYEE	DESCRIPTION	PRINCIPAL	INTEREST	PAYMENT	FREQUENCY OF PAYMENT
001-090-0053*5801	California Infrastructure Bank	Harriman Place Extension	139,182	2,373	141,555	Annual
001-090-0053*5801	US Bank	2018 Lease Revenue Refunding Bonds	917,690	76,359	994,049	Semi-Annual
001-090-0053*5801	Wells Fargo	2020 Pension Obligation Bonds	30,000	1,339,369	1,369,369	Semi-Annual
119-090-0053*5801	Bank of New York Mellon	HUD Section 108 - Arden Guthrie	574,000	198,323	772,323	Semi-Annual
629-110-0056*5162	Pepe's Inc.	Towing Settlement Agreement	200,000	-	200,000	Annual
Total			1,860,872	1,616,423	3,477,295	

BOND RATINGS
FISCAL YEAR 2021-22

Bond Description	Rating Type	Rating
2018 Lease Revenue Refunding Bonds	N/A	N/A
San Bernardino (CA) Pension Oblig Bonds (Taxable) Ser 2020A	Long Term Rating	BBB
San Bernardino (CA) Pension Oblig Bonds (Taxable) Ser 2020A	Unenhanced Long Term Rating	BBB
San Bernardino (CA) (General Government) Issuer Default Rating	Long Term Rating	BBB+
San Bernardino (CA) (General Government) Issuer Default Rating	Unenhanced Long Term Rating	BBB+

Legal Debt Margin
Last Five Fiscal Years
(amounts in thousands)

	Fiscal Year				
	2017	2018	2019	2020	2021
Assessed valuation	\$ 12,658,595	\$ 13,387,519	\$ 14,190,217	\$ 15,557,321	\$ 16,415,502
Conversion percentage	25%	25%	25%	25%	25%
Adjusted assessed value	3,164,649	3,346,880	3,547,554	3,889,330	4,103,876
Debt limit percentage	15%	15%	15%	15%	15%
Debt limit	474,697	502,032	532,133	583,400	615,581
Total net debt applicable to limit:					
General obligation bonds	9,060	8,069	6,813	5,497	23,977
Legal debt margin	<u>\$ 465,637</u>	<u>\$ 493,963</u>	<u>\$ 525,320</u>	<u>\$ 577,903</u>	<u>\$ 591,605</u>
Total debt applicable to the limit as a percentage of debt lin	1.9%	1.6%	1.3%	0.9%	3.9%

Note:

The government code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located within the state.

CITY OF SAN BERNARDINO
2021-2022
APPROPRIATION LIMITATION COMPUTATION

Article XIII B of the California Constitution (enacted with the passage of Proposition 4 in 1979 and modified with the passage of Proposition 111 in 1990) restricts the appropriations growth rate for cities and other local jurisdictions. The growth rate is tied to changes in the population and the change in California Per Capita Personal Income. In May 2021 the State Department of Finance notified each city of the population changes and per capita personal income factor to be used in determining appropriation limits. Effective May 1, 2021, the change in the California Per Capita Personal Income is 5.73% and the change in the County of San Bernardino's Population is 0.17%.

Using the population and per capita personal income data provided by the California Department of Finance, the City's appropriation limit for Fiscal Year 2021-22 is \$410,844,843. Appropriations subject to the limitation in the 2021-22 Budget total \$145,068,536 which is \$265,776,307 less than the computed allowable limit.

Appropriations Limits	
FY 2020-21 Appropriations Limit	387,919,788
FY 2021-22 Adjustment Factors	
<i>Percentage Change in Per Capita Personal Income</i>	5.73%
<i>Percentage Change in Population</i>	0.17%
Appropriations Change Factor (5.73% x 0.17%)	1.05909741
FY 2021-22 Appropriations Limit (<i>Prior Year Appropriations Limit x Appropriation Change Factor</i>)	410,844,843
FY 2021-2022 APPROPRIATION LIMIT	410,844,843
TOTAL FY 2021-22 APPROPRIATIONS SUBJECT TO LIMITATIONS	(145,068,536)
(OVER)/UNDER APPROPRIATION LIMIT	265,776,307

RESOLUTION NO. 2021-138

RESOLUTION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF SAN BERNARDINO, CALIFORNIA, APPROVING AND ADOPTING THE CITY OF SAN BERNARDINO’S OPERATING BUDGET AND CAPITAL IMPROVEMENT PLAN (CIP) FOR FISCAL YEAR 2020/21 AND ESTABLISHING THE CITY’S APPROPRIATION LIMIT AS REQUIRED BY ARTICLE XIII B OF THE CALIFORNIA STATE CONSTITUTION, AND AUTHORIZE THE FINANCE DIRECTOR TO AMEND THE FY 2020/21 BUDGET TO FUND THE RECRUITMENT COSTS FOR DEPARTMENT DIRECTOR POSITIONS, AS NEEDED, USING THE SALARY SAVINGS OF THOSE POSITIONS AND AUTHORIZE THE CARRYOVER OF ENCUMBRANCES AND UNEXPENDED APPROPRIATIONS FOR AUTHORIZED BUT UNCOMPLETED PROJECTS, UPON APPROVAL BY THE CITY MANAGER.

WHEREAS, the proposed FY 2021/22 Operating Budget and CIP provide for service levels necessary to respond to protect the health, safety and welfare of the community, which are deemed appropriate by the Mayor and City Council and provides a workforce to accomplish said service priorities; and

WHEREAS, Article XIII B of the Constitution of the State of California as proposed by the initiative Measure approved by the people at the special statewide election held on November 6, 1979, provides that the total annual appropriations subject to limitation of each local government shall not exceed the appropriations limit of such entity for the prior year adjusted for changes in the cost of living and population except as otherwise specifically provided for in said Article; and

WHEREAS, Section 7910 of the Government Code provides that each year the governing body of each local jurisdiction shall, by resolution establish its appropriations limit for the following fiscal year pursuant to Article XIII B at a regularly scheduled meeting or noticed special meeting.

BE IT RESOLVED BY THE MAYOR AND CITY COUNCIL OF THE CITY OF SAN BERNARDINO AS FOLLOWS:

SECTION 1. The above recitals are true and correct and are incorporated herein by this reference.

SECTION 2. That the Mayor and City Council approve the 2021/22 Operating Budget and CIP. Total Estimated Revenue included in the Budget is \$305,016,717. Total appropriations

in the Operating Budget are \$211,953,041; and total appropriations in the CIP Budget total \$52,911,051.

SECTION 3. That the Appropriations Limit for the City of San Bernardino as established in accordance with Article XIII B of the Constitution of the State of California and detailed as Exhibit “B” is \$410,844,843.

SECTION 4. That the Finance Director is authorized to amend the FY 2021/22 Budget to use salary savings to fund recruitment costs for positions, as needed.

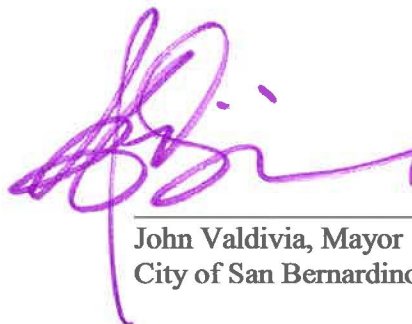
SECTION 5. At the close of the fiscal year unexpended appropriations in the operating budget will be encumbered as necessary to underwrite the expense of outstanding purchase commitments. Unexpended appropriations for authorized but uncompleted projects as approved by the City Council may be carried forward to the next succeeding budget upon approval of the City Manager.

SECTION 6. That the City Council finds this Resolution is not subject to the California Environmental Quality Act (CEQA) in that the activity is covered by the general rule that CEQA applies only to projects which have the potential for causing a significant effect on the environment. Where it can be seen with certainty, as in this case, that there is no possibility that the activity in question may have a significant effect on the environment, the activity is not subject to CEQA.

SECTION 7. Severability. If any provision of this Resolution or the application thereof to any person or circumstance is held invalid, such invalidity shall not affect other provisions or applications, and to this end the provisions of this Resolution are declared to be severable.


SECTION 8. Effective Date. This Resolution shall become effective immediately.

APPROVED and ADOPTED by the City Council and signed by the Mayor and attested by the City Clerk this 16th day of June, 2021.




John Valdivia, Mayor
City of San Bernardino

Attest:


Genoveva Rocha, CMC, City Clerk

Approved as to form:

PP.

Sonia Carvalho, City Attorney

CERTIFICATION

STATE OF CALIFORNIA)
COUNTY OF SAN BERNARDINO) ss
CITY OF SAN BERNARDINO)

I, Genoveva Rocha, CMC, City Clerk, hereby certify that the attached is a true copy of Resolution No. 2021-138, adopted at a regular meeting held on the 16th day of June, 2021 by the following vote:

<u>Council Members:</u>	<u>AYES</u>	<u>NAYS</u>	<u>ABSTAIN</u>	<u>ABSENT</u>
SANCHEZ	<u>X</u>	<u> </u>	<u> </u>	<u> </u>
IBARRA	<u>X</u>	<u> </u>	<u> </u>	<u> </u>
FIGUEROA	<u> </u>	<u>X</u>	<u> </u>	<u> </u>
SHORETT	<u>X</u>	<u> </u>	<u> </u>	<u> </u>
REYNOSO	<u>X</u>	<u> </u>	<u> </u>	<u> </u>
CALVIN	<u>X</u>	<u> </u>	<u> </u>	<u> </u>
ALEXANDER	<u>X</u>	<u> </u>	<u> </u>	<u> </u>

WITNESS my hand and official seal of the City of San Bernardino this 17th day of June, 2021.



Genoveva Rocha, CMC, City Clerk

ACRONYMS & ABBREVIATIONS

Air Quality Management District (Also known as South Coast Air Quality Management District - SCAQMD)	AQMD
Assembly Bill	AB
Assessment District	AD
Assessor's Parcel Number	APN
Business Registration Certificate (Also known as Business License)	BRC
Computer Aid Dispatch (Also known as Computer Aided Design)	CAD
California Environmental Quality Act	CEQA
Certificates of Participation	COP
Citizens Option for Public Safety	COPS
Community Development Block Grant	CDBG
Community Development Commission	CDC
Comprehensive Annual Financial Report	CAFR
Conditional Use Permit	CUP
Consumer Price Index	CPI
Drug Abuse Resistance Education	DARE
Development Review/Environmental Review Commission	DRC/ER
Economic Development Agency (Also Known as Former Redevelopment Agency - RDA)	EDA
Emergency Medical Service	EMS
Environmental Impact Report	EIR
Fair Political Practices Commission	FPPC
Fiscal Year	FY
General Plan Amendment	GPA
Geographical Information Systems	GIS
Government Code	GC
Inland Valley Development Agency	IVDA
Joint Powers Authority (generic)	JPA

Legislative Review Committee	LRC
Local Agency Formation Commission	LAFCO
Management Information Systems	MIS
Mayor and City Council	M&CC
Memorandum of Understanding	MOU
Municipal Code (Also known as San Bernardino Municipal Code - SBMC)	MC
Norton Air Force Base (former)	NAFB
Online Computer Library Center	OCLC
Problem Oriented Policing	POP
Public Employees Retirement Systems	PERS
Public Information Officer	PIO
Records Management Systems	RMS
San Bernardino Association of Governments	SANBAG
San Bernardino International Airport Authority	SBIAA
San Bernardino Joint Powers Financing Authority	SBJPFA
San Bernardino Unified School District	SBUSD
Senate Bill	SB
Southern California Association of Governments	SCAG
Southern California Edison	SCE
Transient Occupancy Tax (Also known as Transient Lodging Tax - TLT)	TOT
Underground Utility District	UUD
Utility Users Tax	UUT

BUDGET TERMS

Account: A subdivision within a fund for the purpose of classifying transactions.

Account Number: A numeric identification of the account. Typically a unique number or series of numbers. The City of San Bernardino's number structure is comprised of five fields of characters. They are as follows: *Fund Number – Department Number – Object Code – Project Number – Program Number* and looks like (000-000-0000-0000-0000).

Adopted Budget: A budget which typically has been reviewed and "Adopted" (approved) by the Mayor and City Council prior to the start of a fiscal year. The legal authority to expend money for specified purposes in the fiscal year time period.

Appropriate: Set apart for, or assign to, a particular purpose or use.

Appropriation: An authorization by the Mayor and City Council to make expenditures and to incur obligations for specific amounts and purposes within a specific time frame.

Appropriations Limit: As defined by Section 8 of Article XIII B of the California Constitution, enacted by the passage of Proposition 4 at the November 6, 1979, general election, the growth in the level of certain appropriations from tax proceeds are generally limited to the level of the prior year's appropriation limit as adjusted for changes in cost of living and population. Other adjustments may be made for such reasons as the transfer of services from one government entity to another.

Assessed Valuation: A percent of appraisal value assigned to real estate property for use as a basis for levying property taxes.

Asset Forfeiture: The removal of money and property from persons involved in illegal criminal activity.

Assessment: Charges made to parties for actual services or benefits received.

Assessment Districts: An area where fees are assessed by the City to cover the construction, maintenance or service costs that have occurred in that specific area.

Audit: Scrutiny of the City's accounts by an independent auditing firm to determine whether the City's financial statements are fairly presented in conformity with generally accepted accounting principles.

Balanced Budget: A spending plan in which expenditures do not exceed revenues.

Beginning Balance: Unencumbered and unreserved resources available in a fund from the prior fiscal year after payment of prior fiscal year expenditures.

Bond: A written promise from a local government to repay a sum of money on a specific date at a specified interest rate. Bonds are most frequently used to finance capital improvement projects.

Budget: A fiscal plan of financial operation listing an estimate of proposed applications or expenditures and the proposed means of financing them. The budget must be approved by the Mayor and City Council prior to the beginning of the fiscal year.

Budget Amendment: Any changes made to the Adopted Budget Document. (Administrative Amendment – Changes to the budget that do not require the approval of the Mayor and City Council and may be approved administratively by the Director of Finance. Legislative Amendment – Changes to the budget that require the approval of the Mayor and City Council and may not be approved administratively.

Budget Message/Transmittal Message: A message from the City Manager to the Mayor and City Council which summarizes the budget and highlights the most important aspects of the budget.

Budget Year: The Fiscal year for which the budget is being considered; fiscal year.

Budgeted Positions: Those ongoing positions approved in the final budget of the preceding year.

Budgeted Reserve: The anticipated portion of a fund's balance designated by the Mayor and City Council as reserved for contingencies and not to be appropriated unless directed and authorized by the Mayor and City Council.

CalPERS: California Public Employees Retirement System, a mandatory fringe benefit for City employees.

Capital Expenditure: The acquisition of fixed assets, usually authorized in the capital budget, that include land, buildings, infrastructure, and equipment.

Capital Outlay: Expenditures which result in the acquisition of, or addition to, fixed assets. A capital item is tangible, durable, non-consumable, and has a useful life of more than one year and a value of more than \$500 per unit.

Capital Projects: A major long-term construction of, or improvements to, public physical facilities.

Carryover: Process of carrying a budgeted and encumbered item from the current fiscal year to the next fiscal year. The new fiscal year account will reflect the increased amount of the carryover.

CATV: Cable TV Division of the City of San Bernardino. This division provides regulatory oversight of the City's cable companies for franchise compliance, consumer protection, and franchise renewal negotiations. It operates and programs two access channels, one public and one educational for the community.

CDBG: Community Development Block Grant - Contributions received from the Federal

Government to be used or expended for a specific purpose or activity.

Certificates of Participation (COP): Obligations of a public entity based on a lease or installment sale agreement.

Charter: A formal legal document of the City which specifies its purpose and describes the organization of the City's government.

Charter 186: Establishes for the City of San Bernardino a basic standard for fixing salaries, classifications, and working conditions of the employees of the Police and Fire Departments of the City of San Bernardino, and the Mayor and the City Council in exercising the powers and control over these departments

Consumer Price Index (CPI): Measure of change in consumer as determined by a monthly survey of the U.S. Bureau of Labor Statistics.

Contingency: a budgetary reserve set aside for emergency or unanticipated expenditures.

Debt Service: Payment of the principal and interest on an obligation resulting from the issuance of bonds, notes, or certificates of participation (COP's).

Deficit: Insufficient revenues to fully support current expenditures and obligations.

Department: A major unit of organization in the City comprised of subunits named divisions and responsible for the provision of a specific package of services.

Depreciation: Loss in value of an asset, whether due to physical changes, obsolescence, or factors outside of the asset.

Designated Fund Balance: A portion of unreserved fund balance designed by city policy for a specific future use.

Division: A major sub-unit of a department with responsibility for a clearly defined portion of the service package provided by a department.

EDA: Economic Development Agency

EMS: Emergency Medical Service

Encumbrance: The commitment of appropriated funds to purchase goods or services. An encumbrance is not an expenditure. An encumbrance reserves funds to be expended.

Expenditures: The outflow of funds paid or to be paid for an asset, goods or services obtained. The actual spending of governmental funds.

Fiscal Year (FY): A twelve-month period of time to which an annual budget applies and at the end of which a governmental unit determines its financial position and the results of its operations. In the City of San Bernardino, it is July 1 through June 30.

Fixed Asset: Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fleet: A Division of the City of San Bernardino which operates under the supervision of the Director of Public Services. This Division is responsible for acquisition, service and maintenance of the City's vehicles and equipment.

Franchise Fee: A charge for the privilege of using public rights-of-way and property within the City for public or private purposes.

Fringe Benefit: Compensation that an employer contributes to its employees such as social security, retirement, life/health insurance, or training supplements. Fringe benefits can be either mandatory or voluntary.

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts, used to record all financial transactions related to the specific purpose for which the fund was created.

Fund Balance: The difference between fund assets and fund liabilities.

General Fund: The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. This fund is used to accumulate the cost of the City's general operations and services such as street maintenance, parks, fire and police protection.

General Government: A fund within the City budget which consists of two areas: 1) Fine Arts and Civic Activities – Which is the support of various programs that aid the City in improving its community, developing and enhancing the cultural and aesthetic values of the City, and developing the Civic Affairs of the City. 2) Non-Departmental – City-wide program costs which are not directly applicable to any one City Department.

Goal: A general statement of broad direction, purpose or intent, which describes the essential reason for existence and which is not limited to a one-year time frame. Generally, a goal does not change from year to year.

Grant: Contributions or gifts of cash or other assets from another governmental entity or foundation to be used or expended for a specific purpose, activity or facility.

Infrastructure: The physical assets of the City (streets, water, sewer, public buildings, parks).

Internal Audit: The review of financial transactions in both the Finance Department and in operating departments for compliance with local policy and generally accepted accounting principles.

Internal Service Funds: A fund established to account for the goods and services provided by one City Department to another City Department and is financed on a cost-reimbursement basis.

Lease Purchase: With the approval of the Mayor and City Council, a large purchase of capital equipment made by the City of San Bernardino which is paid through a financial corporation in payments. The payments can be made annually, semi-annually, quarterly or monthly.

Liquidation: To convert assets into cash.

Mid-Year Budget Review: A review of actual expenditure and reserves vs budgeted amounts half way through the fiscal year. Reserve and expenditure estimates may be revised based on actuals and new information not available at time the budget was adopted.

MIS: Management Information Systems Division of the City of San Bernardino. This Division provides technology creation, maintenance, and general automation support to all City Departments.

Memorandum of Understanding (MOU): The result of labor negotiations between the City of San Bernardino and its various bargaining units.

Non-Departmental: Appropriations of the General Fund not directly associated with a specific department. Expenditure items and certain types of anticipated general savings are included.

Ordinance: A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries.

Organizational Chart: A chart showing the interrelationships of positions within an organization in terms of authority and responsibilities.

Outsource: The contracting of public services to an outside vendor.

Overtime: Time worked in excess of an agreed upon time for normal working hours by an employee. Hourly or non-exempt employees must be compensated at the rate of one and one-half their normal hourly rate for overtime work beyond 40 hours in a work week.

Performance Measurement: A management tool for systematically collecting clearly defined data regarding the effectiveness and efficiency of service delivery

PERS: Public Employees Retirement System – The retirement system, administered by the State of California, to which all permanent City employees belong.

Preliminary Budget Document: An unapproved draft document listing an estimate of proposed applications or expenditures and the proposed means of financing them for a certain fiscal year.

Program: A “program” is defined as an organized group of activities directed toward attaining one or more related objectives, and the resources to execute them.

Program Budget: A budget organized by a grouping of related activities, projects and services which are similar in purpose. The expenditure focus of a program budget is related to the nature of work and services performed.

Proposition 218: The law which governs whether or not a City can approve/impose a tax without an electoral vote.

Purchase Order: An order issued by the Purchasing Department which authorizes the

delivery of specific goods or services and incurring a debt for them.

Reserve: The portion of a fund's balance legally restricted for a specific purpose and, therefore not available for general appropriation.

Resolution: A special order of the Mayor and City Council which has a lower legal standing than an ordinance.

Revenues: Funds received from various sources and treated as income to the City which are used to finance expenditures. These funds are received from sources such as local taxes, state shared revenues, fees charged, interest on investments and fines and forfeits.

Salary Savings: Salary savings reflect personnel cost savings resulting from vacancies and as a result of employee turnover.

Shortfall: The forecast amount, which will become a deficit to the City once all revenues and expenditures have been calculated.

Special Revenue Funds: A governmental fund type used to account for specific revenues that are legally restricted to expenditures for particular purposes.

Taxes: Charges made against the public by a government to obtain the money it needs to finance its activities.

Transient Occupancy Tax (TOT): A tax imposed on travelers who stay in temporary lodging facilities within the City.

Undesignated Fund Balance: The unrealized balance of an account once all revenues and expenditures have been calculated.

Utility Users Tax: Per the City of San Bernardino Municipal Code Chapter 3.44, a tax is imposed on users of utilities within the City, such as cable, gas, electric, and telephone, at a rate of 7.75%. This tax is a major revenue source for the City of San Bernardino.

Vacancy Factor: The calculated savings of vacant positions and expenditure savings within City Departments.

Vendors: Persons or companies providing services to the City of San Bernardino for payment.